JUNIATA COLLEGE FISCAL YEAR 2022 PRELIMINARY BUDGET As of 11/30/2021

	Fiscal Year 2022 Budget		Adjustments			Fiscal Year 2022 Projection	50% of Fiscal Year 2022 Budget	Actuals Through November 30, 2021	
OPERATING REVENUES									
Undergraduate Tuition	\$	63,412,260	\$	_	\$	63,412,260	31,706,130	\$	31,321,472
Course Fees (offset of course expenses)		226,552		18,856	Ċ	245,408	122,704		164,771
Fees		1,063,622		-		1,063,622	531,811		811,763
Graduate Tuition		750,000		(300,000)		450,000	225,000		304,854
Room and Board		14,506,532				14,506,532	7,253,266		7,329,202
Endowment Income		7,168,673				7,168,673	3,584,337		3,500,000
Annual Operating Gifts		2,700,000				2,700,000	1,350,000		454,914
Release of Prior Year Donor Restrictions		2,964,000				2,964,000	1,482,000		-
Federal, State and Private Grants		900,000				900,000	450,000		1,328,449
American Rescue Plan		1,418,714				1,418,714	709,357		1,418,714
Support from Quasi-Endowment		1,241,632				1,241,632	620,816		-
Other Auxiliary Revenue		57,400				57,400	28,700		16,144
Miscellaneous Income		900,000				900,000	450,000		238,651
TOTAL OPERATING REVENUES	\$	97,309,385	\$	(281,144)	\$	97,028,241	48,514,120	\$	46,724,162
Financial Aid		(41,926,236)		484,717		(41,926,236)	(20,963,118)		(21,737,307)
OPERATING REVENUES NET OF FINANCIAL AID	\$	55,383,149	\$	203,573	\$	55,102,005	27,551,003	\$	24,986,855
OPERATING EXPENSES									
Instructional	\$	444,630			\$	444,630	222,315		165,648
Course Fee Expense (offset revenue)		226,552		18,856		245,408	122,704		55,009
Academic Support		1,344,650				1,344,650	672,325		493,132
Planned Restricted Spending		1,082,582				1,082,582	541,291		877,923
Development						-	-		95,718
Research and Public Service		46,200				46,200	23,100		11,611
Student Services		2,493,520				2,493,520	1,246,760		1,408,181
Institutional Support		3,366,810				3,366,810	1,683,405		1,529,772
Operation and Maintenance of Plant		720,960				720,960	360,480		269,472
Auxiliary Enterprises		5,057,194				5,057,194	2,528,597		1,927,987
Professional Development		193,080				193,080	96,540		30,350
Debt Service - Interest only		2,069,067				2,069,067	1,034,534		951,308
Faculty Salaries		8,202,496				8,202,496	4,101,248		1,441,558
Administrative Salaries - Exempt		8,476,452				8,476,452	4,238,226		3,439,402
Administrative Salaries - Non-Exempt		1,782,003				1,782,003	891,002		801,000
Union Wages		1,790,545				1,790,545	895,272		732,383
Student Wages		861,938				861,938	430,969		332,438
Medical Benefits		5,482,922				5,482,922	2,741,461		1,408,663
Other Fringe Benefits		5,528,647				5,528,647	2,764,323		3,944,613
Utilities		1,581,920				1,581,920	790,960		467,293
COVID Expenses		200,000				200,000	100,000		14,172
Contingency Fund		597,390				597,390	298,695		-
Identified Expense Reductions									
PROJECTED OPERATING EXPENSES		51,549,557		18,856		51,568,413.29	25,784,207		20,397,634.23
NET OPERATING REVENUE		3,833,592		184,717		3,533,592	1,766,796		4,589,221
OTHER:									
Depreciation		(4,500,000)		=		(4,500,000)	(2,250,000)		(1,967,616)
NET (must be >=-\$2,925,000 FOR FY22)	\$	(666,408)	\$	184,717	\$	(966,408)	(483,204)	\$	2,621,605