



# The Emerging Discipline of Data Science

*Principles and Techniques*

*For*

*Data-Intensive Analysis*



What is Big Data Analytics?

Is this a new paradigm?

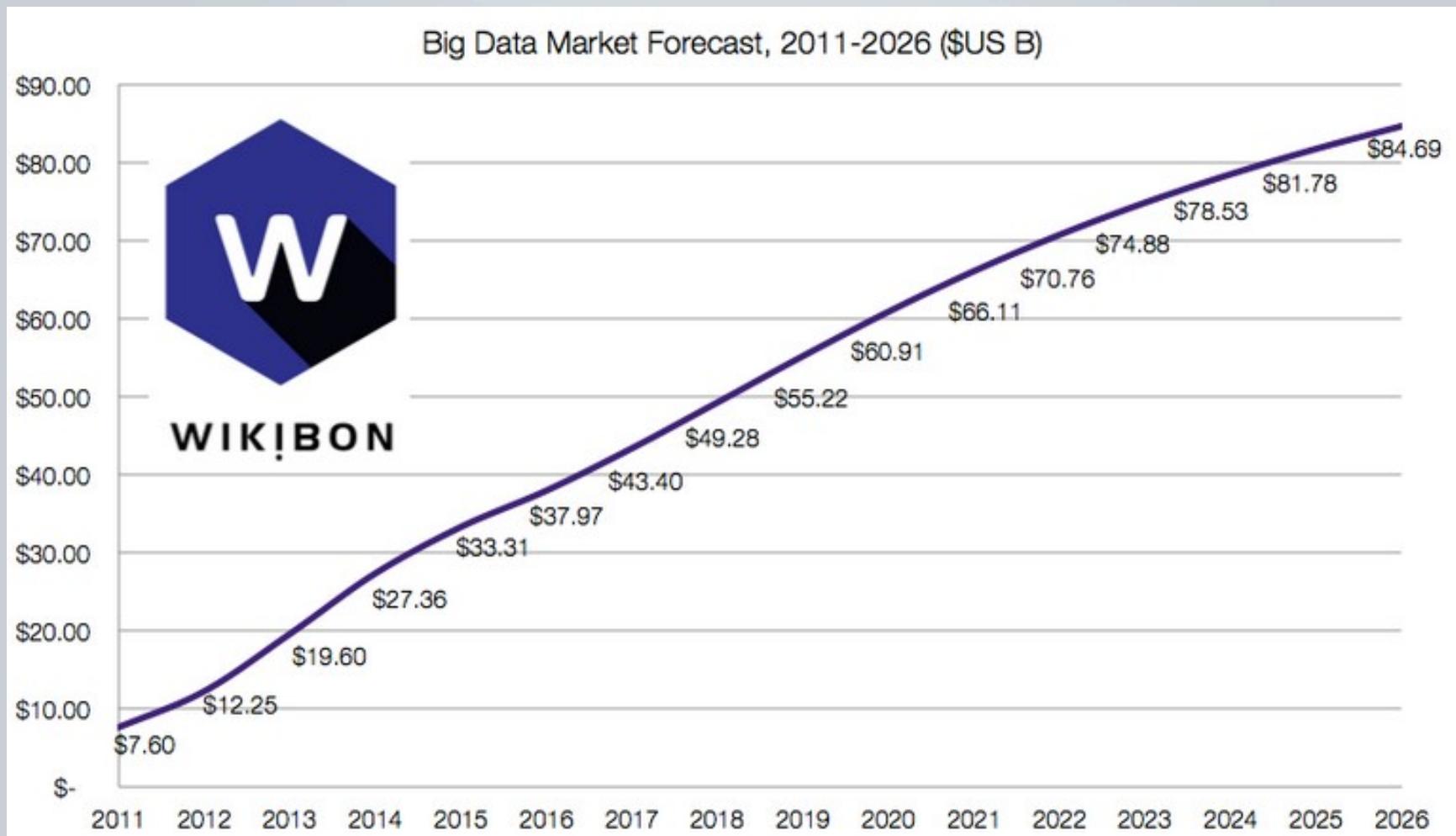
What is the role of data?

What could possibly go wrong?

What is Data Science?



# Big Data is Hot!



# Big Data Is Important

## Hot

- Market
  - Results, products, jobs
- Potential
  - 4<sup>th</sup> Paradigm
  - Accelerates discovery [urgent]
  - Better: cost, speed, specificity
  - Change 80% of processes [Gartner]
- Government Policy (45+)
  - White House; most US Govt agencies
- Adoption: Most Human Endeavors
  - All academic disciplines
  - Computational X

## Cool

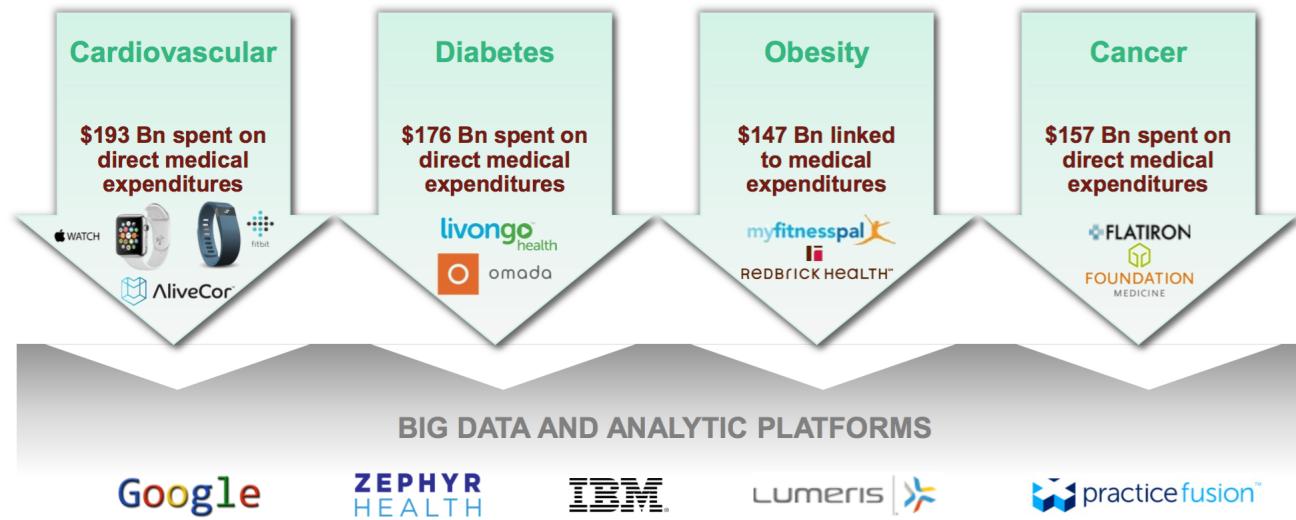
- Low effective adoption [EMC]
  - 60% operational
  - 20% significant change
  - < 1% effective
- Results not operational
- In its infancy  lacking
  - Understanding
  - Concepts, tools, techniques (methods)
    - 21<sup>st</sup> Century Statistics
  - Theory: principles, guidelines



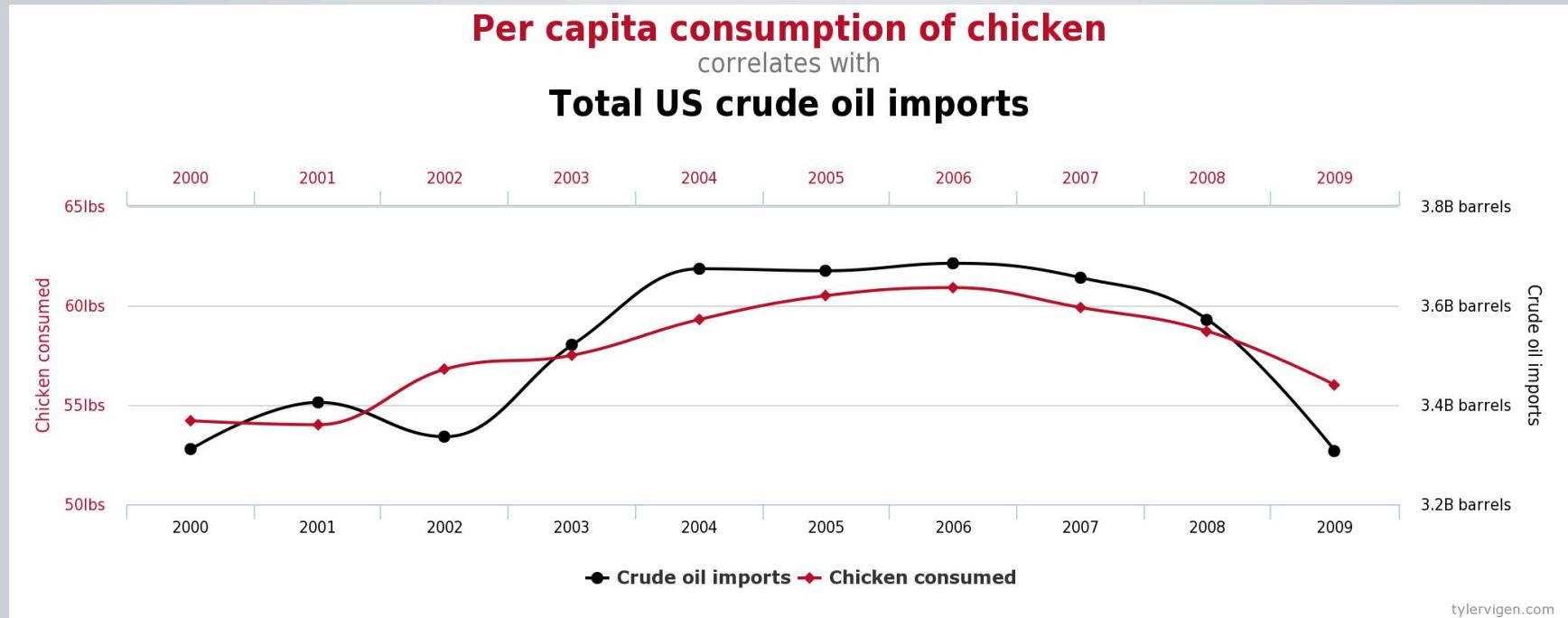
# Healthcare Potential: Better Health; Faster, Cheaper Remedies

## Lower Healthcare Costs by Utilizing Technology to Help Manage and Prevent Chronic Diseases

- In 2013, the US government spent \$591 billion on Medicare. However, Medicare is projected to have insufficient funds to pay all hospital bills beginning in 2030
- Chronic disease accounts for 86% of US healthcare costs, which can be reduced by enabling the healthcare ecosystem with innovative technology

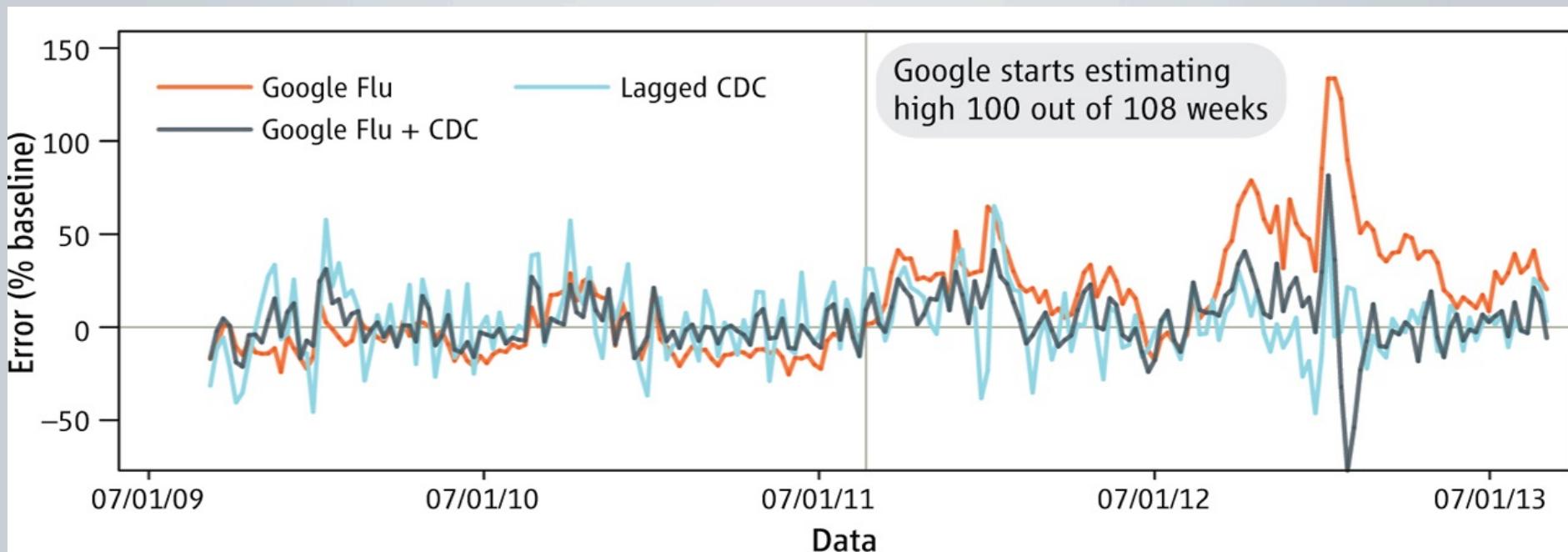


# What could go Wrong? When are Correlations Spurious?



# Or Just Wrong? E.g. Google Flu Trends

Allegedly Real-time, Reliable Predictions  
High 100 out of 108 weeks



# Future of Life: Institute to

The screenshot shows the homepage of the Future of Life Institute (FLI). At the top left is the FLI logo, featuring the words "full life INSTITUTE" with a stylized orange flame icon. The top navigation bar includes links for Home, About, Who we are, Get involved, Events, Resources, and Contact. Below the navigation is a large text block: "Technology has given life the opportunity to flourish like never before... or to self-destruct." To the right of this text is a large, detailed black and white illustration of a tree with a complex root system, set against a dark background with a hexagonal grid pattern. At the bottom of the page are three tabs: EVENT (highlighted in yellow), NEWS, and ARTICLE.

Technology has given life the opportunity to flourish like never before... or to self-destruct.

FLI catalyzes and supports research and initiatives for safeguarding life and developing optimistic visions of the future, including positive ways for humanity to steer its own course considering new technologies and challenges.

EVENT

NEWS

ARTICLE

*“mitigate existential risks facing humanity”*



# US Legal Community Pursuing Algorithmic Accountability

INFORMATION  
Algorithms  
(co)decide on our  
CULTURE

HEALTH

SAFETY

FINANCES



# Do We Know / Can We Prove?

- DIA Result: *correct, complete, efficient?*
- What machines / algorithms / Machine Learning / Black Boxes / DIA do?
- Emergent Data-Driven Society with High
  - **Reward**: Cancer cures, drug discovery, personalized medicine, ...
  - **Risk**: errors in any of the above



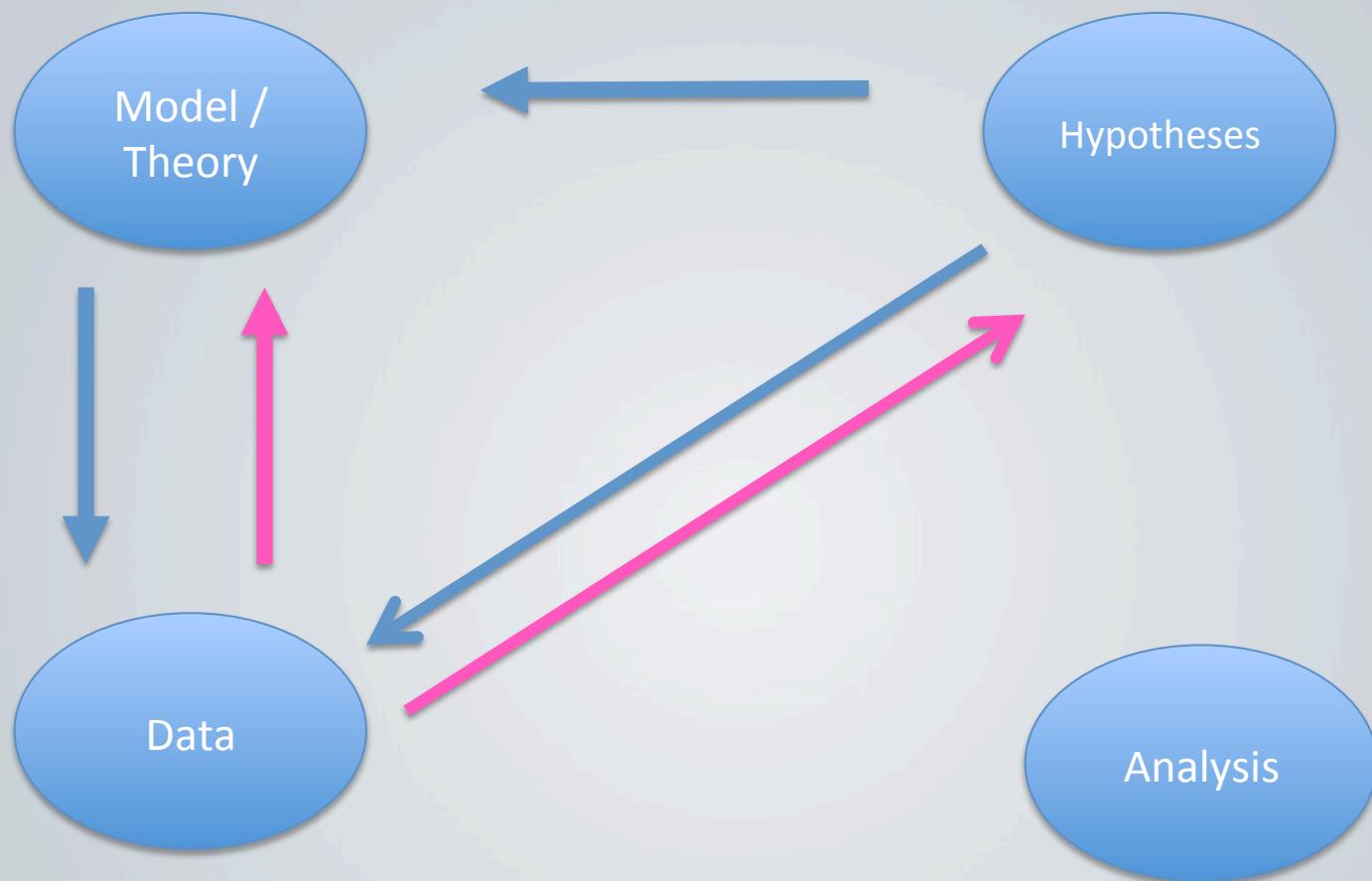
The search for

truth

evidence-based causality

evidence-based correlations





# Long Illustrious Histories

## Data Analysis

- Mathematics
  - Babylon (17<sup>th</sup>-12<sup>th</sup> C BCE)
  - India (12<sup>th</sup> C BCE)
- Mathematical analysis (17<sup>th</sup> C, Scientific Revolution)
- Statistics (5<sup>th</sup> C BCE, 18<sup>th</sup> C)

~4,000 years

## Scientific Method

- Empiricism
  - Aristotle (384-322 BCE)
  - Ptolemy (1<sup>st</sup> C)
  - Bacons (13<sup>th</sup>, 16<sup>th</sup> C)  
~2,000 years
- Scientific Discovery Paradigms
  1. Theory
  2. Experimentation
  3. Simulation
  4. eScience / Big Data  
~ 1,000 years



# Fourth Paradigm

## Modern Computing

- Hardware: 40s-50s
- FORTRAN: 50s
- Spreadsheets: 70s
- Databases: 70s-80s
- World Wide Web: 90s

~ 60 years

## Data-**Intensive** Analysis of **Everything**

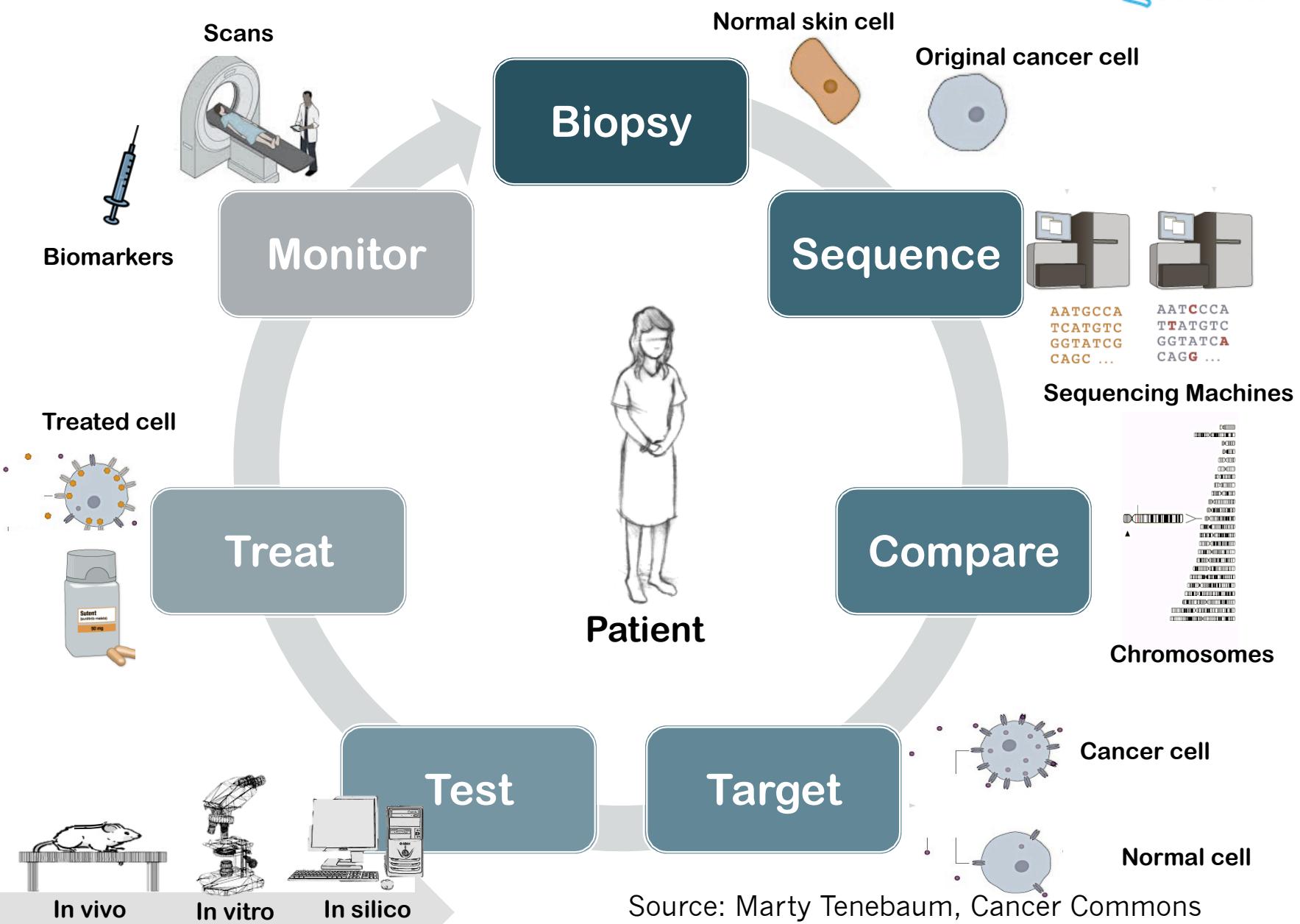
- eScience (~2000)
  - Big Data (~2007)
    - Particle physics, drug discovery, ...
- ~ 15 years

## Paradigms

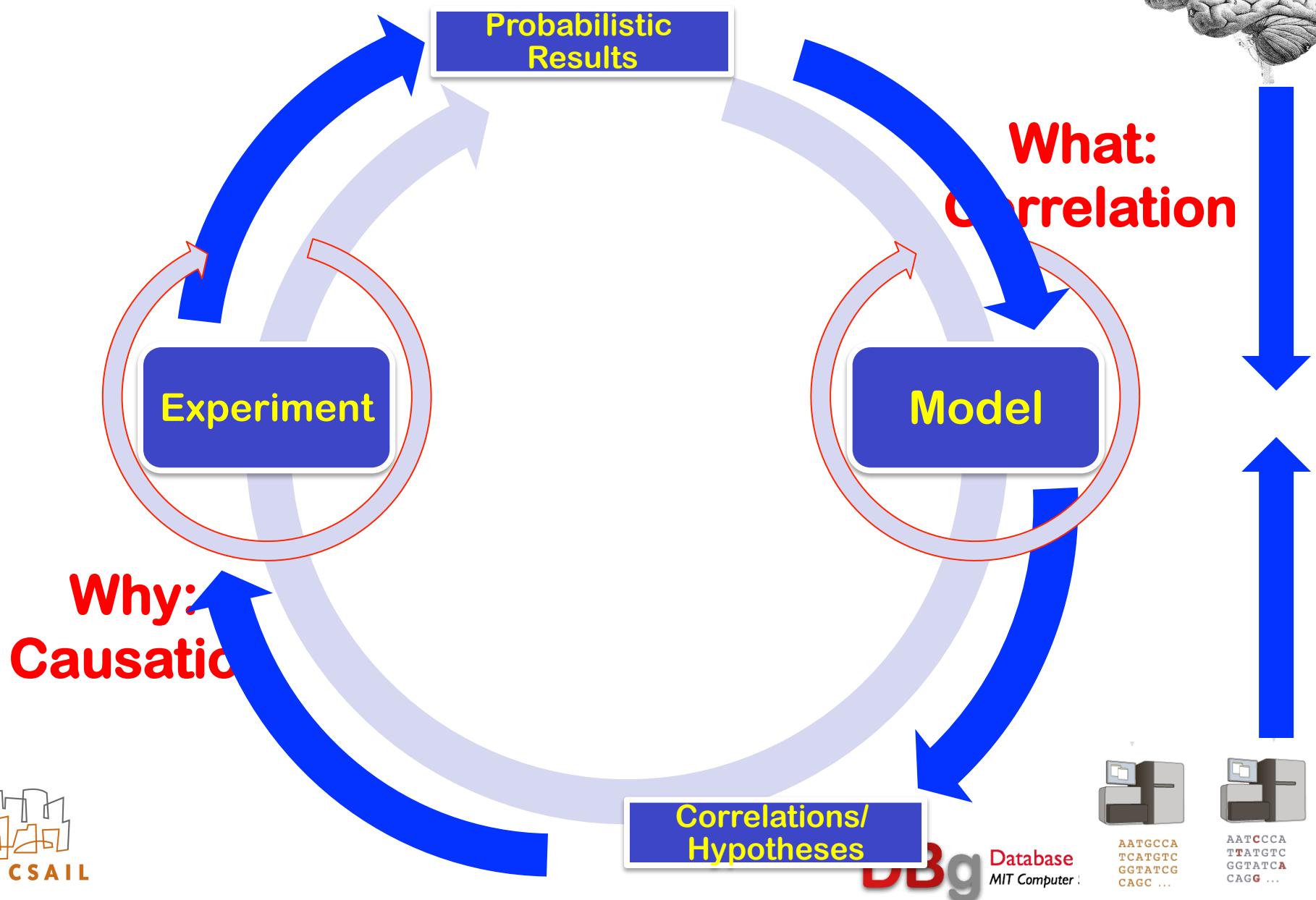
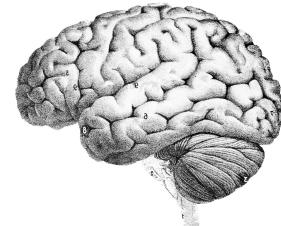
- Long developments
- Significant shifts
  - Conceptual
  - Theoretical
  - Procedural



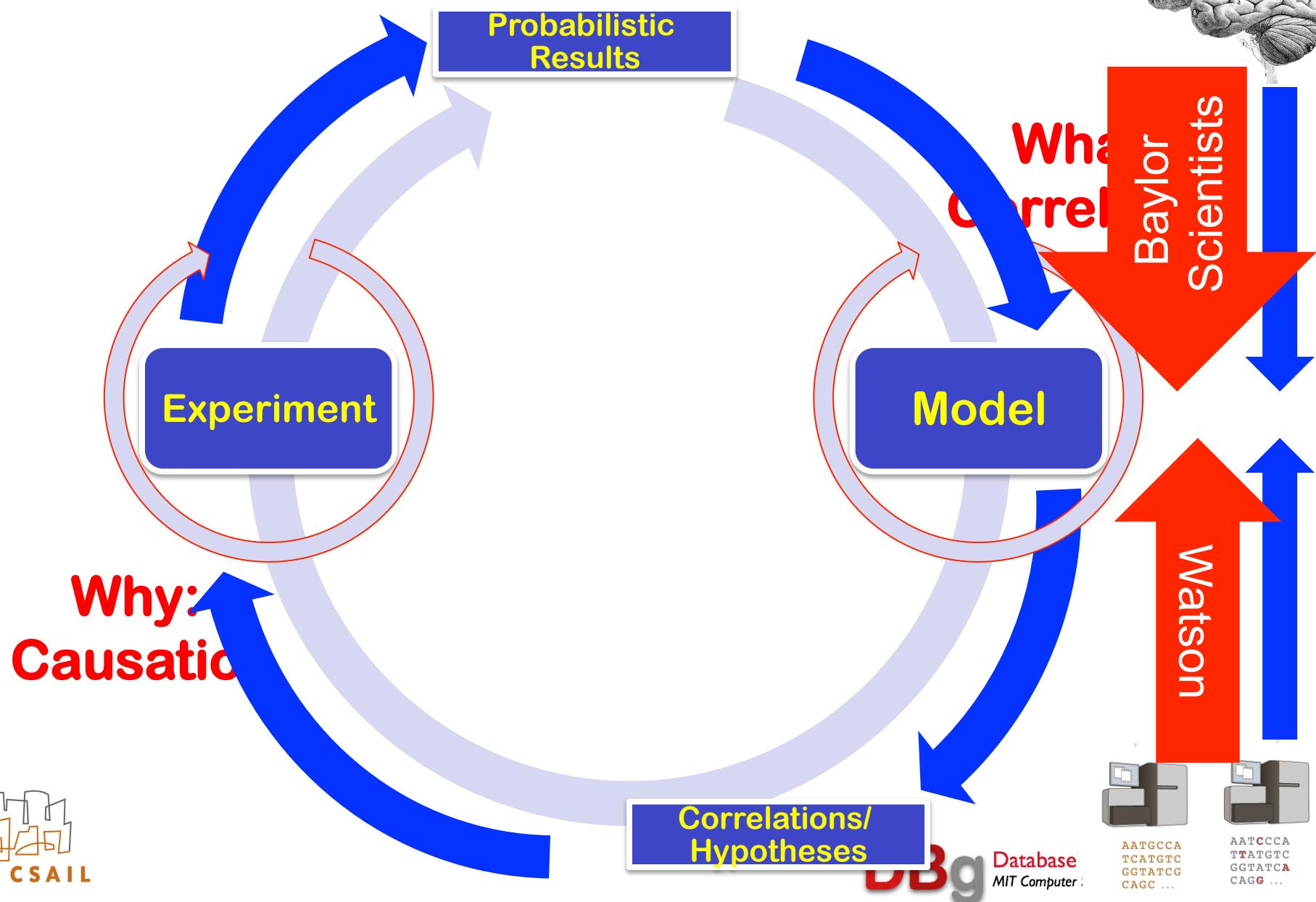
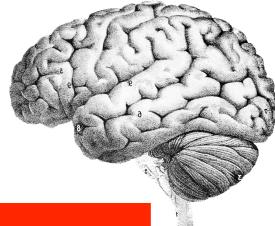
# Precision Oncology



# Accelerating Scientific Discovery



# Accelerating Scientific Discovery



# Profound Changes: Paradigm Shift [Kuhn]

- New reasoning / problem solving model
  - Data → Data-**Intensive** (Big Data – 4 Vs)
  - Why → What
  - Strategic (theory-based) → Tactical (evidence-based)
  - Theory-driven (top-down) → Data-driven (bottom-up)
  - Hypothesis testing → Hypothesis generation
- Enabling Paradigm Shifts in most disciplines
  - Science → eScience
  - Accelerating (scientific / engineering) discovery
  - Most domains
    - Personalized medicine
    - Drug interactions
    - Urban Planning
    - Social and Economic Planning
- Beyond Data-Driven: Symbiosis
  - What + Why
  - Human intelligence + machine intelligence



Big Data and Data-Intensive Analysis

# THE BIG PICTURE: MY PERSPECTIVE



# DIA Pipelines / Ecosystem

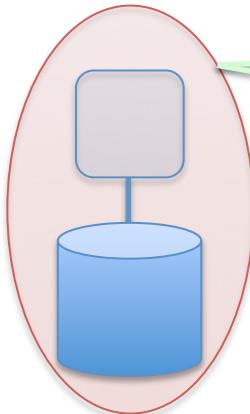
- Q: What **Big Data technologies** do you see becoming very popular within the next five years?
- A: I don't like to say that there's a specific technology, ... there are **pipelines** that you would build that have pieces to them. How do you **process the data**, how do you **represent it**, how do you **store it**, what inferential problem are you trying to **solve**. There's a **whole toolbox** or **ecosystem** that you have to understand if you are going to be working in the field.

Michael Jordan, *Pehong Chen Distinguished Professor at the University of California, Berkeley*

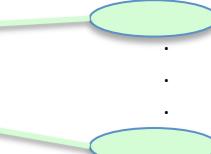


# Data-Intensive Analysis

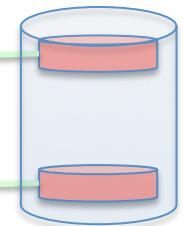
Analytical Models



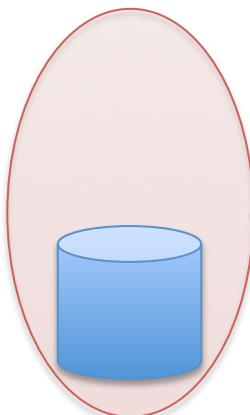
Analytical Methods



Analytical Results



Data-Intensive Analysis



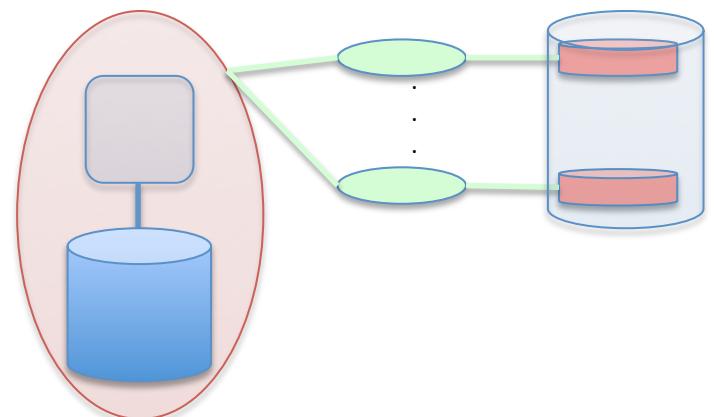
Data Science

# Data-Intensive Analysis

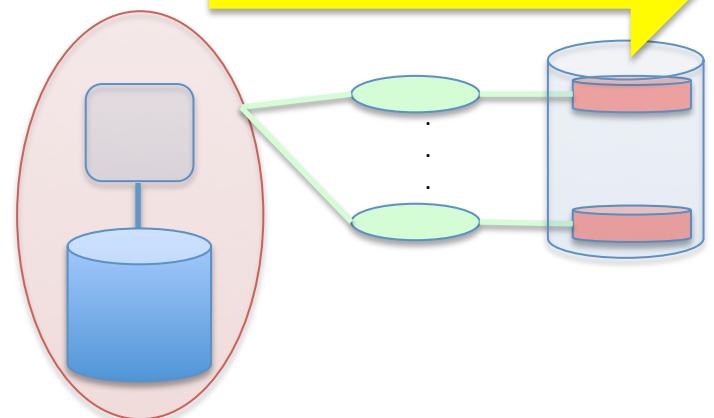
Analytical Models

Analytical Methods

Analytical  
Results



Data-Intensive Analysis



Data Science

# Data Management for Data-Intensive Analysis

# Data-Intensive Analysis

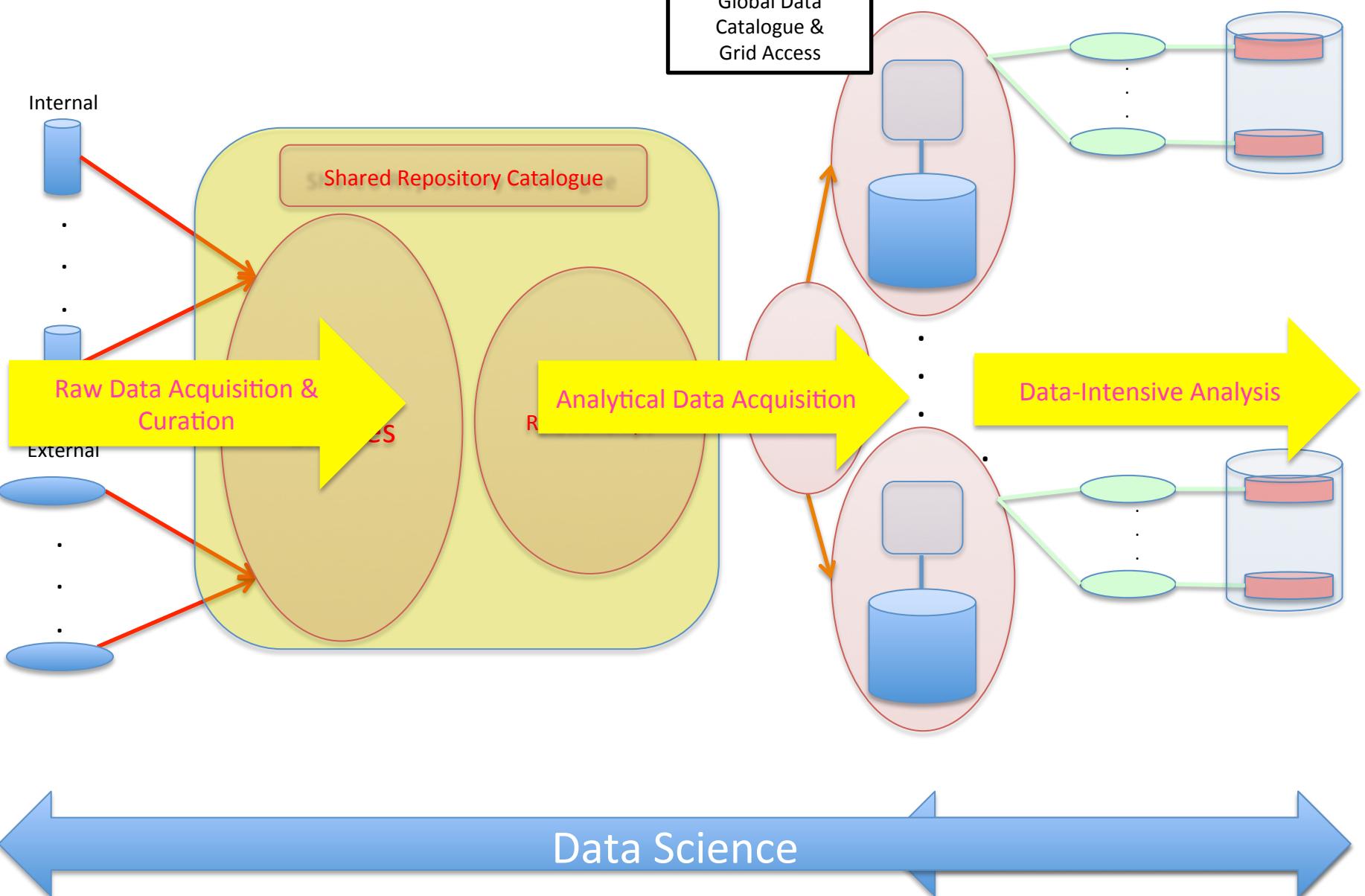
Data Sources

Shared  
Data Repository

Analytical Models

Analytical Methods

Analytical  
Results



Research Method: Examine Complex, Large-Scale Use Cases that push limits

**DATA-INTENSIVE ANALYSIS (DIA)**

**DIA PROCESS (WORKFLOW / PIPELINE)**

**DIA USE CASE RANGE**



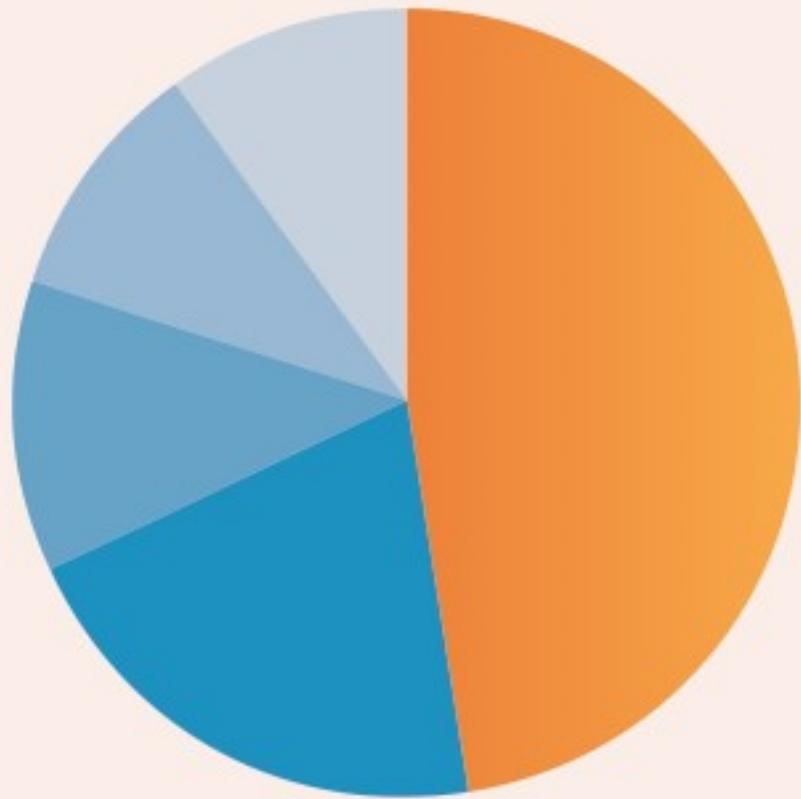
# Data Analysis → Data-Intensive Analysis

- Common definition—*far too simplistic* : extract knowledge from data
- DIA: *the activity of using data to investigate phenomena, to acquire new knowledge, and to correct and integrate previous knowledge*
- **DIA Process/Workflow/Pipeline:** *a sequence of operations that constitute an end-to-end DIA from source data to a quantified, qualified result*



# My Focus is Not common DIA Use Cases

## BIG DATA “USE CASES” WITHIN BUSINESSES



**48%** Customer Analytics

**21%** Operational Analytics

**12%** Fraud & Compliance

**10%** New Product & Service Innovation

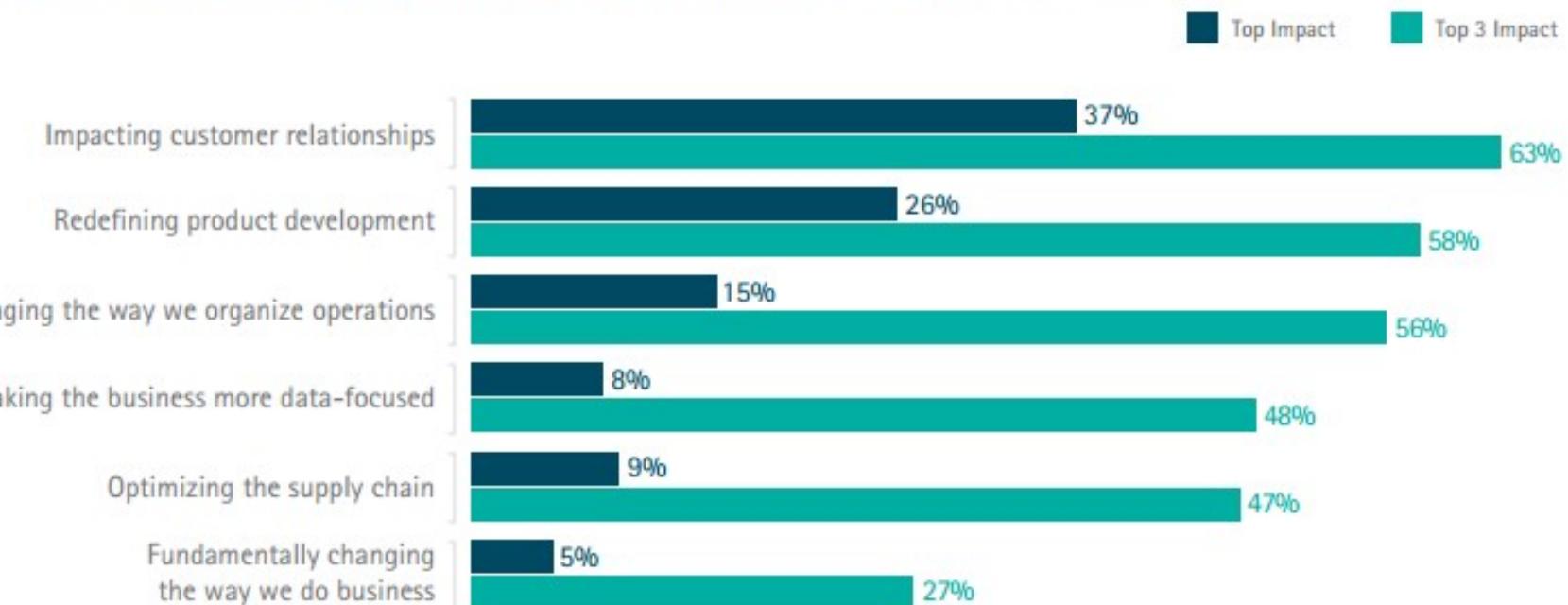
**10%** Enterprise Data Warehouse Optimization

\*Adds to 101% due to rounding



# ... Nor High Impact Organizational DIA

Where will big data have the biggest impact on your organization in the next five years?



# Data(-Intensive) Analysis Range \*

- *Small Data* ≠ (volume, velocity, variety) 98%
  - Conventional data analysis: 1 K years - statistics, spreadsheets, databases, ...
- Big Data = (volume, velocity, variety) 2%
  - Simple DIA: “*most data science is simple*” Jeff Leek 96%
    - Simple models & methods, single user, short duration: 65+ self-service tools, ML, widest-usage
    - Relative simplicity: sales, marketing, & social trends, defects, ...
  - Complex DIA 4%
    - Domains: particle physics, economics, stock market, genomics, drug discovery, weather, boiling water, psychology, ...
    - Models & Methods: large, collaborative community, long duration, very large scale

Focus

Why?

A: This is where things *obviously* break ...



\* Many more factors



# Example Scientific Workflow (Arvados)



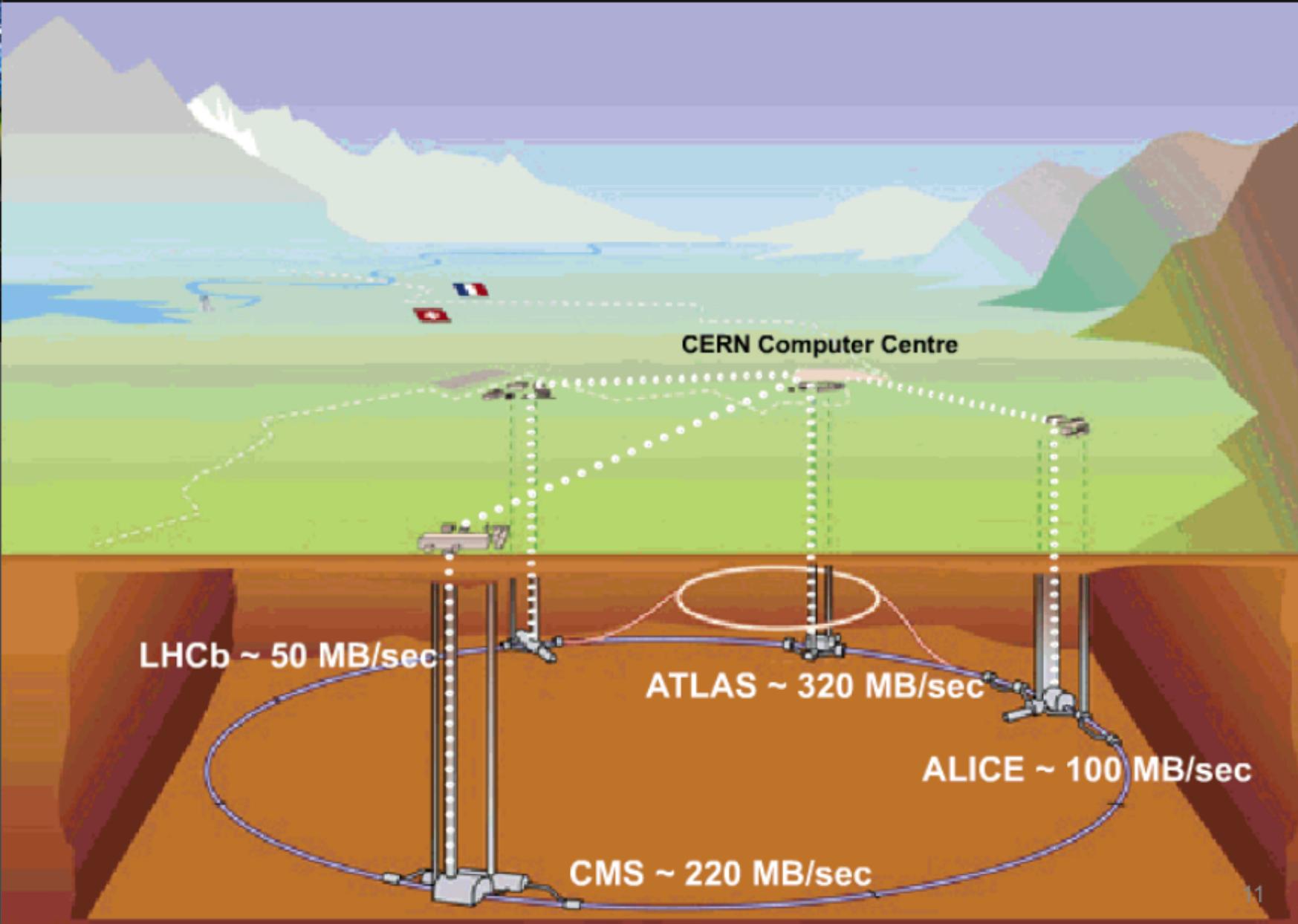
## Complex DIA Use Case #1

eScience, Big Science, Networked Science, Community Computing,  
Science Gateway

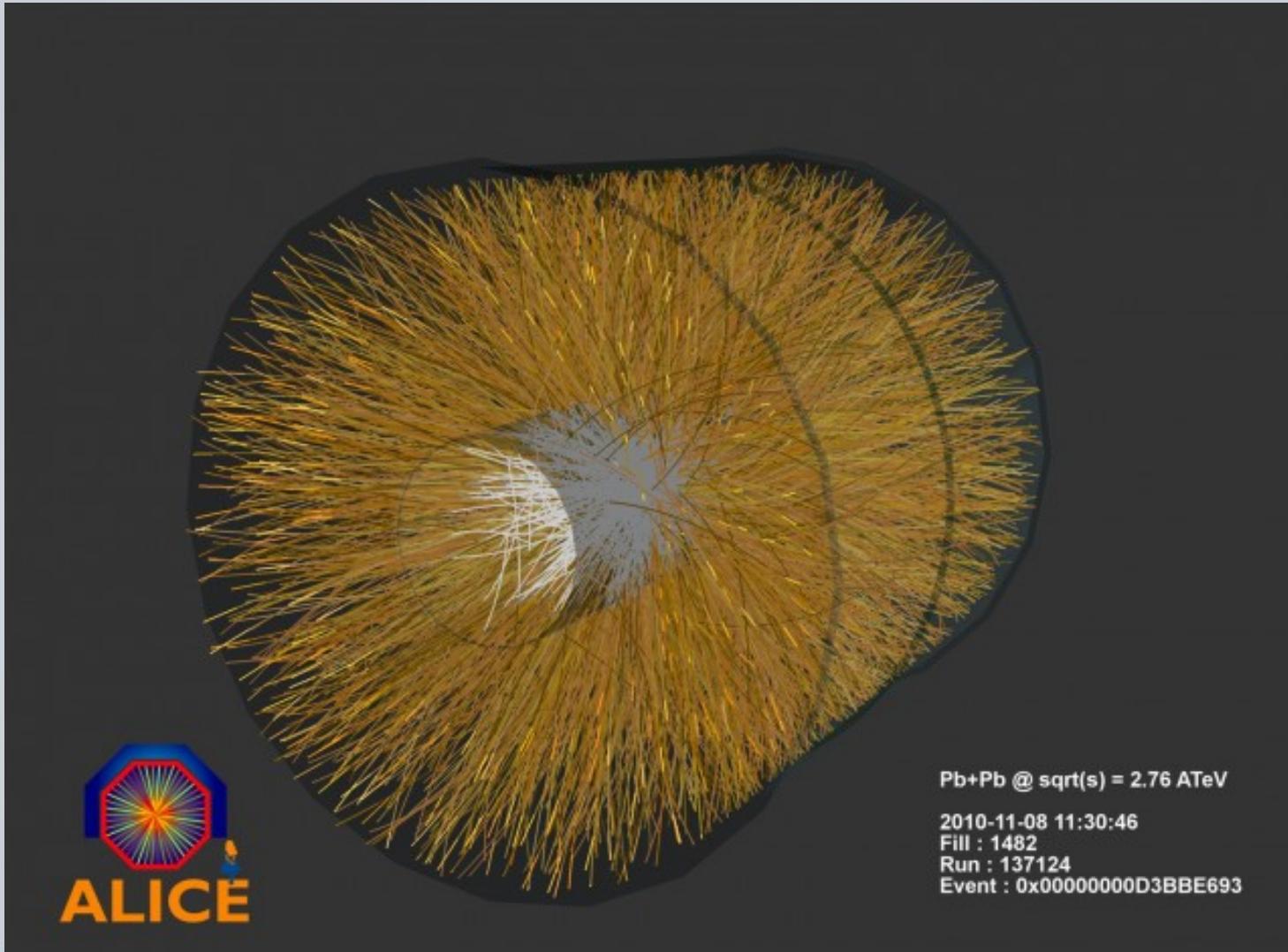
**TOP-QUARK, LARGE HADRON  
COLLIDER, CERN, SWITZERLAND**



# Data acquisition and storage for LHC @ CERN



# Higg's Boson: 40 Year Search



LHC Data from proton–proton collisions at centre-of-mass energies of  
7 TeV (2011) and 8 TeV (2012)



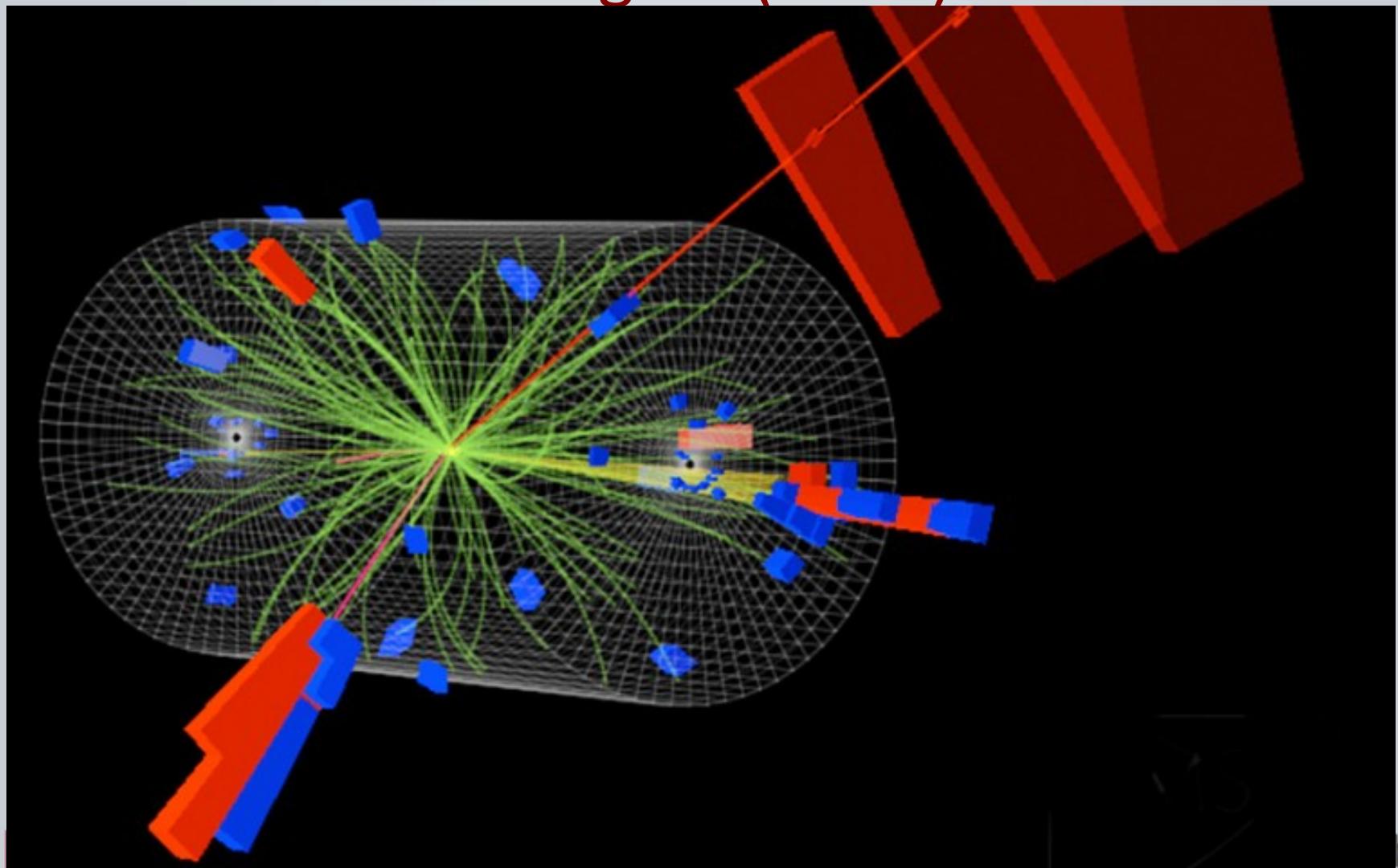
# How do you Prove Higgs Boson Exists?

- Standard model of physics predicts (30 years) Higgs Boson characteristics
  - Mass  $\sim$ 125 GeV
  - Decays to  $\gamma\gamma$ , WW and ZZ boson pairs
  - Couplings to W and Z bosons
  - Spin parity
  - Couples to up-type top-quark
  - Couples to down-type fermions?
  - Decays to bottom quarks and  $\tau$  leptons

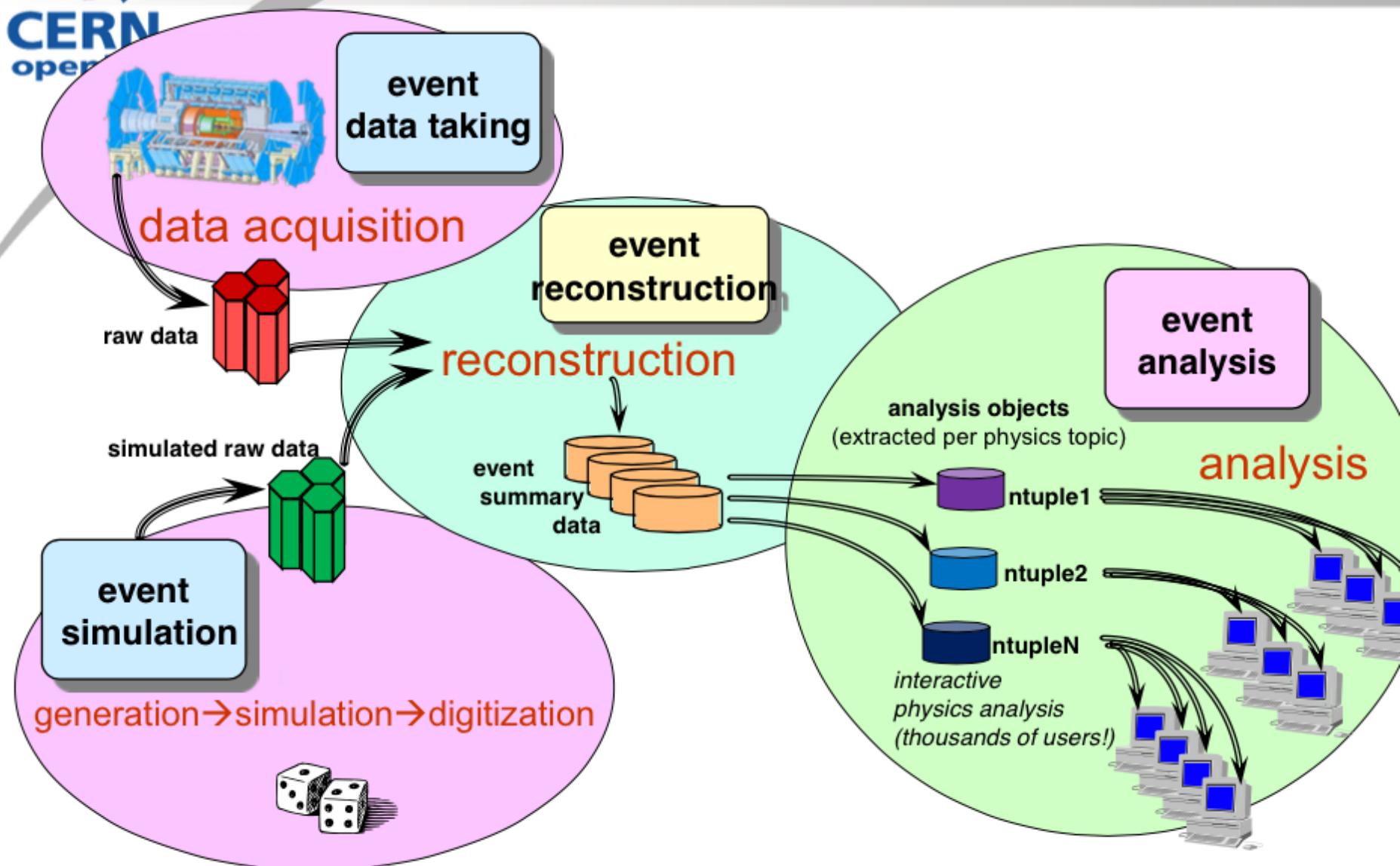


5 Sigma=0.00001% possible error (2012)

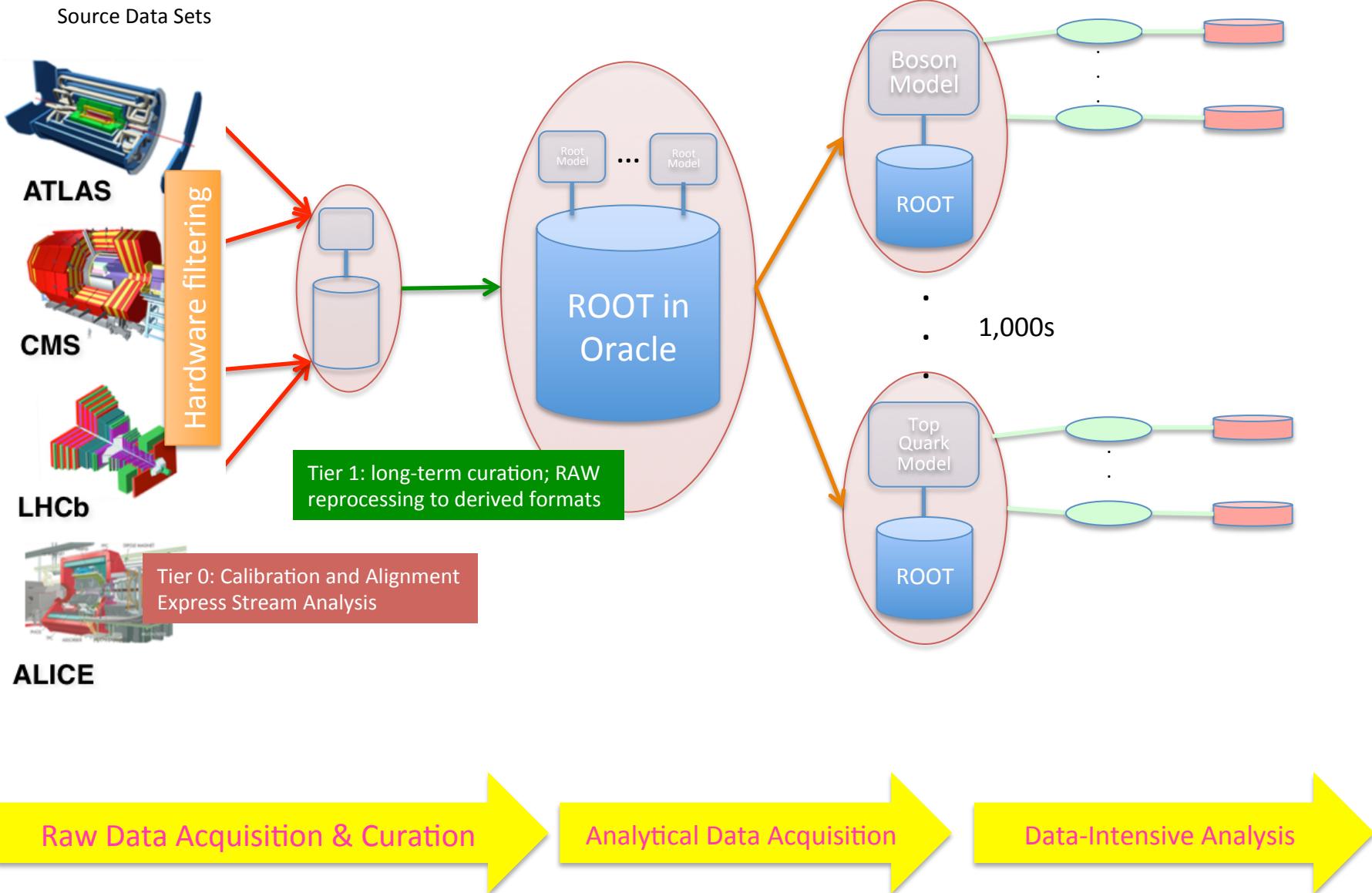
10 Sigma (2014)



# LHC-scale data processing



# Original Big Data Application, e.g., ATLAS high-energy physics (CERN)



# Worldwide LHC Computing Grid

## Tier 0 (CERN)

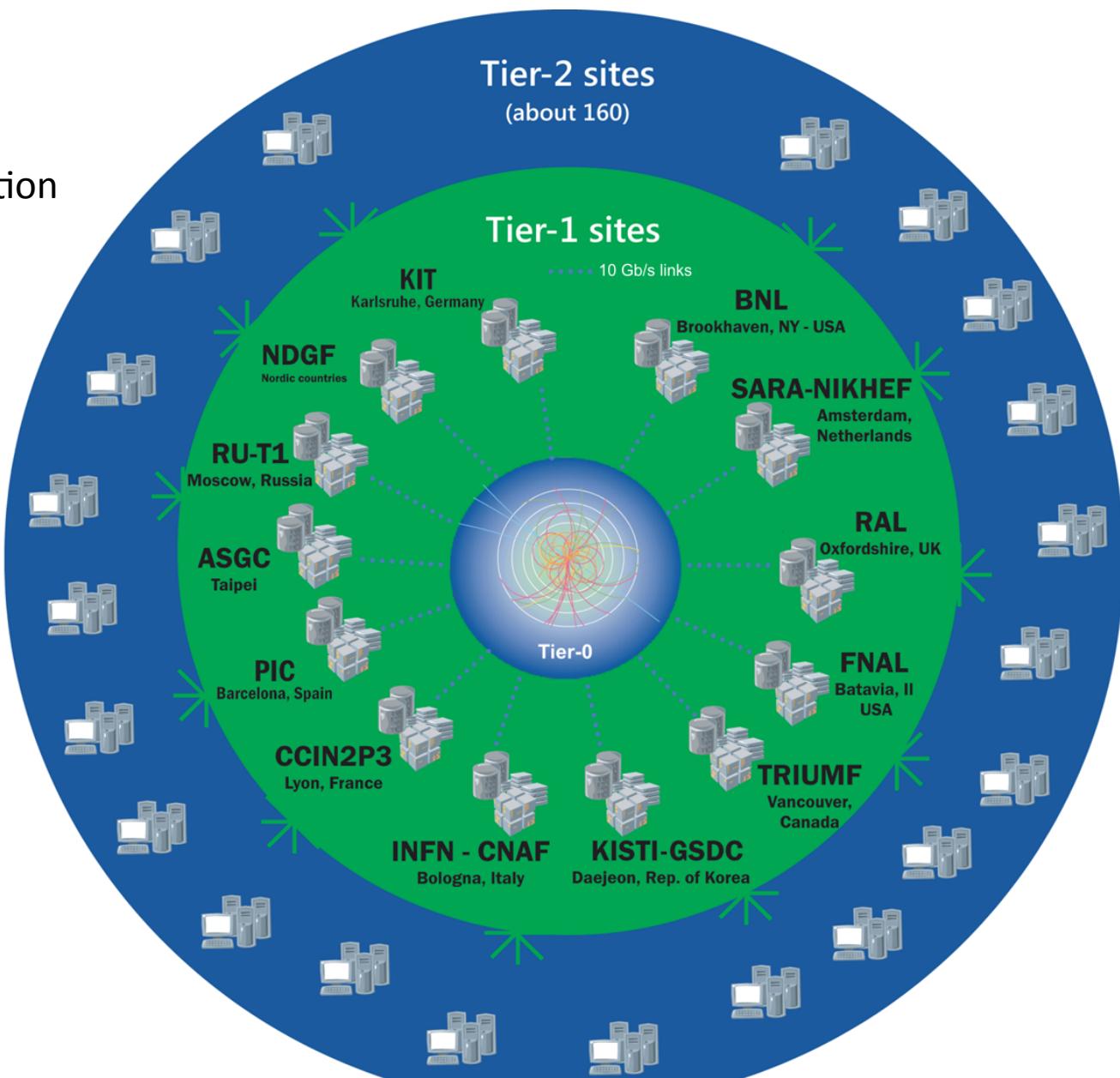
- Data recording
- Initial data reconstruction
- Data distribution

## Tier 1 (13 centers)

- Permanent storage
- Re-processing
- Analysis

## Tier 2 (~160 centers)

- Simulation
- End-user analysis

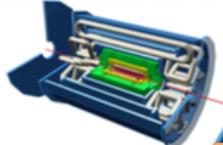


Original Big Data Application, e.g., ATLAS high-energy physics (CERN); Oracle + DQ2 + ROOT

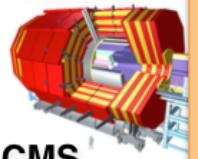
ATLAS Distributed Data Management System (DQ2) (Pig, Hive, Hadoop) 2007+

### On the Worldwide LHC Computing Grid (WLCG)

Source Data Sets



ATLAS



CMS



LHCb



ALICE

Hardware filtering

Tier 0: Calibration and Alignment  
Express Stream Analysis

Tier 1: long-term curation; RAW  
reprocessing to derived formats

ROOT  
(Oracle)

Meta-Data / Access

DQ2  
(HDFS)

Boson  
Model

Top  
Quark  
Model

1,000s

Raw Data Acquisition & Curation

Analytical Data Acquisition

Data-Intensive  
Analysis

Based on ~30 Large-Scale DIA Use Cases

# LESSONS LEARNED



# DIA Lessons Learned (What)

- A Software Artifact: a workflow / pipeline
  - Data-Intensive Analysis Workflow
    - Data Management (80%)
      - (Raw) Data Acquisition and Curation
      - Analytical Data Acquisition
    - Data-Intensive Analysis (20%)
  - Objective: switch 80:20 to 20:80 → *Let scientists do science*
  - Explore (DIA) vs Build (software engineering)
  - Duration: years
- Emerging Paradigm
  - New programming paradigm
  - Experiments over data
  - Convergence
    - Scientific / engineering discovery
    - ~10 programming paradigms: database, IR, BI, DM, ...



# DIA Lessons Learned (How)

- Result Types
  - Provable <-> Probabilistic <-> Speculative
- Nature
  - Analytical
    - Empirical: complete meta-data
    - Abstract: incomplete meta-data
  - Phases: Exploration, Analysis, Interpretation
    - Exploratory, Iterative, and Incremental
- Users
  - Individual
  - Workgroup
  - Organization / Enterprise
  - Community



# DIA Lessons Learned (People)

- Machine + Human Intelligence
  - Symbiosis – optimized
  - Domain knowledge critical
- Multi-disciplinary, Collaborative, Iterative
- Community Computing: DIA Ecosystems – sharing
  - Massive resources
  - Knowledge
  - Costs
  - Many (~60): eScience, Science Gateways, Networked Science, ...
    - High-energy physics (CERN: ROOT)
    - Astrophysics (Gaia)
    - Scientific Workflow Systems: ~30
    - [Macroeconomics](#)
    - [Global Alliance for Genomics and Health](#)
    - Enterprise Ecosystems, e.g., Information Services: Thomson Reuters, Bloomberg, ...
    - [Open-Science-Grid](#)
    - [The Cancer Genome Atlas](#)
    - [The Cancer Genomics Hub](#)



# DIA Lessons Learned (Essence)

The value and role of

What data is adequate evidence for Q?  
truth

evidence-based causality  
evidence-based correlations



Complex DIA Use Case #2

Information Services

**DOW JONES, BLOOMBERG,  
THOMSON REUTERS, PEARSON, ...**



# Information Services Business

## Collect, curate, enrich, augment (IP) & disseminate information

### – Financial & Risk

- Investors
- News & press releases
- Brokerage research
- Instruments: stocks, bonds, loans, ...

### – Legal

- Dockets
- Case Law
- Public records
- Law firms
- Global businesses

### – Intellectual Property & Science

- Scientific articles
- Patents
- Trademarks
- Domain names
- Clinical trials

### – Tax & Accounting

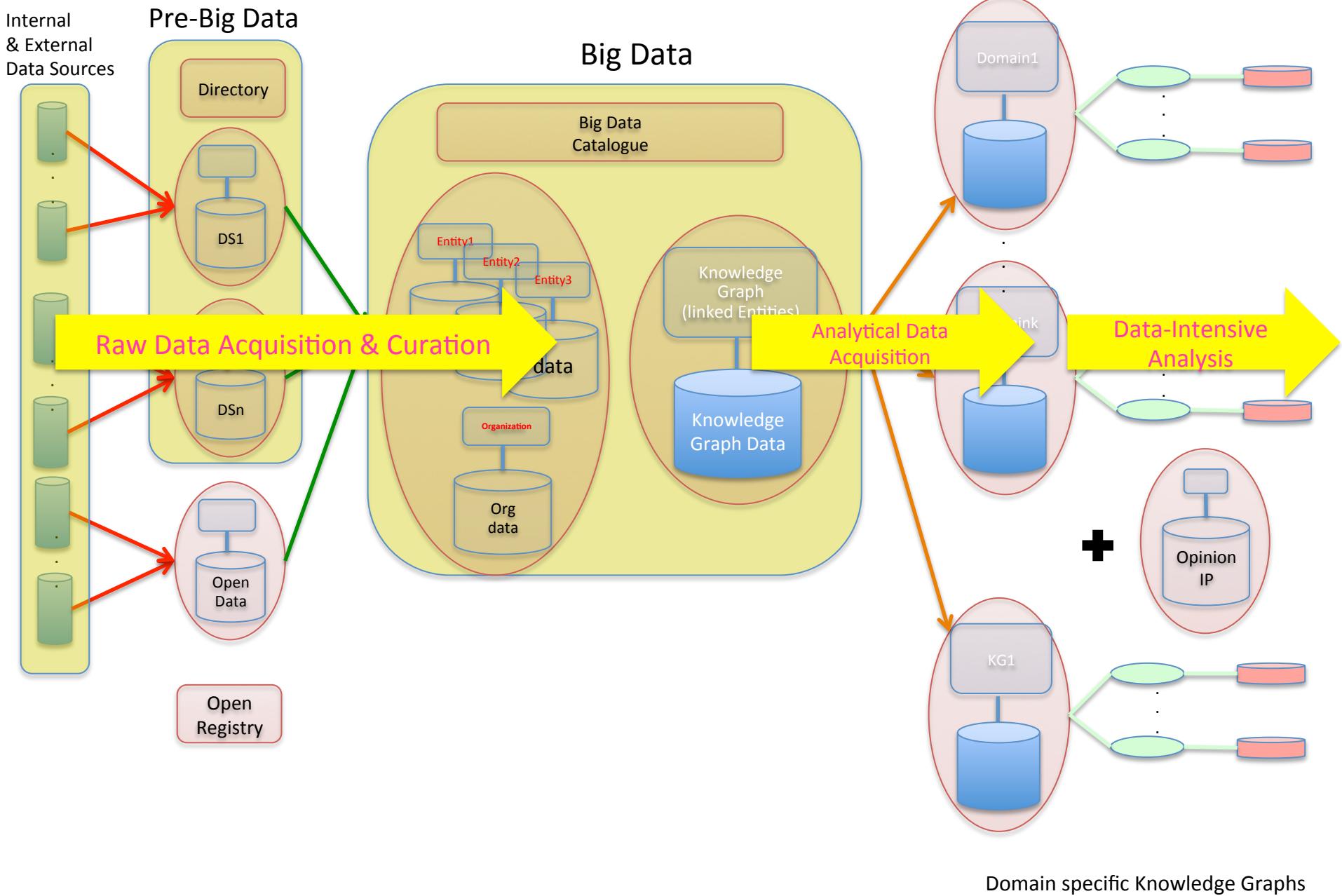
- Corporate
- Government
- Solutions



# Consequences of Errors



# Enterprise-Scale Big Data Architecture (Information Services)



# DIA Lessons Learned

- Modelling
  - Analytical Models and Methods
    - Selection / creation, fitting / tuning
    - Result verification
    - Model / method management
  - Data Models
    - Entities dominate “Data Lakes”
    - Named Entities + Entity (Graph) Models
    - Ontologies (genomics), Ensembles, ...
- Emerging DIA Ecosystems Technology
  - Languages (~30)
  - Analytics Suites / Platforms (~60)
  - Big Data Management (~30)



Veracity

# WHAT COULD POSSIBLY GO WRONG?



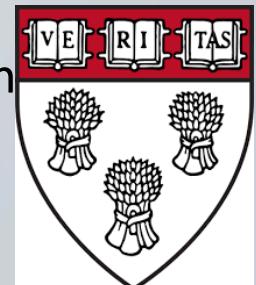
# Do We Know / Can We Prove

- DIA Result: *correct, complete, efficient?*
- What machines / algorithms / Machine Learning / Black Boxes / DIA do?
- High Risk / High Reward Data-Driven Society
  - **Risk**: drugs or medical advice that cause harm
  - **Reward**: faster, cheaper, more effective cancer cures, drug discovery, personalized medicine, ...



# Professional Cautions

- Experienced practitioners
- Medicine
  - Few data-driven results operationalized
  - Mount Sinai: no black box solutions
- Authoritative organizations
  - NIH, HHS, EOCD, National Statistical Organizations, ...
- Legal: *Algorithmic Accountability*: John Zittrain  
Harvard Law School



# Q: What could possibly go wrong?

## A: Every step

- **Data Sets**
  - All measurements approximate: availability, quality, requirements, sparse/dense, ... ; How much can we tolerate? What is the impact on the result?
- **Models:** “All models wrong ...” George Box 1974
- **Methods**
  - Select (1,000s), tune, verify
  - Different methods → radically different results
- **Results:** Probabilistic, error bounds, verification, ...

*Data Analysis is 20% of the story*



# Pre Big Data Challenges

- **Science:** Experimental design: hypotheses, null hypotheses, dependent and independent variables, controls, blocking, randomization, repeatability, accuracy
- **Analysis:** models, methods
- **Resources:** cost, time, precision



# +Big Data Challenges ...

- Pre-Big Data Challenges @ scale: volume, velocity, and variety
- **Complexity**
  - Data: sources, meta-data, 3Vs
  - Models (reflecting the domain)
  - Methods (multivariate patterns) beyond human cognition
  - Results: Massive numbers of correlations
- **Unreliability** (statistics @ scale)
  - Reliability decreases as the number of variables increases (multivariate analysis)
  - << 10 variables (science & drug discovery) → 1,000s to millions (Machine Learning)
    - “In science and medical research, we’ve always known that”
- **Misunderstood: Self-service, Automated Data Science-in-a-Box**
  - 80% unfamiliar with statistics, error bars, causation/correlation, probabilistic reasoning, automated data curation and analysis
  - Widespread use of DIA: self-service, “democratization of analytics”
  - Like monkeys playing with loaded guns



Somewhere over there ...



# DIA Verification

## Principles & Techniques

- Conventional disciplines
- Man-machine symbiosis
- DIA Result → Empirical evidence
  - Flashlight analogy: DIA reduces hypothesis space
- Cross-validation
  - Validate predictive model: avoid overfitting, will model work on unseen data sets?
  - Data partitions: Training Set, Test /Validation Set, ground truth
  - K-fold cross validation
- Research Direction
  - New measures of significance, the next generation P value
  - 21<sup>st</sup> Century statistics



I Proposal

**SCIENTIFIC METHOD → EMPIRICISM**  
**DATA SCIENCE → DATA-INTENSIVE ANALYSIS**



# Data Science is ...

*A body of **principles** and **techniques** for applying data-intensive analysis for investigating phenomena, acquiring new knowledge, and correcting and integrating previous knowledge with measures of correctness, completeness, and efficiency.*

*DIA: an experiment over data*



# Conclusions

## Big Data & Data-Intensive Analysis

- Value of evidence (from data)
- Emerging reasoning and problem solving paradigm
  - High risk / high reward
  - Substantial results already
  - In its infancy, not yet understood, decades to go
  - Overhyped (short term) but may change our world (long term)
- → Need for Data Science = principles & guidelines
  - “We’re now at the “what are the principles?” point in time” M. Jordan
  - Decades of research and practice



*Thank You*

