

VF CORPORATION
Consolidated Balance Sheets

(In thousands, except share amounts)

	March 2020	March 2019
ASSETS		
Current assets		
Cash and equivalents	\$ 1,369,028	\$ 402,226
Accounts receivable, less allowance for doubtful accounts of: March 2020 - \$37,099; March 2019 - \$19,009	1,308,051	1,372,625
Inventories	1,293,912	1,173,102
Other current assets	444,886	425,612
Current assets of discontinued operations	611,139	1,299,892
Total current assets	5,027,016	4,673,457
Property, plant and equipment, net	954,406	876,093
Intangible assets, net	1,854,545	1,907,457
Goodwill	1,156,019	1,491,684
Operating lease right-of-use assets	1,273,514	—
Other assets	867,751	768,482
Other assets of discontinued operations	—	639,612
TOTAL ASSETS	\$ 11,133,251	\$ 10,356,785
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Short-term borrowings	\$ 1,228,812	\$ 659,060
Current portion of long-term debt	1,018	5,263
Accounts payable	407,021	489,600
Accrued liabilities	1,260,252	1,125,242
Current liabilities of discontinued operations	126,781	382,439
Total current liabilities	3,023,884	2,661,604
Long-term debt	2,608,269	2,115,884
Operating lease liabilities	1,020,651	—
Other liabilities	1,123,113	1,234,881
Other liabilities of discontinued operations	—	45,900
Commitments and contingencies		
Total liabilities	7,775,917	6,058,269
Stockholders' equity		
Preferred Stock, par value \$1; shares authorized, 25,000,000; no shares outstanding at March 2020 or March 2019	—	—
Common Stock, stated value \$0.25; shares authorized, 1,200,000,000; shares outstanding at March 2020 - 388,812,158; March 2019 - 396,824,662	97,203	99,206
Additional paid-in capital	4,183,780	3,921,784
Accumulated other comprehensive income (loss)	(930,958)	(902,075)
Retained earnings	7,309	1,179,601
Total stockholders' equity	3,357,334	4,298,516
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 11,133,251	\$ 10,356,785

See notes to consolidated financial statements.

VF CORPORATION
Consolidated Statements of Income

	Year Ended March		Three Months Ended March (Transition Period)	Year Ended December
(In thousands, except per share amounts)	2020	2019	2018	2017
Net revenues	\$ 10,488,556	\$ 10,266,887	\$ 2,181,546	\$ 8,394,684
Costs and operating expenses				
Cost of goods sold	4,690,520	4,656,326	1,008,641	3,849,248
Selling, general and administrative expenses	4,547,008	4,420,379	1,025,353	3,662,062
Impairment of goodwill	323,223	—	—	—
Total costs and operating expenses	9,560,751	9,076,705	2,033,994	7,511,310
Operating income	927,805	1,190,182	147,552	883,374
Interest income	19,867	15,008	1,533	13,002
Interest expense	(92,042)	(107,738)	(24,115)	(101,974)
Loss on debt extinguishment	(59,772)	—	—	—
Other income (expense), net	(68,650)	(59,139)	6,346	(6,523)
Income from continuing operations before income taxes	727,208	1,038,313	131,316	787,879
Income taxes	98,062	167,887	2,341	519,809
Income from continuing operations	629,146	870,426	128,975	268,070
Income from discontinued operations, net of tax	50,303	389,366	123,818	346,853
Net income	\$ 679,449	\$ 1,259,792	\$ 252,793	\$ 614,923
Earnings per common share - basic				
Continuing operations	\$ 1.59	\$ 2.20	\$ 0.33	\$ 0.67
Discontinued operations	0.13	0.99	0.31	0.87
Total earnings per common share - basic	\$ 1.72	\$ 3.19	\$ 0.64	\$ 1.54
Earnings per common share - diluted				
Continuing operations	\$ 1.57	\$ 2.17	\$ 0.32	\$ 0.66
Discontinued operations	0.13	0.97	0.31	0.86
Total earnings per common share - diluted	\$ 1.70	\$ 3.15	\$ 0.63	\$ 1.52
Weighted average shares outstanding				
Basic	395,411	395,189	395,253	399,223
Diluted	399,936	400,496	401,276	403,559

See notes to consolidated financial statements.

VF CORPORATION
Consolidated Statements of Cash Flows

	Year Ended March		Three Months Ended March (Transition Period)	Year Ended December
	2020	2019	2018	2017
(In thousands)				
OPERATING ACTIVITIES				
Net income	\$ 679,449	\$ 1,259,792	\$ 252,793	\$ 614,923
Income from discontinued operations, net of tax	50,303	389,366	123,818	346,853
Income from continuing operations, net of tax	629,146	870,426	128,975	268,070
Adjustments to reconcile net income to cash provided (used) by operating activities:				
Impairment of goodwill	323,223	—	—	—
Depreciation and amortization	267,619	255,729	59,594	238,320
Reduction in the carrying amount of right-of-use assets	392,707	—	—	—
Stock-based compensation	68,205	84,285	19,822	63,888
Provision for doubtful accounts	32,927	16,280	2,264	16,798
Pension expense in excess of (less than) contributions	(2,787)	(1,850)	1,413	25,022
Deferred income taxes	(74,499)	(47,983)	3,935	(80,644)
Loss on extinguishment of debt	59,772	—	—	—
Loss on sale of businesses, net of tax	—	33,648	—	—
Other, net	89,603	(39,322)	(205)	(11,454)
Changes in operating assets and liabilities:				
Accounts receivable	(5,947)	(310,898)	33,340	(39,242)
Inventories	(140,744)	(58,700)	(83,529)	38,633
Accounts payable	(73,674)	68,082	(140,562)	41,876
Income taxes	(61,737)	(28,371)	(65,328)	460,558
Accrued liabilities	(327,512)	406,599	(143,810)	16,057
Operating lease right-of-use assets and liabilities	(388,244)	—	—	—
Other assets and liabilities	12,388	(7,880)	(69,311)	(20,010)
Cash provided (used) by operating activities - continuing operations	800,446	1,240,045	(253,402)	1,017,872
Cash provided by operating activities - discontinued operations	74,081	424,178	10,179	456,788
Cash provided (used) by operating activities	874,527	1,664,223	(243,223)	1,474,660
INVESTING ACTIVITIES				
Business acquisitions, net of cash received	—	(320,405)	—	(740,541)
Proceeds from sale of businesses, net of cash sold	—	430,286	—	214,968
Capital expenditures	(288,189)	(215,776)	(45,501)	(140,185)
Software purchases	(45,647)	(53,226)	(18,663)	(63,633)
Other, net	48,529	(18,245)	17,916	(7,451)
Cash used by investing activities - continuing operations	(285,307)	(177,366)	(46,248)	(736,842)
Cash used by investing activities - discontinued operations	(16,740)	(43,266)	(9,742)	(39,409)
Cash used by investing activities	(302,047)	(220,632)	(55,990)	(776,251)
FINANCING ACTIVITIES				
Net increase (decrease) in short-term borrowings	576,560	(864,177)	795,908	686,453
Payments on long-term debt	(649,054)	(6,264)	(1,484)	(254,314)
Payment of debt issuance costs	(7,274)	(2,123)	—	—
Proceeds from long-term debt	1,076,632	—	—	—
Share repurchases	(1,000,007)	(150,676)	(250,282)	(1,200,356)
Cash dividends paid	(748,663)	(767,061)	(181,373)	(684,679)
Cash received from Kontoor Brands, net of cash transferred of \$126.8 million	906,148	—	—	—
Proceeds from issuance of Common Stock, net of shares withheld for taxes	155,390	199,296	44,017	89,893
Cash provided (used) by financing activities	\$ 309,732	\$ (1,591,005)	\$ 406,786	\$ (1,363,003)

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See notes to consolidated financial statements.