

# Consolidated Balance Sheets

(In thousands, except for share data)

June 29, 2019      June 30, 2018

<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 513,460	\$ 552,325
Accounts and notes receivable, less allowances of \$28,176 and \$25,768	4,181,696	4,073,723
Inventories	3,216,034	3,125,413
Prepaid expenses and other current assets	210,582	187,880
Income tax receivable	19,733	64,112
Total current assets	8,141,505	8,003,453
Plant and equipment at cost, less accumulated depreciation	4,501,705	4,521,660
Other long-term assets		
Goodwill	3,896,226	3,955,485
Intangibles, less amortization	857,301	979,812
Deferred income taxes	80,760	83,666
Other assets	489,025	526,328
Total other long-term assets	5,323,312	5,545,291
<b>TOTAL ASSETS</b>	<b>\$ 17,966,522</b>	<b>\$ 18,070,404</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities		
Notes payable	\$ 3,957	\$ 4,176
Accounts payable	4,314,620	4,136,482
Accrued expenses	1,729,941	1,608,966
Accrued income taxes	17,343	56,793
Current maturities of long-term debt	37,322	782,329
Total current liabilities	6,103,183	6,588,746
Long-term liabilities		
Long-term debt	8,122,058	7,540,765
Deferred income taxes	172,232	319,124
Other long-term liabilities	1,031,020	1,077,163
Total long-term liabilities	9,325,310	8,937,052
Commitments and contingencies		
Noncontrolling interest	35,426	37,649
Shareholders' equity		
Preferred stock, par value \$1 per share Authorized 1,500,000 shares, issued none	-	-
Common stock, par value \$1 per share Authorized 2,000,000,000 shares, issued 765,174,900 shares	765,175	765,175
Paid-in capital	1,457,419	1,383,619
Retained earnings	11,229,679	10,348,628
Accumulated other comprehensive loss	(1,599,729)	(1,409,269)
Treasury stock at cost, 252,297,926 and 244,533,248 shares	(9,349,941)	(8,581,196)
Total shareholders' equity	2,502,603	2,506,957
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>\$ 17,966,522</b>	<b>\$ 18,070,404</b>

See Notes to Consolidated Financial Statements

# Consolidated Results of Operations

(In thousands, except for share and per share data)	Year Ended		
	Jun. 29, 2019	Jun. 30, 2018	Jul. 1, 2017
Sales	\$ 60,113,922	\$ 58,727,324	\$ 55,371,139
Cost of sales	48,704,935	47,641,933	44,813,632
Gross profit	11,408,987	11,085,391	10,557,507
Operating expenses	9,078,837	8,771,335	8,502,891
Operating income	2,330,150	2,314,056	2,054,616
Interest expense	360,423	395,483	302,878
Other (income) expense, net	(36,109)	(37,651)	(14,492)
Earnings before income taxes	2,005,836	1,956,224	1,766,230
Income taxes	331,565	525,458	623,727
<b>NET EARNINGS</b>	<b>\$ 1,674,271</b>	<b>\$ 1,430,766</b>	<b>\$ 1,142,503</b>
Net earnings:			
<b>BASIC EARNINGS PER SHARE</b>	<b>\$ 3.24</b>	<b>\$ 2.74</b>	<b>\$ 2.10</b>
<b>DILUTED EARNINGS PER SHARE</b>	<b>3.20</b>	<b>2.70</b>	<b>2.08</b>
Average shares outstanding	516,890,581	522,926,914	543,496,816
Diluted shares outstanding	523,381,124	529,089,854	548,545,027

See Notes to Consolidated Financial Statements

# Consolidated Statements of Comprehensive Income

(In thousands)	Year Ended		
	Jun. 29, 2019	Jun. 30, 2018	Jul. 1, 2017
Net earnings	\$ 1,674,271	\$ 1,430,766	\$ 1,142,503
Other comprehensive (loss) income:			
Foreign currency translation adjustment	(119,126)	(22,987)	(11,243)
Items presented net of tax:			
Amortization of cash flow hedges	8,620	8,240	7,082
Change in net investment hedges	43,839	5,791	(24,012)
Change in cash flow hedges	(4,062)	14,343	(6,698)
Amortization of prior service cost	6,400	6,905	7,004
Amortization of actuarial loss	26,116	25,110	25,965
Actuarial (loss) gain	(155,074)	52,511	97,283
Change in marketable securities	2,827	-	-
Total other comprehensive (loss) income	(190,460)	89,913	95,381
<b>COMPREHENSIVE INCOME</b>	<b>\$ 1,483,811</b>	<b>\$ 1,520,679</b>	<b>\$ 1,237,884</b>

See Notes to Consolidated Financial Statements

# Consolidated Cash Flows

(In thousands)	Year Ended		
	Jun. 29, 2019	Jun. 30, 2018	Jul. 1, 2017
Cash flows from operating activities:			
Net earnings	\$ 1,674,271	\$ 1,430,766	\$ 1,142,503
Adjustments to reconcile net earnings to cash provided by operating activities:			
Share-based compensation expense	104,904	93,841	83,883
Depreciation and amortization	763,935	765,498	901,992
Amortization of debt issuance and other debt-related costs	21,382	28,474	31,852
Gain on sale of business	(66,309)	-	-
Loss on extinguishment of debt	-	53,104	-
Deferred income taxes	(126,719)	187,908	(51,846)
Provision for losses on receivables	62,946	21,448	20,672
Other non-cash items	(3,172)	3,986	6,704
Additional changes in certain assets and liabilities, net of effect of businesses acquired:			
(Increase) decrease in receivables	(203,458)	(37,457)	20,452
(Increase) in inventories	(114,667)	(89,737)	(113,647)
(Increase) decrease in prepaid expenses and other current assets	(18,535)	(19,643)	8,158
Increase in accounts payable	246,420	76,897	322,775
Increase (decrease) in accrued expenses	137,517	47,105	(4,476)
Increase (decrease) in accrued income taxes	4,929	(10,652)	(74,590)
(Increase) in other assets	(21,346)	(81,104)	(43,236)
(Decrease) in other long-term liabilities	(50,891)	(315,054)	(18,629)
Net cash provided by operating activities	2,411,207	2,155,380	2,232,567
Cash flows from investing activities:			
Additions to plant and equipment	(692,391)	(687,815)	(686,378)
Proceeds from sales of plant and equipment	20,941	22,255	23,715
Acquisition of businesses, net of cash acquired	(106,616)	(248,105)	(2,921,798)
Proceeds from sale of business	149,879	-	-
Purchase of marketable securities	(116,440)	-	-
Other investing activities	1,772	3,252	6,787
Net cash used for investing activities	(742,855)	(910,413)	(3,577,674)
Cash flows from financing activities:			
Bank and commercial paper borrowings (repayments), net	132,100	(119,700)	119,700
Other debt borrowings	388,180	1,000,599	753,834
Other debt repayments	(790,250)	(552,036)	(143,664)
Tender and redemption premiums for senior notes	-	(281,762)	-
Proceeds from stock option exercises	253,135	268,751	204,805
Treasury stock purchases	(1,022,033)	(978,901)	(1,886,121)
Dividends paid	(775,430)	(722,158)	(698,647)
Other financing activities	(22,976)	(25,262)	(32,494)
Net cash used for financing activities	(1,837,274)	(1,410,469)	(1,682,587)
Effect of exchange rates on cash, cash equivalents and restricted cash	(14,677)	11,844	(22,104)
Net decrease in cash, cash equivalents and restricted cash	(183,599)	(153,658)	(3,049,798)
Cash, cash equivalents and restricted cash at beginning of period	715,844	869,502	3,919,300
<b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH AT END OF PERIOD</b>	<b>\$ 532,245</b>	<b>\$ 715,844</b>	<b>\$ 869,502</b>
Supplemental disclosures of cash flow information:			
Cash paid during the period for:			
Interest	\$ 346,670	\$ 301,672	\$ 285,025
Income taxes	531,103	268,384	761,384

See Notes to Consolidated Financial Statements