# ARVATO CUSTOMER SEGMENTATION AND CAMPAIGN CONVERSION

**Customer Segmentation** 



# **Data Exploration**

Exploring the data, I looked at the data sets and different columns & the values they hold. I also looked at the distribution of NaN values.

I had two datasets for this part of the project:

#### a. Azdias dataset

This is the dataset for the general population in Germany. There were data for 891221 persons, each with 366 attributes.

	LNR	AGER_TYP	AKT_DAT_KL	ALTER_HH	ALTER_KIND1	ALTER_KIND2	ALTER_KIND3	ALTER_KIND4	ALTERSKATEGORIE_FEIN	ANZ_HAUSHAL1
0	910215	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN	
1	910220	NaN	9.0	NaN	NaN	NaN	NaN	NaN	21.0	
2	910225	NaN	9.0	17.0	NaN	NaN	NaN	NaN	17.0	
3	910226	2.0	1.0	13.0	NaN	NaN	NaN	NaN	13.0	
4	910241	NaN	1.0	20.0	NaN	NaN	NaN	NaN	14.0	
5	910244	3.0	1.0	10.0	NaN	NaN	NaN	NaN	10.0	
6	910248	NaN	9.0	NaN	NaN	NaN	NaN	NaN	NaN	
7	910261	NaN	1.0	14.0	NaN	NaN	NaN	NaN	14.0	
8	645145	NaN	9.0	16.0	NaN	NaN	NaN	NaN	16.0	
9	645153	NaN	5.0	17.0	NaN	NaN	NaN	NaN	17.0	
10	645165	0.0	1.0	10.0	NaN	NaN	NaN	NaN	10.0	
11	645169	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN	
12	612558	NaN	5.0	21.0	NaN	NaN	NaN	NaN	14.0	
13	612561	NaN	8.0	20.0	NaN	NaN	NaN	NaN	20.0	
14	612565	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN	
4										<b>+</b>

Table 1: Brief view of Azdias dataset

	LNR	AGER_TYP	AKT_DAT_KL	ALTER_HH	ALTER_KIND1	ALTER_KIND2	ALTER_KIND3	ALTER_KIND4	ALTERSKATEGORIE_FE
count	8.912210e+05	213718.000000	817722.000000	580954.000000	81058.000000	29499.000000	6170.000000	1205.000000	628274.0000
mean	6.372630e+05	1.675376	4.421928	15.291805	11.745392	13.402658	14.476013	15.089627	13.7007
std	2.572735e+05	0.742250	3.638805	3.800536	4.097660	3.243300	2.712427	2.452932	5.0798
min	1.916530e+05	0.000000	1.000000	1.000000	2.000000	2.000000	4.000000	7.000000	0.0000
25%	4.144580e+05	1.000000	1.000000	13.000000	8.000000	11.000000	13.000000	14.000000	11.0000
50%	6.372630e+05	2.000000	3.000000	16.000000	12.000000	14.000000	15.000000	15.000000	14.0000
75%	8.600680e+05	2.000000	9.000000	18.000000	15.000000	16.000000	17.000000	17.000000	17.0000
max	1.082873e+06	3.000000	9.000000	21.000000	18.000000	18.000000	18.000000	18.000000	25.0000
									<b>+</b>

Table 2: Azdias dataset descriptive statistics

### b. Customers dataset

This is the dataset for Avrato customers. There were data for 191652 customers, each with 369 attributes.

	LNR	AGER_TYP	AKT_DAT_KL	ALTER_HH	ALTER_KIND1	ALTER_KIND2	ALTER_KIND3	ALTER_KIND4	ALTERSKATEGORIE_FEIN	ANZ_HAUSHALT
0	9626	2.0	1.0	10.0	NaN	NaN	NaN	NaN	10.0	
1	9628	NaN	9.0	11.0	NaN	NaN	NaN	NaN	NaN	
2	143872	NaN	1.0	6.0	NaN	NaN	NaN	NaN	0.0	
3	143873	1.0	1.0	8.0	NaN	NaN	NaN	NaN	8.0	
4	143874	NaN	1.0	20.0	NaN	NaN	NaN	NaN	14.0	
5	143888	1.0	1.0	11.0	NaN	NaN	NaN	NaN	10.0	
6	143904	2.0	1.0	10.0	NaN	NaN	NaN	NaN	10.0	
7	143910	1.0	1.0	10.0	NaN	NaN	NaN	NaN	9.0	
8	102160	2.0	3.0	5.0	NaN	NaN	NaN	NaN	4.0	
9	102173	1.0	1.0	20.0	NaN	NaN	NaN	NaN	13.0	
10	102184	NaN	7.0	14.0	NaN	NaN	NaN	NaN	14.0	
11	102185	1.0	1.0	10.0	NaN	NaN	NaN	NaN	10.0	
12	102227	NaN	1.0	21.0	NaN	NaN	NaN	NaN	14.0	
13	102230	NaN	1.0	15.0	8.0	NaN	NaN	NaN	14.0	
14	102239	2.0	1.0	6.0	NaN	NaN	NaN	NaN	6.0	
4										<b>•</b>

Table 3: Brief view of Customers dataset

	LNR	AGER_TYP	AKT_DAT_KL	ALTER_HH	ALTER_KIND1	ALTER_KIND2	ALTER_KIND3	ALTER_KIND4	ALTERSKATEGORIE_FE
count	191652.000000	99545.000000	145056.000000	122905.000000	11766.000000	5100.000000	1275.000000	236.000000	139810.0000
mean	95826.500000	1.588267	1.747525	13.397966	12.337243	13.672353	14.647059	15.377119	10.3315
std	55325.311233	0.713589	1.966334	4.365868	4.006050	3.243335	2.753787	2.307653	4.1348
min	1.000000	0.000000	1.000000	2.000000	2.000000	2.000000	5.000000	8.000000	0.0000
25%	47913.750000	1.000000	1.000000	10.000000	9.000000	11.000000	13.000000	14.000000	9.0000
50%	95826.500000	2.000000	1.000000	13.000000	13.000000	14.000000	15.000000	16.000000	10.0000
75%	143739.250000	2.000000	1.000000	17.000000	16.000000	16.000000	17.000000	17.000000	13.0000
max	191652.000000	3.000000	9.000000	21.000000	18.000000	18.000000	18.000000	18.000000	25.0000
									<b>)</b>

Table 4: Azdias dataset descriptive statistics

ANDREDE\_KZ or gender column caught my attention since it seemed like there was either male or unknown in the values. No females. In the dataset:

• -1, 0 : unknown

• 1 : male

• 2 : female

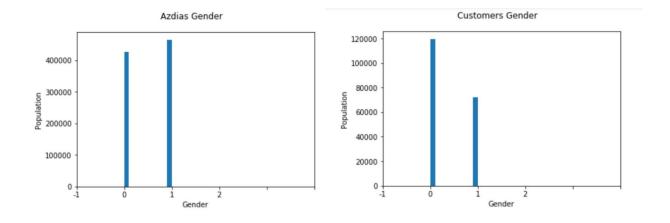


Fig 1: Value distribution for ANDREDE\_KZ (gender) in Azdias dataset and Customers dataset

Another interesting one was LNR which had a different value for every row. I ended up dropping both LNR and ANDREDE\_KZ columns.

```
O ColumnName: LNR UniqueLength 191652
                   9626
                          9628 143872 ... 148813 148852 148883]
Unique Values:
18 ColumnName:
                CAMEO DEUG 2015 UniqueLength 11
                ['1' nan '5' '4' '7' '3' '9' '2' '6' '8' 'X']
Unique Values:
19 ColumnName:
                CAMEO INTL 2015 UniqueLength 23
                ['13' nan '34' '24' '41' '23' '15' '55' '14' '22' '43' '51
Unique Values:
' '33' '25' '44' '54' '32' '12' '35' '31' '45' '52' 'XX']
367 ColumnName: ANREDE KZ UniqueLength 2
Unique Values:
                [1 2]
```

Fig 2: Different possible and total values for the columns LNR, CAMEO\_DEUG\_2015, CAMEO\_INTL\_2015 and ANDREDE\_KZ

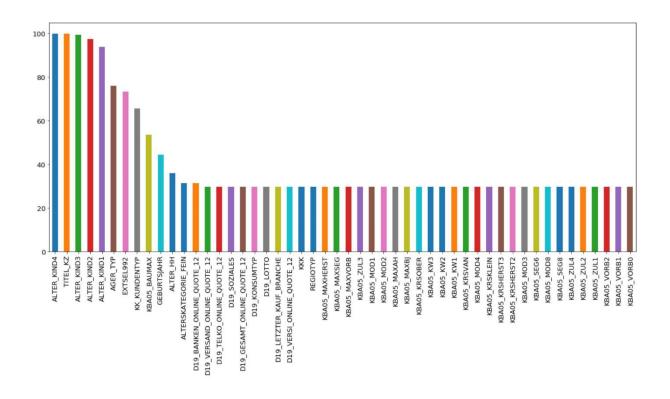


Fig 3: Azdias dataset NaN distribution (percentage of NaN values for each column vs all columns)

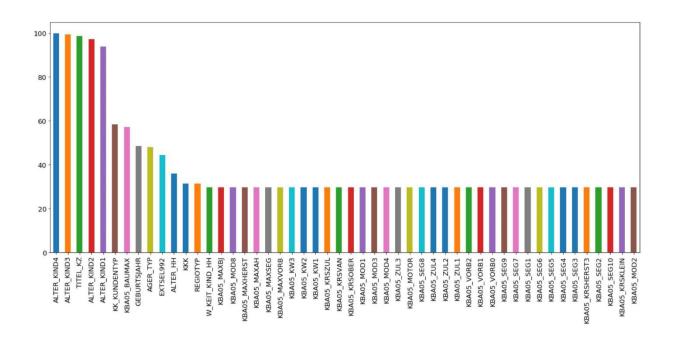


Fig 4: Customers dataset NaN distribution (percentage of NaN values for each column vs all columns)

# **Data Cleanup**

Data cleanup is the most important & time-consuming part of any ML work and this was no different. I had to go through the data, explore it and figure out different techniques for cleanup. Clean up was done on both Azdias and Customers data set. I did the following, in order, to clean the data before doing PCA analysis and KMeans clustering:

• Marked some data fields as NaN

Based on the provided attributes and probable values documented, many fields had -1, 0, 9 etc. for unknown values and were marked down as NaN for further processing later.

- Cleaned up mixed type (float and string) columns
  - o CAMEO\_INTL\_2015
  - o CAMEO DEUG 2015

The values 'X' and 'XX' were replaced by NaN.

- Removed differences between the Customers and Azdias data set columns
  - o CUSTOMER\_GROUP
  - ONLINE\_PURCHASE
  - o PRODUCT\_GROUP

Removed the extra columns from the Customers data set.

- Dropped columns where 33.33% of the data were NaN
  - o ALTER\_KIND4
  - o ALTER\_KIND3
  - o TITEL\_KZ
  - o ALTER\_KIND2
  - o ALTER\_KIND1
  - KK\_KUNDENTYP

- o KBA05\_BAUMAX
- GEBURTSJAHR
- o AGER\_TYP
- o EXTSEL992
- o ALTER\_HH

This was decided by looking at the percentage of missing data for each column. Removing the top 11 columns with the most missing data. This was selected based on how many columns need to be dropped and what percentage of missing data seemed feasible. This also happened to overall drop the same columns for both Azdias and Customers data set.

- Removed columns with mostly unique values
  - o LNR

Looked at the different types of values for each column and noticed LNR column had unique values for each row. Deleted the column from both Customers and Azdias data sets.

- Dropped columns where data is clearly skewed
  - ANREDE\_KZ

While exploring the data set it was noticed that the values for the column were either male or unknown. Dropped from both data sets.

- Dropped undocumented columns
  - AKT\_DAT\_KL
  - o ANZ\_STATISTISCHE\_HAUSHALTE
  - o ARBEIT
  - CJT\_KATALOGNUTZER
  - o CJT\_TYP\_1
  - o CJT\_TYP\_2
  - o CJT\_TYP\_3

- o CJT\_TYP\_4
- o CJT\_TYP\_5
- o CJT\_TYP\_6
- o D19\_KONSUMTYP\_MAX
- o D19\_LETZTER\_KAUF\_BRANCHE
- o D19\_SOZIALES
- o D19\_TELKO\_ONLINE\_QUOTE\_12
- o D19\_VERSI\_DATUM
- o D19\_VERSI\_OFFLINE\_DATUM
- o D19\_VERSI\_ONLINE\_DATUM
- o D19\_VERSI\_ONLINE\_QUOTE\_12
- o DSL\_FLAG
- o EINGEFUEGT\_AM
- o EINGEZOGENAM\_HH\_JAHR
- o EXTSEL1992
- o FIRMENDICHTE
- o GEMEINDETYP
- o HH\_DELTA\_FLAG
- o KBA13\_ANTG1
- o KBA13\_ANTG2
- o KBA13\_ANTG3
- o KBA13\_ANTG4
- o KBA13\_BAUMAX
- o KBA13\_GBZ
- o KBA13\_HHZ
- o KBA13\_KMH\_210
- o KK\_KUNDENTYP
- o KOMBIALTER
- o KONSUMZELLE
- o MOBI\_RASTER
- o RT\_KEIN\_ANREIZ

- RT\_SCHNAEPPCHEN
- o RT\_UEBERGROESSE
- o SOHO\_KZ
- STRUKTURTYP
- UMFELD\_ALT
- o UMFELD\_JUNG
- UNGLEICHENN\_FLAG
- o VERDICHTUNGSRAUM
- o VHA
- o VHN
- o VK DHT4A
- VK\_DISTANZ
- o VK\_ZG11

Some columns from the list above were dropped already as part of other dropping criteria. Some undocumented columns were not removed, since they were easy to understand and seemed important to keep:

- o ANZ\_KINDER
- Dropped columns with too many values
  - o CAMEO\_DEU\_2015
  - o D19\_LETZTER\_KAUF\_BRANCHE

These has 44 and 36 types of values respectively.

- Dropped columns deemed unnecessary
  - MIN\_GEBAEUDEJAHR

Since this represents the year the building was first mentioned in the database, it seemed unnecessary data to analyze.

• Dropped additional columns for Grob vs Fein scenarios.

There were 4 pairs of columns that had remarkably similar data. One was the FEIN or Fine column and the other one was the GROB or rough column. The fine column had more possible values or buckets and more finely sorted the data. Whereas the rough column had bigger buckets or less number of probable values. Since the fine columns had quite a lot of probable values, decided to drop FEIN columns and keep GROB columns.

- ALTERSKATEGORIE\_FEIN
- o LP\_FAMILIE\_FEIN
- LP\_LEBENSPHASE\_FEIN
- o LP\_STATUS\_FEIN
- Dropped all rows with 30% or more NaN values.

51,281 rows were dropped for Customers dataset and 105,800 rows were dropped for Azdias dataset.

• Binary encoded OST\_WEST\_KZ and VERS\_TYP columns

Column Name	Old Value	New Value
OST_WEST_KZ	W	1
	О	0
VERS_TYP	1	1
	2	0

Table 5: Value mapping for binary encoding of OST\_WEST\_KZ and VERS\_TYP

- Replaced NaN values with median or most frequently used values
  - o For binary columns, used most frequently used value to replace NaNs
  - o For all other columns used median value to replace NaNs
- Split some columns into multiple columns
  - o CAMEO\_INTL\_2015
  - o PLZ8\_BAUMAX

- o PRAEGENDE\_JUGENDJAHRE
- o WOHNLAGE

Except for the last two, all of them were dropped and new ones created to replace them.

Old Column	Old	Meaning	New	New	Meaning
Name	Value		Column	Value	
			Name		
CAMEO_INTL		Wealthy	CI2_Family	1	Pre Family
_2015		Households-Pre-	Type		Couples & Singles
		Family Couples &			
	11	Singles			
		Wealthy		2	Young Couples
		Households-Young			with Children
		Couples With			
	12	Children			
		*** 1.1		3	Families with
		Wealthy			school age
		Households-			children
		Families With			
	13	School Age Children			
		Wealthy		4	Older families &
		Households-Older			Mature couples
		Families & Mature			
	14	Couples			
		Wealthy		5	Elders in
		Households-Elders			retirement
	15	In Retirement			
	13		CIO Waalda	1	Waalthy
	21	Prosperous  Howashalds Pro	CI2_Wealth		Wealthy
	21	Households-Pre-	Type		Households

	Family Couples &		
	Singles		
	Prosperous	2	Prosperous
	Households-Young		Households
	Couples With		
22	Children		
		3	Comfortable
	Prosperous		Households
	Households-		
	Families With		
23	School Age Children		
	Prosperous	4	Less Affluent
	Households-Older		Households
	Families & Mature		
24	Couples		
	Prosperous	5	Poorer Households
	Households-Elders		
25	In Retirement		
	Comfortable	•	
	Households-Pre-		
	Family Couples &		
31	Singles		
	Comfortable		
	Households-Young		
	Couples With		
32	Children		
	Comfortable		
	Households-		
	Families With		
33	School Age Children		

	Comfortable
	Households-Older
	Families & Mature
34	Couples
	Comfortable
	Households-Elders
35	In Retirement
	Less Affluent
	Households-Pre-
	Family Couples &
41	Singles
	Less Affluent
	Households-Young
	Couples With
42	Children
	Less Affluent
	Households-
	Families With
43	School Age Children
	Less Affluent
	Households-Older
	Families & Mature
44	Couples
	Less Affluent
	Households-Elders
45	In Retirement
	Poorer Households-
	Pre-Family Couples
51	& Singles

		Poorer Households-			
		Young Couples			
	52	With Children			
		Poorer Households-			
		Families With			
	53	School Age Children			
		Poorer Households-			
		Older Families &			
	54	Mature Couples			
		Poorer Households-			
	55	Elders In Retirement			
PLZ8_BAUMA		mainly 1-2 family	PB_Family	0	Not mainly family
X	1	homes			home
		mainly 3-5 family		1	Mainly family
	2	homes			home
		mainly 6-10 family	PB_Busines	0	Not maintly
	3	homes	S		business building
		mainly >10 family		1	Mainly business
	4	homes			building
		mainly business			
	5	building			
PRAEGENDE_		40's - war years	PJ_Moveme	0	Mainstream
JUGENDJAHR	1	(Mainstream, O+W)	nt		
Е		40's - reconstruction		1	Avantgarde
		years (Avantgarde,			
	2	O+W)			
		50's - economic	PJ_Generati	1	40's
		miracle	on		
	3	(Mainstream, O+W)			

	50's - milk bar /	2	50's
	Individualisation		
4	(Avantgarde, O+W)		
	60's - economic	3	60's
	miracle		
5	(Mainstream, O+W)		
	60's - generation 68	4	70's
	/ student protestors		
6	(Avantgarde, W)		
	60's - opponents to	5	80's
	the building of the		
	Wall (Avantgarde,		
7	O)		
	70's - family	6	90's
	orientation		
8	(Mainstream, O+W)		
	70's - peace		
	movement		
9	(Avantgarde, O+W)		
	80's - Generation		
	Golf (Mainstream,		
10	W)		
	80's - ecological		
	awareness		
11	(Avantgarde, W)		
	80's - FDJ /		
	communist party		
	youth organisation		
12	(Mainstream, O)		

		80's - Swords into			
		ploughshares			
	13	(Avantgarde, O)			
		90's - digital media			
		kids (Mainstream,			
	14	O+W)			
		90's - ecological			
		awareness			
	15	(Avantgarde, O+W)			
WOHNLAGE		very good	WL_Rural	0	Not rural
	1	neighbourhood			
	2	good neighbourhood		1	Rural
		average			
	3	neighbourhood			
	4	poor neighbourhood			
		very poor			
	5	neighbourhood			
	7	rural neighbourhood			
		new building in rural			
	8	neighbourhood			

Table 6: Value mapping of newly split columns

## • Converted to integer values

Converted all the values to integer values for both the data sets.

## Removed dataset outliers

For all rows, for each columns with non-binary value, values outside a  $\pm$  6 difference with standard deviation were dropped.

17,353 rows were dropped from Customers data set and 82,904 rows were dropped from Azdias data set.

## • Scaled dataset values

Performed standard scaler on both Customers and Azdias data sets.

# Post Cleanup Data Processing

## • Principal Component Analysis

Principal Component Analysis or PCA is a dimensionality reduction method that is used to reduce the dimensionality of large data sets, by transforming a large set of variables into a smaller one that still contains most of the information in the large set. [1] PCA is done either by singular value decomposition of a design matrix or by calculating the correlation or covariance matrix and performing eigenvalue decomposition on that. [2]

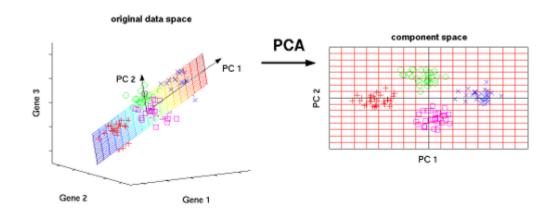


Fig 5: Principal Component Analysis [4]

I performed PCA on the cleaned Azdias data set and calculated the cumulative variance for the principal components such that we achieve a certain variance % (in this case 95%). The same principal components were used to transform the Customers data set.

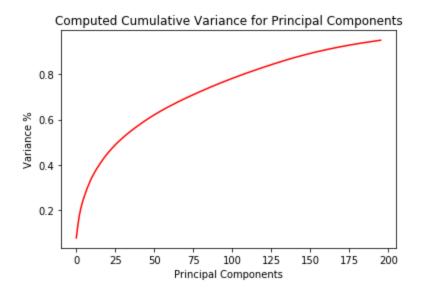


Fig 6: Computed Cumulative Variance for Principal Components

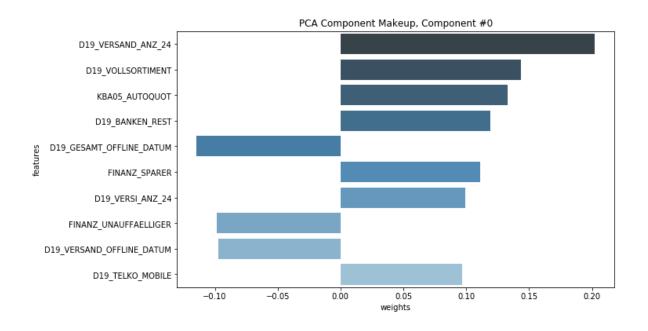


Fig 7: PCA Component Makeup, Component #0

#### K-Means Clustering

K-means clustering is an iterative algorithm that aims to partition the dataset into k predefined, distinct, non-overlapping clusters where each data point belongs to only one group. [3] It also tries to make the intra-cluster data points as similar as possible while keeping the clusters as different (far) as possible.

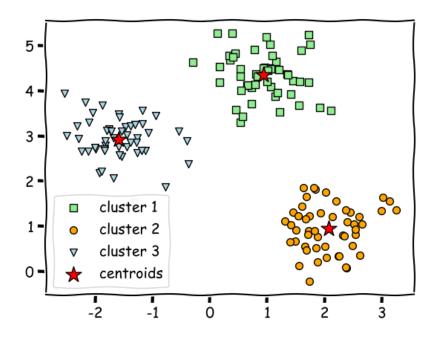


Fig 8: K-Means Clustering [5]

I did k-means clustering for the Azdias data set using different cluster sizes from 1 to 20. Plotting the cluster size against the model score, I got the elbow chart which helped me choose the cluster size of 10.

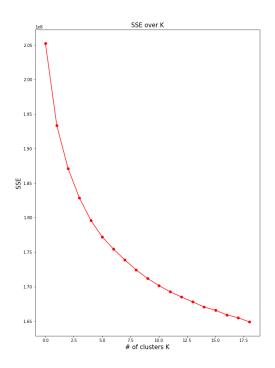


Fig 9: Elbow Chart

	Azdias	as Customers	% of processed Azdias	% of processed Customers
0	71778	78 1819	10.031095	1.439253
1	90890	90 15403	12.702028	12.187364
2	47323	23 2806	6.613468	2.220200
3	66218	18 5344	9.254076	4.228350
4	64821	21 27365	9.058842	21.652095
5	28607	07 3336	3.997876	2.639554
6	89864	64 1127	12.558643	0.891720
7	53235	35 2453	7.439680	1.940895
8	103936	36 31124	14.525229	24.626340
9	98883	83 35608	13.819064	28.174230

Fig 10: Final cluster list

## • From K-Means Clustering to Interpretable Data

Given the customer and population distribution from Fig 11 (below), I chose a couple of clusters to investigate. For these clusters, I got the cluster centers. Then, I inverse transformed the principal component of the cluster centers to the original components. Then I performed another inverse transformation using the standard scaler. These mapped the cluster center in the k-means clustering algorithm output to the the original column values in the cleaned dataset.

# **Analysis**

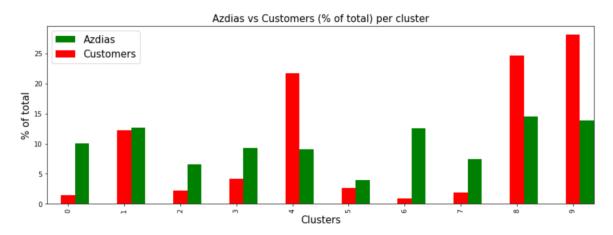


Fig 11: Azdias vs Customers (% of total) per cluster

Some of the provided data is not defined and some are not well understood. Since this is just the centroid for the clusters the actual results will not match exactly but have a small delta difference. Additionally, some of the attributes may not be in agreement with each other. Mostly there is a sort of loose definition for what group of people make up a higher percentage of customers and what group of people do not.

I looked at cluster 9 where the % of customers were much larger than the % of general population. I also looked at cluster 6 where % of customers were much smaller than the % of general population.

People in cluster 9, with high % of customers, tend to have the following characteristics:

- Older, smaller family
  - Smaller family
  - o Mature couple
  - No children
  - o Relatively older (46-60 years)

- Golden ager
- o Low mobility
- Have pet(s)
- Takes care of themselves (Luxury clothing, education, gardening, food, dietary supplements, wine, medicine, leisure, travel, shoes etc)
- o 3 HH/Building

#### • Financially prosperous

- o High earner
- Average investor
- Average money saver
- Consumption oriented

#### • Mail Order history:

- Has quite a bit of MO history
- o Double buy (12 months) of further mail order
- Actuality of last transaction for MO total is high
- Actuality of last transaction for MO online increased
- % of online transactions within all in MO is 80%

#### Cars

- Avg cars
- o Not much of a difference than the other cluster
- o High % of car in HH
- Low % of upper- & middle-class cars

#### Shopping habits

- o Advertisement interested online shopper
- Gourmet shopper
- Multi and double buys of luxury clothing, education, gardening, food, dietary supplements, wine, medicine, leisure, travel, shoes and the like

#### Social

Average affinity for: Family, Materials, Tradition, Religion, Rational, Tradition,
 Lust

People in cluster 6, with low % of customers, tend to have the following characteristics:

- Young family or single
  - HH size of ~1
  - o Young couple
  - o Relatively younger (80's, 30-45 years)
  - Homeland connected vacationist
  - o 6 HH/Building
- Financially comfortable
  - Active Middle Class
  - Comfortable
  - Low income
  - Low investment earner
  - Low money saver
- Mail Order history
  - Not much of a history with Mail Orders
- Cars
  - Average cars
  - o Not that much of a difference than the other cluster
  - o Average % of car in HH
  - Very low % of upper- & middle-class cars
- Shopping habits
  - Advertisement interested online shopper
  - Stressed shopper
  - o Multi buys of Books/CDs, technology, mobile, further clothing
- Social
  - o Very low affinity for: Religion
  - o Low affinity for: Traditions, family, rational, material and culture
  - o Average affinity for: Social
  - Very high affinity for: Lust

To summarize, Arvato customers seem to be older, financially better, traditional/religious, have pets and some history of mail orders. Non customers seem to be younger, financially comfortable, less traditional/religious, no pets and very less history of mail orders.

# References

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- 4. <a href="http://www.nlpca.org/pca\_principal\_component\_analysis.html">http://www.nlpca.org/pca\_principal\_component\_analysis.html</a>
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