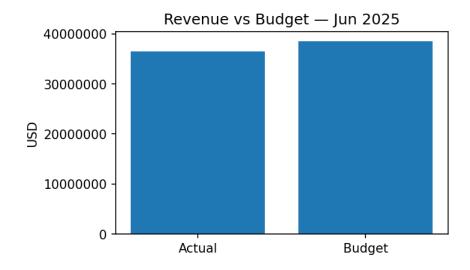
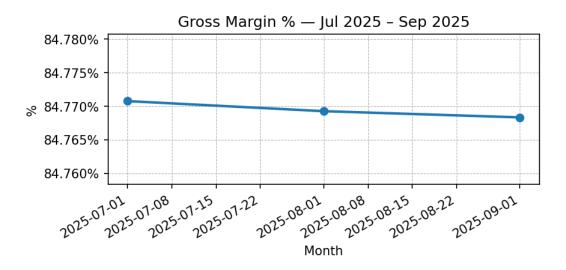
Board Pack — FP&A Summary

June 2025 revenue was \$36,428,348 vs budget \$38,500,216 (-5.4% vs plan).

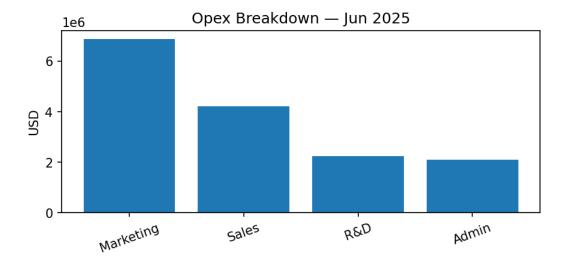


Gross Margin % last 3 months (from Jul 2025 to Sep 2025): **84.771%** \rightarrow **84.769%** \rightarrow **84.768%**.

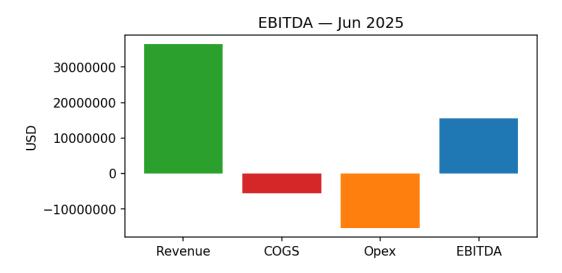


Opex & Cash Overview

June 2025 Opex: **\$15,421,304** (Marketing \$6,868,252, Sales \$4,204,435, R&D; \$2,246,400, Admin \$2,102,217).



June 2025 EBITDA: \$15,459,308 (Revenue \$36,428,348 - COGS \$5,547,736 - Opex \$15,421,304).



Latest cash (N/A): \$3,990,000. Profitable or zero net burn over the last 3 months — runway not applicable.

