

Battery Energy Storage System

Economic Analysis Report

| | |
|--------------------|--|
| Report Date | February 12, 2026 |
| Project | SCE Distributed Grid Asset - 15x1MW BESS |
| Assumption Library | Custom |

RECOMMENDATION: APPROVE - Strong economic case

The project demonstrates robust economics with benefits significantly exceeding costs. The BCR of 1.74 exceeds the 1.5 threshold typically required for regulatory approval. The project is expected to create substantial value for ratepayers.

Key Financial Metrics

| Metric | Value | Interpretation |
|-------------------------------|-----------|------------------------|
| Benefit-Cost Ratio (BCR) | 1.74 | Pass (≥ 1.0) |
| Net Present Value (NPV) | \$25.1M | Value created |
| Internal Rate of Return (IRR) | 24.9% | Exceeds hurdle rate |
| Simple Payback | 3.7 years | Within analysis period |
| LCOS (\$/MWh) | \$196.2 | Competitive |
| Breakeven CapEx | \$703/kWh | Above current cost |

Project Summary

| Parameter | Value |
|--------------------------|--------------------|
| System Capacity | 15.0 MW / 60.0 MWh |
| Duration | 4.0 hours |
| Total Capital Investment | \$17.0M |
| Analysis Period | 20 years |
| Discount Rate (WACC) | 7.6% |
| PV of Total Costs | \$34.0M |

PV of Total Benefits

\$59.1M

Project Configuration

Technology Specifications

The proposed system utilizes **LFP** battery technology, which offers favorable cycle life characteristics for grid-scale applications. The system is designed for 4.0-hour duration with a nameplate capacity of 15 MW, providing 60 MWh of energy storage capacity.

| Parameter | Value | Notes |
|-----------------------|---------|--|
| Battery Chemistry | LFP | LFP preferred for long-duration, high-cycle applications |
| Round-Trip Efficiency | 85.0% | AC-to-AC efficiency including inverter losses |
| Annual Degradation | 2.5% | Capacity fade per year of operation |
| Cycle Life | 6,000 | Full depth-of-discharge cycles to 80% capacity |
| Augmentation Year | Year 12 | Planned battery module replacement |
| Cycles per Day | 1.0 | Average daily discharge cycles assumed |

Financing Structure

The project assumes a capital structure of 60.0% debt and 40.0% equity. Based on the financing assumptions, the weighted average cost of capital (WACC) is calculated at 6.4%.

| Parameter | Value | Source/Basis |
|-----------------|----------|-----------------------------------|
| Debt Percentage | 60.0% | Typical utility project financing |
| Interest Rate | 5.0% | Current market rates |
| Loan Term | 15 years | Standard project finance term |
| Cost of Equity | 10.0% | Required return on equity |
| Tax Rate | 21.0% | Federal corporate tax rate |
| Calculated WACC | 6.4% | Used as discount rate |

Cost Analysis

Capital Expenditures

Total capital expenditure is estimated at \$28.7M, consisting of battery system costs (\$27.0M) and infrastructure costs (\$1.7M). After applying the Investment Tax Credit of \$10.8M, the net Year 0 investment is \$17.9M.

| Cost Component | \$/Unit | Quantity | Total |
|-------------------------------|---------|------------|------------------|
| Battery System (\$/kWh) | \$450 | 60,000 kWh | \$27.0M |
| Interconnection (\$/kW) | \$90 | 15,000 kW | \$1.4M |
| Land Acquisition (\$/kW) | \$3 | 15,000 kW | \$45.0K |
| Permitting (\$/kW) | \$22 | 15,000 kW | \$330.0K |
| Gross Capital Cost | | | \$28.7M |
| Less: ITC (40.0%) | | | (\$10.8M) |
| Net Capital Investment | | | \$17.9M |

Bulk Discount Applied: A 5.0% fleet purchase discount has been applied to all costs (threshold: 50 MWh). This discount reflects economies of scale when purchasing multiple units.

Annual Operating Costs

| Operating Cost | Annual Amount | Basis |
|-------------------|---------------|---------------------------------|
| Fixed O&M | \$562.5K | \$38/kW-year |
| Charging Costs | \$651.5K | \$35/MWh at 1.0 cycles/day |
| Insurance | \$162.0K | 0.6% of battery CapEx |
| Property Tax | \$287.2K | 1.0% of total CapEx (declining) |
| Total Annual OpEx | \$1.7M | |

Non-Recurring Costs

| Cost Item | Year | Amount | Notes |
|----------------------|---------|---------|---|
| Battery Augmentation | Year 12 | \$3.3M | Battery module replacement |
| Decommissioning | Year 20 | \$2250K | End-of-life removal (net of residual value) |

Benefit Analysis

The following benefit streams have been identified and quantified for this project. All values are shown as Year 1 amounts and escalated annually as indicated.

| Benefit Category | Year 1 Value | Escalation | PV Total | % of Total |
|--------------------------|---------------|------------|----------------|---------------|
| Distribution Deferral | \$1.3M | 0.0% | \$14.3M | 24.2% |
| Subtransmission Deferral | \$330.0K | 0.0% | \$3.7M | 6.2% |
| Resource Adequacy (SOD) | \$1.2M | -2.5% | \$10.7M | 18.1% |
| Energy Arbitrage (TOU) | \$837.7K | -2.5% | \$7.8M | 13.2% |
| Total Benefits | \$3.6M | | \$59.1M | 100.0% |

Benefit Stream Descriptions

Distribution Deferral: No description available.

Subtransmission Deferral: No description available.

Resource Adequacy (SOD): No description available.

Energy Arbitrage (TOU): No description available.

Reliability (Avoided Outage): Avoided customer outage costs based on expected outage hours and value of lost load. Calculated as: $\text{outage_hours} \times \text{customer_cost_per_kWh} \times \text{capacity} \times \text{backup_percentage}$.

Safety (Avoided Incident): Avoided safety incident costs from improved grid stability. Calculated as: $\text{incident_probability} \times \text{incident_cost} \times \text{risk_reduction_factor}$.

Speed-to-Serve (One-time): One-time value of faster deployment compared to alternative generation sources. BESS can be deployed in 12-18 months vs. 36+ months for gas peakers.

Financial Metrics Analysis

Benefit-Cost Ratio (BCR)

The Benefit-Cost Ratio is calculated as the ratio of present value of benefits to present value of costs. A BCR greater than 1.0 indicates that benefits exceed costs.

Calculation:

$$\text{BCR} = \text{PV(Benefits)} / \text{PV(Costs)}$$

$$\text{BCR} = \$59.1\text{M} / \$34.0\text{M}$$

$$\text{BCR} = 1.74$$

Net Present Value (NPV)

Net Present Value represents the difference between the present value of benefits and present value of costs, discounted at the project's cost of capital (7.6%).

Calculation:

$$\text{NPV} = \text{PV(Benefits)} - \text{PV(Costs)}$$

$$\text{NPV} = \$59.1\text{M} - \$34.0\text{M}$$

$$\text{NPV} = \$25.1\text{M}$$

A positive NPV indicates the project creates value above the required rate of return.

Internal Rate of Return (IRR)

The Internal Rate of Return is the discount rate at which NPV equals zero. It represents the project's expected return on investment.

Result: IRR = 24.9%

The IRR of 24.9% exceeds the required return of 7.6%, indicating the project meets the minimum return threshold.

Levelized Cost of Storage (LCOS)

LCOS represents the all-in cost per MWh of energy discharged over the project lifetime, following the Lazard methodology.

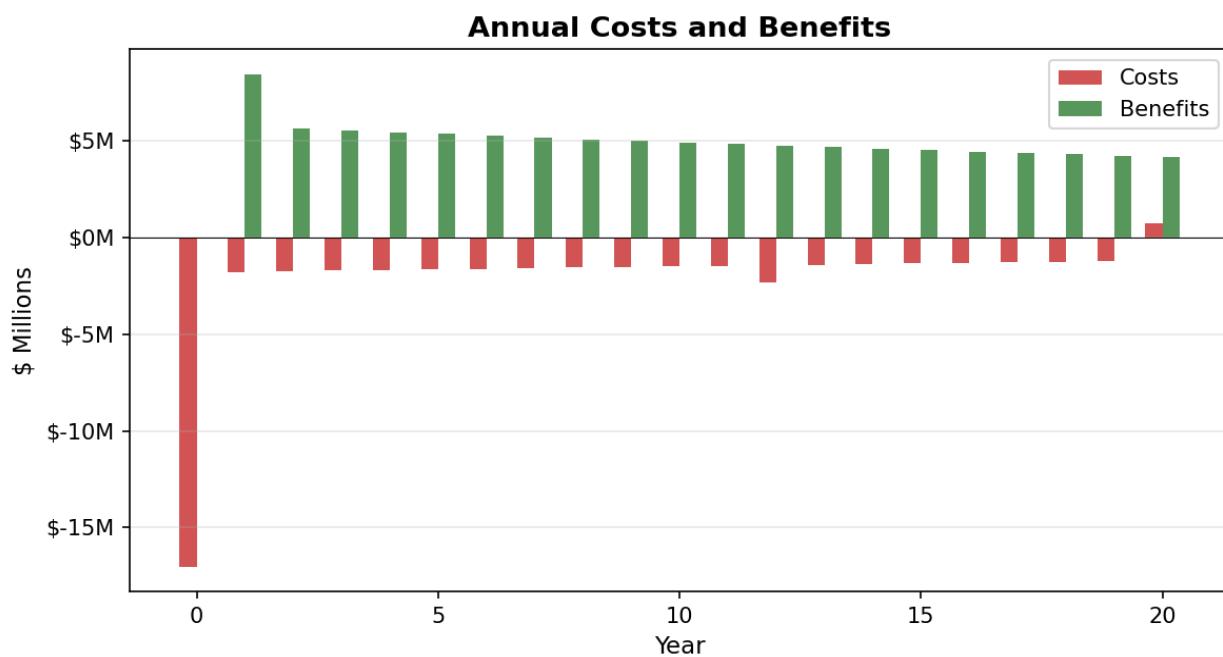
Result: LCOS = \$196.2/MWh

This metric enables comparison across different storage technologies and project configurations. For context, current utility-scale battery LCOS typically ranges from \$120-180/MWh.

Cash Flow Analysis

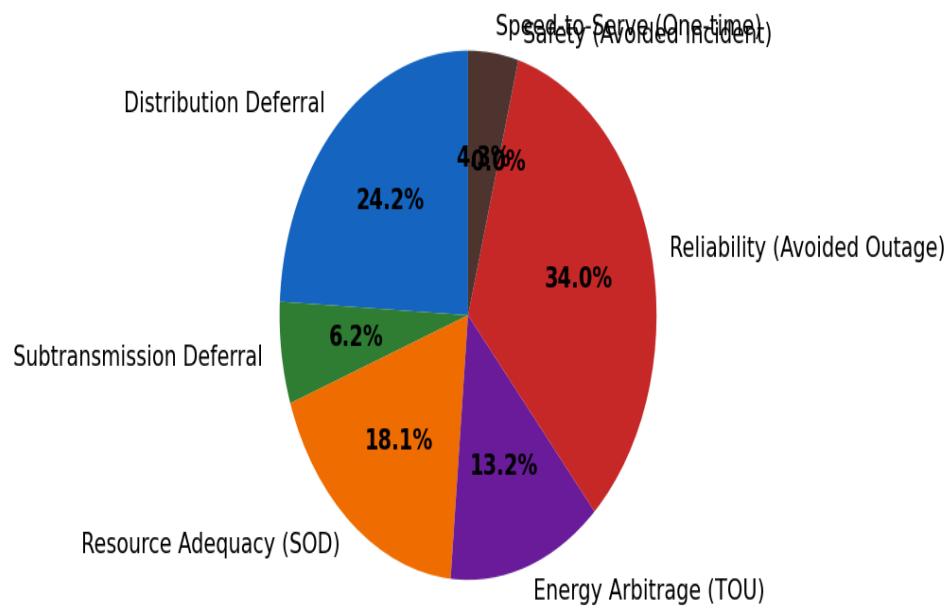
Annual Cash Flows

| Year | Year 0 | Year 1 | Year 5 | Year 10 | Year 15 | Year 20 |
|----------|--------|--------|--------|---------|---------|---------|
| Costs | \$17M | \$2M | \$2M | \$1M | \$1M | \$-757K |
| Benefits | \$0 | \$8M | \$5M | \$5M | \$5M | \$4M |
| Net CF | \$-17M | \$7M | \$4M | \$3M | \$3M | \$5M |



Benefit Distribution

Benefit Breakdown by Category



Sensitivity Analysis

The following tables show how key metrics change under different assumptions. This analysis helps identify the key value drivers and risk factors for the project.

BCR Sensitivity: CapEx vs. Benefit Levels

| CapEx \$/kWh | 80% Benefits | 90% Benefits | 100% Benefits | 110% Benefits | 120% Benefits |
|--------------|--------------|--------------|---------------|---------------|---------------|
| \$100 | 3.06 | 3.44 | 3.82 | 4.20 | 4.58 |
| \$120 | 2.86 | 3.22 | 3.57 | 3.93 | 4.29 |
| \$140 | 2.69 | 3.02 | 3.36 | 3.70 | 4.03 |
| \$160 | 2.54 | 2.85 | 3.17 | 3.49 | 3.80 |
| \$180 | 2.40 | 2.70 | 3.00 | 3.30 | 3.60 |
| \$200 | 2.28 | 2.56 | 2.85 | 3.13 | 3.42 |
| \$220 | 2.17 | 2.44 | 2.71 | 2.98 | 3.25 |

Green: BCR ≥ 1.5 (Strong) | Yellow: BCR 1.0-1.5 (Marginal) | Red: BCR < 1.0 (Fail)

Methodology & Formulas

Discounted Cash Flow Analysis

This analysis employs standard discounted cash flow (DCF) methodology as described in Brealey, Myers & Allen (2020) and consistent with CPUC Standard Practice Manual guidelines. All future costs and benefits are discounted to present value using the project's weighted average cost of capital (WACC).

Key Formulas

Present Value:

$$PV = FV / (1 + r)^t$$

where r = discount rate, t = time period

Net Present Value:

$$NPV = \sum(CF_t / (1 + r)^t) \text{ for } t = 0 \text{ to } N$$

Sum of discounted cash flows

Benefit-Cost Ratio:

$$BCR = PV(\text{Benefits}) / PV(\text{Costs})$$

Ratio of present values

Internal Rate of Return:

$$\text{Solve for } r \text{ where: } \sum(CF_t / (1 + r)^t) = 0$$

Discount rate at $NPV = 0$

LCOS:

$$LCOS = PV(\text{Costs}) / PV(\text{Energy})$$

Levelized cost per MWh discharged

WACC:

$$WACC = E/(D+E) \times Re + D/(D+E) \times Rd \times (1-Tc)$$

Weighted average cost of capital

Battery Degradation

Battery capacity is assumed to degrade at 2.5% per year. This affects both the energy output available for arbitrage and ancillary services, and the capacity available for resource adequacy. The analysis assumes battery augmentation (module replacement) in Year 12 to restore capacity.

Complete Assumption Set

| Category | Parameter | Value | Source |
|------------|-----------------------|--------------------|-----------------------------------|
| Project | Capacity | 15.0 MW / 60.0 MWh | Project specification |
| Project | Duration | 4.0 hours | Project specification |
| Project | Analysis Period | 20 years | Standard utility practice |
| Technology | Chemistry | LFP | Industry standard |
| Technology | Round-Trip Efficiency | 85.0% | Manufacturer specifications |
| Technology | Annual Degradation | 2.5% | NREL ATB 2024 |
| Technology | Cycle Life | 6,000 cycles | Manufacturer warranty |
| Cost | CapEx | \$450.0/kWh | Market data |
| Cost | Fixed O&M | \$37.5/kW-year | NREL ATB |
| Cost | Interconnection | \$90.0/kW | Utility estimate |
| Tax Credit | ITC Rate | 30.0% | IRA 2022 (26 USC §48) |
| Tax Credit | ITC Adders | 10.0% | Energy Community/Domestic Content |
| Finance | Debt % | 60.0% | Project financing structure |
| Finance | Interest Rate | 5.0% | Current market rates |
| Finance | Cost of Equity | 10.0% | CAPM estimate |

References & Citations

- [1] Brealey, R., Myers, S., & Allen, F. Principles of Corporate Finance (13th ed.). McGraw-Hill, 2020.
- [2] CPUC D.23-06-029 SOD Framework; CAISO 2026 RA Report
- [3] California Public Utilities Commission. Standard Practice Manual: Economic Analysis of Demand-Side Programs and Projects. October 2001.
- [4] E3 (Energy + Environmental Economics). CPUC Avoided Cost Calculator 2024.
- [5] E3 2024 ACC, Subtransmission Component, SCE
- [6] Internal Revenue Code, 26 USC §48 (Investment Tax Credit as amended by IRA 2022).
- [7] Lawrence Berkeley National Laboratory. Interruption Cost Estimate (ICE) Calculator. <https://icecalculator.com/>
- [8] Lazard. Lazard's Levelized Cost of Storage Analysis, Version 10.0. March 2025.
- [9] NREL. Annual Technology Baseline 2024. National Renewable Energy Laboratory. <https://atb.nrel.gov/>
- [10] NREL. Storage Futures Study. NREL/TP-6A20-77449. 2021.
- [11] SCE 2024 Grid Needs Assessment; D.25-12-003 ROR
- [12] SCE TOU-GS-3; E3 2024 ACC energy value
- [13] U.S. Environmental Protection Agency. Social Cost of Greenhouse Gases. 2024.

Report generated by BESS Analyzer v1.0 on 2026-02-12 08:53. All calculations are reproducible from the documented inputs and methodology above. This analysis is provided for informational purposes and should be validated before use in investment decisions.