

# Impact of Technology Failures

## Electronic Prescribing & User Behavior

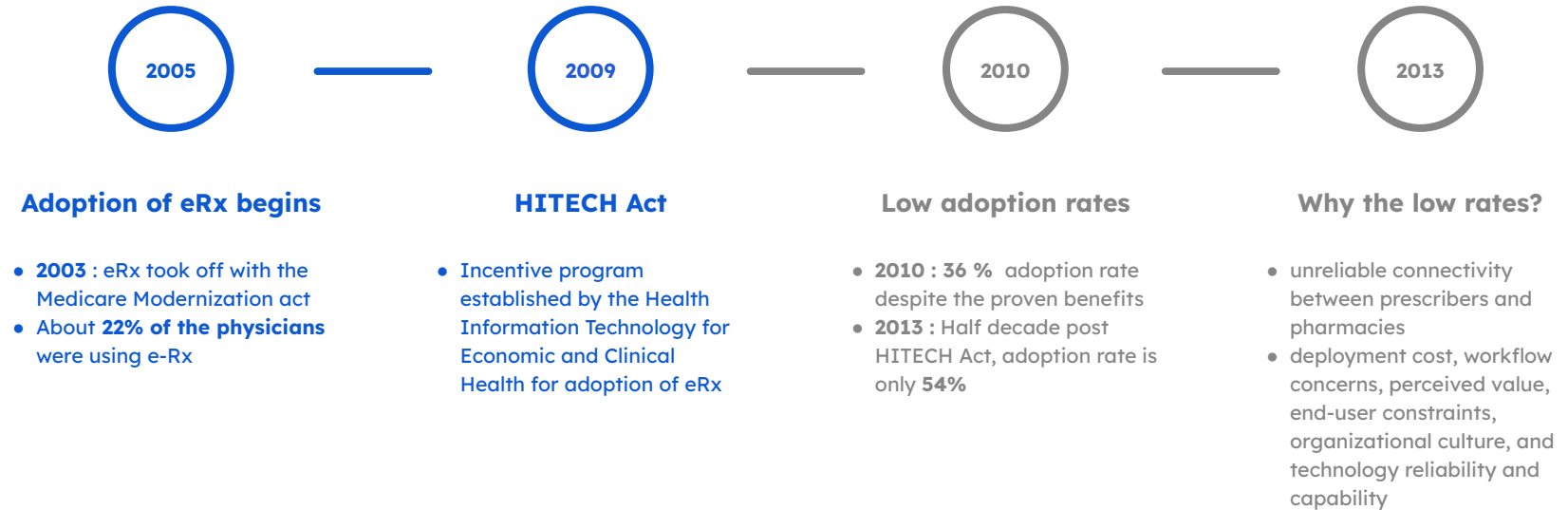
By Aishwarya Kura

Carnegie Mellon University  
**HeinzCollege**  
INFORMATION SYSTEMS • PUBLIC POLICY • MANAGEMENT

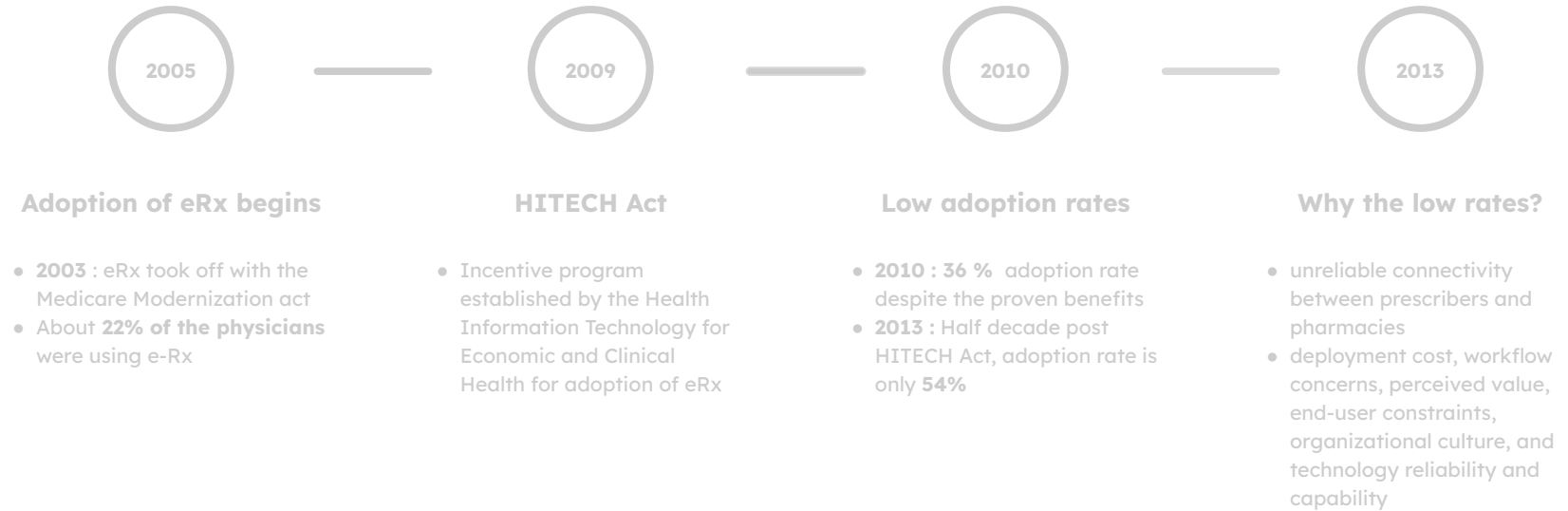
 **Children's Hospital  
of Philadelphia®**

 **sas**

# Electronic Prescriptions: Context & Timeline



# Context & Timeline



**HOWEVER!**

too little is documented about the **impact of technology failures** on adoption and continued use to draw this industry's attention.





**Case: An actual eRx transmission & communication failure resulted in subsequent technology de-adoption in the ambulatory care setting**

**HOWEVER!**

too little is documented about the **impact of technology failures** on adoption and continued use to draw this industry's attention.





*Spreading Quality,  
Containing Costs.*

## Why this topic?

- Interesting application of SPC in healthcare setting
- How will a process monitoring approach look like?
- Can we flag/mitigate the negative impacts of technology failures by monitoring time series data

**HOWEVER!**

too little is documented about the **impact of technology failures** on adoption and continued use to draw this industry's attention.

# This Case - Storytime!

Based on two primary care practices affiliated with a major medical centre in the Greater Pittsburgh Region

## Incident

Fall 2006

Series of patient complaints about trouble getting their prescriptions filled @pharmacy because their prescriptions were “missing”

## Failure Event

Server error at Pharmacy A caused the transmission error

No confirmed failure reports however

Physicians continue to submit e-prescriptions

## Effect

Complaints piled up and gradually physicians switched to either printing or writing Rx

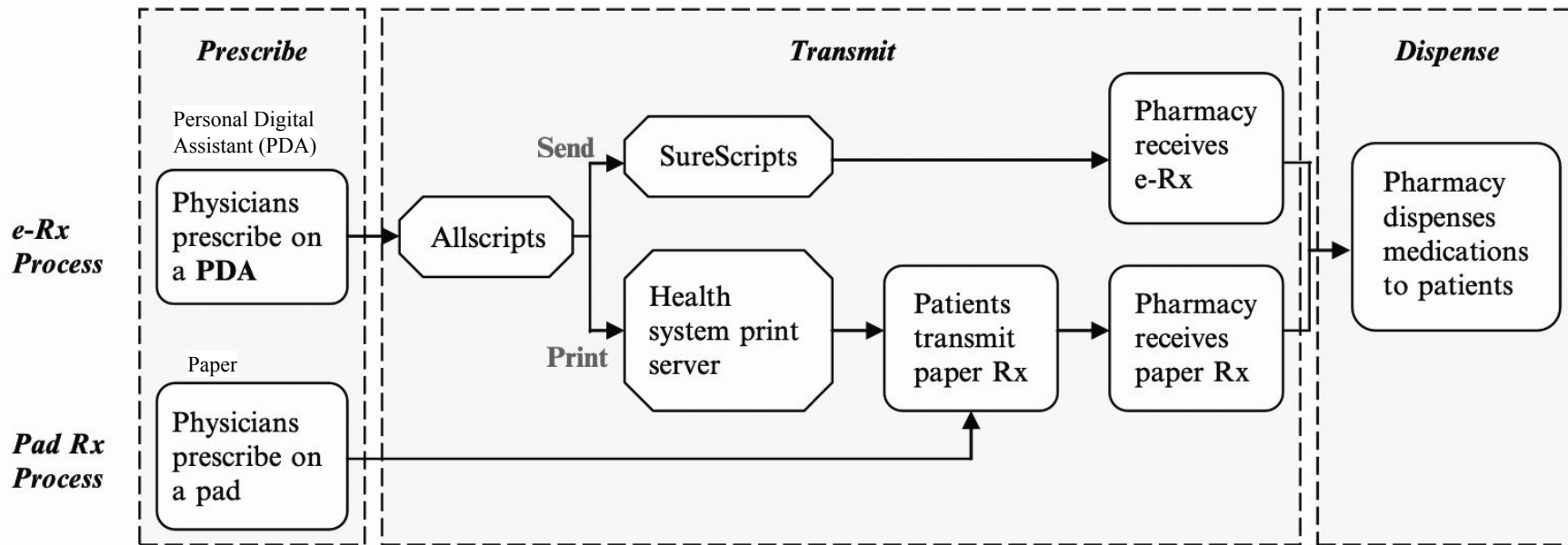
11 % additional revenue normally generated by e-Rx lost at other pharmacies





# Prescribing Workflow

Retrospective Break Point Analysis



Generating Rx →

Paper Rx

PDA + Print

PDA + Transmit to pharmacy



# Feature Engineering + Preprocessing Data!

**36K** data points

Each instance is a prescription

Removed redundancies &  
duplicates

Aggregated the pharmacy  
categories

**91** → **5**

four largest chain pharmacies  
(A, B, C, D & other)

Aggregated the **daily**  
**prescription counts to**

**weekly counts** → Easier for  
analysis

Finally! **14K E-rx** written by 6 physicians at 2 locations using the PDA  
over **80 weeks, from July 21, 2005 to January 31, 2007**

## Data Set Features

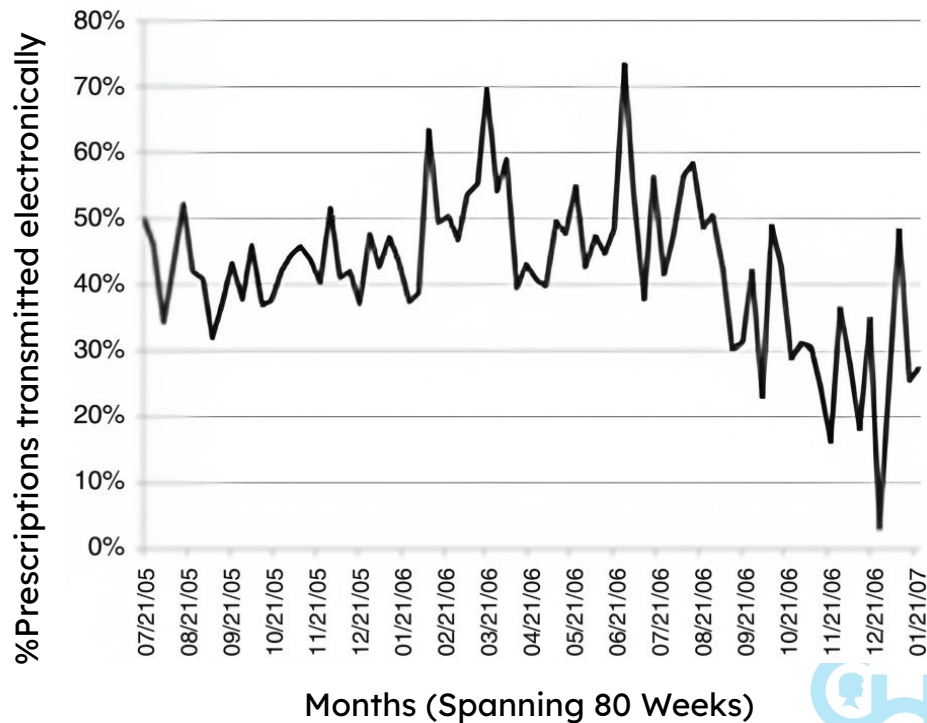
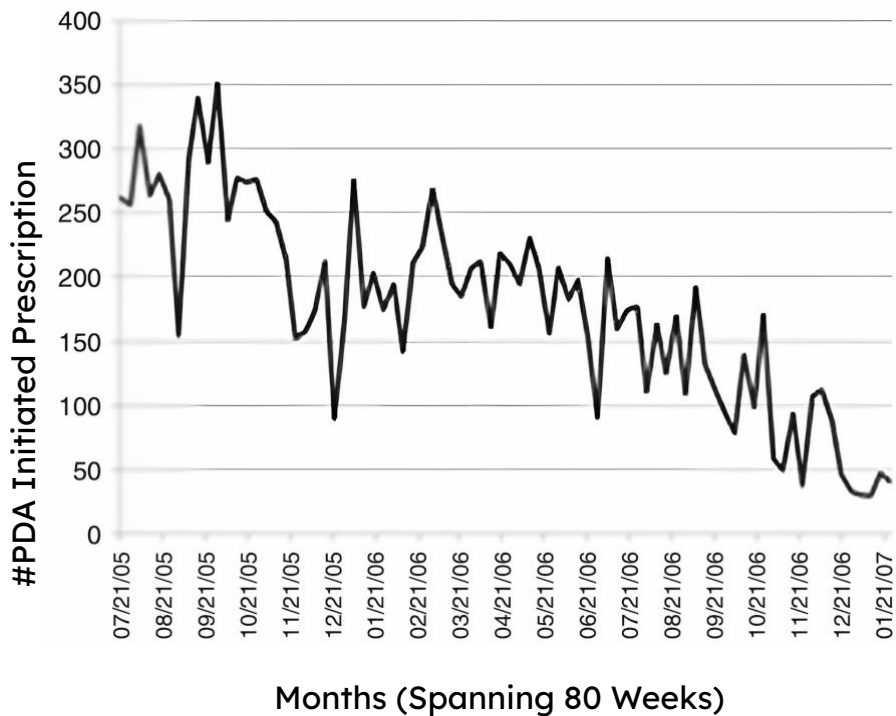
- Drug ID
- Drug name
- Prescription date
- De-identified physician ID
- whether the prescription originated on a PC or PDA,
- whether the prescription was sent electronically or printed
- Destination Pharmacy ID







# No. of eRx & proportion of eRx electronically sent to pharmacies over 80 weeks



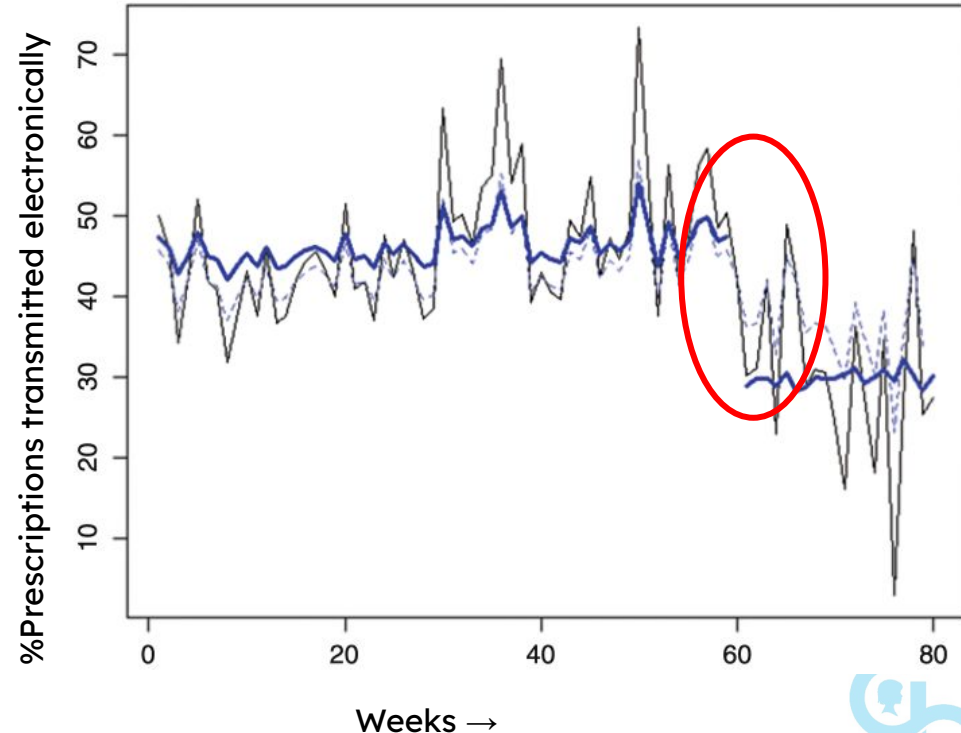


# Identifying System Break Points using Statistical Analysis & Time Series

Legend:   
----- Inhouse estimates  
— Observed values  
— Bai Perron's BreakPoints

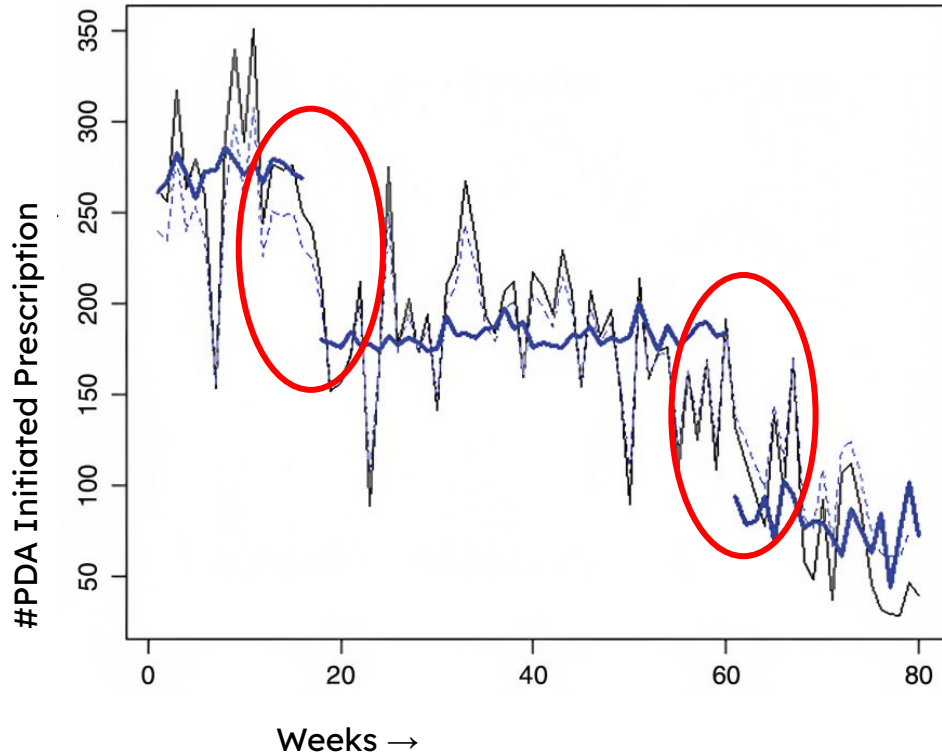
Single break point in %Send  
time series  
**Week 61: September 14, 2006**

Proportion of the eRx transmitted electronically reached a high of 50 % prior to the failure, but dropped to less than 30 % after September 14, 2006.





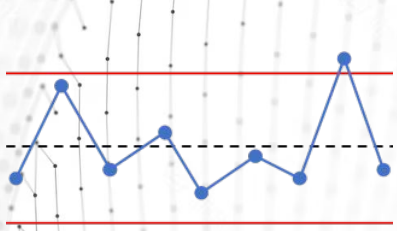
# Identifying System Break Points using Statistical Analysis & Time Series



Legend:   
----- Inhouse estimates  
— Observed values  
— Bai Perron's BreakPoints

Two break points in #PDA time series  
**Week 18 (November 17, 2005)**  
**Week 61 (September 14, 2006)**

Beginning      Fall 2005      Sept. 2006  
275/week →    180/Week →    80/Week



# Using Control Charts to detect out of control events in User Behaviour

Post Breakpoint

**In Control Process** : Data from March 9, 2006 to September 13, 2006, a 6-month period prior to the breakpoint

CUSUM charts to **detects abnormal value 3 SD** away from the target mean.

Probability of Type I error : **0.01**

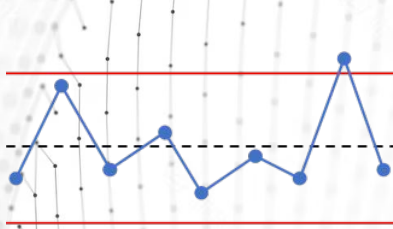
**Residual-based control chart** : #PDA and %Send are both serially correlated & violate the independence assumption of CUSUM chart. Therefore, estimates available in dataset were used.

Target means (of residuals)

**5.14 % for %Send**

**15.74 for #PD.**





# Using Control Charts

## Frame of thought + methodology

### Why CUSUM?

**More sensitivity** to detection by accumulating deviations prior to the evaluated break point

### Why V-Mask?

**Easily identifies significant deviations from the target mean**

Easily identifies out-of- control

Shifts within 3SD are permissible, however this can be easily varied.

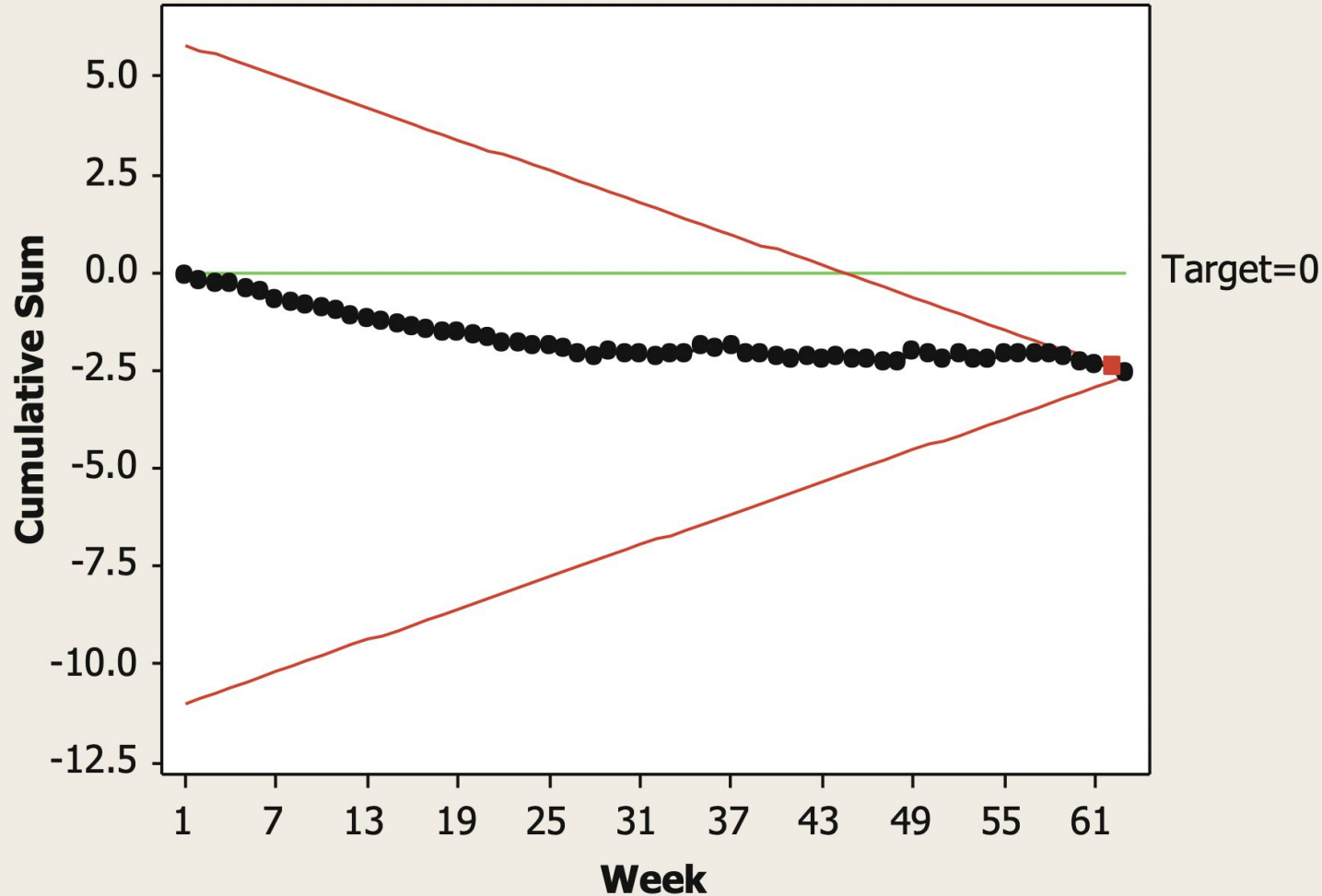
### Why Bai & Perron's Model ?

To identify breakpoints or change points in a time series data set

Particularly useful in detecting **multiple breakpoints** in linear regression

When only some of the coefficients are subject to shifts.

10/5/2006

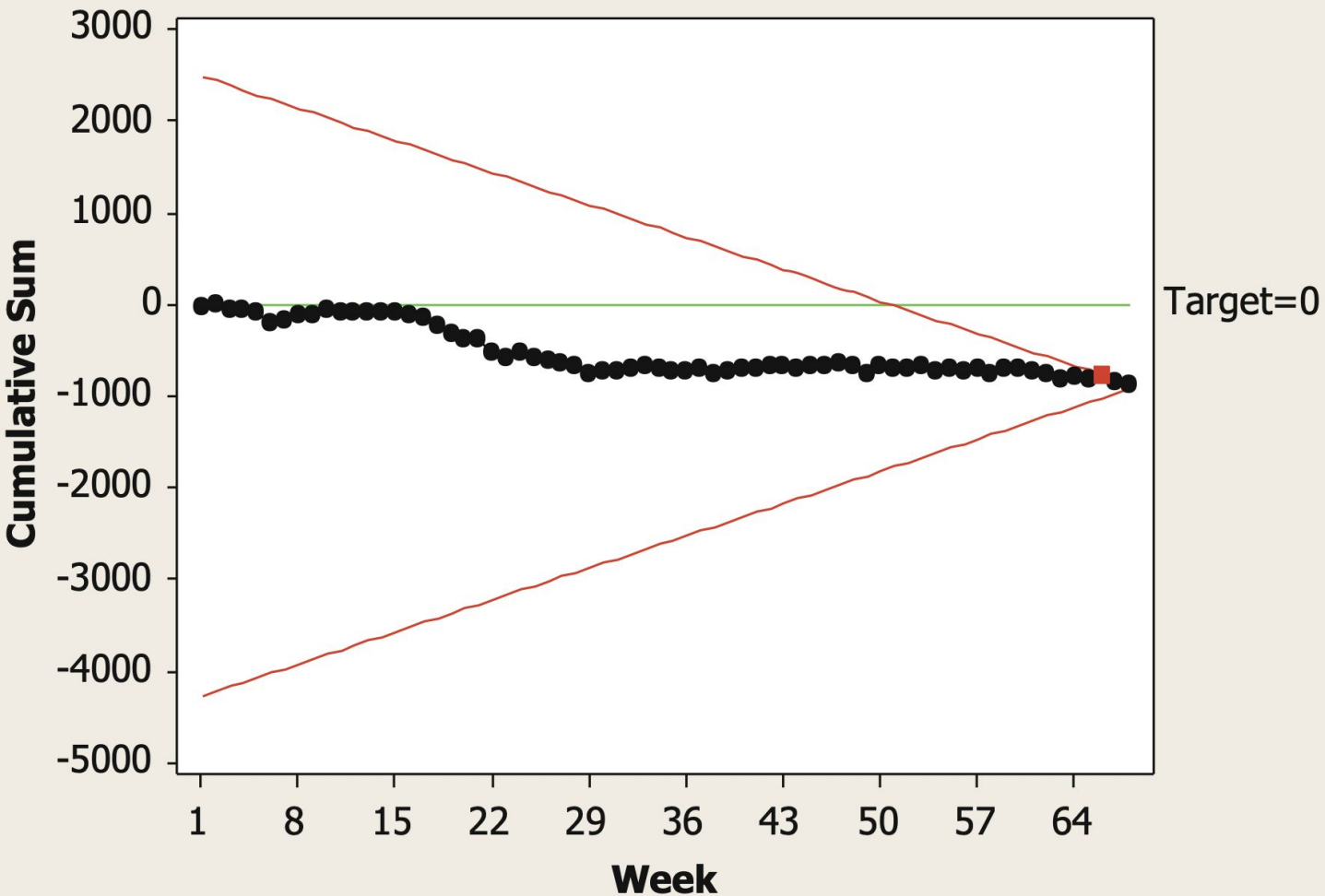


The first  
out-of-control event  
in %Send series was  
**Week 64**  
(October 5, 2006).

I also found more alerts  
between November 23,  
2006 and January 18,  
2007  
(excluded as they were  
not in scope of this  
study)



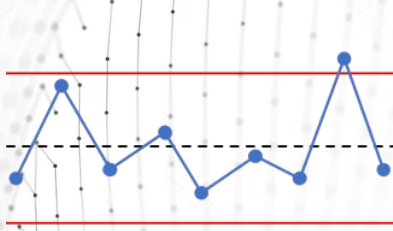
11/9/2006



The only  
out-of-control event in  
#PDA series was in  
**Week 69**  
(November 9, 2006)







# Using Control Charts to tell a story

## Case Overview

**Week of October 5, 2006** : the physicians switched to printing prescriptions

- no way to confirm if problem occurred
- “Safer” to print Rx

**Week of November 9, 2006** : physicians’ faith in e-prescribing collapses

- they stopped using the PDA/ eRx
- patient safety is potentially jeopardized
- pharmacies’ revenue likely decreased

# Summary Insights + Conclusions

e-Rx vendors can employ control charts, such as CUSUM

- to monitor and quickly detect abnormal patterns
- detect downward trends of #PDA and %Send
- prescribe action plans to mitigate the effects

Statistical process control charts: - prevent the breakdowns from impacting operations significantly through quick identification

## Value Proposition

- IT adoption can eventually become sustainable
- Technology deployment will be more **robust and reliable**



## ASKING QUESTIONS



GRANT SNIDER

# Thank you!

Presentation By Aishwarya Kura

Carnegie Mellon University  
**HeinzCollege**  
INFORMATION SYSTEMS • PUBLIC POLICY • MANAGEMENT

 **Children's Hospital  
of Philadelphia®**