# Monopsony Power and Firm Organization

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## **Motivation**

### What We Know

- Pervasive evidence of monopsony power by firms
   Staiger et al. (2010); Kline et al. (2019); Azar et al. (2022); Yeh et al. (2022)
- ➤ Results in overall ↓ wages and ↓ employment, especially in high productivity firms Berger et al. (2022); Azkarate-Askasua and Zerecero (2023); Shubhdeep et al. (2023)
- This paper shows that monopsony is largely heterogeneous across occupations
  - Occupations: production workers and (middle) managers
  - > New insights on firm size distortions and the effectiveness of minimum wage policies

## What we do

- Model: quantitative GE model where firm-occupation-specific monopsony arises from
  - The exposure to the statutory minimum wage (institutions)
  - Idiosyncratic tastes for firms (firm substitutability)
  - ➤ The number and size of competitor firms in their markets (oligopsony)
- Estimation: matched employer-employee data from QP + balance sheet data from SCIE
  - Indirect inference on occupation-specific labor supply elasticities
- Validation: quantitatively replicate untargeted quasi-experimental evidence on
  - Pass-through of demand shocks to wages (Garin and Silvério, 2024)
  - Employment changes from minimum wage increases (Dube and Zipperer, 2024)

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# Main findings

### **Measuring Monopsony**

- Mean wage markdown of 13.9% over production workers and 32.9% over managers
  - Results in too few employees, especially managers, working in high-productivity firms

### **Policy Implications**

- Occupation-based MWs are more effective than a single MW in addressing monopsony
  - ➤ But, at best, optimal MWs only recover 0.3/1.5 pp = 20% of welfare losses from monopsony
- Production complementarities matter for optimal minimum wages
  - Despite higher monopsony over managers, utilitarian planner would keep their MW low

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## Contribution to the literature

Literature on the welfare effects of monopsony power (Bhaskar et al., 2002; MacKenzie, 2021; Berger et al., 2022; Jarosch et al., 2023; Azkarate-Askasua and Zerecero, 2023)

Large occupational heterogeneity in monopsony power

 Literature on production organization (Garicano and Rossi-Hansberg, 2006; Caliendo and Rossi-Hansberg, 2012; Grobovsek, 2020; Mariscal, 2020; Grobovsek, 2020; Santamaria, 2023; Lawson et al., 2023)

We develop a GE model with monopsony power + management delegation choices

Literature on minimum wage policies (Bamford, 2021; Ahlfeldt et al., 2022; Hurst et al., 2022; Karabarbounis et al., 2022; Drechsel-Grau, 2023; Berger et al., 2023)

Production complementarities matter and occupation-based MWs can improve welfare

# **Quantitative model**

### Labor market

- Continuum of locations  $j \in [0, 1]$
- Location j has fixed number of firms  $i \in \{1, \dots, M_j\}$

### **Firms**

• Firm *i* has idiosyncratic productivity  $z_{ij} \sim F(\cdot)$ 

### Households

- Two households indexed by occupation  $o \in \{w, m\}$
- Heterogeneous in location amenities  $(B_{jo})$  and disutility of labor supply  $(\phi_o, \theta_o, \eta_o)$

## Households

#### **Preferences**

$$\max_{\{n_{ijot}, c_{ijot}, K_{ot+1}\}_{t=0}^{\infty}} \sum_{t=0}^{\infty} \beta^t \left[ \mathbf{C}_{ot} - \varphi_o \frac{\mathbf{N}_{ot}^{1+\frac{1}{\phi}}}{1+\frac{1}{\phi}} \right], \quad \text{where} \quad \underbrace{\mathbf{N}_{ot} := \left[ \int_0^1 \left( \frac{\mathbf{n}_{jot}}{B_{jo}} \right)^{\frac{\theta_o+1}{\theta_o}} dj \right]^{\frac{\theta_o}{\theta_o+1}}}_{Across-market \ firm \ differentiation} \quad \text{and} \quad \underbrace{\mathbf{n}_{jot} := \left[ \sum_{i=1}^{M_j} n_{ijot}^{\frac{\eta_o+1}{\eta_o}} \right]^{\frac{\eta_o}{\eta_o+1}}}_{Within-market \ firm \ differentiation}.$$

The parameters  $\theta_o$  and  $\eta_o$  proxy idiosyncratic firm tastes, e.g., commuting or search frictions

Microfoundation

### Labor supply for occupation o

$$n_{ijot} = \underbrace{B_{jo}^{1+ heta_o}}_{ ext{Amenities}} \cdot \underbrace{\left(rac{ extbf{\textit{w}}_{ijot}}{ extbf{\textit{w}}_{jot}}
ight)^{\eta_o}}_{ ext{Within the market}} \cdot \underbrace{\left(rac{ extbf{\textit{w}}_{jot}}{ extbf{\textit{W}}_{ot}}
ight)^{ heta_o}}_{ ext{Competitors' wages}} \cdot extbf{N}_{ot}.$$

(labor supply to each individual firm

### Households

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$$\max_{\{n_{ijot}, c_{ijot}, K_{ot+1}\}_{t=0}^{\infty}} \sum_{t=0}^{\infty} \beta^t \left[ \mathbf{C}_{ot} - \varphi_o \, \frac{\mathbf{N}_{ot}^{1+\frac{1}{\phi}}}{1+\frac{1}{\phi}} \right], \quad \text{where} \quad \underbrace{\mathbf{N}_{ot} := \left[ \int_0^1 \left( \frac{\mathbf{n}_{jot}}{B_{jo}} \right)^{\frac{\theta_o+1}{\theta_o}} dj \right]^{\frac{\theta_o}{\theta_o+1}}}_{Across-market \, \text{firm differentiation}} \quad \text{and} \quad \underbrace{\mathbf{n}_{jot} := \left[ \sum_{i=1}^{M_j} n_{ijot}^{\frac{\eta_o+1}{\eta_o+1}} \right]^{\frac{\eta_o}{\eta_o+1}}}_{Within-market \, \text{firm differentiation}}.$$

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 (labor supply to each individual firm)

# **Firms**

Technology managers

$$y(z, \ell = 1) = z_w (k^{1-\gamma} n_w^{\gamma})^{\alpha},$$
 (single-layer organization)  
 $y(z, \ell = 2) = z_m n_m^{(1-\alpha)\alpha} (k^{1-\gamma} n_w^{\gamma})^{\alpha}.$  (two-layer organization)

Organizational choice

$$\pi_t(z) = \max_{\ell} \left\{ \pi_t(z, \ell) \right\}_{\ell=1}^2,$$

Profits maximization for each organization type

$$\pi_t(z,\ell) = \max_{\{n_{ijot}\}_{\forall o \in \ell}} y_t(z,\ell) - \sum_{o \in \ell} w_{ijot} n_{tijot} - R_t k_t,$$

subject to: 1. Labor supply  $(n_{ijot})$ , 2. Granularity  $(\mathbf{n}_{ijt})$ , 3. Minimum wage  $(w_{ijot} \geq \underline{w})$ 

### Three channels shape monopsony power

Labor demand has closed form solution when the MW is not binding:

$$w_{ijot}^* = \underbrace{\frac{arepsilon_{ijot}}{arepsilon_{ijot} + 1}}_{ ext{Markdown on wages}} \cdot mrpl_{ijot}^*, \qquad arepsilon_{ijot} = \left[\underbrace{\frac{1}{\eta_o} + \left(\frac{1}{\theta_o} - \frac{1}{\eta_o}\right)}_{ ext{Strength of Firm Differentiation}} \cdot \underbrace{\mathcal{S}_{ijot}}_{ ext{Firm size}}\right]^{-1}.$$

### Occupational heterogeneity in monopsony power stems from:

- ▶ Differences in labor supply elasticities  $\Rightarrow$   $(\eta_o, \theta_o)$
- ➤ Differences in firm size ⇒ Sijot
- ➤ Different impact of minimum wages ⇒ <u>w</u>

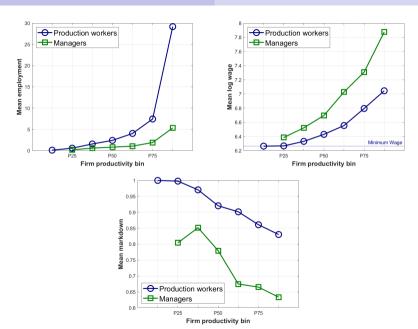






Definition: Equilibrium

#### Model



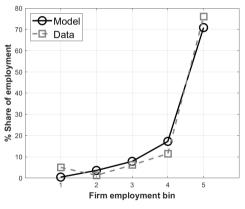
## **Estimation**: labor supply elasticities are key for the amount of monopsony power

- Across-market elasticity: exploit exogenous labor demand shocks at the municipality level
  - Managerial employment is less responsive to a given municipality's labor demand shock
  - Thus, lower across-market elasticity for managers:  $\theta_w = 2.4$  and  $\theta_m = 1.03$
- Within-market elasticity: size-wage relationship within markets at the establishment level
  - Steeper relationship between wages and firm size for managers
  - Thus, lower within-market elasticity for managers:  $n_w = 7.8$  and  $n_m = 2.3$

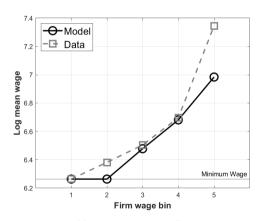


Across-market elasticity \( \text{Within-market elasticity} \( \text{Discussion on estimated elasticities} \)

## Model fit: model matches employment and wages across firms



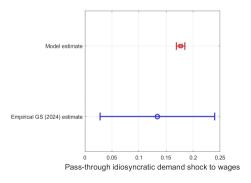
Share of employment across firms

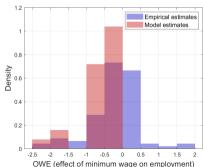


Mean wages across firms

## Validation: model replicates key untargeted reduced form empirics

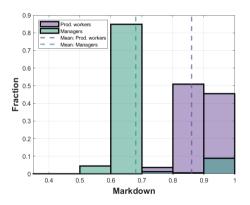
- > Consistent with pass-through of idiosyncratic demand shocks to wages (Garin and Silvério, 2024)
- Consistent with effects of minimum wages on employment (Dube and Zipperer, 2024)





## Measurement: monopsony is twice stronger over managers than over production workers

Distribution of wage markdowns across firms



- ➤ Mean markdown: managers = 32.9% and production Workers = 13.9%
- Managers (i) have fewer outside firms, (ii) are more attached to their current firm, and (iii) are less affected by the MW

### Monopsony power is a key determinant of employees' well-being, especially for managers

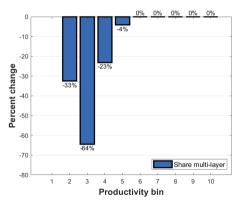
Efficient economy relative to benchmark with monopsony

	% Change		% Change
Panel A: Employment		Panel B: Firm Organization	
Production workers	7.9	Share multi-layer firms	-10.9
Managers	14.6	Median span of control	-4.4
Aggregate	9.1	Mean HHI	5.2
Panel C: Wages		Panel D: Efficiency & Welfare	
Mean: Production workers	20.5	Output	10.2
Mean: Managers	41.4	Welfare: Production workers	1.6
Managerial premium	17.3	Welfare: Managers	4.4

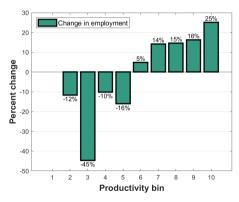
➤ Welfare gains stem from higher consumption and despite worker reallocation across firms

### Part of the welfare gains from efficiency stem from firm reorganization

### Efficient economy relative to benchmark with monopsony



Share of firms hiring managers



Managerial employment across firms

### Policy implication: weaken effectiveness of raising statutory minimum wage

- The statutory minimum wage stands out as a policy to address monopsony power
- Benchmark: direct effect concentrated on low-wage occupations ( $\approx 60\%$  of mean wage)
  - ➤ Both in model and data nearly 94% of minimum wage earners are production workers
- Counterfactual: single minimum wage that maximizes utilitarian welfare (population weights)
  - ➤ Optimal statutory MW at 75% of benchmark production workers' mean wage
  - $\blacktriangleright$  Utilitarian welfare gain of 0.2% ( $\approx$  13% of losses from monopsony)



### We can do better by jointly adjusting occupation-based minimum wages

- A single MW fails to address the pervasive monopsony over high-wage workers
- Counterfactual
  - Occupation-based minimum wage that maximizes utilitarian welfare (population weights)
- Optimal occupation-based minimum wage
  - ➤ Optimal MWs to mean wage are at 75% for production workers and 30% for managers
  - > i.e., production complementarities imply a low managers' MW despite strong monopsony
  - $\blacktriangleright$  Utilitarian welfare gain of 0.3% ( $\approx$  20% of losses from monopsony)



## Conclusion

- Quantitative GE model with firm-occupation-specific monopsony power
  - ➤ Consistent with quasi-experimental evidence on pass-through and minimum wages
- Measurement of monopsony
  - Stronger monopsony power over managers than production workers
  - Helps to explain employment, wages, and welfare across both worker types
- Implications for minimum wage policies
  - Firm heterogeneity makes optimal MWs ineffective in tackling monopsony losses
  - Optimal MWs depend on both monopsony power and production complementarities

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# What is a manager?

- Matched employer-employee census of private sector employees in Portugal
- Sample: 3.2M workers between 2010-2016 translates into 12M worker-year observations
- Portuguese law: firms must assign workers to hierarchic categories More
  - Managers guide groups of production workers in their tasks
  - Managers account for 20% of sample and production workers for 80%.
  - > Managers are mostly supervisors, team leaders, and middle managers



## Quadros de Pessoal

- Annual census of private sector employees in Portugal.
- Matched employer-employee data with information on location, industry, occupation, wages, and hours worked.
- Sample period: 2010-2016.
- Sample selection: non-farm sectors, workers aged 18-65, and exclude CEOs.
- Sample size: 3.5M workers and 13M worker-year observations.



# Occupational classification

- Occupations: (i) managers and (ii) production workers.
- Group sub-occupations according to tasks performed, skills required, and hierarchy within the firm (Caliendo et al., 2020).

  Details
  Transitions

### Summary Statistics at the Establishment Level

	Mean	P10	P25	P50	P75	P90
Production Workers						
Monthly Wage Hourly Wage	734 4	511 3	569 3	644 4	791 5	1,019 6
Managers						
Monthly Wage Hourly Wage Span of Control	1,251 7 8	565 3 1	697 4 1	995 6 3	1,505 9 8	2,234 13 17



## Local labor market

- Local Market: Occupation × Geography (Municipality) × Industry (2-Digit NACE).
- Municipality: 278 regions with an average size of 320km<sup>2</sup> and 7,300 workers.
- 2-Digit NACE: 88 industries.
  - 14 Manufacture of wearing apparel.
  - 26 Manufacture of computer, electronic and optical products.
- This results in 25,655 markets and 131,084 market-year observations.



### Classification of occupations

Level	Tasks	Skills
Top Management	Definition of the firm general policy or consulting on the organization of the firm; strategic planning; creation or adaptation of technical, scientific and administrative methods or processes	Knowledge of management and coordination of firms fundamental activities; knowledge of management and coordination of the fundamental activities in the field to which the individual is assigned and that requires the study and research of high responsibility and technical level problems
Middle Management	Organization and adaptation of the guidelines established by the superiors and directly linked with the executive work	Technical and professional qualifications directed to executive, research, and management work
Supervisors	Orientation of teams, as directed by the superiors, but requiring the knowledge of action processes	Complete professional qualification with a specialization
Higher-skilled Profesisonals	Tasks requiring a high technical value and defined in general terms by the superiors	Complete professional qualification with a specialization adding to theoretical and applied knowledge
Skilled Professionals	Complex or delicate tasks, usually not repetitive, and defined by the superiors	Complete professional qualification implying theoretical and applied knowledge
Semi-skilled Professionals	Well defined tasks, mainly manual or mechanical (no intellectual work) with low complexity, usually routine and sometimes repetitive	Professional qualification in a limited field or practical and elementary professional knowledge
Non-skilled Professionals	Simple tasks and totally determined	Practical knowledge and easily acquired in a short time

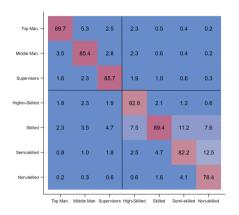


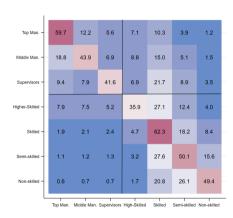
### Classification of occupations

Level	Share (%)	Share Hierarchy (%)	Mean Wage	Std. dev. Wage
Managers	19.19	100	2,007	1,554
Top Management	7.97	41.55	2,466	1,966
Middle Management	5.96	31.08	1,790	1,157
Supervisors	5.25	27.37	1,554	931
Production Workers	80.81	100	871	944
Higher-skilled Professionals	8.07	9.98	1,461	2,630
Skilled Professionals	40.44	50.04	887	493
Semi-skilled Professionals	21.48	26.58	720	294
Non-skilled Professionals	10.83	13.40	668	259



### Transition probabilities





Unconditional

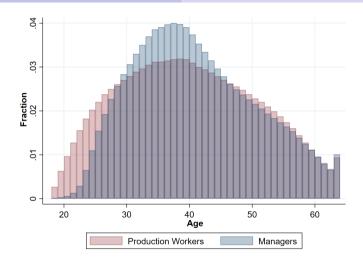
Conditional on Changing Firm



**Equilibrium.** Given a minimum wage  $\underline{w}$ , the general equilibrium of this economy is a set of organizational structures  $\{\ell_{ij}^*\}$ , aggregate disutilities of labor supply  $(N_w^*, N_m^*)$ , and employment levels  $\{n_{ijw}^*, n_{ijm}^*\}$  such that:

- **1** Labor supply: Households choose aggregate disutility  $N_o^*$  and labor supply to each firm  $\{n_{ijo}^*\}$  to maximize utility. That is, ?? and ?? hold  $\forall o \in \{w, m\}$ .
- *Firm organization*: Firms optimally choose the organizational structure:  $\ell_{ij}^*$ . That is, Section 2 holds  $\forall j \in [0, 1], \ \forall i = \{1, \dots, M_j\}.$
- **3** Labor Demand: Firms optimally choose employment  $(n_{ijw}^*, n_{ijm}^*)$ . That is, Equations (9)-(??) hold  $\forall j \in [0, 1], \ \forall i = \{1, \dots, M_i\}$ .
- Market Clearing: Labor supply and demand are given by Equations (9) and (??) for firms in Cases I and II. For firms in Case III, households supply the labor demand  $n_{iio}^*$  given by ??.



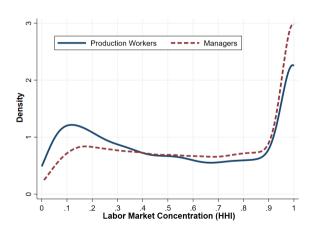


Age Distribution across Occupations



## Greater labor market concentration in managerial markets

### Market Concentration by Occupation





# Microfoundation for the labor supply

#### **Preferences**

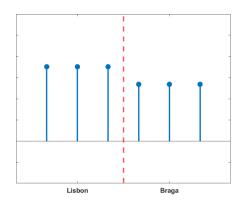
$$\mathcal{U}_{ijo} = \max_{ij} \underbrace{\log w_{ijo}}_{\text{Wage}} + \underbrace{\log B_{jo}}_{\text{Market Amenity}} + \underbrace{\zeta_{ijo}}_{\text{Idiosyncratic Taste}}$$

#### Distribution of Idiosyncratic Tastes

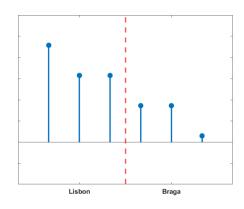
$$\underbrace{F(\zeta_{1jo},\ldots,\zeta_{MJo})}_{\text{Distribution of tastes for all firms } i \text{ across markets } j} = \exp\left[-\sum_{j=1}^{J}\left(\sum_{i=1}^{M}e^{-(1-\eta_{o})\zeta_{ij}}\right)^{\frac{1+\theta_{o}}{1+\eta_{o}}}\right]$$

 $\theta_o$  determines the correlation of tastes across firms in *distinct* markets  $\eta_o$  determines the correlation of tastes across firms *within the same* market





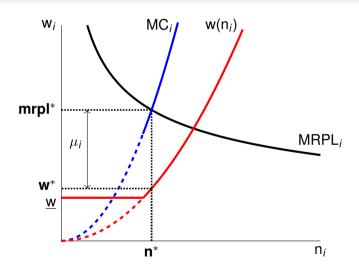
Production Workers, high  $\theta$  and high  $\eta$ 



Managers, low  $\theta$  and low  $\eta$ 

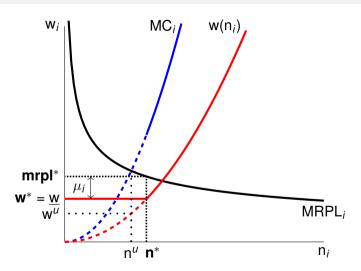


## Case I: minimum wage is not binding

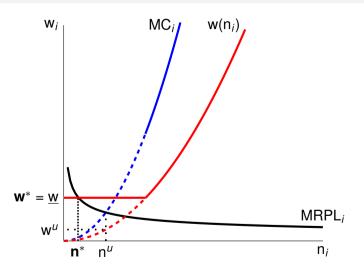




# Case II: minimum wage is binding, and labor supply equals labor demand



# Case III: minimum wage is binding, and labor supply exceeds labor demand



#### Joint estimation using the Simulated Method of Moments

#### **Preferences**

- Labor disutility shifter of workers  $(\varphi_w) \Rightarrow$  Average firm size
- Labor disutility shifter of managers  $(\varphi_m) \Rightarrow$  Economy-wide share of managers

#### Firm organization

- Organization efficiency  $(\bar{z}_w, \bar{z}_m) \Rightarrow$  Mean wage of prod. workers and manager wage premium
- Decreasing returns to scale  $(\alpha) \Rightarrow$  Labor income is 62 percent of GDP
- Std. Dev. firm productivity  $(\sigma_z) \Rightarrow$  Mean HHI production workers



Parameter Value	Description	Value	Moment
Panel I: Exogenous calibration	on		
$\phi$	Aggregate Frisch elasticity	0.50	Berger et al. (2022)
<u>w</u>	Minimum wage	525	Real minimum wage in 2016
Panel II: Endogenous calibrat	tion		

0.96

0.55

0.82

(7.82, 2.32)

Annual discount rate of 4%

Annual interest rate of 4%

Within-market labor supply elastic

Labor share of 62%

Capital share of 31%

Discount factor

Exponent on labor

Share of capital depreciation

Decreasing returns to scale

Within-market firm substitutability

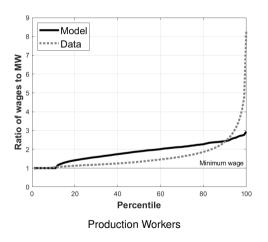


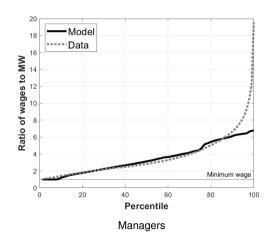
 $(\eta_W, \eta_m)$ 

 $\alpha$ 

Parameter Value	Description	Value	Moment
Panel II: SMM Estimation			
A: Preferences			
Ψw Ψm	Labor disutility shifter: workers Labor disutility shifter: managers	122 1.4	Average firm size Share managers
B: Firm Organization			
$ar{z}_W \ ar{z}_m/ar{z}_W \ \sigma_Z$	Worker efficiency Managerial efficiency Std. Dev. firm TFP	1,062 2.1 0.7	Mean wage of prod. workers Wage gap managers vs prod. workers Weighted mean HHI prod. workers
C: Market Characteristics			
$B_{ijw} \ G(\cdot)$	Amenities in small markets Firm distribution	0.7	Share workers in markets $M_j \leq 10$ Mean, variance, and mass single-firm
D: Firm Substitutability			
$(\theta_{w},\theta_{m})$	Across-market firm substitutability	(2.4, 1.0)	Across-municipality labor supply elasticity

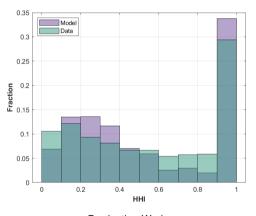
# Model Fit: model closely fits wage distribution across occupations







# Model fit: model closely fits that most markets are highly concentrated



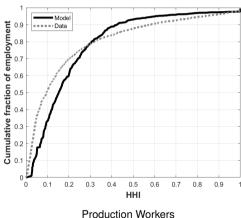
Model Data 0.35 0.3 0.25 Fraction 0.2 0.15 0.1 0.05 0 0.2 0.4 0.6 0.8 0 нні

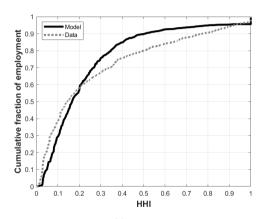
**Production Workers** 

Managers



# Model fit: model approximates well that most workers sort into low concentrated markets





Managers



#### **Untargeted Moments**

	<b>Production Workers</b>		Managers	
	Model	Data	Model	Data
Panel A: Minimum Wage				
Share minimum wage earners Share   Minimum wage earner	0.11 0.85	0.06 0.94	0.09 0.15	0.02 0.06
Panel B: Firm Organization				
Median span of control P25 firm size P50 firm size P90 firm size P99 firm size	3.57 1 2 13 55	3.14 1 2 9 59	0 1 4 9	0 1 5 34
Panel D: Market Concentration				
Weighted mean HHI Weighted mean Max s <sub>ij</sub>	0.31	0.30	0.24 0.34	0.27 0.38



# Indirect inference to estimate the across-market elasticity ( $\theta_o$ )

• Goal: replicate reduced-form inverse LS elasticities ( $\beta$ ) from municipality-level regression

$$Log w_{m,o,t} = \beta_o Log L_{m,o,t} + \alpha_{m,o} + e_{m,o,t},$$

 Instrument: standard value added shift-share instrument for municipality's employment (Lamadon et al., 2022)

$$\hat{L}_{m,o,t} = \sum_{s} \left( \underbrace{\frac{y_{i,m,s,o,2004}}{\sum_{i} y_{i,m,s,o,2004}}}_{\text{Industry-municipality}} \times \underbrace{\sum_{i} y_{i,s,o,t}}_{\text{National value added in industry } s} \right).$$

• Estimates: We estimate  $\theta_w = 2.4$  for production workers and  $\theta_m = 1.0$  for managers



# Calibrate the within-market elasticity $(\eta_o)$

• The model implies the following equilibrium relationship between wages and employment:

$$\log(w_{ijo,t}) = \beta_o \log(n_{ijo,t}) + \mu_{jo,t} + \nu_{ijo,t},$$

- Goal: choose within-market elasticity  $(\eta_o)$  to match  $\beta_o$  in previous firm-level regression
- Instrument: value added shift-share instrument for firm's employment (Ahlfeldt et al., 2022)

$$\hat{n}_{ijo,t} = \sum_{s} \left( \underbrace{\frac{y_{is,2004}}{\sum_{i} y_{is,2004}}}_{\text{Industry-firm share}} \times \underbrace{\sum_{i} y_{is,t}}_{\text{National value added in industry s}} \right).$$

• Estimates: We estimate  $\eta_w = 7.8$  for production workers and  $\eta_m = 2.3$  for managers



where  $\beta_o = \frac{1}{n_o}$ 

## Discussion on estimated firm substitutability parameters

- Our results range within the range of similar estimates in the literature (Berger et al., 2022; Azkarate-Askasua and Zerecero, 2023; Shubhdeep et al., 2023):
  - Estimates range are  $\theta \in [0.4, 2]$  and  $\eta \in [1.2, 10.9]$ .
- Our key finding is that production workers are more mobile than managers in Portugal.
  - Consistent with low-elasticity of college workers (Diamond, 2016)
  - Consistent with low-elasticity of top earners (Langella and Manning, 2021)
  - Consistent with performing non-cognitive non-routine tasks (Bachmann et al., 2022)
  - Consistent with low-elasticity of long tenure faculty (Goolsbee and Syverson, 2023)



## Regression migration on occupation

#### Occupation and migration across municipalities

	(1)	(2)	(3)	(4)	(5)
Managar	-0.012***	-0.008***	-0.012***	-0.002***	-0.003***
Manager	(0.0003)	(0.0003)	(0.0003)	(0.0003)	(0.0003)
AME/Baseline	-17.1%	-11.4%	-17.1%	-5.7%	-4.3%
Year FE	No	Yes	Yes	Yes	Yes
Sex	No	Yes	Yes	Yes	Yes
Age	No	Yes	Yes	Yes	Yes
Education	No	No	Yes	Yes	Yes
Temporary	No	No	No	Yes	Yes
Industry	No	No	No	No	Yes
N	6,628,978	6,628,978	6,615,462	6,572,412	6,572,412
Baseline	0.07	0.07	0.07	0.07	0.07

## Regression sectoral mobility on occupation

#### Occupation and sectoral mobility

Manager         (0.0002)         (0.0002)         (0.0002)         (0.0002)         (0.0002)           AME/Baseline         -20%         -13.3%         -23.3%         -8.3%         -10%           Year FE         No         Yes         Yes         Yes         Yes           Sex         No         Yes         Yes         Yes         Yes           Age         No         Yes         Yes         Yes         Yes           Education         No         No         No         Yes         Yes           Temporary         No         No         No         No         No         Yes           Industry         No         No         No         No         No         Yes						
Manager         (0.0002)         (0.0002)         (0.0002)         (0.0002)         (0.0002)           AME/Baseline         -20%         -13.3%         -23.3%         -8.3%         -10%           Year FE         No         Yes         Yes         Yes         Yes           Sex         No         Yes         Yes         Yes         Yes           Age         No         Yes         Yes         Yes         Yes           Education         No         No         No         Yes         Yes           Temporary         No         No         No         No         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686		(1)	(2)	(3)	(4)	(5)
AME/Baseline         -20%         -13.3%         -23.3%         -8.3%         -10%           Year FE         No         Yes         Yes         Yes         Yes         Yes           Sex         No         Yes         Yes         Yes         Yes         Yes           Age         No         Yes         Yes         Yes         Yes         Yes           Education         No         No         No         Yes         Yes         Yes           Temporary         No         No         No         No         No         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	Managara	-0.012***	-0.008***	-0.014***	-0.005***	-0.006***
Year FE         No         Yes         Yes         Yes         Yes           Sex         No         Yes         Yes         Yes         Yes           Age         No         Yes         Yes         Yes         Yes           Education         No         No         Yes         Yes         Yes           Temporary         No         No         No         Yes         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	Manager	(0.0002)	(0.0002)	(0.0002)	(0.0002)	(0.0002)
Sex         No         Yes         Yes         Yes         Yes           Age         No         Yes         Yes         Yes         Yes           Education         No         No         Yes         Yes         Yes           Temporary         No         No         No         No         Yes         Yes           Industry         No         No         No         No         Yes         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	AME/Baseline	-20%	-13.3%	-23.3%	-8.3%	-10%
Age         No         Yes         Yes         Yes         Yes           Education         No         No         No         Yes         Yes           Temporary         No         No         No         Yes         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	Year FE	No	Yes	Yes	Yes	Yes
Education         No         No         Yes         Yes         Yes           Temporary         No         No         No         Yes         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	Sex	No	Yes	Yes	Yes	Yes
Temporary         No         No         No         Yes         Yes           Industry         No         No         No         No         Yes           N         9,825,202         9,825,202         9,805,652         9,743,686         9,743,686	Age	No	Yes	Yes	Yes	Yes
Industry No No No No Yes N 9,825,202 9,825,202 9,805,652 9,743,686 9,743,686	Education	No	No	Yes	Yes	Yes
N 9,825,202 9,825,202 9,805,652 9,743,686 9,743,68	Temporary	No	No	No	Yes	Yes
	Industry	No	No	No	No	Yes
Baseline 0.06 0.06 0.06 0.06 0.06	N	9,825,202	9,825,202	9,805,652	9,743,686	9,743,686
·	Baseline	0.06	0.06	0.06	0.06	0.06

## Sample characteristics across occupations

	(1)	(2)
	<b>Production Workers</b>	Managers
	Mean	Mean
Share Age≤25	0.11	0.04
Share Age≤30	0.25	0.17
Share Temporary	0.31	0.16
Share College	0.07	0.55
Share Change Establishment	0.10	0.08
Share Change Municipality	0.07	0.06
Share Change NUTS-3 Region	0.03	0.02
Share Change Sector	0.06	0.05
Observations	11,286,635	2,690,239

Mobility and sample characteristics

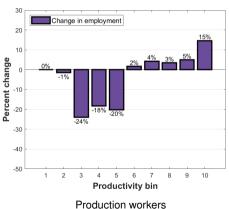


#### Efficient economy: worker reallocation

#### Effect of monopsony power on employment reallocation

30

20

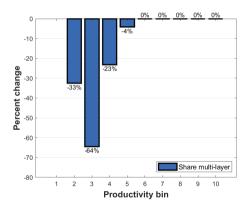


Change in employment

Managers

# Monopsony incentivizes managerial delegation

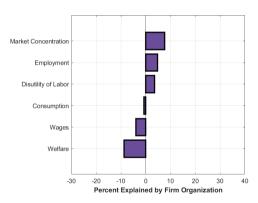
Share of multi-layer firms in the efficient relative to benchmark economy



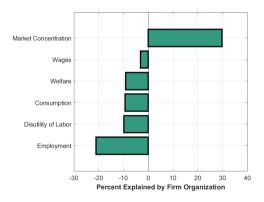


## Efficient Economy: firm organization channel

#### Firm organization channel



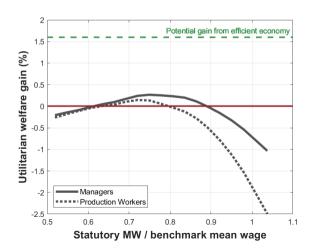




Managers

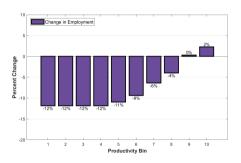
#### Optimal statutory minimum wage

Effect of the minimum wage reform on welfare relative to the benchmark Back

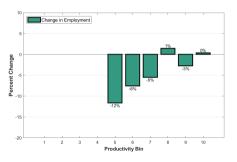


## Minimum wages: worker reallocation

#### Effect of the minimum wage reform on employment reallocation



**Production Workers** 



Managers



## Optimal occupation-sepecific minimum wage

Effect of the occupation-specific minimum wage reform on welfare relative to the benchmark Back

