

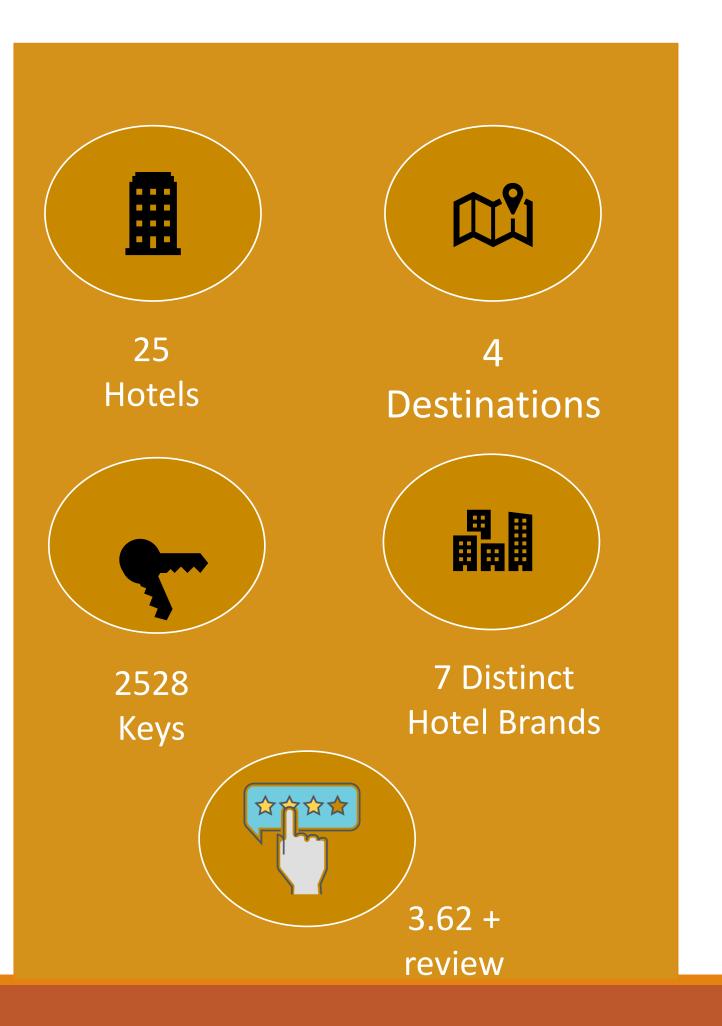
# Business Analysis & Strategy

A TLAS HOTE L challenges and strategic initiatives for Atlas Grands.



# Atlas Grands

Atlas Grands is a wellestablished five-star hotel chain, embodying the essence of Indian Hospitality & Sustainability, with 20 years of experience in the hospitality industry.



# Our Mission and Vision

Due to strategic moves from other competitors and ineffective decision-making in management, Atlas Grands are losing its market share and revenue in the luxury/business hotels category.

### Mission

Atlas Grands' mission is to leverage Business and Data Intelligence to regain their market share and revenue.

### **Vision**

The company's vision is to leverage data-driven insights to enhance decision-making, optimize business performance, and improve customer satisfaction

# Our Goals

Atlas Grands has several strategic goals aimed at regaining its market share and improving business performance.



### Goal #1

**Enhanced Customer Experience** 



### Goal # 2

Operational Efficiency & Strengthening its position in the hospitality industry.



### Goal #3

Implementing analytics dashboards and key performance metrics to support strategic planning.

### **Comprehensive Data Overview**

#### **Dataset Period**

The dataset spans from May 2022 to July 2022.

#### **Cities Covered**

\* Bookings are recorded from Bangalore, Delhi, Hyderabad, and Mumbai, highlighting regional diversity.

#### **Data Files**

#### **→** Dimensional Tables

- Dim Date: represents the dates present in May, June and July.
- Dim Hotels: represents the name of each hotel and the Category (Luxury, Business)
- Dim Rooms: represents the class of rooms [Standard, Elite, Premium, Presidential]

#### > Fact Tables

- Fact Aggregated Booking: (9200 rows)represents the Details of rooms And check in date or successful booking.
- Fact Bookings: (1,34,590 rows)represents all details regarding booking, check in or check out, revenue, booking platform and room category.

# Technology Stack Used

TOOL	Used For
Excel	<ul> <li>Initial data loading &amp; validation.</li> <li>Checking nulls &amp; formatting issues.</li> </ul>
SQL	<ul><li>Joining &amp; filter tables.</li><li>Aggregating dimension table.</li></ul>
Power BI	<ul> <li>Creating dashboards.</li> </ul>
Power Point	<ul> <li>Presenting business context, problem</li> <li>&amp; recommendation.</li> </ul>

### Data Audit & Cleaning

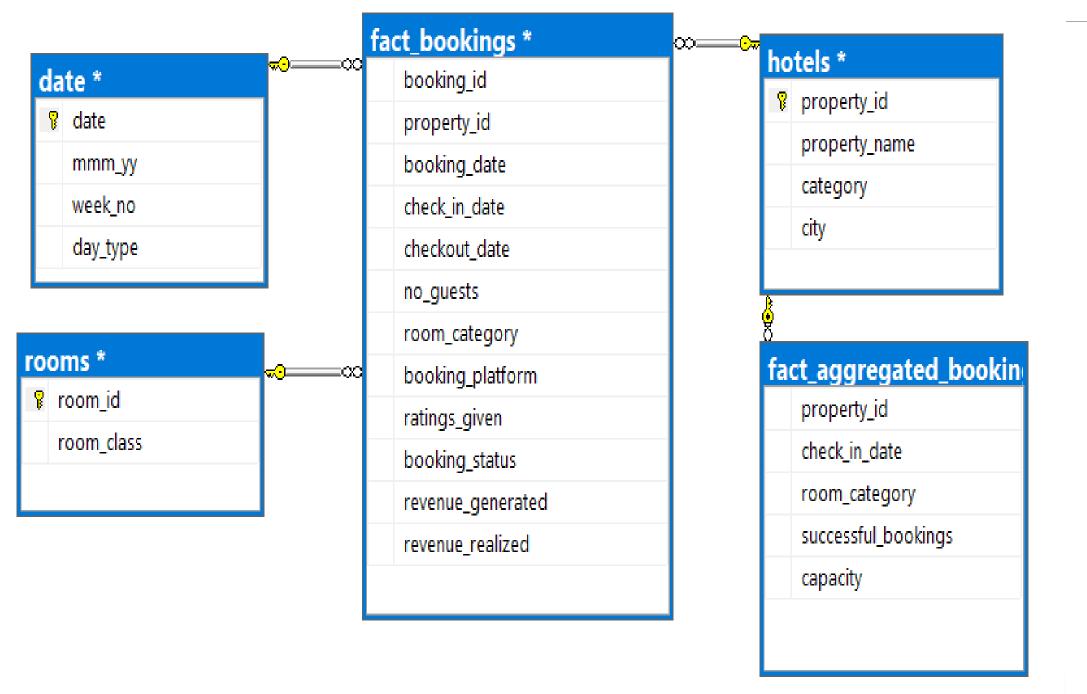
### Data Audit

- No duplicated values found, no special character found.
- No null values and 0 amount in revenue
- 4 Location, 7 Property type, 2 Business Segment (Business, Luxury).
- Total 25 Hotels, 4 types of room category (Standard, Elite, Premium, presidential).
- Fact Bookings table 77,907 reviews are missing/ Not given.
- Data from May to July, 92 Days

### Cleaning

Replace the missing Value in review with 0

### **ER Diagram**



- ☐ Fact Bookings(room category) to Rooms(room id) [Mant to one]
- ☐ Fact Bookings(Property id) to Hotels(Property id) [Mant to one]
- ☐ Fact Bookings(Check in date) to date [Mant to one]
- □ Fact aggregated Bookings
  (Property id) to Hotels(Property id)
  [Mant to one]

### Metrics & Formulas

Metrics	Formula
Revenue	Revenue = SUM(revenue_realized)
Total Bookings	Total Bookings = COUNT(booking_id)
Total Capacity	Total Capacity = SUM(capacity)
Total Succesful Bookings	Total Successful Bookings = SUM(Fact aggregated bookings[successful bookings])
Occupancy %	Occupancy % = Total Succesful Bookings/Total Capacity
Average Rating	Average Rating = AVERAGE(ratings_given)
No of days	No of days = MAX(dim_date[date])-MIN(dim_date[date])
Total cancelled bookings	Total cancelled bookings = COUNT(booking_id),fact_bookings[booking_status]="Cancelled")
Cancellation %	Cancellation % =Total cancelled bookings/Total Bookings
Total Checked Out	Total Checked Out = COUNT(booking_id), fact_bookings[booking_status]="Checked Out")
Realization %	Realization % = Total Checked Out/Total Bookings
ADR	ADR = Revenue/Total Bookings
RevPAR	RevPAR =Revenue/Total Capacity
DBRN	DBRN = Total Bookings/No of days
DSRN	DSRN = Total Capacity/No of days
DURN	DURN = Total Checked Out/No of days

## **Booking Dashboard Layout**

**Booking Dashboard** Navigation Home **Total Booking Total Room Total Capacity** Occupancy weekday Month Pie chart by category **Booking BY platform** City Occupancy by room class

1.Investors & owners
2. Hotel
Management

### Hospitality Industry Analysis Overview

### **Booking Analysis**

### **>** Analysis

- \* Booking percentage by booking channel.
- Booking of the hotel category.
- Booking effect on Weekday and Weekend.
- Total occupancy & Booking trend.

#### Impact Of Analysis

- Improves booking efficiency.
- Identifies the most effective booking channels.
- Understand Customer behavior.
- Improves customer acquisition and retention strategies.

# Revenue Dashboard Layout

Navigation Home Revenue Dashboard **Total Room Total Capacity** Occupancy **Total Revenue** weekday 1.Hotel Management & Executives Month 2. Investors & Bar chart revenue BY platform Pie chart revenue by category owners property Line chart BY day bar chart avg. revenue by city

### Hospitality Industry Analysis Overview

### **Revenue Analysis**

#### **>** Analysis

- \* Revenue contribution by booking channel.
- Revenue by hotel category & city.
- Booking effect on Weekday and Weekend.
- Total revenue & Expected revenue.

### > Impact Of Analysis

- Improves revenue leakage.
- Identifies the most effective channels.
- \*Assesses revenue and occupancy by location.

### **Cancellation Dashboard Layout**

Navigation Home **Cancellation Dashboard** Total Cancelled Booking Realization Cancellation % **Total Check Out** weekday 1.Investors & owners 2. Industry Month **Association** Column chart revenue and change by month Line chart for property City Bar chart review of property Line chart by room

### Hospitality Industry Analysis Overview

### **Cancellation Analysis**

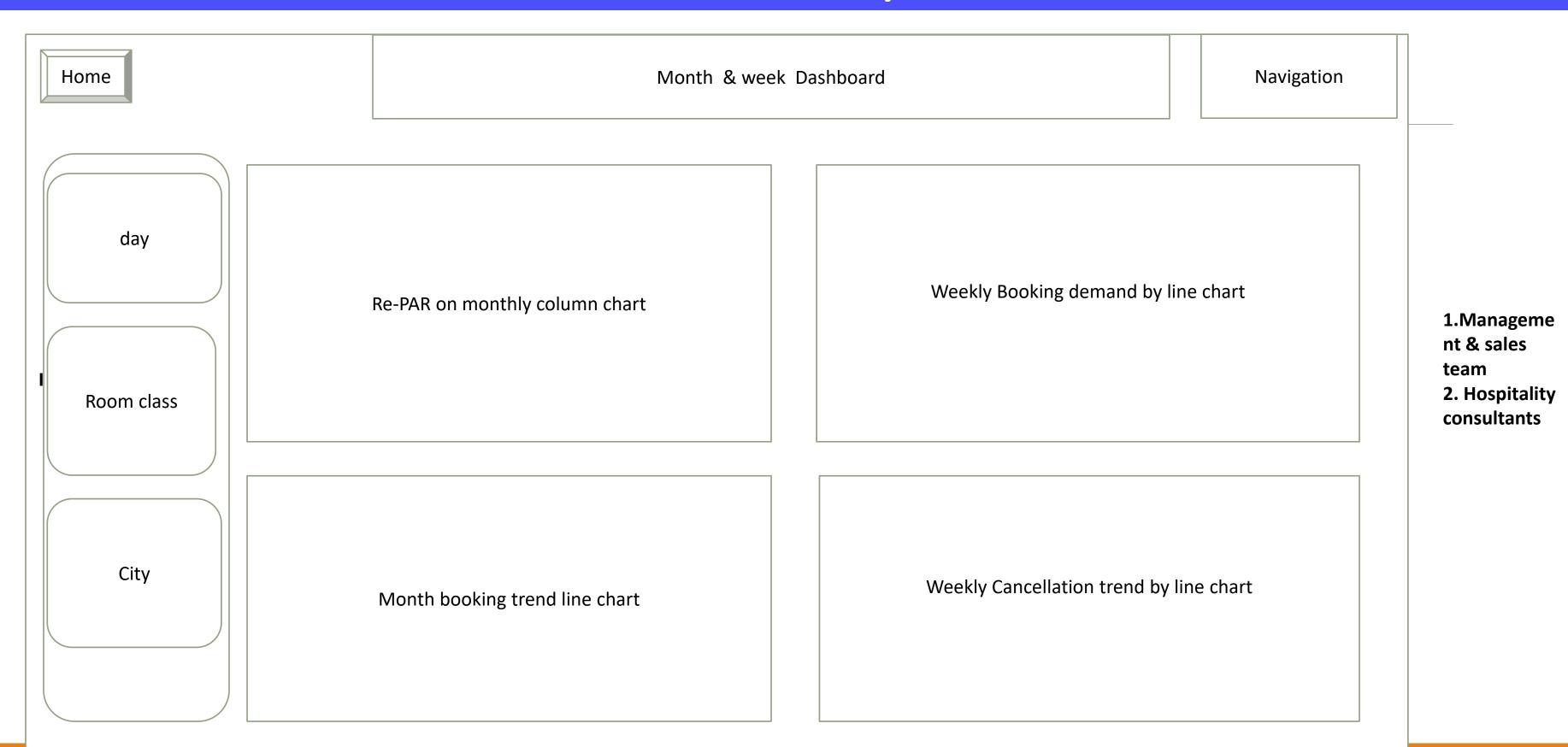
### **>** Analysis

- Total Cancelled bookings.
- Cancelled booking by hotel category & city.
- Realization percentage and.
- Total successfully checkout.

### > Impact Of Analysis

- understand the cancellations adjust policies, pricing.
- Customer engagement strategies to minimize revenue loss
- Identifies the most effective city.
- Improve Occupancy rate.

## Dashboard Layout



# Impact of Analysis

### 1. Month & Weekly trend Analysis

#### **≻**Analysis

- Week on week Total revenue and change.
- Week on week Occupancy shift.
- Month on Month revenue and change.
- ❖ Total successfully checkout.

### > Impact Of Analysis

- Marketing effort and price adjustment.
- Identifies peak and off-peak demand patterns.
- \* Adjusts pricing dynamically to maximize revenue.

### Stake Holder In The Hospitality Industry Analysis

- Investors & owners
  - ✓ Provide financial backing and Business performance.
- Industry Association
  - ✓ Facilitate networking and Knowledge sharing.
- Hotel Management & Executives
  - ✓ To take decision.
- Marketing & Sales team
  - ✓ To refine promotional strategies.
- Hospitality Consultants
  - ✓ To provide insights and recommendations.

### Impact of Analysis on Business Growth

Strategic Decision-Making –

 Helps management optimize pricing, service offerings, and marketing strategies.

 Revenue Optimization –

 Allows dynamic pricing adjustments and better resource allocation.

 Enhanced Customer Experience –

 Personalizes services to align with guest preferences.
 Improves customer acquisition and retention strategies.

 Operational Efficiency –

 cost control, facility management.

 Competitive Advantage –

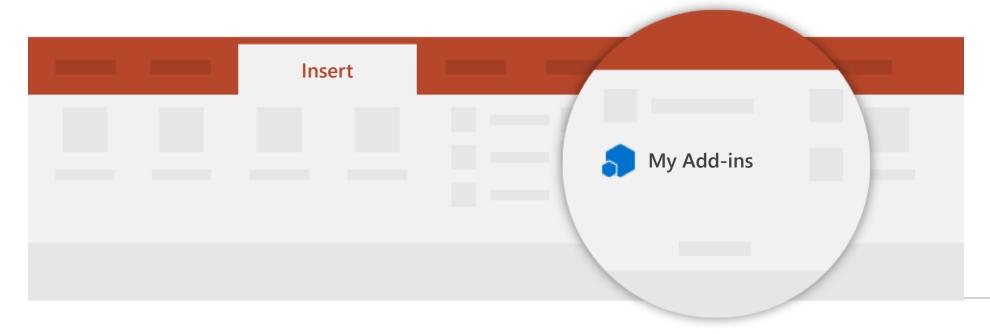
 Enables benchmarking against competitors to refine market positioning.



### Relaunch the add-in

After you install the add-in, you can launch it by choosing the add-in button on the Insert tab

#### On the Insert tab



### Need more help?

Return to your internet browser or copy this link into your browser:

https://pages.store.office.com/addinsinstallpage.aspx?rs=en-US&assetid=WA200003233&isWac=True&ui=en-US&ad=US

# Booking & Occupancy Analysis

### > Insights:

- The overall hotel occupancy rate is 57.87%, with May seeing a peak of 58.55% over the last three months.
- Luxury category Hotel are (62.16%) of total bookings making them the major revenue drive.
- Occupancy increases to 73.58% on weekends, highlighting strong demand during leisure periods
- Over 40% of bookings come from third-party platforms, potentially reducing profitability.

#### > Recommendation:

- Enhance visibility and marketing for properties like Atliq Seasons to improve occupancy.
- Offer targeted weekday promotions and loyalty benefits to boost demand.
- Shift more bookings to direct hotel platforms to increase margin and reduce dependency on third parties.
- Implement weekend-exclusive offers to push occupancy beyond the current 75% threshold.

# Revenue Analysis

### > Insights:

- ❖ The total revenue stands at ₹1.71 billion, indicating strong performance but room for optimization
- Luxury hotels contribute 61.61% of total revenue, showcasing their importance
- The Average Daily Rate (ADR) in Mumbai is higher than other cities, signaling premium pricing potential.
- \* The revenue per room remains low in certain categories despite steady ADR levels.

#### > Recommendations:

- Adjust pricing to optimize revenue across different locations.
- Focus on hotel-owned platforms to increase direct revenue contributions.
- Increasing Luxury category pricing could further enhance revenue.

# Cancellation & No show Analysis

### >Insights:

- A total of 33.42K bookings (24.83%) were canceled, impacting revenue by 14.88%.
- 5.02% of bookings resulted in guests not showing up.
- Cancellations were highest on weekdays (25%+) for the Luxury category.
- In June, cancellations exceeded 25.5%, likely due to weather concerns.

#### > Recommendations:

- Simplify reservations and provide clear confirmation processes to reduce cancellations.
- Introduce adjustable policies to retain bookings.
- Adopt controlled overbooking to mitigate losses from last-minute cancellations.
- Strengthening pre-arrival communication and offering incentives can build trust and reduce last-minute cancellations.

# Month & Week Trend Analysis

### >Insights:

- Booking volume fluctuates, following a zig-zag pattern on a weekly basis.
- \* Revenue Drop in June: Revenue declined by 4.81%, possibly due to seasonal factors.
- Week-by-week booking trends significantly impact occupancy.

#### > Recommendations:

- \* Implement discounted long-stay packages or seasonal promotions to counter June revenue decline.
- Address fluctuations through strategic campaign launches tied to peak periods.
- Use dynamic pricing to balance demand across low and high seasons.
- Introduce monsoon-special packages and collaborate with nearby attractions to create experience-based promotions.

# Final Strategic Focus

- ✓ Shift towards high-margin direct bookings rather than third-party reliance.
- ✓ Drive weekday engagement through specialized business packages.
- **✓** Reduce cancellation impact via flexible policy adjustments.
- **✓** Elevate digital presence with AI personalization and smart automation.
- **✓** Expand revenue streams beyond room rates through experiential tourism.

