

# The Role of Human Capital Specificity in Entrepreneurial Risk

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## Abstract

This paper argues that human capital specificity—the extent to which entrepreneurial human capital can be transferred to wage employment—amplifies entrepreneurial risk. Using data on the universe of Portuguese entrepreneurs, we document a number of empirical patterns on the dynamics of the return option to wage employment. First, we show that firms exit after multiple years of declining sales; that is, most exits are negative exits. Second, we show that the impact of entrepreneurship on wages upon return is heterogeneous with respect to pre-entrepreneurship wages and the age of the entrepreneur. Those who enter entrepreneurship from lower relative wage trajectories and at a younger age experience higher wage gains, with an average gain of 7.7 percent. In contrast, those who enter entrepreneurship from higher relative wage trajectories and at a younger age experience wage losses, with an average loss of 6.1 percent. Third, we show that entrepreneurs running better-performing firms experience wage gains but these gains decline with tenure. Through the lens of a quantitative macroeconomic model, we link these empirical patterns to imperfectly transferable human capital from entrepreneurship back to wage employment.

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# 1 Introduction

Most businesses fail. More than half of firms in a cohort of entrants exit within five years, and even the long-run firm exit hazard stays high (Sterk, Sedláček, and Pugsley, 2021; Karahan, Pugsley, and Şahin, 2024). While entrepreneurial exit is widespread, little is known about its impact on the labor market outcomes of individuals who return to wage employment after running a business, which can be an important determinant of entering entrepreneurship in the first place. Using administrative data on the universe of Portuguese entrepreneurs’ work histories before, during, and after entrepreneurship, we shed light on this empirical question. Then, we present a framework to quantify the relevance of this channel, particularly in the context of policies that aim to spur entrepreneurship.

We uncover that the impact of entrepreneurship on the return option to wage employment is widely heterogeneous. While 60 percent of entrepreneurs—those who earned relatively lower wages before entry—experience dynamic wage gains after returning to wage employment, the remaining 40 percent with higher pre-entrepreneurship wages face losses. We further show that those who enter entrepreneurship at a younger age have higher wage gains, especially if they earned low wages before. However, those younger entrants who earn higher wages experience wage losses. We also find that higher sales in entrepreneurship go along with higher gains but longer entrepreneurial tenure diminishes them. We conclude that these empirical results are consistent with imperfectly transferable human capital from entrepreneurship back to wage employment.

Our analysis exploits rich Portuguese microdata covering the universe of worker histories linked to private firms and their balance sheets. The dataset provides a long panel from 1985 to 2020, allowing us to track individuals across entrepreneurship and wage employment, while observing their demographic and employment characteristics and the evolution of the firm they run prior to exit. To ensure that we are not conflating the wage dynamics of “subsistence entrepreneurs” in our analyses, we study only the dynamics of individuals who ran firms with paid employees, along with a host of technical conditions. We compare the wage dynamics

of entrepreneurs before and after entrepreneurship to never-entrepreneurs with similar wage dynamics in the pre-period.

Using our rich microdata on the wage trajectories of entrepreneurs matched to similar never-entrepreneurs, we establish a number of novel empirical patterns. First, we show that firms exit after multiple years of declining sales. However, entrepreneurs tend to leave shrinking firms before they close and return to paid work.

Second, we show that entrepreneurs earn 3.7 percent higher wages on average upon return to paid work, and that these gains peak at 5 years after return. However, we find heterogeneous effects along the pre-entrepreneurship wage distribution: those who enter entrepreneurship from a relatively lower wage trajectory experience a wage gain averaging 7.7 percent, but those who enter from a higher wage trajectory experience a wage loss averaging 6.1 percent. Moreover, these latter losses are dynamic: the growth rate of wages lowers after return. We also show that wage impacts are heterogeneous along the age distribution as well. Entrepreneurs who enter at a younger age experience higher wage gains, especially if they started from a lower trajectory. At the same time, those who enter from a higher trajectory at a younger age face wage losses.

Third, we relate firm performance during entrepreneurship to outside options. We show that entrepreneurs running firms with higher sales experience higher wage gains upon return, especially if they entered from a higher pre-entrepreneurship wage trajectory. However, entrepreneurs who ran their business longer face larger losses. These results are in line with imperfectly transferable human capital from entrepreneurship back to paid work.

Finally, we also document that individuals that enter entrepreneurship with a higher wage profile also tend to run higher performing businesses, with higher value added and survival rates. This implies that the cost of entrepreneurship (i.e., a deterioration of future labor market outcomes) disproportionally affects high-productivity entrepreneurs, suggesting that it might have a large impact on aggregate productivity and growth. In continuing work, we utilize a quantitative macroeconomic model in the vein of Huggett, Ventura, and Yaron

(2011) to quantify this impact. We will also study the impact of economic policies (such as credit subsidies or job-protected leave) that are designed to spur entrepreneurship.

**Literature.** Our paper relates to three broad branches of the literature. First, our paper directly relates to the research on the barriers to entry and growth in entrepreneurship, in particular, in macroeconomics and finance. Unlike the existing literature, which emphasizes explicit barriers such as financial frictions (e.g., Buera and Shin, 2013; Midrigan and Xu, 2014) or market frictions (e.g., Tan and Zeida, 2024), our paper emphasizes the role of implicit barriers in the form of deterioration of outside options when entering entrepreneurship.

Furthermore, the mechanism we emphasize, the role of human capital specificity as a barrier to entry, is similar to the mechanism studied by the broader literature on *physical* investment specificity (e.g., Abel and Eberly, 1996). In that literature, physical investment specificity generates a decline in the put option of entrepreneurship. In direct relation to our work, Tan (2022) argues that entrepreneurial risk is associated with lack of insurance and illiquidity arising from physical investment specificity. In our context, human capital specificity is analogous to physical capital specificity in that entry into entrepreneurship requires investing in business-specific human capital that is (partially) nontransferable to paid work upon exit. The contribution of our paper is an empirical assessment of the impact of human capital specificity on labor market outcomes.

Second, our paper also contributes to a recent literature focusing on the option to return to paid work as a determinant of entrepreneurial entry. Vereshchagina and Hopenhayn (2009) present a theoretical framework emphasizing the role of the outside options in reducing the riskiness of entrepreneurship, essentially presenting entry into entrepreneurship as a put option. More recently, Catherine (2022) and Choi (2017) build on the insights of Vereshchagina and Hopenhayn (2009) and construct quantitative models to infer the value of such outside options. Unlike them, we emphasize the endogenous nature of outside options and show that it declines in entrepreneurship, thus creating a barrier to entry. In these

regards, our findings are similar to those of Gottlieb, Townsend, and Xu (2022), who show that entry into entrepreneurship could pose a career risk to failed entrepreneurs. Unlike ours, their paper studies a particular case of job protective leave for new mothers (in the form of expanded maternity leave), whereas we study the population of entrepreneurs.

Third, finally, while we focus on entrepreneurship, our paper is broadly related to the firm dynamics literature that examines the role of entry and exit for a variety of macroeconomic outcomes, such as the propagation of business cycles (e.g., Clementi and Palazzo, 2016), aggregate responses to trade shocks (e.g., Lanteri, Medina, and Tan, 2024), or gains to financial development (e.g., Buera and Shin, 2013). Unlike these papers, where outside options are typically purely random or fixed (or exit is purely exogenous), we emphasize that the outside options of running a firm are, in fact, endogenous to the decision to start and run said firm.

**Roadmap.** The rest of the paper is structured as follows. Section 2 presents a stylized framework for the upcoming empirical analysis. Section 3 introduces our data source and Section 4 presents our main empirical results. Section 5 presents the quantitative model and inference approach that we will use for quantitative analysis. Finally, Section 6 concludes.

## 2 Stylized framework

We now introduce a stylized framework to guide our latter data analysis. The framework considers individuals with heterogeneous average lifetime incomes due to heterogeneous income profiles (HIP, following Guvenen, 2007) resulting from differential ability to accumulate human capital (c.f. Huggett, Ventura, and Yaron, 2011). We extend that basic framework to allow for two types of human capital—specific to wage employment and entrepreneurship—as well as partial transferability of human capital between the two, and derive five testable predictions.

Consider an individual  $i$  of age  $j_i$ . They accumulate human capital specific to wage

employment  $h_i$  and to entrepreneurship  $q_i$ . Human capital in wage employment accumulates according to the law of motion

$$h'_i = g(h_i, a_{h_i}, j_i). \quad (2.1)$$

Here  $a_{h_i}$  is an individual-specific human capital accumulation term in wage employment, and the prime denotes next-period human capital. The function  $g(\cdot)$  describes the evolution of human capital in wage employment: it is concave and increasing in  $h$ , increasing in  $a_h$ , and decreasing in  $j$ . Together, these features imply that the human capital profile is hump-shaped like in Huggett, Ventura, and Yaron (2011): individuals with higher  $a_h$  experience faster growth early in the life cycle but this growth eventually slows down and the profile reverts to losses by retirement age.

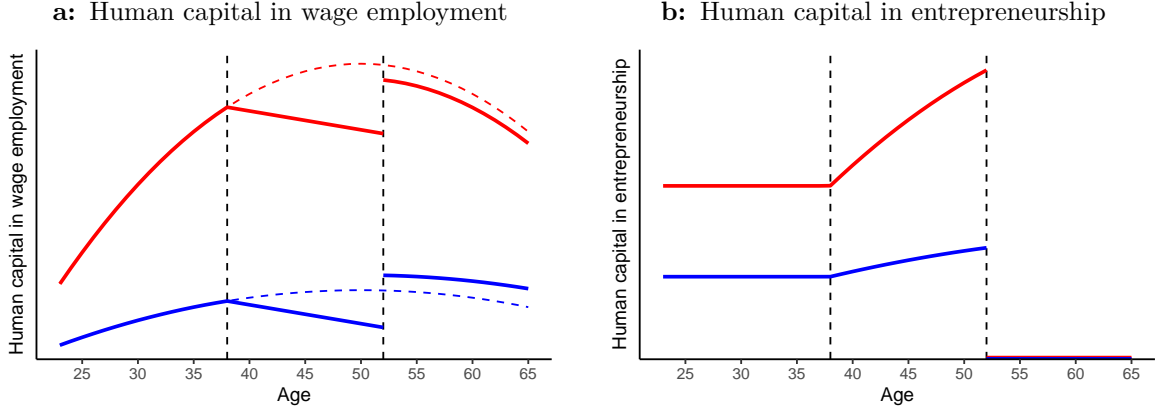
The same individual  $i$  can also enter entrepreneurship at any time. When they do, human capital in entrepreneurship accumulates according to the law of motion

$$q'_i = f(q_i, a_{q_i}). \quad (2.2)$$

Analogously to wage employment,  $a_{q_i}$  governs the speed of human capital accumulation in entrepreneurship. The function  $f(\cdot)$  is increasing and concave in  $q$  and increasing in  $a_q$ , implying a hump-shaped profile in entrepreneurship. While the individual is running their business, their wage employment-specific human capital erodes at a rate  $\delta_h$ . Afterwards, when the individual returns to wage employment, only a  $(1 - \lambda)$  fraction of their entrepreneurship-specific human capital  $q$  can be converted to wage employment-specific human capital  $h$ , and the rest fully erodes.

Figure 2.1 illustrates these human capital processes through the example of two individuals in red and blue. These two hypothetical individuals work in wage employment from age 23 until 38, then run their businesses between 38 and 52, after which they return to wage employment until they retire. The red individual experiences faster human capital growth

**Figure 2.1:** Human capital profiles



*Notes:* Hypothetical wage employment and entrepreneurship-specific human capital processes. Dashed lines show human capital for individuals who never started a business. Solid lines show human capital for individuals who ran a business from age 38 to 52 (vertical dashed lines). *Source:* authors' own illustration.

both in wage employment and in entrepreneurship than the blue one. The dashed lines on the left panel show their wage employment-specific human capital, had they not started a business. Upon return, the high-growth individual in red comes back at a lower level of human capital than its counterfactual value while the low-growth individual in blue comes back higher. The difference is due to (i) the imperfect transferability of human capital from entrepreneurship to wage employment, and (ii) different levels of foregone human capital in wage employment while running a business, due to different abilities of human capital accumulation.

Finally, we assume that the earnings of the individual is proportional to their human capital. Consequently, individuals with a lower ability to accumulate human capital have a flatter earnings profile in wage employment while those with a higher accumulation term experience steeper earnings increases.

With the setup complete, we now spell out five predictions:

1. Individuals with a flatter earnings profile before entering entrepreneurship experience earnings gains after return. Our framework predicts this since low-earning individuals already experience wage stagnation, thus any human capital gain in entrepreneurship

benefits them.

2. Conversely, individuals with a steeper earnings profile before entering entrepreneurship experience earnings losses after return. Our framework predicts this since human capital in entrepreneurship is an imperfect substitute for the human capital in wage employment that they forgo.
3. For individuals with a flatter earnings profile before entrepreneurship, the earnings gain is decreasing in the age of entry. This is due to the concave nature of human capital growth.
4. For individuals with a steeper earnings profile before entrepreneurship, the earnings loss is decreasing in the age of entry. Again, this is explained by the concave nature of human capital growth.
5. The overall impact of entrepreneurship on the return option to wage employment is ambiguous.

Having presented our framework, we now turn towards analyzing the data to test these predictions.

## **3 Data and measurement**

### **3.1 Data source**

We use Quadros de Pessoal (QP), a rich linked employer-employee dataset collected by the Portuguese Ministry of Labor and Social Security. This is a nationally mandated survey that each wage-paying firm is legally obligated to complete. We have data on establishments, their affiliations with a particular firm, and detailed information on their workers, covering the period between 1985–2020. We follow individuals’ work histories across employers, accompanied by detailed information on wages, occupations, job titles, tenure, age,



gender and education. Crucially for our analysis, we have comprehensive information on earnings, which includes the base wage, regular benefits, irregular benefits and overtime pay. We supplement the QP data with administrative data on financial statements for universe of firms in the non-financial sector (Sistema de Contas Integradas das Empresas, or SCIE). This provides us measures of firm performance to analyze the drivers of firm exit.

A key empirical challenge in entrepreneurship research lies in determining how we define and identify entrepreneurs. The standard approach is to define entrepreneurs as those who are self-employed. This approach potentially underestimates a substantive amount of economic activity derived by those who decide to incorporate and become employees of the firm. We follow Queiró (2022) who, also using QP, defines entrepreneurs as top managers of newly established firms. In turn, to identify top managers, we leverage the occupational classification in QP, which is consistent with the International Standard Classification of Occupations (ISCO).<sup>1</sup>

Our main research design involves comparing the wage trajectories of entrepreneurs that return to paid work, against otherwise equivalent individuals who never entered entrepreneurship. We define the former as “return-entrepreneurs” and the latter as “never-entrepreneurs.” We restrict our sample to individuals of post-college working age (age 22 to 65), and further restrict the set of return-entrepreneurs to individuals who started a business between the ages of 25 to 55. This restriction is necessary to (i) create a sample with a sufficiently long pre-entry wage trajectory for our matching algorithm (discussed later), and (ii) to evaluate the post-return wage trajectory. Therefore, our sample for analysis excludes individuals who started a business when they are very young or very old, and who also never exited entrepreneurship.

Our final sample includes a panel of 709 thousand firms matched with 5.6 million workers (Table 1), of which 47 thousand (0.8 percent) are return-entrepreneurs. In turn, 7 percent

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<sup>1</sup>ISCO provides a multi-layer hierarchy of organization within the firm, starting with directors, chief executives and general managers. Top managers are defined at the highest layer of organizational hierarchy that a particular firm reports.

of firms employ at least one return-entrepreneur in their enterprise. Return-entrepreneurs are widespread in the Portuguese economy, covering all 39 occupations, 30 sectors, and 8 locations in our sample. Furthermore, return-entrepreneurs have different, mostly better, socioeconomic characteristics than never-entrepreneurs. 60 percent of return-entrepreneurs are males with an average age of 41.3, whereas never-entrepreneurs are comprised of 53 percent males with an average age of 40.1 years. On average, 59 percent of the sample have less than a high school education, 24 percent have a high school diploma and 17 percent have a college degree. Return entrepreneurs are 28 percentage points more likely to have graduated from college and earn 31 percent higher wages than never-entrepreneurs.

### 3.2 Measuring firm performance

As we discussed, the SCIE dataset provides information on firm balance sheets, expenses, and sales. For measuring firm performance, as a baseline, we focus on the dynamics of firm value added, which we compute as the difference between firm sales and cost of goods sold. For additional analyses, we also consider the dynamics of firm labor productivity and total factor productivity (TFP). Labor productivity is computed as the log difference in value added and labor. For TFP, we assume that the firm operates a production function with decreasing returns to labor of the form

$$y = \omega l^\nu \tag{3.1}$$

where  $\omega$  is the total factor productivity (TFP) of the firm, and  $0 < \nu < 1$  captures the degree of decreasing returns to scale. Our goal is to measure  $\omega$ ; to that end, we impute  $\omega$  by assuming that  $\nu = 0.8$ , consistent with conventional choices on the returns to scale.

### 3.3 Measuring the effect of entrepreneurship on post-exit wages

Our fundamental goal is to estimate the effect of a stint in entrepreneurship on the post-exit wage trajectory of the entrepreneur. The ideal research design would involve comparing the wage trajectory of two potential entrepreneurs, one who ends up starting a business and another who does not start one but is identical in every other aspect. Because such an ideal counterfactual does not exist, we instead compare the wage trajectories of return-entrepreneurs to that of otherwise “identical” never-entrepreneurs. We explain here, in detail, our construction of the counterfactual wage trajectory.

We begin by decomposing wages into the following factors:

$$\log w_{it} = X_{it}\beta + u_{it}, \quad (3.2)$$

$$u_{it} = \phi_g(j_{it}) + \varepsilon_{it}. \quad (3.3)$$

Here,  $i$  denotes the individual and  $g$  denotes a group that the individual belongs to. For our purposes, the “group” we will construct are the set of never-entrepreneurs who exhibit similar characteristics to return-entrepreneurs. Furthermore,  $X_{it}$  are observable predictors,  $j_{it}$  is age, and  $\phi_g(\cdot)$  is a function that depends on group characteristics.  $\varepsilon_{it}$  is the error term, assumed to be uncorrelated with  $X_{it}$  and  $j_{it}$ .

Our wage equation parses the determinants of wages into two components. The linear term  $X_{it}\beta$  assumes that some characteristics affect an individual’s wages but do not have heterogeneous effects across groups. Conversely, the function  $\phi_g(\cdot)$  assumes that there are characteristics unique to the group that drive the wage profile of individuals. In particular,  $\phi_g(\cdot)$  is the empirical counterpart to the human capital accumulation term  $a_h$  in our stylized framework. For concreteness, consider a case where return-entrepreneurs are uniquely drawn from the financial sector whereas never-entrepreneurs are uniquely drawn from the manufacturing sector.  $\beta$  then captures the effect that return-entrepreneurs and never-entrepreneurs have differing average wages due solely to the sector they work in, as opposed to fundamen-

tal differences between workers and entrepreneurs. Conversely,  $\phi_g(\cdot)$  accounts for the effect that, net of the pure composition effect, “entrepreneurial types” have differing wage profiles from “non-entrepreneurial types.”

Our goal is to isolate a set of never-entrepreneurs that resemble return-entrepreneurs. Using the formalization above, this amounts to finding a set of never-entrepreneurs with  $\phi_g(\cdot)$  that are similar to return-entrepreneurs. To that end, we first estimate  $\beta$  in Equation 3.2 using the entire population of never-entrepreneurs. The observables  $X_{it}$  include gender, education, occupation, and in some extensions sector and location. Denoting this estimate by  $\hat{\beta}$ , we then construct residualized wages for every individual:

$$\log \tilde{w}_{it}(j_{it}) = \log w_{it} - X_{it}\hat{\beta}. \quad (3.4)$$

Note that, by our definition in Equation 3.2, the residualized wages are now only a function of the group-based wage profiles.

Next, we match entrepreneurs to workers by group. We define a “group” as the set of entrepreneurs with the same age of entry, which we denote by  $j^{\text{entry}}$ . Note that for a group  $j^{\text{entry}}$ , we would observe a wage profile prior to entry  $\{\tilde{w}_{it}(j_{it})\}_{22 \leq j_{it} < j^{\text{entry}}}$ . Then, for each individual return-entrepreneur  $i$  in that group, we locate a never-entrepreneur  $i'$  who has a wage profile between the ages of 22 and  $j^{\text{entry}}$  that is similar to that of the return-entrepreneur  $i$ . Formally, for each return-entrepreneur  $i$  and never-entrepreneur  $i'$ , we construct the loss function

$$Q = U + V \quad (3.5)$$

where

$$U \equiv \frac{1}{j^{\text{entry}} - 22} \sum_{j=22}^{j^{\text{entry}}} \Delta^2, \quad (3.6)$$

$$V \equiv \frac{1}{j^{\text{entry}} - 22} \sum_{j=22}^{j^{\text{entry}}} \left( \Delta - \frac{1}{j^{\text{entry}} - 22} \sum_{j=22}^{j^{\text{entry}}} \Delta \right)^2, \quad (3.7)$$

$$\Delta \equiv \log \tilde{w}_{i't}(j) - \log \tilde{w}_{it}(j). \quad (3.8)$$

and locate a never-entrepreneur  $i'$  that minimizes this loss. Our goal with this loss function is to locate a never-entrepreneur that is (i) close to the entrepreneur in a standard least-squares sense (captured in  $U$ ), but also (ii) has a wage trajectory that is “parallel” to the entrepreneur’s to ensure that the parallel trends assumption holds for our later analysis (captured in  $V$ ). In a conventional differences-in-differences framework, one would put all the weight on  $V$  and ignore  $U$ . We include  $U$  as part of our matching function since two individuals can have the same wages trajectories but very different average wages. If the level of wages are themselves a determinant of the outside options of entrepreneurs, then matching only on  $V$  would violate the parallel trends assumption post-entrepreneurship.

From the group of matched never-entrepreneurs, we then estimate  $\phi_g(\cdot)$ , which gives us the counterfactual path of wages had the return-entrepreneur never started a business. Then, we compute the following wage gap:

$$\log w_{it}^{\text{gap}} = \log \tilde{w}_{it}(j_{it}) - \hat{\phi}_g(j_{it}). \quad (3.9)$$

Note that, by construction,  $\mathbb{E}[\log w_{it}^{\text{gap}} | j < j^{\text{entry}}] = 0$ , and  $\mathbb{E}[\log w_{it}^{\text{gap}} | j > j^{\text{exit}}]$  ( $j^{\text{exit}}$  being the age at exit) is the average unconditional effect on entrepreneurship on the wages of return-entrepreneurs. Therefore, estimating the effect on entrepreneurship boils down to a

before-after estimator of the following form:

$$\log w_{it}^{\text{gap}} = \theta \mathbf{1}(\text{Post}_{it}) + e_{it} \quad (3.10)$$

where the indicator  $\mathbf{1}(\text{Post}_{it})$  is 0 for the pre-entry period and 1 after return to paid work.  $e_{it}$  is the error term, and  $\theta$  estimates the effect of entrepreneurship on the wage trajectory of the individual upon return to paid work. The empirical analyses in the following section are richer specifications that build on this estimator.

### 3.4 Characteristics of the pre-period wage gap

#### 3.4.1 Quality of the match

Panel a of Figure 1 plots the average wage gap up to five years prior to entry into entrepreneurship. From a visual inspection, the quality of the match appears to be reasonable with a minimal degree of pre-trends. Panel b of Figure 1 plots a kernel density plot of the distribution of the wage gap in the pre-period. The distribution is roughly symmetric and centered approximately around 0. However, the distribution is highly dispersed, with a standard deviation of around 0.38. This indicates that while the match is reasonably good on average, there is substantial heterogeneity in wages across return-entrepreneurs.

#### 3.4.2 Distribution and persistence of the wage gap

From our estimation framework, a non-zero wage gap is indicative of a return-entrepreneur who either (i) experienced a temporary shock to labor productivity, or (ii) is a permanently different individual relative to the average entrepreneur (i.e., worker fixed effects, or  $\beta_i$  in our stylized framework).

In Table 2, we summarize the persistence of the wage gap in two ways. First, we report the estimate of an AR(1) regression with and without person fixed effects (columns 1 and 2). We find that the wage gaps are partly explained by a persistent (but transitory) shock, and

can also be explained by person fixed effects. Second, we further examine our hypothesis that better workers experience faster wage growth, as in our stylized framework. We compute the year-on-year growth rate of the wage gap and regress the growth rates on the worker fixed effects from the earlier AR(1) model, which we denote by  $\bar{w}$ . Column 3 reports our results, showing that individuals with higher  $\bar{w}$  also experience larger wage growth on average.

Taken together, our stylized facts replicate earlier research (e.g., Huggett, Ventura, and Yaron, 2011), and provide grounding for our framework as presented in Section 2. Therefore, when we study the impact of entrepreneurship on the labor market outcomes of individuals, we focus narrowly on a split along the dimensions of the age of entry and  $\bar{w}$ .

### 3.4.3 Worker fixed effects and firm performance

We conclude this section by examining whether entrepreneurs' pre-period productivity in paid work is related to the performance of their firm. Specifically, in Figure 2 we examine the relationship of  $\bar{w}$  with the average sales of the firm during the tenure of the individual (Panel a), length of firm survival (Panel b), and the length of firm ownership (Panel c). By and large, we find that entrepreneurs with higher labor productivity also run better performing firms. For instance, a 1 percent increase in  $\bar{w}$  goes along a 3.3 percent increase in firm sales. Taken together, these stylized facts suggest some degree of transferability of productivity in paid work into firm performance. As such, when we turn to our quantitative model, we will emphasize matching this dimension of the data.

## 4 Empirical results

### 4.1 Why do entrepreneurs return to wage employment?

Why do entrepreneurs return to wage employment? While the working assumption of most quantitative models is that they do so because of negative shocks to profitability (e.g., as in Hopenhayn, 1992), recent work has proposed that exits might be driven by *positive* shocks

to the return option to wage employment (e.g., due to the possibility of selling a firm, as in Bhandari, Martellini, and McGrattan, 2022; Mahone, 2023; Guntin and Kochen, 2024). Our main argument in this subsection is that the *negative shocks* interpretation is indeed a key driver.

To make our argument, we compute the dynamics of firm sales over firm age, conditional on exiting at a given age. To ensure comparability, we residualize these measures of sales on year of entry and year fixed effects. Panel a of Figure 3 plots our results, showing that multiple years of decline in sales precede exit. A theory of only positive exits would preclude such dynamics, since investors would have no motivation to purchase a failing firm.

Our results above emphasize the life cycle of firm sales, but the life cycle of the firm itself does not always coincide with the ownership tenure of an individual owner. For instance, a firm that exits after 10 years could have different owners over the course of its existence. Therefore, in panel b of Figure 3 we now plot average firm sales as a function of years in ownership (rather than firm age). The figure reports a similar qualitative result: entrepreneurs return to wage employment after multiple years of declining sales. Unlike in panel a, however, the decline is less steep, suggesting that many owners exit entrepreneurship prior to a complete deterioration of the business.

## 4.2 The option to return to wage employment

### 4.2.1 Average impact of entrepreneurship

We begin by examining the average wage gap of returning entrepreneurs, relative to their pre-period wage gap, which we interpret as the impact of entrepreneurship on the labor market outcomes of individual. In the first column of Table 3, we report our estimate of  $\theta$  based on Equation 3.10. Here, we find that the average impact is positive; upon return from entrepreneurship, the typical entrepreneur earns about 3.7 percent higher wages relative to their pre-period earnings.

We further examine the dynamic impact of entering entrepreneurship on their labor



market outcomes. In Figure 4, we estimate the average wage gap in event time, where  $t \leq -1$  is the pre-period and  $t \geq 0$  is the post-period. The results are plotted relative to  $t = -1$ . We see that the gains from entrepreneurship manifest gradually, and peak around five years after re-entry.

Our analysis reveals that entering entrepreneurship has a positive impact on average. We next examine the impact of entrepreneurship along two dimensions, following our stylized framework: along the dimensions of labor productivity and age of entry.

#### 4.2.2 Return option and labor productivity

Following our hypothesis, entrepreneurship should primarily benefit individuals with low labor productivity, whereas it would benefit less or even hurt individuals with higher productivity. To test this, we estimate the following regression:

$$\log w_{it}^{\text{gap}} = \theta \mathbf{1}(\text{Post}_{it}) + \gamma \bar{w}_i + \delta \mathbf{1}(\text{Post}_{it}) \times \bar{w}_i + e_{it}, \quad (4.1)$$

where  $\bar{w}_i$  refers to the worker fixed effects we estimated earlier, and  $\delta$  is the estimate of interest. Our hypothesis amounts to  $\delta < 0$ . Column 2 of Table 3 shows our result that individuals with higher worker fixed effects indeed benefit less from entrepreneurship. Notably, a one standard of in worker fixed effects amounts to 0.26 log points. In other words, whereas an individual that is one standard deviation below the mean would see a 10.3 percent increase in their wages, an individual one standard deviation above the mean would see a 6.3 percent loss. Our back of the envelope calculation reveals that around 60 percent of individuals would benefit from entrepreneurship, with an average wage gain of 7.7 percent. In contrast, the remaining 40 percent of individuals would see an average wage loss of 6.1 percent.

Whereas the earlier result studies a level effect, our hypothesis further implies that entrepreneurship negatively impacts the growth rate of wages of high-wage individuals. To examine this, we estimate a variant of Equation 4.1 by replacing the dependent variable

with the growth rate of the wage gap; furthermore, to avoid the effect of mean-reversion from biasing our estimates, we also control for the average pre-period wage gap. Column 3 of Table 3 reports our results, where we see that a 1 percent increase in the worker fixed effect implies a 0.19 percentage point decrease in the growth rate of wages, consistent with our hypothesis.

A potential concern with our result is that the negative (positive) impact on high (low) productivity workers simply arises from mean reversion. To address this concern, Figure 5 plots an event study split by high and low productivity workers. We see no evidence of mean reversion. If anything, higher productivity were *growing* until entry into entrepreneurship had a negative impact; in contrast, lower productivity were *shrinking* until entry into entrepreneurship had a positive impact.

#### 4.2.3 Return option and age of entry

Our theoretical framework further implies that, controlling for worker fixed effects, the benefits of entrepreneurship should be higher for entrepreneurs who started a business at an older age. To test this, we estimate the following regression:

$$\log w_{it}^{\text{gap}} = \theta \mathbf{1}(\text{Post}_{it}) + \gamma j_i^{\text{entry}} + \delta \mathbf{1}(\text{Post}_{it}) \times j_i^{\text{entry}} + \nu_0 \bar{w}_i + \nu_1 \mathbf{1}(\text{Post}_{it}) \times \bar{w}_i + e_{it}, \quad (4.2)$$

where  $j_i^{\text{entry}}$  is the age of entry minus 25 (i.e., the age of entry relative to the youngest age of entry).  $\delta$  is the estimate of interest, and our hypothesis amounts to  $\delta > 0$ . Column 4 of Table 3 reports the result, showing supporting evidence for our hypothesis. While the point estimate appears small, one should note that the average age of entry is 34.

Our framework further implies two additional results. First, among entrepreneurs with lower labor productivity, we would expect the positive impact of entrepreneurship to accrue more to entrepreneurs who enter at a younger age. Second, among entrepreneurs with higher labor productivity, we would expect the negative impact of entrepreneurship to accrue more

to entrepreneurs who enter at an younger age. To test this, we estimate the following regression:

$$\log w_{it}^{\text{gap}} = \theta \mathbb{1}(\text{Post}_{it}) + \gamma j_i^{\text{entry}} + \delta \mathbb{1}(\text{Post}_{it}) \times j_i^{\text{entry}} + e_{it} \quad (4.3)$$

separately for low and high productivity entrepreneurs. To construct “low” and “high” bins, we sort the entrepreneurs into quintiles and define a “low” productivity entrepreneur as an individual with  $\bar{w}$  in the first quintile and a “high” productivity entrepreneur as an individual with  $\bar{w}$  in the fifth quintile. Columns 5 and 6 of Table 3 report our results, supporting for our hypothesis. In Column 5, we see that  $\theta > 0$  while  $\delta < 0$ , indicating that the benefits of entrepreneurship is decreasing in age of entry. In Column 6, we see that  $\theta < 0$  while  $\delta > 0$ , indicating that the negative impact of entrepreneurship is declining in age of entry.

We show further, dynamic evidence in Figure 6. As panel a shows, conditional on starting from lower wages, young entrants to entrepreneurship (those who started a business below 35) experience wage gains after return; at the same time, older entrants (over 45) experience low to no gains. We repeat the analysis for young vs. old entrants from a higher wage profile in panel b: younger entrants experience wage losses while older entrants face no statistically significant losses.

### 4.3 Relating to firm outcomes

We now investigate the extent to which human capital accumulated during entrepreneurship is transferable to wage employment. To that end, we study the impact of firm performance on the return option of entrepreneurs.

We conduct our investigation along two dimensions. First, we examine whether entrepreneurs that ran a firm with higher average sales benefit from a larger wage gain upon return from entrepreneurship. Second, we examine how the length of tenure impacts the return option of entrepreneurs. In both cases, we estimate a version of Equation 4.3 where

we replace  $j_i^{\text{entry}}$  with sales or tenure. We additionally control for  $\bar{w}$ , as we already showed earlier that  $\bar{w}$  itself is correlated with both the dependent variable (the wage gap) and the independent variable (sales and tenure).

The overall results are reported in Table 4. Column 1 reports our results for sales, where we see that sales predicts a higher post-period wage gap, holding all else constant. This appears consistent with our hypothesis that human capital is (partially) transferable, and might explain why poorly performing workers appear to benefit from entrepreneurship. Figure 7, panel a shows the trajectory of the wage gap by sales: entrepreneurs running businesses with low sales experience persistent wage gains while those who used to run high-sales businesses face an initial decline in, then plateauing of, their wages.

We further examine this hypothesis by splitting our samples into low and high productivity entrepreneurs as before. Column 2 reports the estimate for low productivity and column 3 for high productivity individuals. Strikingly, column 2 shows that, holding constant firm sales, the treatment effect is negative and statistically weakly different from zero (i.e.,  $\theta < 0$ ). In contrast, the effect of firm sales is large: a one percent increase in sales increases the wage gap by 3.9 percent. Conversely, for high labor productivity entrepreneurs, we continue to observe that  $\theta < 0$ ; that is, the impact of entrepreneurship is still negative. Indeed, we see that the main reason why high productivity entrepreneurs do not fare even worse is because of the positive mitigating effect of firm sales; i.e., their skills appear partially transferable.

We next turn to our results on tenure. In Column 4, we find that  $\delta < 0$ , implying that additional years spent in entrepreneurship worsen the return option of entrepreneurs to wage employment. This is again consistent with our hypothesis that wage employment-specific human capital decays in entrepreneurship, and is not fully replaced by entrepreneurship-specific human capital. Turning to the dynamics, panel b of Figure 7 shows that entrepreneurs who ran their businesses for a shorter time face persistently increasing wage gains, while those who ran their businesses longer experience persistent losses.

## 4.4 Taking stock

We have shown empirical evidence that entrepreneurship worsens the return option to wage employment. Our results reveal that the typical entrepreneur earns higher wages after return relative to never-entrepreneurs, but the aggregate effect masks a vast amount of heterogeneity. Those who enter entrepreneurship from higher wages experience large wage losses while those who come from a lower wage profile earn gains. These dynamic gains and losses are starker for young entrepreneurs, and for those who ran better-performing firms. These results point to the importance of imperfectly transferable human capital from entrepreneurship to wage employment, which we expand on in the second half of this paper.

We end the first part of the paper by addressing some of the shortcomings of our empirical analysis. This paper offers, to our knowledge, the first systematic empirical evidence on the worsening return option of entrepreneurs to wage employment. It is not due to the lack of interest, however, that there are no other pieces of evidence; rather, it is due to the many related challenges. We highlight two of them here: data availability and methodological issues. On the former, data on entrepreneurs’ full work histories are rarely available. As Goetz, Hyatt, McEntarfer, and Sandusky (2016, p.435) put it, “[m]ost existing data sources are limited in their ability to depict the interaction between startups and their human assets, including owner, founding team members and early employees.” Our dataset, QP, allows us to track such interactions, as discussed in Section 3. Regarding methodological issues, selection into entrepreneurship and return to wage employment is a key concern. We tailor our matching procedure to this setting to address this concern: our comparison group consists of never-entrepreneurs who experienced a near-identical evolution of their wages to eventual entrepreneurs. We are convinced that, short of (quasi-)experimental variation that would randomly assign entrepreneurial status to individuals, ours is the best possible empirical strategy to measure the impact of entrepreneurship on post-return wages.

## 5 Quantitative model

We now turn to modeling entrepreneurial choice in the presence of human capital specificity. Our goal is to quantify the importance of the human capital specificity channel in shaping entrepreneurial choices. Better understanding the human capital aspect of entrepreneurial risk guides us to design more effective policies to spur entrepreneurship.

We start by considering households that rank sequences of consumption

$$U\left(\{c_j\}_{j=1}^J\right) = \sum_{j=1}^J \beta^j \frac{c_j^{1-\gamma}}{1-\gamma} \quad (5.1)$$

where  $j$  is the age of the individual since they entered the labor force. Following Huggett et al. (2011), we assume that individuals enter the labor force at age 23, retire at age 65, and then live for another 20 years in retirement.

At any point in time in the labor force, an individual either earns income through wage employment (“workers”) or by running a business (“entrepreneurs”). All individuals start off their careers as workers, before making a decision whether to transition to entrepreneurship or continue in wage employment. If an individual becomes an entrepreneur, they also have the option to transition back into wage employment. Over the course of their time in the labor force, individuals also decide on how much savings to accumulate, which earn a net rate of return  $r$ . Therefore, an individual in the labor force makes two key endogenous decisions: (i) occupational choices and (ii) asset accumulation. In contrast, individuals in retirement do not earn any labor or business income, but simply make consumption-savings decisions around the residual value of their savings accumulated during their time in the labor force.

In general, besides their occupation, each individual is characterized by their levels of human capital in wage employment ( $h$ ); human capital in entrepreneurship ( $q$ ); shocks to  $h$  and  $q$  ( $s$  and  $z$ , respectively); ability to accumulate human capital in either profession ( $a_h$  and  $a_q$ , respectively); and net savings ( $b$ ). We assume that at the age of entry ( $j = 1$ ), all individuals draw a vector  $(h, q, a_h, a_q)$ . We further assume that ability  $(a_h, a_q)$  is fixed

throughout the lifetime of the individual, but human capital evolves over time. In the next subsections, we detail these variables, their evolution, and their impact on the consumption-savings decision of the individual.

## 5.1 Workers

We begin by first presenting the problem of a generic worker. At the beginning of the period, a worker has human capital in wage employment and entrepreneurship  $h$  and  $q$ . Prior to working, the individual receives an i.i.d. shock to their human capital in wage employment, given by  $\tilde{h} = hs$ . In turn, the earnings they receive is  $w\tilde{h}$ , where  $w$  is the market wage rate. Similar to Huggett et al. (2011), we assume that human capital in wage employment accumulates as a function of their current human capital post-shock human capital and their current time spent in the labor force. Letting  $h'$  denote next period human capital, this implies a law of motion given by

$$h' = g(\tilde{h}, a_h, j), \quad (5.2)$$

where the function  $g(\cdot)$  is concave and increasing in  $\tilde{h}$ , increasing in  $a_h$ , and decreasing in  $j$ . Furthermore, like in Huggett et al. (2011), we assume that

$$\log s' \sim N(\mu_s, \sigma_s), \quad (5.3)$$

where  $\mu_s + \frac{1}{2}\sigma_s^2 < 0$ . This implies that, on average, human capital decays at a rate  $1 - \exp(\mu_s + \frac{1}{2}\sigma_s^2)$ . This exogenous rate of decay, along with decreasing returns to human capital accumulation, implies a hump-shaped earnings profile for workers.<sup>2</sup>

The worker then decides if they want to continue in wage employment or enter en-

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<sup>2</sup>Huggett, Ventura, and Yaron (2011) further model endogenous human capital accumulation, where as a result of assumptions on the returns to working, time spent in human capital accumulation is decreasing in age. We directly impose decreasing human capital accumulation in age, rather than including an endogenous dimension, since our focus is on entrepreneurship.

trepreneurship. At this stage, we assume that they receive an i.i.d. business idea productivity shock  $\xi$ : with probability  $p_\xi$ ,  $\xi = \bar{\xi} > 0$ , and with probability  $1 - p_\xi$ ,  $\xi = 0$ . We assume  $\xi$  to have a “use it or lose it” feature. Specifically, if the worker decides to enter entrepreneurship, then human capital in entrepreneurship evolves as  $q' = q(1 + \xi)$ . However, if the individual decides to continue in wage employment, then they lose the idea and human capital stays as  $q' = q$ .

Finally, the worker also decides how much savings  $b'$  to bring in to the next period. Like with the standard incomplete markets literature, we assume a non-negativity constraint  $b' \geq 0$ .

## 5.2 Entrepreneurs

Similarly to workers, at the beginning of the period, an entrepreneur has human capital in wage employment and entrepreneurship  $h$  and  $q$ . Prior to the period starting, the individual receives an i.i.d. shock to their human capital in entrepreneurship, given by  $\tilde{q} = qz$ . This shock represents unforeseen business productivity shock—similar to the extant literature on entrepreneurship or firm investment dynamics (e.g., Midrigan and Xu, 2014; Tan, 2022; Catherine, 2022)—and generates persistence in productivity shocks.

Revenue to running the business is given by a standard Cobb-Douglas function,  $y = \tilde{q}(k^\alpha l^{1-\alpha})^\nu$ , where  $k$  and  $l$  represent capital rented and labor hired. We assume that capital depreciates at rate  $\delta_k$ . Under assumptions of perfectly competitive input markets, the user cost of capital is thus  $r + \delta_k$ , while the cost of labor is  $w$ . We further assume that entrepreneurs face a collateral constraint of the form

$$k \leq (1 + \phi)b, \tag{5.4}$$

with  $\phi \geq 0$  limiting the optimal scale of investment. When  $\phi = 0$ , individuals need to fully self-finance the business through their own savings; when  $\phi \rightarrow \infty$ , there are no limits to



borrowing.

The entrepreneur then decides if they want to continue in entrepreneurship or return to wage employment. At this stage, if they continue in entrepreneurship, human capital in entrepreneurship evolves as

$$q' = f(\tilde{q}, a_q), \quad (5.5)$$

where the function  $f(\cdot)$  is increasing and concave in  $\tilde{q}$ , and increasing and linear in  $a_q$ . This evolution captures the idea of learning-by-doing for entrepreneurs (similar to learning-by-doing in wage employment), and that entrepreneurs with different ability grow their firms at different rates. Furthermore, similar to our assumption for workers, we assume that business productivity shocks follow

$$\log z' \sim N(\mu_z, \sigma_z), \quad (5.6)$$

where  $\mu_z + \frac{1}{2}\sigma_z^2 < 0$ . This implies that, on average, human capital in entrepreneurship (and thus measured business productivity) decays at a rate  $1 - \exp(\mu_z + \frac{1}{2}\sigma_z^2)$ . This, along with decreasing returns to human capital accumulation, also implies a hump-shaped profile to business productivity and income, thus reflecting our empirical findings.

In contrast, human capital in wage employment evolves as

$$h' = (1 - \delta_h)h, \quad (5.7)$$

where  $\delta_h \geq 0$  represents decay in human capital when the individual no longer engaged in wage employment.

If the entrepreneur returns to wage employment, human capital in entrepreneurship evolves as  $q' = 0$ , where we simply assume that once individuals return to wage employment, they lose all human capital accumulated in entrepreneurship. This guarantees that

there are no serial entrepreneurs in our model, reflecting our focus on contrasting the labor market outcomes between never-entrepreneurs and non-serial entrepreneurs.

Human capital in wage employment, for a return-entrepreneur, evolves as

$$h' = (1 - \delta_h)h + (1 - \lambda)\tilde{q}, \quad (5.8)$$

with  $\lambda \leq 1$ . The second term controls the specificity of human capital across occupations, where in particular,  $\lambda = 1$  implies that human capital in entrepreneurship cannot be transferred back to wage employment. At this point, we note that overall specificity of human capital arises from two potential dimensions: (i) the decay in human capital  $\delta_h$ , and (ii) the degree of specificity  $\lambda$ .

Finally, the entrepreneur also decides how much savings  $b'$  to bring in to the next period; we again assume a non-negativity constraint  $b' \geq 0$ .

### 5.3 Bellman equations

We now present the Bellman equations to formalize the individuals' decision problems. Starting with the worker's problem, and denoting the decision to enter entrepreneurship by the

indicator variable  $o \in \{0, 1\}$ , we have

$$V_j^w(h, q, s, b, \xi) = \max_{b', o} U(c) + \beta \left( o \int_{z'} V_{j+1}^e(h', q', z', b') dF_{z'} \right. \\ \left. + (1 - o) \int_{s', \xi'} V_{j+1}^w(h', q', s', b', \xi') dF_{s', \xi'} \right) \quad (5.9)$$

s.t.

$$\tilde{h} = hs$$

$$h' = \tilde{h} + a_h \left( \frac{\tilde{h}}{j} \right)^\theta$$

$$q' = \begin{cases} q(1 + \xi) & \text{if } o = 1 \\ q & \text{if } o = 0 \end{cases}$$

$$\log s' \sim N(\mu_s, \sigma_s)$$

$$\log z' \sim N(\mu_z, \sigma_z)$$

$$b' = (1 + r)b + w\tilde{h} - c \geq 0$$

$$\xi' = \begin{cases} \bar{\xi} & \text{w.p. } p_\xi \\ 0 & \text{w.p. } 1 - p_\xi \end{cases}$$

For an entrepreneur, we have

$$V_j^e(h, q, z, b) = \max_{b', o} U(c) + \beta \left( o \int_{z'} V_{j+1}^e(h', q', z', b') dF_{z'} \right. \\ \left. + (1 - o) \int_{s', \xi'} V_{j+1}^w(h', q', s', b', \xi') dF_{s', \xi'} \right) \quad (5.10)$$

s.t.

$$\tilde{q} = qz$$

$$q' = \begin{cases} \tilde{q} + a_q \tilde{q}^\zeta & \text{if } o = 1 \\ 0 & \text{if } o = 0 \end{cases}$$

$$h' = \begin{cases} (1 - \delta_h)h & \text{if } o = 1 \\ (1 - \delta_h)h + (1 - \lambda)\tilde{q} & \text{if } o = 0 \end{cases}$$

$$\log z' \sim N(\mu_z, \sigma_z)$$

$$\log s' \sim N(\mu_s, \sigma_s)$$

$$b' = \tilde{q} \left( k^\alpha l^{1-\alpha} \right)^\nu - (r + \delta_k)k - wl + (1 + r)b - c \geq 0$$

$$k \leq (1 + \phi)b, \quad \phi \geq 0$$

$$\xi' = \begin{cases} \bar{\xi} & \text{w.p. } p_\xi \\ 0 & \text{w.p. } 1 - p_\xi \end{cases}$$

These two Bellman equations fully capture the main model mechanism of wage employment vs. entrepreneurship-specific human capital, and the imperfect transferability between them.

**Initial conditions.** We assume that individuals are born endowed with a starting level of human capital specific to both wage employment  $\bar{h}$  and entrepreneurship  $\bar{q}$ . Furthermore, they are born with a permanent ability to accumulate both types of human capital,  $a_h$  and  $a_q$ . The initial endowment is drawn from the joint distribution  $(\log \bar{h}, \log \bar{q}, \log a_h, \log a_q) \sim$

$N(\mu, \Sigma)$ . Specifically, we assume that

$$\Sigma = \begin{pmatrix} \sigma_h^2 & \rho_{hq}\sigma_h\sigma_q & \rho_{ha_h}\sigma_h\sigma_{a_h} & 0 \\ \rho_{hq}\sigma_h\sigma_q & \sigma_q^2 & 0 & \rho_{qa_q}\sigma_q\sigma_{a_q} \\ \rho_{ha_h}\sigma_h\sigma_{a_h} & 0 & \sigma_{a_h}^2 & 0 \\ 0 & \rho_{qa_q}\sigma_q\sigma_{a_q} & 0 & \sigma_{a_q}^2 \end{pmatrix}. \quad (5.11)$$

In words, this restriction implies that

1. initial human capital in wage employment and entrepreneurship are correlated,
2. initial human capital and rate of human capital accumulation in wage employment are correlated,
3. initial human capital and rate of human capital accumulation in entrepreneurship are correlated, and
4. all other initial variable pairs are uncorrelated.

## 5.4 Results

[IN PROGRESS, CHECK BACK SOON.]

## 6 Conclusion

We provide new evidence on the wage dynamics of entrepreneurs that return to wage employment relative to those who never entered entrepreneurship. We argue that the empirical evidence is consistent with the notion that (i) the return option of entrepreneurs to wage employment declines in entrepreneurship, and that (ii) this decline is driven by human capital specificity such that experience in entrepreneurship is only partially transferable to wage employment. Because individuals that enter entrepreneurship with a higher income profile also tend to run better-performing businesses, this implies that the cost of entrepreneurship (i.e., a deterioration in future labor market outcomes) disproportionately affects high-productivity

entrepreneurs, suggesting that it might have a large impact on aggregate productivity and growth.

Armed with these empirical patterns, we quantify the impact of human capital specificity on entrepreneurial dynamics. We specify and estimate a quantitative macroeconomic model in the vein of Huggett, Ventura, and Yaron (2011), extending it to feature wage employment and entrepreneurship-specific human capital and imperfect transferability between them. In continuing work, we use our model to study the impact of economic policies—such as credit subsidies or job-protected leave—that are designed to spur entrepreneurship.

## 7 Figures and Tables

### 7.1 Tables

**Table 1:** Summary statistics

	All	Return-entrep.	Never-entrep.
<i>Num. observations</i>			
Workers	5,604,455	47,623	5,556,832
Firms	709,462	48,172	661,290
Occupations	39	39	39
Sectors	30	30	30
Locations	8	8	8
<i>Statistics (means)</i>			
Male (percent)	53.4	59.7	53.4
Age (years)	40.1	41.3	40.1
Education			
Less than high school (percent)	59.2	30.8	59.4
High school (percent)	24.1	24.7	24.1
College (percent)	16.6	44.5	16.5
Monthly wage (EUR)	764	997	763
Entrep. experience (years)	3.1	3.1	–

*Notes:* Return-entrepreneurs are paid workers with an observed entrepreneurial history. Never-entrepreneurs are paid workers who are not observed to have started a business in sample. The firm count for return-entrepreneurs shows the number of firms that employ at least one return-entrepreneur. Occupations and sectors are measured on the 2-digit level. Locations are NUTS II statistical regions. Educational groups are based on 1-digit educational categories (less than high school: did not finish 12th grade; high school: finished 12th grade but did not earn a bachelor's degree; college: earned a bachelor's degree and may have acquired higher levels of education). Monthly wages for return-entrepreneurs are measured after returning to paid work. *Source:* QP-SCIE, authors' calculations.

**Table 2:** Properties of pre-period wage gap

Dependent variable:	$\log w_{it}$	$\log w_{it}$	$\log \frac{w_{it}}{w_{i,t-1}}$
	(1)	(2)	(3)
$\rho$	0.78	0.343	
$\sigma(\epsilon)$	0.287	0.232	
$\sigma(\bar{w})$		0.258	
$\eta$			0.123

*Notes:* Columns 1 and 2 report the results of an AR(1) regression with and without firm fixed effects, respectively.  $\rho$  refers to the estimated auto-correlation parameter,  $\sigma(\epsilon)$  the standard deviation of the residuals, and  $\sigma(\bar{w})$  the standard deviation of the fixed effects. Column 3 reports the results of a regression of the growth rate of wages (in log differences) on the estimated  $\bar{w}$ .  $\eta$  refers to the estimated parameter. *Source:* QP-SCIE, authors' calculations.

**Table 3:** Main results

Dependent variable:	$\log w_{it}^{\text{gap}}$	$\log w_{it}^{\text{gap}}$	$\log \frac{w_{it}^{\text{gap}}}{w_{i,t-1}^{\text{gap}}}$	$\log w_{it}^{\text{gap}}$	$\log w_{it}^{\text{gap}}$	$\log w_{it}^{\text{gap}}$
	(1)	(2)	(3)	(4)	(5)	(6)
	Pooled	Pooled	Pooled	Pooled	"Low"	"High"
$\mathbf{1}(\text{Post})$	0.037*** (0.0033)	0.020*** (0.0030)	-0.019*** (0.0025)	0.065*** (0.0058)	0.18*** (0.014)	-0.074*** (0.014)
$\mathbf{1}(\text{Post}) \times \bar{w}$		-0.32*** (0.013)	-0.19*** (0.011)			
$\mathbf{1}(\text{Post}) \times \text{age of entry}$				-0.0029*** (0.00057)	-0.0048*** (0.0012)	0.0053*** (0.0012)
Observations	91022	76520	57780	91022	14454	16512

*Notes:* Column 1 reports the estimate per Equation 3.10. Column 2 reports the estimate per Equation 4.1. Column 3 reports the results using the growth in wage gap as a dependent variable. Column 4 reports the estimate per Equation 4.3. Columns 5 and 6 report results split by "low" and "high" type entrepreneurs, respectively. *Source:* QP-SCIE, authors' calculations.

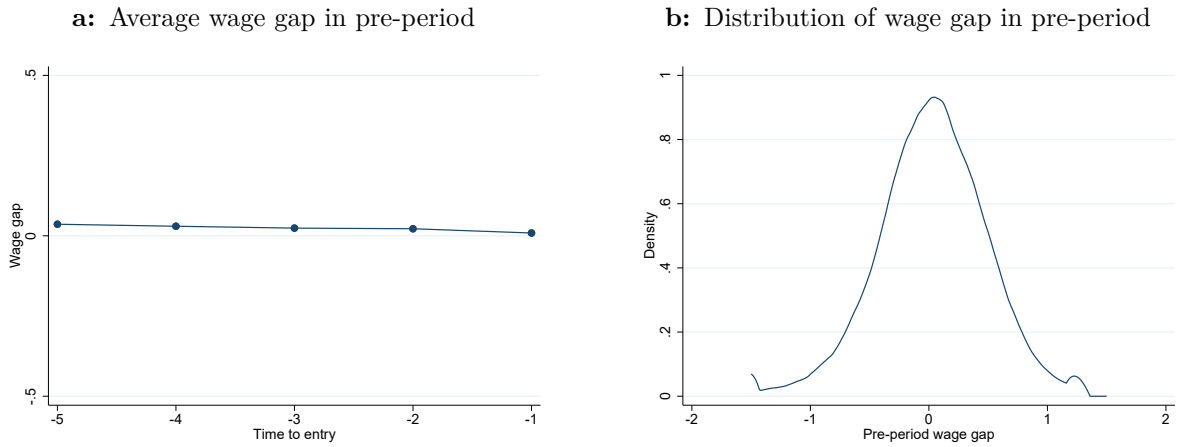


**Table 4:** Firm performance results

Dependent variable:	$\log w_{it}^{\text{gap}}$			
	(1) Pooled	(2) “Low”	(3) “High”	(4) Pooled
$\mathbb{1}(\text{Post})$	-0.15*** (0.0079)	-0.029* (0.016)	-0.45*** (0.023)	0.041*** (0.0045)
$\mathbb{1}(\text{Post}) \times \text{sales}$	0.032*** (0.0014)	0.039*** (0.0035)	0.058*** (0.0034)	
$\mathbb{1}(\text{Post}) \times \text{tenure}$				-0.0077*** (0.0014)
Observations	70257	13986	14056	76520

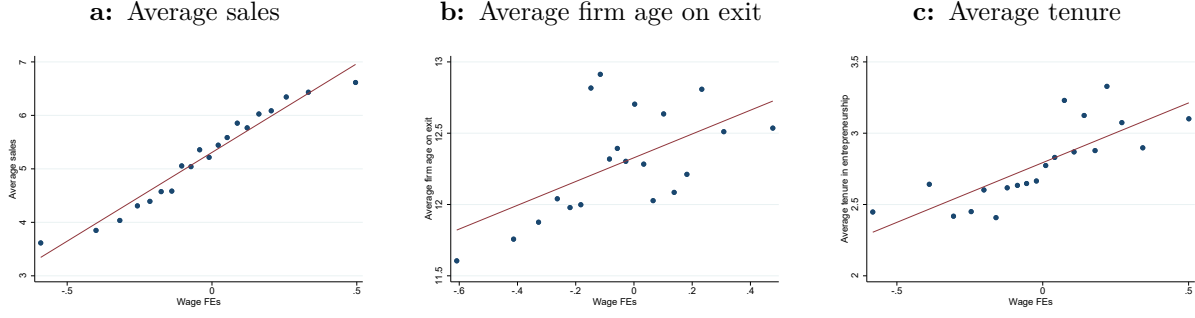
*Notes:* Columns 1 reports results using the full sample. Columns 2 and 3 report results using the split “low” and “high” sample, respectively. Column 4 reports the results using *tenure* as the interaction variable. *Source:* QP-SCIE, authors’ calculations.

## 7.2 Figures

**Figure 1:** Match quality and distribution of pre-period wage gaps

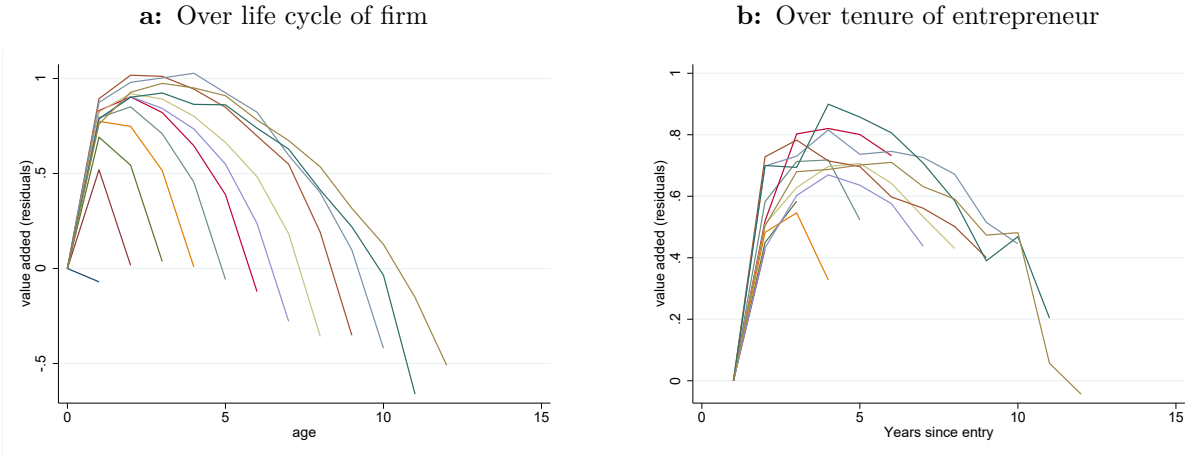
*Notes:* Panel a plots the average wage gap in the years prior to entry into entrepreneurship. The vertical axis spans one standard deviation of the wage gap. Panel b plots the distribution of the wage gap in the pre-period. *Source:* QP-SCIE, authors’ calculations.

**Figure 2:** Labor productivity and firm performance



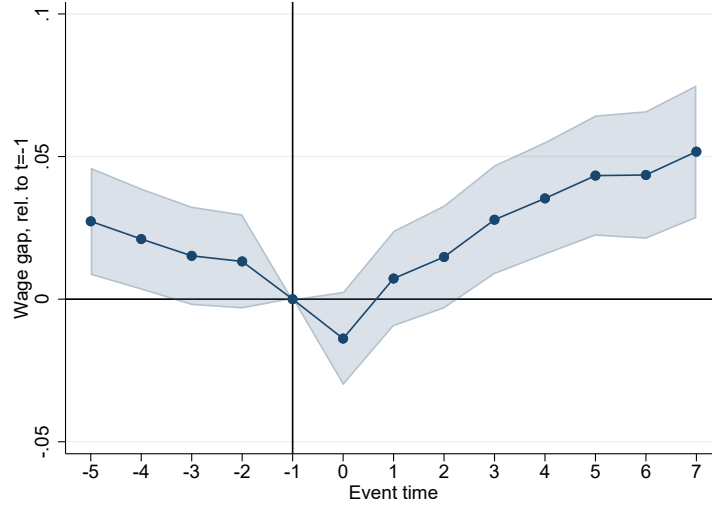
*Notes:* Panel a plots the average sales of the firm during the tenure of the entrepreneur as a function of  $\bar{w}$ . Panel b plots the average age of the firm on exit as a function of  $\bar{w}$ . Panel c plots the average tenure of an entrepreneur as a function of  $\bar{w}$ . *Source:* QP–SCIE, authors' calculations.

**Figure 3:** Dynamics of firm performance prior to exit



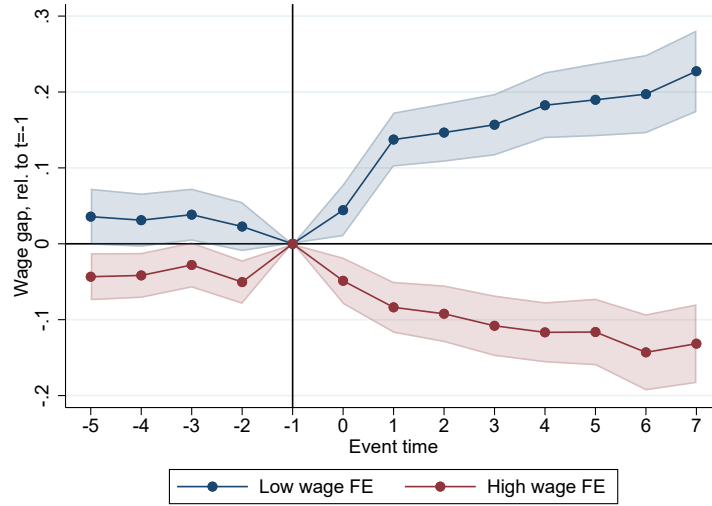
*Notes:* Panel a: *age* denotes firm age prior to exit. Panel b: *tenure* denotes number of years of tenure prior to exit. The last data point on each line is the age / years of tenure at exit. Both panels plot average firm sales relative to the first year. *Source:* QP–SCIE, authors' calculations.

**Figure 4:** Wage gap event study



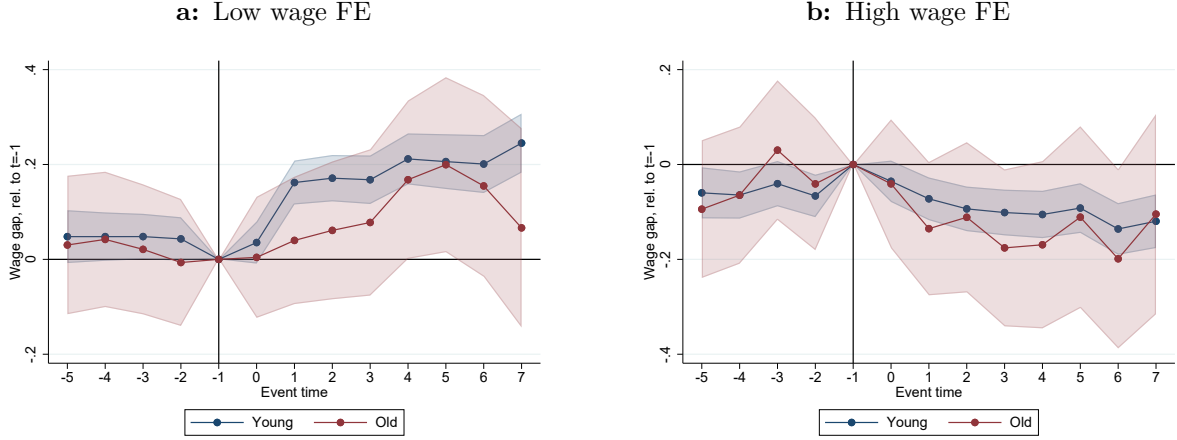
*Notes:* Event time in years on horizontal axis:  $t = -1$  refers to last period before entrepreneurship,  $t = 0$  to first period afterwards. The values are normalized to the average wage gap at  $t = -1$ . Shaded areas represent 95 percent confidence bounds. *Source:* QP-SCIE, authors' calculations.

**Figure 5:** Wage gap event study by pre-entrepreneurship wage trajectory



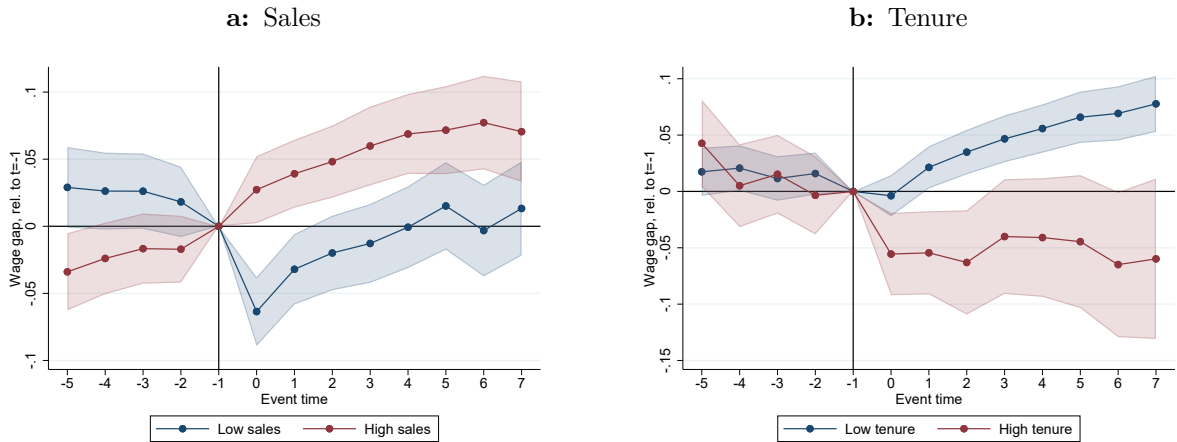
*Notes:* Event time in years on horizontal axis:  $t = -1$  refers to last period before entrepreneurship,  $t = 0$  to first period afterwards. The values are normalized to the average wage gap at  $t = -1$ . The figure plots the wage gap split by low and high wage FE entrepreneurs. “Low” refers to entrepreneurs in the first quintile of  $\bar{w}$ . “High” refers to entrepreneurs in the fifth quintile of  $\bar{w}$ . Shaded areas represent 95 percent confidence bounds. *Source:* QP-SCIE, authors' calculations.

**Figure 6: Wage gap event study by age**



*Notes:* Event time in years on horizontal axis:  $t = -1$  refers to last period before entrepreneurship,  $t = 0$  to first period afterwards. The values are normalized to the average wage gap at  $t = -1$ . The figure plots the wage gap split by age across low and high wage FE entrepreneurs. “Young” refers to entrepreneurs starting a business at 35 or less, “old” to starting a business after 45. “Low” refers to entrepreneurs in the first quintile of  $\bar{w}$ , “high” to entrepreneurs in the fifth quintile of  $\bar{w}$ . Shaded areas represent 95 percent confidence bounds. *Source:* QP-SCIE, authors’ calculations.

**Figure 7: Wage gap event study by firm performance**



*Notes:* Event time in years on horizontal axis:  $t = -1$  refers to last period before entrepreneurship,  $t = 0$  to first period afterwards. The values are normalized to the average wage gap at  $t = -1$ . The figure plots the wage gap split by low and high sales and tenure in entrepreneurship. Low (high) sales refer to below (above) the median. Low (high) tenure refers to less than (above) 5 years of running a business. Shaded areas represent 95 percent confidence bounds. *Source:* QP-SCIE, authors’ calculations.

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