

NexusNTU

Project Plan

Version 1.0 approved

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Revision History

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1 Introduction

1.1 Project Overview

NexusNTU is an all-in-one web application designed to be a comprehensive digital companion for international students at Nanyang Technological University (NTU). The project aims to solve the problem of a fragmented and inefficient onboarding process by centralizing essential information and services into a single, user-friendly platform. This includes campus navigation, access to university resources, AI-powered support, and personalized content hubs to help students integrate smoothly into university life.

1.2 Project Description and Scope

NexusNTU targets the challenges international students face when navigating multiple disconnected university websites, physical offices, and third-party systems. This fragmentation leads to information overload, confusion, and delays during their critical transition period.

The core of the NexusNTU platform will consolidate these workflows into the following main features:

- **User Account and Authentication:** Users can register, log in securely with two-factor authentication, and manage their profiles.
- **Centralised Information Hub:** A personalized news viewer aggregates official NTU announcements and news from the user's home country.
- **Campus Navigation:** An interactive map provides walking directions and integrates with campus bus services via deep links to the official app.
- **Nearest Amenities Finder:** Users can locate nearby amenities like eateries, clinics, and transit stations, and save them to a "Favorites" list.
- **AI-Powered Support (Chatbot):** A 24/7 chatbot answers frequently asked questions about campus life, visa procedures, and administration.
- **Quick Links Dashboard:** Provides organized and verified links to essential resources, personalized for the user's school and home country.
- **Utility Suite:** Includes tools like a currency converter.

Due to the nature of the system as a course project, several constraints are in place:

- The application will be developed as a Progressive Web App (PWA), accessible on mobile and desktop browsers. Native iOS or Android development is not within the initial scope.
- The system will rely on deep-linking to many official NTU systems rather than direct API integration, as access to proprietary back-end systems is not available.
- The app will only store non-sensitive metadata and user preferences. It will not handle or store sensitive personal data such as passport numbers or FINs.

2 Project Organization

2.1 Team Structure

The following is the list of executive roles, as required by CMM level 3.

- Project Manager: Aishwarya Anand
- Release Engineer/Manager: Tran Son Viet
- Front-end Developer: Akshay Krishna
- Back-end Developer: Nguyen Phuong Linh
- QA Manager: Shen Jia Cheng
- QA Engineer: Vu Thao Nguyen

2.2 Roles and Responsibilities

Project Manager: Aishwarya Anand

The Project Manager drives the project's success by taking ownership of the plan and its execution. They are responsible for assigning work, tracking progress against the timeline and budget, and reporting on the project's status. By managing the team, facilitating meetings, and representing our work to clients, they ensure the project is delivered successfully and that its outcomes are rigorously evaluated.

Release Engineer: Nguyen Phuong Linh

As the central coordinator for our software releases, the Release Engineer establishes the rhythm of our release cycles and puts the processes in place to ensure they run smoothly. A critical part of their job is to anticipate and solve problems that threaten the project's scope and timeline. They keep a close watch on development to make sure we're hitting our targets and are responsible for communicating all key plans and changes to the entire team.

Front-end Developer: Akshay Krishna

From initial mockups to final deployment, the Front-end Developer is involved in every stage of bringing the user interface to life. Their primary responsibility is to convert design wireframes into clean, functional code, but their role extends further. They validate the technical feasibility of new designs, ensure every component aligns with established principles, and write the tests needed to guarantee their work integrates seamlessly with the rest of the application.

Back-end Developer: Tran Son Viet

The Back-end Developer's primary role is to connect our user interface to the server-side logic, making the application work. They achieve this by building and maintaining the APIs, designing the underlying data storage systems, and implementing essential security and data protection measures. As a full-cycle contributor, they generate all necessary documentation and tests for their code and work hand-in-hand with front-end developers to ensure a seamless integration.

QA Manager: Shen Jia Cheng

The Quality Assurance Lead establishes and manages the end-to-end testing process. This involves creating the master QA plan, designing the strategies for how we test, and overseeing the development of individual test plans. A key part of their role is to ensure the quality team has the right number of people to succeed.

and to serve as the go-to expert for resolving difficult software quality problems as they emerge.

QA Engineer: Vu Thao Nguyen

This role is centered on the hands-on validation of software quality. The engineer designs targeted testing strategies to ensure thorough coverage and executes detailed test procedures to find and report bugs. A key part of their job is to conduct product assessments and verify that the final build aligns with the original requirements. By assisting the QA Manager with test planning, they ensure the entire team's efforts are organized and effective, ultimately guaranteeing an acceptable level of software quality.

2.3 Team Communication

Effective communication is critical for the success of the project. The primary channels of communication include:

- **Weekly Meetings:** Held to discuss progress, resolve issues, and plan upcoming tasks.
- **Shared Documents:** All project documentation (SRS, Project Plan, etc.) is maintained and regularly updated on a shared platform (Google Drive).
- **Version Control & Issue Tracking:** Source code is managed using GitHub, and project tasks and issues are tracked with a tool like Trello or Jira.
- **Instant Messaging:** A group chat on a platform like Telegram is used for daily announcements, quick updates, and informal discussions

3 Process Definition

3.1 Lifecycle Model

The Agile development methodology has been selected for the NexusNTU project. Agile is well-suited for this project because it allows for the development of the application in small, incremental releases. This iterative approach is ideal for the project's time-boxed course schedule and aligns with the chosen Object-Oriented Rapid Prototyping (OORP) method mentioned in the SRS.

The benefits of this approach for NexusNTU include:

- **Flexibility:** It accommodates changes in requirements, which is common in a project where user feedback is gathered through prototypes.
- **Incremental Delivery:** Key features like the Quick Links Dashboard and Campus Navigation can be developed and tested in separate sprints, allowing for faster delivery of a functional proof-of-concept.
- **Early Testing:** Testing is integrated throughout the lifecycle, which helps in identifying and fixing bugs early, reducing the overall effort required for quality assurance.
- **Transparency:** Constant feedback mechanisms and regular progress updates ensure all team members and stakeholders are aligned.

4 Schedule

4.1 Activity Dependencies and Schedule

The project scheduling timeline is illustrated in the Gantt Chart below.

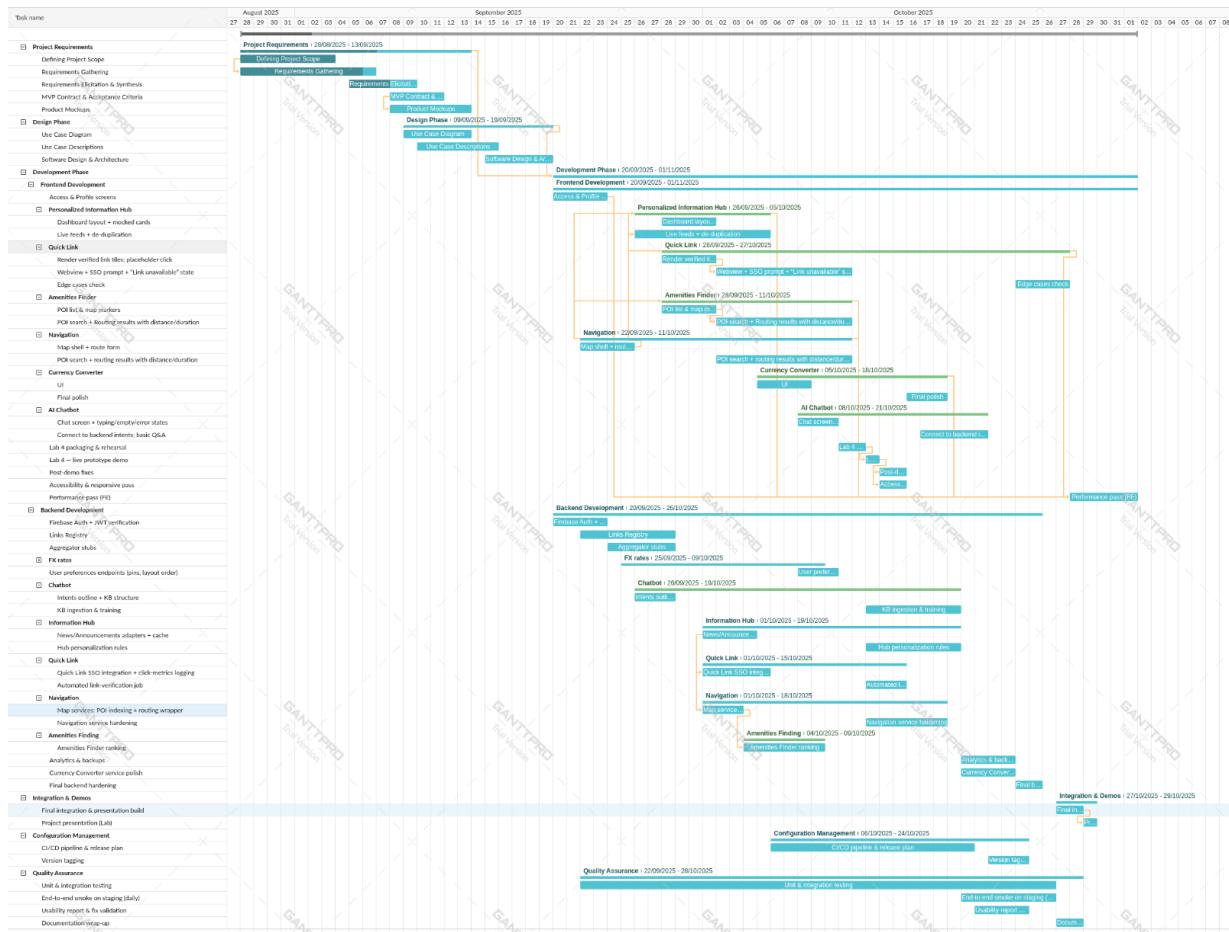


Figure 1. Gantt Chart for Project Deliverables

4.2 Work Breakdown Structure

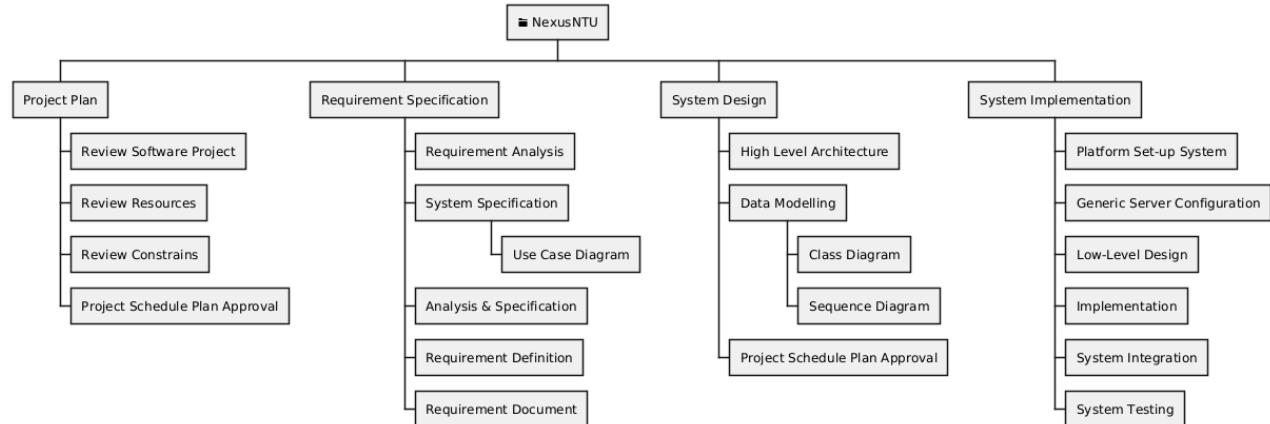


Figure 2. Work Breakdown Structure

4.3 Work Packages

The project is broken down into the following key work packages based on the software development lifecycle:

1. Project Proposal
2. Requirement Elicitation
3. Software Quality Assurance
4. System Requirement Specification
5. Risk Management
6. Project Plan
7. User Interface Design
8. Technical Architecture
9. Data Modeling
10. Coding & Unit Testing
11. Integration & System Testing

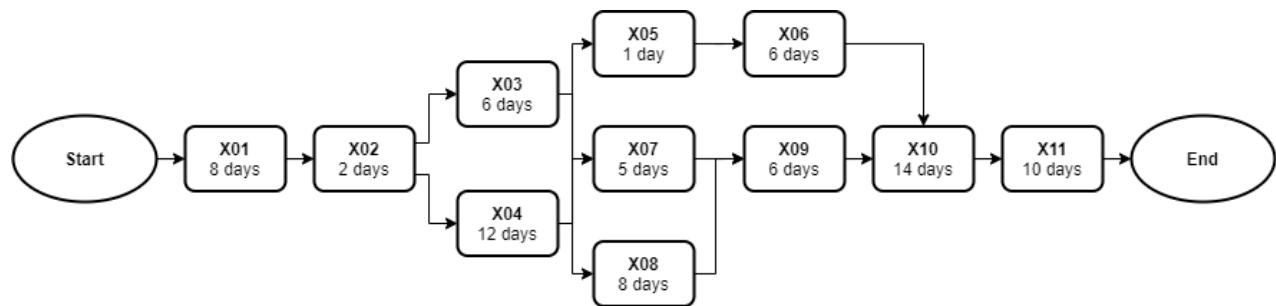
4.4 Activity Dependencies

The following table describes the dependencies of the deliverable work packages:

Work Package #	Work Package Description	Duration	Dependencies
X01	Project Proposal	8 days	-
X02	Requirements Elicitation	2 days	X01
X03	Software Quality Assurance	6 days	X02
X04	System Requirement	12 days	X02

	Specification		
X05	Risk Management	1 day	X03, X04
X06	Project Plan	6 days	X03, X04, X05
X07	User Interface Design	5 days	X03, X04
X08	Technical Architecture	8 days	X03, X04
X09	Data Modelling	6 days	X08
X10	Coding & Unit Testing	14 days	X06, X07, X09
X11	Integration & System Testing	10 days	X10

The following Activity Network Diagram describes the above in more graphical detail:



Critical Path Analysis:

Work Package	Earliest Start	Earliest Finish	Latest Start	Latest Finish	Slack Time
X01	Start of day 0	End of day 7	Start of day 0	End of day 7	0 days
X02	Start of day 8	End of day 9	Start of day 8	End of day 9	0 days
X03	Start of day 10	End of day 15	Start of day 23	End of day 28	13 days
X04	Start of day 10	End of day 21	Start of day 10	End of day 21	0 days
X05	Start of day 22	End of day 22	Start of day 29	End of day 29	7 days
X06	Start of day 23	End of day 28	Start of day 30	End of day 35	7 days
X07	Start of day 22	End of day 26	Start of day 25	End of day 29	3 days
X08	Start of day 22	End of day 29	Start of day 22	End of day 29	0 days
X09	Start of day 30	End of day 35	Start of day 30	End of day 35	0 days
X10	Start of day 36	End of day 49	Start of day 36	End of day 49	0 days
X11	Start of day 50	End of day 59	Start of day 50	End of day 59	0 days

Critical Path Analysis:

The critical path for this project is determined to be:

Start → X01 → X02 → X04 → X08 → X09 → X10 → X11 → End

Any delays in the tasks along this path will directly impact the final project delivery date.

4.5 Work Package Details

Work packages are listed below. A team member, indicated in bold, has been assigned as primarily responsible for each work package and will coordinate that package.

Project	NexusNTU
Work Package	X01 - Project Proposal
Assigned To	All members
Effort	8 Person Days
Start Date	27-08-2025
Purpose	To define project objectives, identify project scope, and determine target specifications for the NexusNTU application.
Inputs	Problem identified, some possible solutions and requirements from users.
Activities	<ol style="list-style-type: none">1. Draft problem statement.2. Development of Business case.3. Draft design objectives, based on the selected solution.4. Define Technical approaches of the solutions.5. Establish brief project management.
Outputs	Project Proposal Document

Project	NexusNTU
Work Package	X02 – Requirements Elicitation
Assigned To	2 people
Effort	2 Person Days
Start Date	03-09-2025
Purpose	To collect detailed project requirements for further refinement through

	the use of various elicitation methods.
Inputs	Initial customer needs and the complete Project Proposal (X01).
Activities	<ol style="list-style-type: none"> 1. Conducting formal interviews with the customer to clarify software requirements. 2. Performing brainstorming sessions to identify potentially useful requirements. 3. Developing a prototype to elicit further requirements and establish a common understanding.
Outputs	A consolidated document listing all gathered requirements from interviews, brainstorming, and prototyping.

Project	NexusNTU
Work Package	X03 - Software Quality Assurance
Assigned To	2 people
Effort	6 Person Days
Start Date	05-09-2025
Purpose	To define the objectives, procedures, and roles necessary for implementing effective quality assurance, ensuring the project adheres to established standards and quality benchmarks.
Inputs	All outputs from work package Requirement Elicitation (X02).
Activities	<ol style="list-style-type: none"> 1. Define the project's purpose and scope from a quality perspective. 2. Outline the management structure, roles, and responsibilities for SQA tasks. 3. Specify the documentation standards the project will adhere to. 4. Determine the tools and methods for maintaining software quality.
Outputs	A formal Software Quality Assurance (SQA) Plan document.

Project	NexusNTU
Work Package	X04 - System Requirement Specifications
Assigned To	3 people
Effort	12 Person Days
Start Date	05-09-2025
Purpose	To create a shared understanding between the customer and the project team by formally documenting all information from the requirement elicitation phase.
Inputs	All outputs from work package Requirement Elicitation (X02).
Activities	<ol style="list-style-type: none"> 1. Formally document the problem statement, project background, and an overall description. 2. Define the project's technical and operational constraints. 3. Using the elicited requirements, specify all operational, functional, input, process, output, hardware, software, and deployment needs.
Outputs	The final System Requirements Specification (SRS) document.

Project	NexusNTU
Work Package	X05 - Risk Management Plan
Assigned To	2 people
Effort	1 Person Days
Start Date	17-09-2025
Purpose	To identify, analyze, and document all potential risks (positive or negative). This plan will detail mitigation strategies and the process for performing, recording, and monitoring risk management activities.
Inputs	All outputs from work package Software Quality Assurance (X03), System Requirements Specification Details (X04).
Activities	<ol style="list-style-type: none"> 1. Perform risk identification and analysis covering cost, scheduling, and technical aspects. 2. Define mitigation strategies for all identified risks.
Outputs	A formal Risk Management Plan document.

Project	NexusNTU
Work Package	X06- Project Plan
Assigned To	3 people
Effort	6 Person Days
Start Date	18-09-2025
Purpose	To provide a comprehensive overview of the project's processes and to establish a detailed project schedule.
Inputs	All outputs from work package Software Quality Assurance (X03), System Requirements Specification Details (X04), and Risk Management (X05).

Activities	<ol style="list-style-type: none"> 1. Define the project overview and scope. 2. Outline the project team organization. 3. Model the project's development processes. 4. Develop the detailed project schedule. 5. Formulate project cost estimations. 6. Allocate resources based on effort, duration, and team size estimates. 7. Create a product delivery checklist. 8. Identify project best practices. 9. Summarize risk management and quality assurance approaches. 10. Define project monitoring and control mechanisms.
Outputs	A comprehensive Project Plan document.

Project	NexusNTU
Work Package	X07 - User Interface Design
Assigned To	2 people
Effort	5 Person Days
Start Date	24-09-2025
Purpose	To design an intuitive communication medium between the system and the end-user. The initial prototype will establish the product's look and feel, helping to prevent future confusion or disagreements on design.
Inputs	All outputs from work package Software Quality Assurance (X03), System Requirements Specification Details (X04).
Activities	<ol style="list-style-type: none"> 1. Draft an initial high-fidelity prototype based on the SRS and customer requirements. 2. Gather opinions from stakeholders to refine the UI design, applying design principles and Shneiderman's Eight Golden Rules. 3. Iterate on the design until it is fully coherent with all stated requirements. 4. Construct the user interface's screen layouts as a minimum viable product.
Outputs	A functional front-end prototype of the User Interface.

Project	NexusNTU
Work Package	X08 - Technical Architecture
Assigned To	All Members
Effort	8 Person Days
Start Date	24-09-2025
Purpose	To conduct a high-level architectural design, creating an overview of how system subcomponents will interact.
Inputs	All outputs from work package Software Quality Assurance (X03), System Requirements Specification Details (X04).
Activities	<ol style="list-style-type: none"> 1. Define the software system's architecture and its core components, including their interrelationships. 2. Select the hardware and software infrastructure, including the operating system, programming language, and other key technologies. 3. Address non-functional requirements such as maintainability, portability, and reusability in the design.
Outputs	A document detailing the high-level design and architectural specifications.

Project	NexusNTU
Work Package	X09 - Data Modelling
Assigned To	All Members
Effort	6 Person Days
Start Date	02-10-2025

Purpose	To design the data model that will serve as the foundation for the project's database.
Inputs	All outputs from the work package Technical Architecture (X08).
Activities	<ol style="list-style-type: none"> Analyze data flows and entity relationships within the system. Define the required data types and database tables needed to represent all stored data.
Outputs	A formal data modeling document.

Project	NexusNTU
Work Package	X10 - Coding & Unit Testing
Assigned To	All Members
Effort	14 Person Days
Start Date	08-10-2025
Purpose	To develop the system according to the established specifications, architecture, and UI design. This includes conducting preliminary unit testing on individual components for factors like optimality and reliability before integration.
Inputs	All outputs from the work package Project Plan (X06), User Interface Design (X07), Data Modelling (X09).
Activities	<ol style="list-style-type: none"> Implement software modules based on the design specifications in the SRS. Execute unit test plans for each module to ensure individual component correctness.
Outputs	All source code, header files, and the integrated system test plan with its corresponding test cases.

Project	NexusNTU
Work Package	X11 - Integration & System Testing
Assigned To	All Members
Effort	10 Person Days
Start Date	22-10-2025
Purpose	To combine individual components into a complete system, build data flow between them, and resolve any logical or syntactical errors. All testing procedures will be documented in a Test Plan report.
Inputs	All outputs from the work package Coding & Unit Testing (X10).
Activities	<ol style="list-style-type: none"> 1. Simulate user interactions to test overall system behavior. 2. Develop necessary stubs and drivers for higher-level system testing. 3. Examine system-wide issues such as performance and data integrity. 4. Conduct heuristic assessments to evaluate the success of intelligent components.
Outputs	A final Requirement Test Coverage Report document.

5 Project Estimates

5.1 Code Size Estimation using Function Points

We calculated unadjusted function point based on the complexity of functions provided by this system. Code size is then estimated by adjusted function point.

5.1.1 Unadjusted Function Points

NexusNTU supports the following proposed functions:

User:

- Register a new account (email/phone, OTP)
- Log into the application
- Reset/change password
- View personalised Information Hub (home-country news, NTU announcements)
- Open Quick Links dashboard to launch STP/health/transit pages
- Search campus map and get directions
- Find nearest amenities and save favourites
- Use the AI Chatbot for Q&A (text or image)
- View School/Course Hub
- Currency conversion
- Update profile and settings
- Submit feedback/report issue
- Log out

The measure of unadjusted function points is based on five primary component elements of these functions: Inputs, Outputs, Inquiries, Logical Files, and Interfaces. Each element ranges from Low, Medium, to High complexity. The detailed evaluation of the inputs is as follows:

Rating Inputs:

- Account registration: email/phone, password strength, OTP verification (Medium)
- Login: email/phone + one-time password (Low)
- Password reset/change: verification + new password entry (Low)
- Profile update: name, school, programme, year, avatar (Low)
- News preferences: country selection, source toggles (Low)
- Quick Links: hub/tile selection (Low)
- Campus navigation: building search, origin/destination or current-location permission (Medium)
- Amenities finder: search term, category filters, favourite toggle (Medium)
- AI Chatbot: text prompt and optional image upload (Medium)
- Currency converter: amount and currency pair (Low)
- School/Course Hub selector: school/programme/year (Low)
- Feedback/report issue: text, category, optional screenshot (Low)
- Settings: 2FA toggle, locale, notifications (Low)

Files Type Referenced	Data Elements
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(FTR)			
	1-4	5-15	Greater than 15
Less than 2	Low (3)	Low (3)	Average (4)
2	Low (3)	Average (4)	High (6)
Greater than 2	Average (4)	High (6)	High (6)

Rating Outputs

- Personalised news feed cards (Information Hub)
- Quick Links dashboard tiles and deep links
- Turn-by-turn route view for campus navigation
- Nearest Amenities results and POI detail panes
- School/Course Hub pages with verified links
- AI Chatbot answers and suggested follow-ups
- Currency conversion result display
- Profile/settings update confirmations

File Types Referenced (FTR)	Data Elements		
	1-5	6-19	Greater than 19
Less than 2	Low (4)	Low (4)	Average (5)
2 or 3	Low (4)	Average (5)	High (7)
Greater than 3	Average (5)	High (7)	High (7)

Rating Inquiries

- Search buildings/rooms and request directions
- Find nearest amenities with category filters
- Search/filter within Quick Links
- Filter news by country/source
- Ask chatbot questions (text/image) and retrieve answers
- Convert currencies (amount + pair)

File Types Referenced (FTR)	Data Elements		
	1-5	6-19	Greater than 19
less than 2	Low (3)	Low (3)	Average (4)
2 or 3	Low (3)	Average (4)	High (6)
Greater than 3	Average (4)	High (6)	High (6)

Rating Logical Files (ILF/EIF)

ILF:

- Users: profiles, preferences, auth metadata
- Favourites: saved amenities and links
- Feedback tickets and audit logs
- School/Course Hub configuration store
- Link-Registry cache of verified deep links

EIF (referenced, cached metadata only):

- NTU Omnibus shuttle information
- Fullerton Health @ NTU hours/queue links
- One-Stop/SimplyGo/NTU portal pages and contacts

Record Element Types (RET)	Data Elements		
	1 to 19	20 - 50	51 or More
1 RET	Low (7)	Low (7)	Average (10)
2 to 5 RET	Low (7)	Average (10)	High (15)
6 or More RET	Average (10)	High (15)	High (15)

Rating Interfaces

- Mapbox API for maps, geocoding, routing, and POI search.
- Google Dialogflow (Gemini API) for the AI chatbot.
- Firebase Authentication with JWT over HTTPS for login/OTP.
- Deep links to official NTU systems: Omnibus shuttle, Fullerton Health @ NTU, One-Stop, SimplyGo.
- External news outlets used by the Information Hub.
- Embassy/consulate contacts and visa/immigration portals linked from the Home-Country hub.

Record Element Types (RET)	Data Elements		
	1 to 19	20 - 50	51 or More
1 RET	Low (7)	Low (7)	Average (10)
2 to 5 RET	Low (7)	Average (10)	High (15)
6 or More RET	Average (10)	High (15)	High (15)

Summary of Above Analysis:

Element	Complexity	Detail
Inputs	Average	Account registration with OTP

	Low	Login
	Low	Password reset/change
	Low	Profile update (name, school, year, avatar)
	Low	News preferences (country/source)
	Low	Quick Links tile selection
	Average	Campus navigation: origin/destination or location permission
	Average	Amenities finder: search + category filters + favorite toggle
	Average	AI Chatbot: text prompt and optional image upload
	Low	Currency converter: amount + pair
	Low	School/Course Hub selector
	Low	Feedback/report issue (text, category, screenshot)
	Low	Settings: 2FA toggle, locale, notifications
Logical Files (ILF/EIF)	Average	Users (profiles, preferences, auth metadata)
	Low	Favourites (amenities, links)
	Low	Feedback tickets and audit logs
	Average	School/Course Hub configuration store
	Average	Link-Registry cache of verified deep links
Outputs	Average	Personalised news feed cards (Information Hub)
	Low	Quick Links dashboard tiles and deep links
	Average	Turn-by-turn route view for campus navigation
	Average	Nearest Amenities results and POI detail panes
	Low	School/Course Hub pages
	Average	AI Chatbot answers with suggested follow-ups

	Low	Currency conversion result
	Low	Profile/settings update confirmations
Inquiries	Average	Search buildings/rooms and request directions
	Average	Find nearest amenities with filters
	Low	Search/filter within Quick Links
	Low	Filter news by country/source
	Average	Ask chatbot questions and retrieve answers
	Low	Convert currencies (amount + pair)
Interfaces	Average	Mapbox API (maps, geocoding, routing, POI)
	Average	Google Dialogflow/Gemini for AI chatbot
	Average	Firebase Authentication (login/OTP)
	Low	Deep links to NTU systems (Omnibus, Fullerton Health, One-Stop, SimplyGo)
	Low	External news sources
	Low	Embassy/consulate and immigration portals

Calculation of Unadjusted Function Points:

Characteristic	Low ×w	Medium ×w	High ×w
Inputs (EI)	$9 \times 3 = 27$	$4 \times 4 = 16$	$0 \times 6 = 0$
Outputs (EO)	$4 \times 4 = 16$	$4 \times 5 = 20$	$0 \times 7 = 0$
Inquiries (EQ)	$3 \times 3 = 9$	$3 \times 4 = 12$	$0 \times 6 = 0$
Logical Files (ILF)	$2 \times 7 = 14$	$3 \times 10 = 30$	$0 \times 15 = 0$
Interfaces (EIF)	$3 \times 5 = 15$	$3 \times 7 = 21$	$0 \times 10 = 0$
Unadjusted FP	81	99	0
Total = L + M + H	-	-	180

5.1.2. Adjusted Function Points

Influence Factor	Score	Detail
Data communications	5	HTTPS APIs to Mapbox, Firebase, Dialogflow, external links
Distributed functions	4	Client–server, cloud functions, CDN, bidirectional sync
Performance	4	Low-latency navigation/chat; p95 targets during peak hours
Heavily used configuration	3	Peak morning/semester loads considered
Transaction rate	2	Predictable daily peaks (commute, class changes)
Online data entry	4	Registration, feedback, searches, filters, OTP
End-user efficiency	4	Quick Links, caching, saved favorites, shortcuts
Online data update	3	Updates to profiles, preferences, favorites
Complex processing	3	Routing + LLM chatbot + geocoding
Reusability	3	Shared UI components and service wrappers
Installation ease	2	PWA install; standard mobile/web setup
Operational ease	4	Monitoring, backup, alerting; minimal operator actions
Multiple sites	1	NTU campuses
Facilitate change	3	Config flags, modular services, CI/CD

Scoring (0 – 5)
0 = No influence
1 = Insignificant influence
2 = Moderate influence
3 = Average influence
4 = Significant influence
5 = Strong influence

5.1.3 Lines of Code

NexusNTU is a React + TypeScript PWA. Using Capers Jones, **TypeScript ≈ 53 LOC/FP**.

Adjusted FP (from §5.1.2): **198**

Estimated LOC = **198 × 53 = 10,494**.

5.2 Efforts, Duration and Team Size Estimation

To estimate the effort and duration required for the project, we use function points as the basis to calculate Effort, Duration, Team Size and finally the schedule. The estimates are expanded to account for project management and extra contingency time to obtain the total average effort estimates. From these averages, the duration of each work package in working days is estimated based on the following calculations.

- All members are expected to work 7 days a week.
- Effort = Size / Production Rate = $(3846 \text{ LOC}) / (31 \text{ LOC/PD})^1 = 124.065 \text{ PD}$
- Duration = $3 \times (\text{Effort})^{1/3} = 3 \times (124.065)^{1/3} = 15 \text{ Days}$
- Initial schedule = $15 \text{ Days} / 7 \text{ days a week} = 2.14 \text{ Weeks}$
- Team size = $124.065 \text{ PD} / 15 \text{ D} = 9 \text{ Persons}$
- Working hours include 4 hours in a working day.
- Total person-hours (PH) = $124.065 \text{ PD} \times 4 \text{ hours} = 496.26 \text{ PH}$

5.2.1 Distribution of Effort

1990's Industry Data	Work Package	Distribution	Estimates
Preliminary Design 18%	Project Proposal	4%	19.85
	Requirement Elicitation	1%	4.96
	Software Quality Assurance	3%	14.89
	System Requirement Specification	6%	29.78
	Risk Management	1%	4.96
	Project Plan	3%	14.89
Detailed Design 25%	User Interface Design	7%	34.74
	Technical Architecture	11%	54.59
	Data Modelling	7%	34.74
Code & Unit Testing 26%	Coding & Unit Testing	26%	129.03
Integration & Test 31%	Integration & System Testing	31%	153.84
	Extrapolated Total Effort:		496.26
	2% for project management		9.93
	3% for contingency		14.89
	Total Effort:		521.08

These duration estimates assume that each team member works an equal amount on any given work package.

¹ Lines of code per Person Day statistics based on Industrial Benchmarks, 1997: 31 LOC/PD for United States; 62 LOC/PD for Canada

5.3 Cost Estimates

Hardware:

Developer workstations:

7 - Dell Precision Workstation 330	Total \$0.00
Pentium IV 1.4GHz single processor	
256 MB RAM	
20.8GB IDE drive	

Software:

Development Tools:

Firebase	\$0.00
Flutter	\$0.00

Documentation/version control tools:

GitHub	\$0.00
Tortoise SVN	\$0.00
Diagrams.net	\$0.00
Visual Paradigm	\$0.00
Figma	\$0.00
Android Studio	\$0.00
Trello	\$0.00
Team Gantt	\$0.00
MediaWiki	\$0.00

Software License Provided by Third Party:

Microsoft Office	\$0.00
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Other Resources:

Staff:

7 Employees with 1000 working hours with \$18.00/hour	\$18,000
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Stationery:

Paper, photocopying and other miscellaneous costs	\$50.00
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Total: \$18,050

6 Product Checklist

The plan is that the items listed below will be delivered by the stated deadlines.

Project Deliverable	Estimated Deadline
Meeting Minutes	Every meeting
Trello Backlog	Updated after every lab
Project Proposal	Fri, 5 Sep 2025
Requirements Elicitation Summary	Thu, 11 Sep 2025
Quality Plan (SQA Plan)	
Use Case Model & Description	Thu, 1 Sep 2025
System Requirement Specification (SRS)	Fri, 19 Sep 2025.
Risk Management Plan	Wed, 17 Sep 2025.
Project Plan (this document)	Wed, 1 Oct 2025 (v1.0 approved).
Prototype (Lab 4 demo build)	Wed, 15 Oct 2025.
Configuration Management Plan	Mon, 20 Oct 2025.
Change Management Plan	Tue, 28 Oct 2025.
Release Plan	Tue, 28 Oct 2025.
Presentation Slides (Lab 5)	Wed, 29 Oct 2025.
Test Plan (Integration/System)	Wed, 22 Oct 2025.
Test Cases & Requirements Test Coverage Report	Tue, 28 Oct 2025.
CMMI Level-2 Definition Package	Tue, 28 Oct 2025.
Peer Review Report	Fri, 7 Nov 2025.

7 Best Practices

Our project will adhere to the following best practices to ensure a high-quality outcome:

- **Standardized Documentation:** All documents will follow a consistent format.
- **Thorough Requirements Analysis:** Requirements will be checked for ambiguity, completeness, and consistency.
- **Simplicity in Design:** We will strive to minimize complexity in interfaces between modules and team members.
- **Visibility and Transparency:** Progress will be openly tracked, and code will be available for peer review.
- **Configuration Management:** A version control system (Git) will be used to manage all source code and documentation, with clear versioning and change history.
- **Accurate Estimation:** We will carefully estimate time and effort for all tasks, including testing and documentation.
- **Code Reviews:** Peer code reviews will be a standard practice to identify defects early.
- **Comprehensive Testing:** The testing strategy will include unit, integration, system, and user acceptance testing.
- **Good Coding Practices:** We will follow established design patterns, commenting conventions, and coding principles.

8 Risk Management

The following key risks have been identified for the NexusNTU project:

Risk	Impact Severity	Probability	Mitigation Strategy
Unable to Meet Project Deadline	High	Medium	Follow Agile methodology with sprints to track progress closely. Have regular meetings to identify and resolve blockers early.
Dependency on External APIs	High	Medium	Develop fallback mechanisms (e.g., show cached data, deep links) for when an API is down. Abstract API integrations to allow for easier replacement if needed.
Feature Creep	High	Medium	Strictly adhere to the defined scope in the SRS. All new feature requests must go through a formal change request process and be approved by the Project Manager.
Team Member Unavailability	Medium	Medium	Maintain clear and updated documentation so other team members can take over tasks. Foster knowledge sharing within the team.
System Not Meeting Requirements	High	Low	Conduct User Acceptance Testing (UAT) with the prototype early in the process. Maintain a requirements traceability matrix to ensure all specifications are met.
Data Security Breach	High	Low	Use a trusted authentication service (Firebase). Avoid storing any sensitive PII. Follow security best practices for web development (e.g., input sanitization, secure API keys).
Broken Deep Links	Medium	High	Implement a link-checking mechanism or a user-reporting feature for broken links. Admins will regularly verify and update the links in the database.

9 Quality Assurance

Quality assurance will be a continuous process throughout the project. The detailed procedures will be outlined in the Quality Plan. Our testing methodologies include:

- **Unit Testing:** To test individual functions and components in isolation.
- **Integration Testing:** To ensure that different modules (e.g., authentication and user profile) work together correctly.
- **System Testing:** To test the application as a whole, ensuring all components are properly integrated.
- **Validation Testing:** To confirm that the software meets the business requirements and user needs defined in the SRS.
- **User Acceptance Testing (UAT):** The prototype will be tested by target users (international students) to gather feedback on usability and functionality.

Testing will cover both System Function (e.g., ensuring login works) and Algorithmic/Heuristic Function (e.g., ensuring the chatbot provides relevant answers and navigation provides accurate routes). We will use a combination of realistic and extreme test cases to ensure the system is robust.

10 Monitoring & Control

The following procedures will be used to monitor and control the project's progress:

- **Quantitative Measurement:** We will track the effort (in person-hours) spent on each work package against the estimates in this plan to measure progress.
- **Risk Identification:** The risk register will be reviewed and updated during weekly meetings to proactively manage potential issues.
- **Regular Progress Reviews:** Weekly team meetings will be held to review the status of all tasks, discuss challenges, and plan for the next sprint.
- **Timeline and Task Management:** The Work Breakdown Structure and Gantt chart will be used to track progress against the project timeline. A project management tool like Trello will provide a fine-grained view of task status.