



# LG 1-2


Understand the role of domain-specific terminology in building a ubiquitous language

# The illusion of "we all understand it"

 Teams talk **all day**

 Documents **exist**

 Code **compiles**

 And yet... misunderstandings **explode** at integration time

*Start with a trap everyone has fallen into: "We thought we were aligned... until other team implemented it." Do not introduce "Ubiquitous Language" yet. Create discomfort first.*

## The Communication Gap



### Assumed Understanding

Everyone believes they're using the same meaning



### Hidden Divergence

Different interpretations of the same terms



### Integration Shock

Misunderstandings surface when systems connect

# The most dangerous assumption in software

” When I say X, you mean the same thing ”

Vehicle

Feature






Activation

Eligibility

Customer

*Pause here. Ask participants to mentally pick one term they know is overloaded in their org.*

# Why this problem scales brutally in automotive

-  **Multiple domains**
-  **Long system lifetimes**
-  **Regulatory language** vs engineering language
-  **Hardware-software-cloud** intersections
-  **Vendors, suppliers, integrators**

*Key message: Automotive doesn't just have complexity — it has semantic drift over time.*

## **Scaling Challenge**



### **Time Amplification**

Semantic drift compounds over years



### **Intersection Complexity**

Boundaries multiply where systems meet



### **Hidden Dependencies**

Language creates invisible coupling

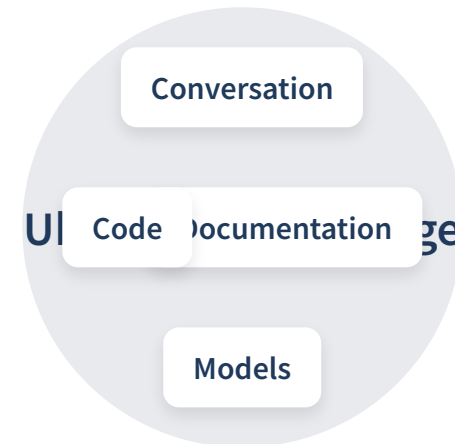
# The formal idea (Eric Evans)

## 🌐 Ubiquitous Language (UL) is:

- 👥 A shared language
- 👥 Used by **domain experts** and developers
- ↔️ Used **consistently**
- 📋 Within a **defined boundary**
- 💬 In **conversation**, documentation, models, and code

*Stress word consistently. UL is not a glossary PDF that no one uses.*

## 🧠 Consistency is Key



# What UL is NOT

## ✗ Ubiquitous Language is not:



Just naming conventions



Just "business-friendly class names"







A one-time workshop output



Global across whole company

*This slide prevents common misapplications later.*

# The purpose of Ubiquitous Language

-  Make models **communicable**
-  Keep code **aligned** with domain meaning
-  Surface **misunderstandings** early
-  Reduce **translation layers** in human communication

*Key insight: UL is an architectural control mechanism, not documentation.*

## UL as Architectural Control



### Semantic Consistency

Ensures shared understanding across boundaries



### Explicit Boundaries

Defines where meaning changes



### Evolution Support

Enables controlled language growth

### Key Insight

UL is not about perfect documentation — it's about creating shared understanding that survives translation between humans and code.

# Language shapes thought

 Humans reason **through language**

 **Ambiguous language** → ambiguous reasoning

 **Precise language** → precise models

*Connect to real engineering: If you can't say it precisely, you can't implement it safely.*

## Language Impact on Models



### Ambiguous Language

"Feature activation"  
"Customer data"  
"Vehicle status"



### Precise Language

"LaneAssistActivation"  
"OwnerProfile"  
"BatteryChargingState"

### Key Insight

The precision of your language directly determines the precision of your models and implementation.

# The "semantic debt" analogy

<> **Technical debt** → code rot

🧠 **Semantic debt** → meaning rot

🔍 **Harder to detect**

📈 **More expensive to fix**

*Semantic debt compounds quietly. UL is how you pay it down continuously.*

## 📊 Debt Comparison



### Technical Debt

Visible in code quality  
Measured by tools  
Impacts performance



### Semantic Debt

Hidden in terminology  
Detected in conversations  
Impacts understanding

### 💡 Key Insight

While technical debt affects implementation, semantic debt affects **understanding** and can silently undermine entire systems.

# Why UML diagrams alone fail

🕒 Diagrams **freeze meaning** at a point in time

🔄 Language **evolves daily**

<> Code **outlives diagrams**

*Say this clearly: In DDD, code is the most important language artifact.*

## 📄 Documentation vs. Code

### 📄 Static Documentation



Freezes language at creation  
Rarely updated  
Quickly becomes outdated

### <> Living Code



Evolves with understanding  
Executed and tested daily  
Reflects current domain knowledge

### 💡 Key Insight

In DDD, **code is the most important language artifact** — it's the only one that stays in sync with the domain.

# UL is scoped, not global

- ▣ UL exists **within a bounded context**
- ↔ Same word may mean **different things** elsewhere
- ✓ That is **acceptable** — even healthy

*Foreshadow bounded contexts without teaching them fully yet.*

## ▣ Context Boundaries



**Logistics Context**  
"Vehicle" = Transport  
asset



**Autonomy Context**  
"Vehicle" = Sensing  
platform

### 💡 Key Insight

Boundaries don't just prevent confusion — they **enable clarity** by allowing precise language within each context.

# Example: "Vehicle" means different things

The same word, different meanings across contexts



Sales Context

Vehicle = **sellable**  
**configuration**



Manufacturing Context

Vehicle = **assembly**  
**instance**







Service Context

Vehicle = **warranty-**  
**bearing asset**

Should we force one "Vehicle" definition?

*Answer: Absolutely not.*

# UL requires explicit boundaries

-  Without boundaries:
-  Language becomes **political**
-  One team **dominates** semantics
-  Models **collapse** under compromise

*Important cultural point for senior engineers.*

## Boundary Problems



### Semantic Escalation

Disagreements become political battles



### Power Imbalance

Dominant team imposes terminology



### Model Dilution

Concepts lose precise meaning



### Key Insight

Explicit boundaries prevent **semantic conflicts** by allowing each context to maintain its own precise language.

# UL emerges from collaboration

-  Conversations
-  Scenarios
-  Modeling
-  Conflict resolution

*UL is not "defined by architects". It is negotiated.*

## Collaborative Discovery



### Raw Terms

Unclear, overlapping meanings



### Conflicts Surface

Different interpretations emerge



### Definitions Sharpen





Through negotiation and modeling



### Key Insight

Ubiquitous Language is **discovered**, not invented. It emerges from shared understanding.

# Knowledge Crunching preview

-  Interviews
-  Event Storming
-  Domain storytelling
-  Observation

*This connects LG 1-2 to Day-2 content.*

## Extracting Language



### Collaborative

Multiple perspectives  
Shared discovery



### Scenario-based

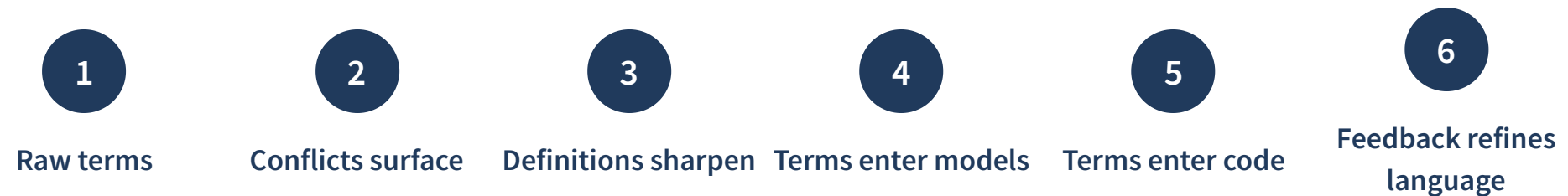
Real workflows  
Context-rich

### Key Insight

Knowledge crunching is how we **discover** domain language, not how we **invent** it.

# The UL lifecycle

## Evolution of Ubiquitous Language



### Discovery

Raw terms emerge from conversations  
Conflicts surface



### Modeling

Definitions sharpen  
Terms enter models



### Refinement

Terms enter code  
Feedback refines language



### Key Insight

UL is **alive**. If it's static, it's dead.

*Make it explicit: UL is alive. If it's static, it's dead.*

# What belongs in a UL glossary

## For each term:



### Name

The term itself



### Definition

One sentence explanation



### Example

Concrete usage



### Synonyms to avoid

Words that cause confusion



### Boundary notes

Where this applies



### Key Insight

Glossaries are **working tools**, not dictionaries.  
They evolve with understanding.



## Sample Entry

**Term:** BatteryChargingSession

**Definition:** A period where a vehicle battery is actively receiving power

**Example:** "Initiate BatteryChargingSession when connector is inserted"

**Avoid:** PowerTransfer, Refueling, EnergyIntake

**Boundary:** Energy Management Context

# Example: "Activation"

## 🔌 UL Glossary Entry



**Term**  
Activation



**Definition**  
Making a purchased feature operational on a specific vehicle instance



**Example**  
Activating lane assist after OTA update



**Avoid**  
Enable, TurnOn, Configure



**Boundary**  
Feature Management context

### 💡 Key Insight

Explain why **banning synonyms** is essential:  
Prevents semantic drift  
Forces precision in thinking  
Creates shared understanding

## ⌘ Code Impact

**Class Name:** FeatureActivation  
**Method:** activateFeature(featureId, vehicleId)  
**Event:** FeatureActivated  
**Test:** shouldActivateLaneAssistAfterUpdate()

*Ask: If glossary says "Activation", why does code say `enableFeature()`?*

# Why banning words matters

## ⊘ Problems Without Banning



### Synonyms Hide Disagreement

Different words mask different meanings



### Different Words Hide Same Concept

Fragmented understanding of the same idea



### Same Word Hides Different Concepts

Overloaded terminology creates confusion



## Key Insight

UL is about **forcing clarity through discomfort**.  
Banning synonyms forces precise thinking.



## Cognitive Impact



### Forces Precision

Eliminates ambiguity in thinking



### Creates Shared Vocabulary

Everyone uses same terms



### Surfaces Hidden Conflicts

Makes disagreements visible

*UL is about forcing clarity through discomfort.*

# UL and code

## <> Where UL Appears in Code



### Class Names

FeatureActivation,  
BatteryChargingSession



### Method Names

activateFeature(),  
beginCharging()



### Domain Events

FeatureActivated,  
ChargingStarted



### Tests

shouldActivateLaneAssist()

## 💡 Key Question

If glossary says  
**"Activation"**, why does  
code say  
``enableFeature()``?

## 📄 Code Comparison

### Without UL

```
void process(int id, int type) {  
  if (type == 1) {  
    enableFeature(id);  
  } else if (type == 2) {  
    turnOnFeature(id);  
  }  
}
```

### With UL

```
void activateFeature(FeatureId id)  
  // Activation logic here  
}
```

*UL ensures code speaks the same language as domain experts.*



# Common UL anti-patterns

## ⚠ Warning Signs



### Generic Names

Data, Manager, Handler



### Technical Terms in Domain

Repository, DTO, Entity



### Business Terms in Infrastructure

Customer in database layer



### "We'll Clean Names Later"

Technical debt accumulation



### Key Insight

"Later" almost never comes. Anti-patterns signal UL is not being actively maintained.

## 📄 Impact on Code



### Cognitive Load

Developers must translate intent



### Communication Gap

Domain experts can't validate code



### Semantic Debt

Meaning compounds incorrectly



### Integration Failures

Misunderstandings surface at boundaries

*"Later" almost never comes.*

# The translation hell anti-pattern

## 🔗 Multiple Translation Layers



### ⚠️ Key Problem

Each step **translates language**, creating:

- Meaning drift
- Lost nuance
- Implementation gaps

## 🔗 Translation vs. Direct

### ❌ Translation Hell

**Domain Expert → BA → Spec → Dev → Code**

Multiple interpretation points  
Semantic drift at each step

### ✅ Ubiquitous Language Solution

**Domain Expert ↔ Dev**

Direct communication  
Shared terminology

*UL collapses translation chains.*

# Code that hides domain

## <> Domain-Expressive vs. Domain-Hiding Code

### Domain-Hiding

```
class Battery {  
    int status; // 0=off, 1=on, 2=charging  
    int temp;  // in celsius  
    int rate;  // kW  
}
```

### Domain-Expressive

```
class BatteryChargingSession {  
    BatteryState state;  
    Temperature temperature;  
    ChargingRate rate;  
}
```

#### 💡 Key Insight

Domain-expressive code **communicates intent** while domain-hiding code requires **translation**

## 🧠 Impact on Understanding

### Flags & Magic Values

```
if (status == 2) {  
    // What does 2 mean?  
    // Why is temp in C?  
    // What units is rate?  
}
```

*Reuse earlier charging example instead*



# Tesla: "Disengagement" as language

## Disengagement as Domain Concept



### Not Just Telemetry

A business-significant event



### Drives Analysis

Enables learning & improvement



### Regulation Support

Enables compliance reporting



### Key Insight

Language choice **enables analysis** and creates actionable business concepts.

## <> Code Implementation



### Domain Event

AutopilotDisengaged



### Method

recordDisengagement(reason, context)



### Test

shouldRecordDisengagementWhenSafetyTriggered()

*Language choice enables analysis.*

# Toyota: platform language evolution

## Platform Language Distinctions



### Platform ≠ Vehicle

Software architecture  
vs physical asset



### Capability ≠ Feature

Technical ability vs  
marketable option



### Service ≠ ECU

Logical function vs  
hardware component



### Function ≠ Software

Business capability vs  
implementation

#### Key Insight

UL evolves as **architecture evolves**. Precise language prevents confusion between related concepts.

## Language Evolution



### Traditional Automotive

ECU-centric, hardware-  
focused



### Software-Defined Vehicle

Service-oriented,  
capability-focused



### UL Evolution

New terms emerge as  
concepts change

*UL evolves as architecture evolves.*

# Puzzle 1

If two teams use the same word but never interact, is that a problem?



Team A

"Vehicle" = Transport asset



Team B

"Vehicle" = Autonomous platform

 Answer

Only when **models must integrate**

# Puzzle 2

## When should a term be split into two?



Different **rules** apply



Different **lifecycles** exist



Different **experts** own it

# Diagnostic scenario

## <> Code with Missing Domain Language

$\Sigma$

process()



handle()



execute()

### 🔍 Key Question

What **domain language** is missing?

## 🧠 Impact of Missing Language



Hidden Intent



Lost  
Communication



Maintenance  
Burden

### 💡 Key Insight

Force participants to **see absence as a smell** —  
missing domain language is a design flaw.



 Foundation for Tactical Patterns



Entities

Need names



Value Objects

Need meaning



Events

Need past-tense language



Aggregates

Need consistency



Services

Need clear verbs



Repositories

Need domain focus

 Key Insight

UL provides the **naming foundation** for tactical patterns. Without precise language, patterns become meaningless.

<> Code Examples



Entity

class Vehicle



Value Object

class  
BatteryState



Domain Event

class  
FeatureActivated



Service

class  
ChargingService

 Language Impact

Tactical patterns **amplify UL** — poor naming makes patterns ineffective.

# UL → Strategic design

## Language as Strategic Signal



### Divergence

Signals new contexts



### Convergence

Signals cohesion

#### Key Insight

Language patterns reveal **strategic boundaries** before architecture does.

## UL as Discovery Tool



### Naming Conflicts

Reveal hidden boundaries



### Translation Gaps

Identify integration points

#### Strategic Value

UL is an **early-warning system** for architectural decisions.

# UL as an architectural early-warning system

## ⚠ Early Warning Signals



### Conflicting Definitions

Hidden coupling



### Naming Arguments

Boundary discovery



### Awkward Names

Missing concepts



### Domain Expert Confusion

Model misalignment

#### 💡 Strategic Value

UL issues are **leading indicators** of architectural problems. Addressing language prevents larger failures.

## 🔑 Prevention Strategies



### Active Glossary

Living documentation



### Regular Review

Continuous alignment



### Domain Expert Involvement

Validation by owners



### Language First

Code expresses domain

#### ↗ Architectural Control

UL is not documentation — it's **architectural control** through shared understanding.

# Self-study before Day 2

## Before Day 2



Identify **3 overloaded terms** in your project



Write **competing definitions**



Note **who owns each meaning**