

Part 1 Why Agile Feels Broken

The House Without a Foundation: Elephant in the Enterprise

Part 1 of 3: The Blind Men & the Agile Elephant



§ 1/11: The Agile Paradox

Ceremonies Abound, But Value Lags

- Agile: Once stood for adaptability, feedback, flow.
- Now often reduced to ceremonies, tools, templated governance.
- Many "do Agile," but outcomes feel disconnected, people tired.



§ 2/11: The Illusion of Agility

Doing Agile vs Being Agile

Daily standups happen.

Sprints are planned.

JIRA is buzzing.

PI Plannings run like clockwork.

And yet...

value isn't flowing as it should.

Sound familiar?



§ 3/11: Whats Missing Elephant in the Room

The Blind Men and the Agile Elephant Analogy

- Many organizations approach Agile like the blind men and the elephant.
- Each touches a part and mistakes it for the whole.



§ 4/11: Siloed Perceptions of Agile

Different Domains, Different Interpretations

- Business see Agile as faster delivery.
- Product sees Agile as prioritization & OKRs.
- Engineering sees Agile as

ceremonies & tooling.

Leadership sees Agile as a



dashboard of KPIs.



§ 5/11: Technically Right, Collectively Wrong

The Fragmentation of Agile Understanding

- Everyone's perception is technically right about a piece.
- But collectively, they often miss the holistic essence of Agile.



§ 6/11: The Result A Patchwork

Disconnected Efforts, Hollow Core

- This leads to a patchwork of disconnected efforts.
- Stitched together by rituals, but often hollow at the core if the mindset is missing.



§ 7/11: Dialects of a Misunderstood Language

Teams Speaking Different Agile 'Versions'

- Each team, department, or product interprets Agile differently.
- Like speaking their own dialect of a language they never fully learned.



§ 8/11: The Root of Disconnection

Focusing on Practices Over Principles

When Agile is reduced to a set of practices without the underlying values...

...it loses its transformative power.



§ 9/11: Mistaking Parts for the Whole

A Common Organizational Pitfall

This fragmented understanding is a

key reason Agile "feels broken."

We are only seeing parts, not the

interconnected system.



§ 10/11: Beyond Siloed Views

Seeking a Unified Agile Understanding

- To truly benefit, organizations need a shared, principle-based understanding.
- What if Agile is not just a collection of parts?



§ 11/11: The Agile Onion Analogy

Is Agile Something to be Peeled Away?

Another common mistake is treating Agile like an onion.

Next Up (Part 2): The Onion That

Wasn't Meant to Be Peeled.

Stay tuned!



Series: Why Agile Feels Broken (Part 1 of 3) Understanding the Disconnected Perceptions

Part 1: The Blind Men & the Agile Elephant (Current) Access Part 1 PDF

Part 2: The Onion That Wasn't Meant to Be Peeled

Access Part 2 PDF

Part 3: The House Without a Foundation & The Real Point

Access Part 3 PDF

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Let's see the whole Agile picture.



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