

Agility - Advanced - Round 1

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Points:
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1. Must the Product Owner be present at the Sprint Retrospective?

- ☐ It is optional. Attendance is only required when the Product Owner gets invited by the Scrum Master.
- ☒ **It is mandatory. The Sprint Retrospective is an opportunity for the Scrum Team to assess its performance and improve itself.** ✓
- ☐ It is not allowed. The Sprint Retrospective is an opportunity for the Development Team to inspect itself.



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2. The first step in Scrum is for the Product Owner to articulate the product vision. Eventually, this evolves into a refined and prioritized list of features called the

- ☐ Sprint Backlog
- ☐ Whiteboard
- ☒ **Product Backlog** ✓
- ☐ All of the above



Points:
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3. What is meant by “Yesterday’s Weather” in an Agile project?

- ☐ Teams work less well when it rains
- ☒ **Keeping metrics of earlier work to help with future estimates** ✓
- ☐ Estimating is as futile as predicting the weather
- ☐ Retrospectives should include less important topics such as the weather



Points:
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4. When might a Sprint be abnormally cancelled?

- ☒ **When the Sprint Goal becomes obsolete.** ✓
- ☐ When it becomes clear that not everything will be finished by the end of the Sprint.
- ☐ When the sales department has an important new opportunity.
- ☐ When the Development Team feels that the work is too hard.



Points:
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5. How might a Scrum Master’s responsibilities change once a team has some experience with Agile methodologies?

- ☐ The Scrum Master’s responsibilities don’t change over time.
- ☒ **As the Scrum Master coaches the team to adopt Agile practices, he or she will likely have less work to do once the team begins to self-organize** ✓
- ☐ The Scrum Master should consistently enforce rules, policing the team.
- ☐ Over time, Scrum Masters spend more time organizing the team.



Points:
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6. According to Agile manifesto what carries more value?

- ☐ Individuals and interactions over products and tools.
 - ☒ **Individuals and interactions over processes and tools.** ✓
 - ☐ Individuals and interactions over people and technique.
 - ☐ Individuals and interactions over projects and tools.
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Points:
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7. What does NOT belong to cornerstones of the agile manifesto?

- ☐ Working software over comprehensive documentation
- ☐ Customer collaboration over contract negotiation
- ☐ Responding to change over following a plan
- ☐ Individuals and interactions over processes and tools
- ☒ **Processes over people** ✓



Points:
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8. When can the Product Backlog be updated?

- ☒ **At any time when done by the Product Owner or at the Product Owner's discretion** ✓
- ☐ Only during Product Backlog refinement sessions if the Product Owner is present
- ☐ Only after a Sprint Review if agreed to by the stakeholders
- ☐ Never, unless agreed to by the change request



Points:
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9. The three pillars of empirical process control are:

- ☐ Transparency, Eliminating Waste, Kaizen
- ☐ Planning, Inspection, Adaptation
- ☒ **Inspection, Transparency, Adaptation** ✓
- ☐ Planning, Demonstration, Retrospective
- ☐ Respect For People, Kaizen, Eliminating Waste



Points:
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10. Which of the following is NOT one of the five core risk areas common to all projects?

- ☐ Scope Creep
- ☐ Specification Breakdown
- ☐ Intrinsic Schedule Flaw
- ☒ **Strategic Alienation** ✓



Points:
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11. Which of the following is not part of the Manifesto for Agile Software Development?

- ☐ Responding to change over following a plan
- ☒ **Teams and interactions over processes and tools** ✓
- ☐ Customer collaboration over contract negotiation
- ☐ Working software over comprehensive documentation



Points:
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12. Which of these best describes the Agile approach to team-working?

- ☒ **The team should strive for a sustainable pace and a normal working week** ✓
- ☐ The team can work all night, every night if enough pizza is provided
- ☐ The team will "burn out" if they have to work overtime for more than two timeboxes (iterations) in a row
- ☐ The team should be expected to work overtime towards the end of the project



Points:
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13. Collaboration requires that the team must take joint responsibility for their work. In order for this to effectively take place, what must the team members build?

- ☐ An information radiator
- ☐ A definition of done
- ☐ Continuous flow
- ☒ **Trust** ✓



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14. What activities are a part of Product Backlog Refinement?

Select all that apply.

- ☐ Creating the Definition of Done
- ☐ Creation of tasks
- ☒ **Estimate the Product Backlog Items** ✓
- ☒ **The ordering of the Product Backlog Items** ✓
- ☒ **Brainstorming on the Product Backlog Items** ✓



Points:
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15. What type of report provides a bird's-eye view of the project?

It may be produced when the teams updates their release plan, and will allow them to show their progress and predict a completion date.

- ☐ A Management Report
- ☐ A Time Usage Chart
- ☒ **A Burn-up chart** ✓
- ☐ An Iteration Plan



Points:
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16. What do we mean by a cross-functional Development Team?

- ☒ **The Development Team should have all the skills necessary to deliver the Done Increment** ✓
- ☐ Each of the Development Team members should be cross-functional
- ☐ The Development Team consist of Developers and Testers
- ☐ The developer should able to create test cases and execute them
- ☐ The Development Team should collaborate with the other Development Teams



Points:
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17. Which is not an Agile framework?

- ☐ Scrum
- ☐ Kanban
- ☐ Test Driven Development
- ☒ **None** ✓



Points:
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18. A person who makes decision and practices Scrum to the core is performing what role?

- ☒ **Pig** ✓
- ☐ Scrum Team
- ☐ Scrum Master
- ☐ Chicken



Points:
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19. What is Technical Debt?

- ☐ The average time or money a Scrum Team spends per Sprint on bug fixes.
- ☒ **A term representing the eventual consequences of poor technical choices.** ✓
- ☐ Code that has not been commented or documented.
- ☐ The money an organization owes to tool and hardware vendors.



Points:
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20. What is Pair Programming?

- ☒ **Two developers writing code together, providing constant peer review. ✓**
 - ☐ Two programmers write code separately. A third programmer integrates the work.
 - ☐ Managers doing performance reviews by comparing one programmer's code to another's.
 - ☐ A developer and a tester work together to write and test code.
 - ☐ The Scrum Team is divided into several two-person Development Teams that consolidate work in a Scrum of Scrums.
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