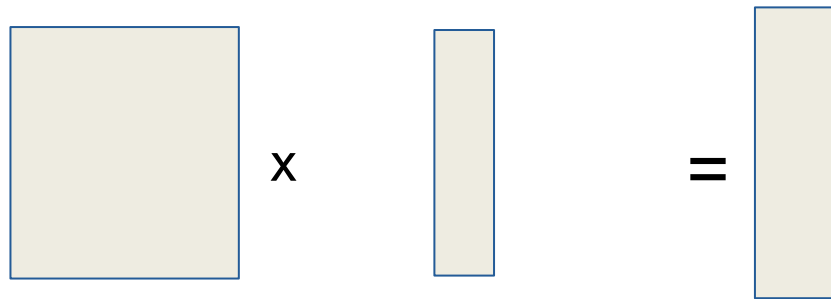


Decision-Making With Matrices

Introduction

Decision-Making With Matrices

$$Ax = B$$



DataScience@SMU

Operations Research

Operations Research (OR)

- OR is a quantitative approach to problem solving.
- OR closely resembles and predates data science by five-plus decades.
- Typical problems involve decision-making, route planning, scheduling, etc.
- Covering industry, politics, and economics, but consistently leverages mathematical reasoning.
- The goal was to formulate a mathematical structure that could be leveraged to deduce a solution to a well-formulated problem.
- These tools are less complex than cutting edge tools used today, but are no less helpful in certain circumstances.


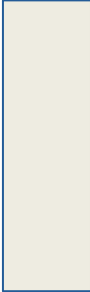
DataScience@SMU

Where to Have Lunch?

Decision-Making With Matrices

$$Ax = B$$

	cost	rating	distance
rest_1	9	4	7
rest_2	2	1	9
rest_3	3	4	7
⋮	⋮	⋮	⋮
rest_n	3	4	1

 \times  $=$ 

Cost: (1–10) bigger is cheaper

Rating: (1–5) bigger is better

Distance: (1–10) bigger is closer

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance			
rest_1	9	4	7		x	user_1	
rest_2	2	1	9			5	cost
rest_3	3	4	7			5	rating
⋮	⋮	⋮	⋮				distance
rest_n	3	4	1			1	

	=	
--	---	--

Cost: (1–10) bigger is cheaper
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) bigger is more important

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance				
rest_1	9	4	7		x	user_1	5	cost
rest_2	2	1	9			5	rating	
rest_3	3	4	7			1	distance	
⋮	⋮	⋮	⋮					
rest_n	3	4	1					
						=	score	
							72	
							24	
							42	
							36	

Cost: (1–10) bigger is cheaper
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) bigger is more important

Score: bigger is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance					
rest_1	9	4	7		x	5	cost		
rest_2	2	1	9			5	rating		
rest_3	3	4	7			1	distance		
⋮	⋮	⋮	⋮						
rest_n	3	4	1						
								score	ranking
								72	1
								24	4
								42	2
								36	3

Cost: (1–10) bigger is cheaper
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) bigger is more important

Score: bigger is better
 Ranking: (1–n) smaller is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance			user_1		score	ranking
rest_1	9	4	7		x	?	cost	=	27	1
rest_2	2	1	9			?	rating		21	2
rest_3	3	4	7			?	distance		21	2
⋮	⋮	⋮	⋮							
rest_n	3	4	1			?			9	3

Cost: (1–10) bigger is cheaper
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) bigger is more important

Score: bigger is better
 Ranking: (1-n) smaller is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance			user_1		score	ranking
rest_1	9	4	7		x	1	cost	=	27	1
rest_2	2	1	9	1		rating	21		2	
rest_3	3	4	7			distance	21		2	
⋮	⋮	⋮	⋮							
rest_n	3	4	1	2			9		3	

Cost: (1–10) bigger is cheaper
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) bigger is more important

Score: bigger is better
 Ranking: (1-n) smaller is better

DataScience@SMU

Where Should the Team Have Lunch?

Decision-Making With Matrices

$$Ax = B$$

$$\begin{matrix} & \text{cost} & \text{rating} & \text{distance} \\ \text{rest_1} & 9 & 4 & 7 \\ \text{rest_2} & 2 & 1 & 9 \\ \text{rest_3} & 3 & 4 & 7 \\ \vdots & \vdots & \vdots & \vdots \\ \text{rest_n} & 3 & 4 & 1 \end{matrix} \times \begin{matrix} & & & \\ & & & \\ & & & \\ & & & \\ & & & \end{matrix} =$$

Cost: (1–10) bigger is cheaper.
Rating: (1–5) bigger is better
Distance: (1–10) bigger is closer

User_1: (1–10) Bigger is more important

Score: bigger is better
Ranking: (1-n) smaller is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance			user_1	user_2	user_3	user_n	
rest_1	9	4	7		x	cost	5	2	5	...	1
rest_2	2	1	9			rating	5	8	4	...	8
rest_3	3	4	7			distance	1	8	3	...	3
⋮	⋮	⋮	⋮								
rest_n	3	4	1								

=

Cost: (1–10) bigger is cheaper.
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) Bigger is
 more important

Score: bigger is better
 Ranking: (1–n) smaller
 is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance				
rest_1	9	4	7			user_1		
rest_2	2	1	9			user_2		
rest_3	3	4	7			user_3		
⋮	⋮	⋮	⋮			⋮		
rest_n	3	4	1			user_n		

	cost							
x	rating	5	2	5	...	1		
	distance	5	8	4	...	8		
		1	8	3	...	3		

=								
---	--	--	--	--	--	--	--	--

Cost: (1–10) bigger is cheaper.
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) Bigger is
 more important

Score: bigger is better
 Ranking: (1–n) smaller
 is better

Decision-Making With Matrices

$$Ax = B$$

		cost	rating	distance			user_1	user_2	user_3	user_n		rst_1	rst_2	rst_3	...rst_n
rest_1	9	4	7		x	cost	5	2	5	...	1	72	24	42	... 36
rest_2	2	1	9	rating		5	8	4	...	8	106	84	94	... 46	
rest_3	3	4	7	distance		1	8	3	...	3	82	41	52	... 34	
⋮	⋮	⋮	⋮								⋮	⋮	⋮	⋮	
rest_n	3	4	1								62	37	56	... 38	

Cost: (1–10) bigger is cheaper.
 Rating: (1–5) bigger is better
 Distance: (1–10) bigger is closer

User_1: (1–10) Bigger is
 more important

Score: bigger is better
 Ranking: (1–n) smaller
 is better

Decision-Making With Matrices

$$Ax = B$$

$$\begin{array}{c} \text{rest_1} \\ \text{rest_2} \\ \text{rest_3} \\ \vdots \\ \text{rest_n} \end{array} \begin{array}{c} \text{cost} \\ \text{rating} \\ \text{distance} \end{array} \times \begin{array}{c} \text{cost} \\ \text{rating} \\ \text{distance} \end{array} \begin{array}{c} \text{user_1} \\ \text{user_2} \\ \text{user_3} \\ \vdots \\ \text{user_n} \end{array} = \begin{array}{c} \text{rst_1} \\ \text{rst_2} \\ \text{rst_3} \\ \vdots \\ \text{rst_n} \end{array}$$

Cost: (1–10) bigger is cheaper.
Rating: (1–5) bigger is better
Distance: (1–10) bigger is closer

User_1: (1–10) Bigger is more important

Score: bigger is better
Ranking: (1-n) smaller is better

DataScience@SMU