

PIM Training
Getting Started with Problem/Opportunity
SMART Problem Statements – Handouts

Vital Factors that create an impact on problem statement:

- **Business Context:** Things going on at the company, in the industry, or with customers
- **Criteria for success:** Business goals for the project in a broad perspective
- **Stakeholders and Decision Makers:** People who will approve the project, and assess its success
- **Constraints:** Limitations that might prevent your client from achieving a solution
- **Risk and Appetite for Risk:** Assessing the downside implications of this project
- **Scope:** How far across or deep into the organization the problem can go?

Inputs for writing problem statements

- Business context
- Underlying business issue to be addressed
- Who is affected by it
- Root cause of the issue
- Symptoms
- CTQ (Critical to Quality)

Steps in writing SMART problem statement

- Describe the 'Ideal' state of affairs
- Explain your problem
- Explain your problem's financial costs
- Back up your assertions
- Explain the benefits of the project
- Summarizing the problem