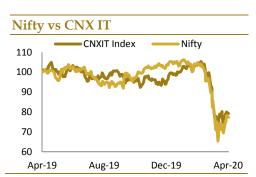


Technology Sector Update

Traditional sourcing expected to decline 7% for CY20

	CMP(`)	3M ret.(%)	Yearly (%)
Index Return	s		
Nifty	8,994	(25.4)	(21.9)
CNX IT	12,603	(22.3)	(20.8)
Large-Caps			
TCS	1,758	(19.7)	(16.7)
INFO	637	(17.6)	(12.3)
WPRO	189	(25.6)	(34.2)
HCLT	458	(21.9)	(16.9)
TECHM	527	(32.9)	(33.9)
Mid-Caps			
MTCL	739	(12.0)	(24.6)
MPHL	671	(24.0)	(32.5)
HEXW	277	(14.9)	(20.6)
ECLX	407	(39.8)	(63.7)
NITEC	1,074	(41.0)	(17.0)
CYL	222	(50.4)	(62.2)
PSYS	510	(25.3)	(15.9)

	Dating	FDEPS	(`)
	Rating —	FY20E	FY21E
TCS	Buy	96.0	105.8
INFO	Buy	42.0	46.0
WPRO	Hold	18.0	19.3
HCLT	Buy	43.8	48.7
TECHM	Buy	55.0	60.8
MTCL	Buy	52.5	63.3
MPHL	Buy	67.3	76.6
HEXW	Hold	23.3	26.0
ECLX	Buy	61.6	69.9
NITEC	Buy	86.0	98.5
CYL	Buy	44.8	48.7
PSYS	Hold	53.1	59.5



ANALYST Naushil Shah +91-22 4224 5125 naushil.shah@trustgroup.in

ISG announced Q1CY20 deal flow data recently. The deal momentum remained decent in Q1, though with limited impact of Covid-19. The CY20 outlook has turned highly bleak, with the Covid-19 expected to dent the deal flows significantly. ACV of US\$14.8bn (+6.5% YoY). Traditional deals grew to US\$6.8bn, -2.9% YoY. As-a-Service grew by +15.9% YoY to US\$8.0bn. Geographies: Americas grew 10.1% YoY and APAC grew 9.8% YoY; while EMEA reported decline of -2% YoY.

Covid-19 impact: Covid-19 impacted traditional deals by 700bps in Q1 and is expected to decline 17% QoQ in Q2. 85% of the traditional deals in Q1, were already booked in January/February. As-a-Services segment may get a boost in post-Covid world. Overall, for CY20, Traditional is expected to decline 7% YoY (earlier +3.2% YoY) and As-a-Services to grow by +12% YoY (earlier +23.5% YoY). Due to Covid-19, few segments are expected to be badly impacted in Q2: Travel (-45% YoY), Retail (-28%), Energy (-16%), Manufacturing (-16%), BFSI (-14%), Healthcare (-8%) and Telecom (-3%). COVID-19 impacted the Americas later in the quarter, resulting in stronger numbers than in the other regions.

Conference call highlights: 1) Travel and Hospitality segment will be worst hit by Covid-19, as shipping/airline run out of cash and hotels close down properties and fire people – expecting to be down 45% in Q2. 2) Some recovery can be expected in July/August, but will be slow – things will start to recover in September. 3) Covid-19 will have a negative impact on 1400 captives in India, and over 2000 in other parts of Asia, as companies might actively start looking at their monetization. 3) In the post Covid world, demand for BOTs and cloud platforms will increase, along with cyber security concerns.

Other highlights: 1) Travel will be significantly impacted, expected to decline 45% QoQ in Q2; represents 5% of overall outsourcing market. 2) Q2CY20 will be going to be very difficult; Most companies have had bookings through March. 3) Active Pipeline - 117 active deals with US\$6.5bn value - 20% will shift to Q3/Q4. 4) Clients are reducing costs - renegotiation in Licenses, networks, pricing. 5) For traditional deals, ISG expects 17% QoQ / 21% YoY decline in Q2CY20. And for full year 7% YoY decline - expecting H2 to be 8% better than H1. 6) Expect July & August will be slow but some recovery; Things will start to recover in September.

Changes in Delivery: 1) 80% employees all employees are WFH; In IT Outsourcing 90-95% of employees are WFH while in BPO 75% of employees are WFH; security and privacy issues, access issue limit BPOs. 2) Productivity – 80% of previous productivity levels.

Clients behavior in response to Covid 19 crisis: 1) 60% of clients expect 90 days delays in discretionary spending. 2) Discretionary spending is 30% of total spend – 15-20% cut in near term. 3) Clients requesting discounts – 60% of clients asking for 20-50% pricing reductions – but only for next 120 days. 4) Payment terms will get extended – from 30-60 days to 120+ days.

Outlook and read across for Indian IT: More important than the Q1CY20 ISG deal flow data, was the CY20 outlook the agency provided. An overall 7% YoY decline in traditional deal flow for CY20 is negative for the Indian IT companies. We continue to believe that a recovery in IT, would be led by large-caps - for their relatively stable business models, and attractive valuations.



1) Global Combined Market - Combined Market ACV up 7%; Managed Services up 2%, as demand slowed in March on COVID-19 concerns; As-a-Service up 11% on demand for hyperscale services, offsetting weakness in SaaS. 2) Impact of COVID-19 - 85% of Q1 Managed Services deals awarded in January and February; pandemic-related drop-off began in early March across Europe and later in the Americas; Americas results saw less of an impact due to late-March timing. 3) Regional Perspective - Each region delivered YoY Combined Market growth: Americas grew in both As-a-Service and Managed Services; EMEA up in Managed Services only; Asia Pacific up in As-a-Service only.

Exhibit 1: Deal signings in Q1CY20 - At a glance

Scorecard	1Q20	1Q YoY	TTM	TTM
Scorecard	ACV (US\$ bn)*	Change (%)	ACV (US\$ bn)	Change (%)
Global Commercial Combined Market	14.8	6.9	55.9	6.1
By Type - Managed Services*	6.8	2.2	27.9	2.8
By Type - As-a-Service	8.0	11.3	28.0	9.5
By Region - Americas	7.6	8.7	28.4	5.6
By Region – EMEA	4.9	3.8	19.2	5.0
By Region - Asia Pacific	2.3	7.6	8.3	10.2

Source: 1Q20 – ISG – Outsourcing – Index, *Contracts with ACV ≥ \$5M from the ISG Contracts Knowledgebase, *Managed Services, formerly called Traditional Sourcing, is defined as ITO/BPO, Infrastructure, ADM and Network markets

Global Commercial Sector Contracting Trends - 1Q20 Combined Market surpassed US\$14bn for the first time ever. Managed Services advanced slightly after starting the quarter strong with some larger deals. Pandemic has seen strong hyperscale demand, as providers like Microsoft, AWS and Google regularly see peak loads.

Exhibit 2: Global Commercial Sector ACV



Source: 1Q20 - ISG - Outsourcing - Index

Source: 1Q20 - ISG - Outsourcing - Index

Exhibit 4: Global Combined Market Quarterly ACV (US\$bn)*



Source: 1Q20 – ISG – Outsourcing – Index, *Contracts with ACV ≥ \$5M from the ISG Contracts Knowledgebase



Exhibit 5: Global Sourcing Standouts - Sourcing standouts grouped by company size

Big 15	The Building 15		The Breakthrough 15		The Booming 15	
es > \$10B	Revenues \$3B-\$10B		Revenues \$1B-\$3B		Revenues <\$1B	
es Market						
DXC Technology IBM Global Services Infosys NTT Data TCS	Alight Solutions Amdocs Bechtle Computacenter HCL	OptumInsight* Tech Mahindra Teleperformance T-Systems Wipro	Atento Axians EPAM Systems* JLL LTI Mindtree	Mphasis NS Solutions Sutherland Unisys Virtusa	CSG Systems Digita* Ensono EXL	Persistent Systems SoftwareONE* Startek
arket						
Microsoft Salesforce	Adobe Systems Equinix	Intuit* ServiceNow Workday*	Allscripts* Autodesk	CDK Global* Digital Realty	Atlassian CyrusOne DocuSign Flexential	JDA Software* OVH Proofpoint* RingCentral*
	es > \$10B es Market DXC Technology IBM Global Services Infosys NTT Data TCS arket Microsoft	es > \$10B Revenues es Market DXC Technology IBM Global Services Infosys NTT Data TCS Arket Microsoft Revenues Alight Solutions Amdocs Bechtle Computacenter HCL Arket	Revenues \$3B-\$10B Res Market DXC Technology IBM Global Services Infosys Bechtle TCS NTT Data TCS HCL Microsoft Salesforce Adobe Systems Fauinix Revenues \$3B-\$10B OptumInsight* Tech Mahindra Teleperformance T-Systems Wipro Intuit* ServiceNow	Revenues \$3B-\$10B Atlanta \$4B\$ Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$3B-\$10B Atlanta \$4B\$ Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$3B-\$10B Atlanta \$4B\$ Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$3B-\$10B Atlanta \$4B\$ Revenues \$3B-\$10B Atlanta \$4B\$ Revenues \$3B-\$10B Atlanta \$4B\$ Atl	Revenues \$3B-\$10B Revenues \$1B-\$3B Revenues \$1B-\$1B Revenues \$1	Revenues \$3B-\$10B Revenues \$3B-\$10B Revenues \$1B-\$3B Revenues \$1B-\$40 Revenues \$

Source: 1Q20 - ISG - Outsourcing - Index, Placements based on the annual value of commercial contract awards in the past 12 months sourced from ISG Contracts Knowledgebase

Exhibit 6: Global Commercial Sector Industry Award trends (US\$bn)*

2Q19-1Q20 (TTM) Annual Growth	Global Market 2019 Full Year	Business Services	Retail & Consumer Packaged Goods	Energy	Financial Services	Healthcare & Pharma	Manufacturing	Telecom & Media	Travel, Transport Leisure
	\$55.9B ACV	\$9.9 ACV	\$6.5B ACV	\$3.5B ACV	\$11.3B ACV	\$5.8B ACV	\$8.4B ACV	\$5.8B ACV	\$4.7B ACV
Combined Market	6.1%	12%	-1%	-9%	0%	16%	2%	30%	5%
Managed Services	2.8%	8%	-20%	-14%	-6%	24%	3%	54%	0%
As-a-Service	9.5%	13%	14%	3%	12%	6%	1%	6%	9%
Americas	5.6%	13%	-6%	-1%	8%	13%	-10%	30%	1%
EMEA	5.0%	4%	2%	-15%	-1%	28%	7%	23%	14%
Asia Pacific	10.2%	18%	11%	-6%	-23%	13%	41%	50%	-11%

 $Source: 1Q20-ISG-Outsourcing-Index, *Contracts\ with\ ACV \geq \$5M\ from\ the\ ISG\ Contracts\ Knowledge base$

Americas Commercial Sector Contracting Trends - Managed Services advanced 6% YoY with three straight quarters over US\$3bn; Infrastructure ACV was up 20%+ on strong network activity. As-a-Service ACV surpassed US\$4bn for the first time. COVID-19 impacted the Americas later in the quarter, resulting in stronger numbers than in the other regions.

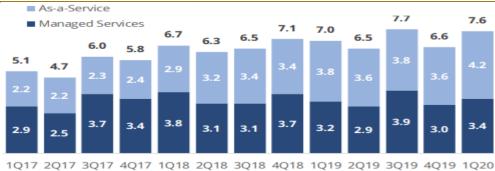
Exhibit 7: Americas Commercial Sector Exhibit 8: America Comm. Sector ACV by type (US\$bn)*



Source: 1Q20 – ISG – Outsourcing – Index Source: 1Q20 – ISG – Outsourcing – Index



Exhibit 9: Americas Commercial Sector Quarterly ACV (US\$bn)*



Source: 1Q20 - ISG - Outsourcing - Index, *Contracts with ACV ≥ \$5M from the ISG Contracts Knowledgebase

Exhibit 10: Americas Top 15s - Sourcing standouts grouped by company size

The	Big 15	The Bu	ilding 15	The Break	kthrough 15	The Bo	oming 15
Revenu	ues > \$10B	Revenue	s \$3B-\$10B	Revenues \$1B-\$3B		Revenues <\$1B	
Managed Servi	ices Market						
Accenture AT&T Atos Capgemini Cognizant	DXC Technology IBM Global Services Infosys NTT DATA TCS	Alight Solutions Amdocs Cushman & Wakefield* HCL OptumInsight	SS&C Technologies* Tech Mahindra Teleperformance Wipro	Atento EPAM Systems JLL LTI Mindtree Mphasis	Sutherland Sykes TTEC Unisys Virtusa	CSG Systems Ensono EXL	KPIT Technologies* Persistent Systems Startek
As-a-Service M	larket						
Amazon Google Microsoft	Salesforce SAP	Adobe Systems Equinix Intuit Inc.*	Paychex ServiceNow Workday	Allscripts* Autodesk	Digital Realty Ultimate Software*	Ceridian HCM CyrusOne Flexential HubSpot* JDA Software*	Paycom Proofpoint RingCentral Slack*
* New to leaderboard in	1Q20	Providers in alphabetical	order; no rankings implied. F	Revenues sourced from D	&B and individual company fi	nancial fillings.	

Source: 1Q20 - ISG - Outsourcing - Index, Placements based on the annual value of commercial contract awards in the past 12 months sourced from ISG Contracts Knowledgebase

Asia Pacific Commercial Sector Contracting Trends - 1Q20 Combined Market up 8%; As-a-Service accounted for over 75% of activity for second consecutive quarter. Managed Services sector remained tepid; down 27% against a difficult compare; Most geographies fell YoY. As-a-service accelerated despite some demand constraints in China during the early part of the quarter.

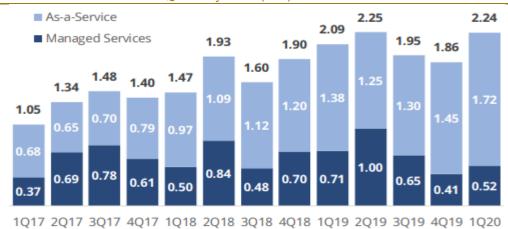
Exhibit 11: APAC Comm. Sector ACV

Exhibit 12: APAC Comm. Sector ACV Type (\$bn)* ITO 1.90 Combined Managed Market ACV Services ACV BPO ■ 2Q19-1Q20 0.68 ■ 2Q18-1Q19 2Q17-1Q18 SaaS 0.70 As-a-Service As-a-Service ACV laaS Market Ratio 2.40 Source: 1Q20 - ISG - Outsourcing - Index

Source: 1Q20 - ISG - Outsourcing - Index



Exhibit 13: Asia Pacific Commercial Sector Quarterly ACV (\$bn) *



Source: 1Q20 − ISG − Outsourcing − Index, *Contracts with ACV \geq \$5M from the ISG Contracts Knowledgebase

Exhibit 14: Asia Pacific Top 15s - Sourcing standouts grouped by company size

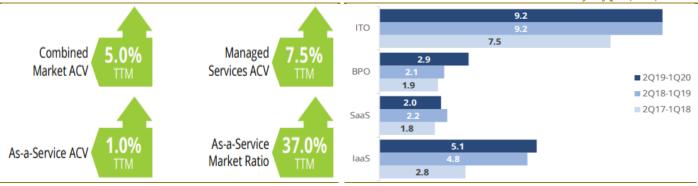
The	The Building 15		The Breakthrough 15		The Booming 15	
Reve	nues \$3B-\$10B	Revenues	\$1B-\$3B	Revenue	s <\$1B	
et						
	Toletra	Digital China JLL Neusoft Nihon Unisys NS Solutions	SCSK Sutherland transcosmos TTEC* Unisys	Beyondsoft ChinaSoft Fuji Soft Hyundai Information Technology*	PLDT Relia Shinsegae I&C Taiji Computer WNS	
ogle Adoosoft Adoosoft	obe Systems Equinix	Autodesk CDK Global* Digital Realty	PTC Sage	Atlassian Kingdee Knowlarity Communications*	Veeva Systems Xero Zoho Corp.*	
	Rever et al Services Amadeus CC* Amdocs Data Genpact CS HCL IT Holdings (TIS ITOCHU Techn Solutions ogle osoft Ad	Revenues \$3B-\$10B et al Services Amadeus Amdocs CC* Amdocs Genpact CS HCL IT Holdings (TIS)* ITOCHU Techno- Solutions Telstra T-Systems* Wipro Limited Adobe Systems Equinix	Revenues \$3B-\$10B Revenues et al Services Amadeus Nomura Research Institute CC* Amdocs Samsung SDS Data Genpact Sodexho TECH Mahindra IT Holdings (TIS)* ITOCHU Techno- Solutions Telstra T-Systems* Wipro Limited Adobe Systems Fouinix Autodesk CDK Global*	Revenues \$3B-\$10B Revenues \$1B-\$3B et al Services Amadeus Amdocs CC* Amdocs Data Genpact CS HCL IT Holdings (TIS)* ITOCHU Techno- Solutions Tech Mahindra T-Systems* Wipro Limited Adobe Systems Fauinix Autodesk CDK Global* PTC Sage	Revenues \$3B-\$10B Revenues \$1B-\$3B Revenues \$1	

* New to leaderboard in 1Q20 Providers in alphabetical order; no rankings implied. Revenues sourced from D&B and individual company financial fillings.

Source: 1Q20 - ISG - Outsourcing - Index, Placements based on the annual value of commercial contract awards in the past 12 months sourced from ISG Contracts Knowledgebase

EMEA Commercial Sector Contracting Trends - Managed Services was up 6% YoY against an easy compare; DACH and Benelux contributed to the rise. As-a-Service ACV up just 1% YoY as enterprise battle in public cloud infrastructure intensified. Initial lockdown measures implemented in Italy followed by DACH, Spain, the U.K. and rest of Europe.

Exhibit 15: EMEA Comm. Sector ACV Exhibit 16: EMEA Comm. Sector ACV by Type (\$bn)*

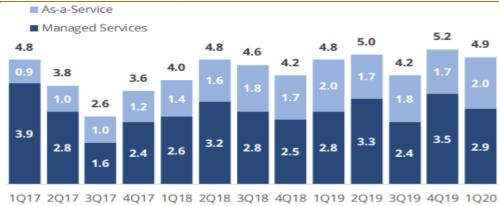


Source: 1Q20 - ISG - Outsourcing - Index

Source: 1Q20 - ISG - Outsourcing - Index



Exhibit 17: EMEA Commercial Sector Quarterly ACV (US\$bn)*



 $Source: 1Q20-ISG-Outsourcing-Index, *Contracts with ACV \geq \$5M from the ISG Contracts Knowledge base and the ISG Contracts Co$

Exhibit 18: EMEA Top 15s - Sourcing standouts grouped by company size

Big 15	The Building 15 Revenues \$3B-\$10B		The Breakthrough 15		The Booming 15	
ues > \$10B			Revenues \$	Revenues \$1B-\$3B		Revenues <\$1B
ices Market						
DXC Technology IBM Global Services Infosys ISS Global TCS	Amdocs Bechtle CGI Computacenter HCL	Serco Sopra Steria Tech Mahindra Teleperformance T-Systems	Alten Group Asseco Axians Cancom Fiducia & GAD IT AG	LTI Mindtree* MITIE Tieto Unisys	Allgeier SE Digita* EXL Fastweb Gijima*	HH Global* NNIT A/S QIWI Reply SpA SoftwareONE*
Market	Orange Business Services	Wipro	Finanz Informatik JLL	Virtusa* Webhelp	HGS	SVA System Vertrie Alexander GmbH
Salesforce* SAP	Adobe Systems Equinix United Internet		Autode	sk		cuSign* OVH 'isma*
	ices Market DXC Technology IBM Global Services Infosys ISS Global TCS Market Salesforce*	DXC Technology Amdocs IBM Global Services Bechtle ISS Global Computacenter TCS HCL Orange Business Services Market Salesforce* SAP Revenues Adobe S Bechtle CGI Computacenter HCL Orange Business Services Adobe S Equ	Ices Market DXC Technology Amdocs Serco IBM Global Services Bechtle Sopra Steria ISS Global Computacenter Teleperformance TCS HCL T-Systems Orange Business Services Market Salesforce* SAP Adobe Systems Equinix	Ices Market DXC Technology Amdocs Serco Alten Group IBM Global Services Bechtle Sopra Steria Asseco Infosys CGI Tech Mahindra Axians ISS Global Computacenter Teleperformance Cancom TCS HCL T-Systems Fiducia & GAD IT AG Orange Business Services Wipro Finanz Informatik JLL Market Salesforce* SAP Adobe Systems Equinix Autode	Ices Market DXC Technology Amdocs Serco Alten Group LTI IBM Global Services Bechtle Sopra Steria Asseco Mindtree* Infosys CGI Tech Mahindra Axians MITIE ISS Global Computacenter Teleperformance Cancom Tieto TCS HCL T-Systems Fiducia & GAD IT AG Unisys Orange Business Services Wipro Finanz Informatik Virtusa* JLL Webhelp Market Salesforce* SAP Adobe Systems Equinix Autodesk	tices Market DXC Technology Amdocs Serco Alten Group LTI Allgeier SE IBM Global Services Bechtle Sopra Steria Asseco Mindtree* Digita* Infosys CGI Tech Mahindra Axians MITIE EXL ISS Global Computacenter Teleperformance Cancom Tieto Fastweb TCS HCL T-Systems Fiducia & GAD IT AG Unisys Gijima* Orange Business Services Wipro Finanz Informatik Virtusa* HGS Market Salesforce* SAP Adobe Systems Equinix Autodesk

Source: 1Q20 - ISG - Outsourcing - Index, Placements based on the annual value of commercial contract awards in the past 12 months sourced from ISG Contracts Knowledgebase

What is the Impact of COVID-19 on the Managed Services Market?

First Quarter - Managed Services was depressed 700 basis points. Managed Services ACV was on track for 9-10% rise YoY, As-a-Service impacted minimally; IaaS saw brief surge due to WFH mandate.

Second Quarter - Managed Services braces for 17% decline. SaaS providers may feel hit as firms reduce costs & user licenses amid furloughs. IaaS providers may get boost as firms move more workloads to public cloud.

Second Half - Managed Services rebound expected in 2H. Overall ACV for the year may drop 7% YoY. Digital transformation likely to accelerate post-COVID. SaaS spending likely to shift to cybersecurity, cloud migration, collaborative tools.



Technology

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