



# Information Technology Concepts

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## Chapter 04 – IT Professional Ethics

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# Chapter 04

## IT Professional Ethics

### 4.1 Introduction

Based on Melissa Woo's article in [edcause.edu](https://edcause.edu) we learn about Ethics and the IT Professional.

*“Just because you can do something doesn't mean you should do it.  
Like any other profession, information technology benefits from a standard,  
accepted code of ethics that helps guide behavior  
in sometimes confusing contexts.”*

Let's try to understand the following questions.

- » Is it okay to read campus users' emails?
- » What if you believe that university policies are being violated?
- » Would you tell the users that their email is being read?
- » Is it okay to look through files on a user's laptop when you're troubleshooting a problem?
- » What if the user is someone you think might be storing illegal content on the laptop?

If any of these questions caused you to stop and think about what you would do, you're not alone. Ethical choices often seem murky. We live in human society, subject to less-than-complete information, societal pressures, and multiple interpretations of facts. More often than not, we need to apply professional judgment, which is guided by our own experiences and reliance on laws, policies, and culture.

Let's consider somewhat more complicated situations:

*You're a system administrator with broad access to enterprise systems. Your supervisor has asked you to begin archiving all of the emails and web activity logs of one of your coworkers. Typically requests of this nature are initiated through a formal communication from your campus's legal office. You feel that this request*

*is inappropriate and possibly at odds with standard campus procedure and processes.*

*You raise your concerns with your supervisor but are told that this is a sensitive matter and details cannot be shared with you. After thinking more about the conversation you had with your supervisor, you are under the impression that you might lose your job if you persist in discussing the matter further or if you refuse to carry out the task.*

What would you do?

*Allegations are being made against an individual on campus. You believe the allegations could be disproved by analyzing data to which you have access, but you would have to explore the data to prove it. You don't believe that this information would otherwise be discovered or disclosed.*

What would you do?

*As IT professionals, what should we do when we encounter potentially murky situations like the ones described? Sometimes existing laws or institutional policy will guide ethical behavior; sometimes they won't. What many people often do not understand is that what is legal is not always ethical.*

As IT professionals, I think it is up to us to behave ethically in our activities. Inadvertently, it risks losing the trust of our teachers, faculty, employers, societies, and the general public. I can hardly imagine how IT professionals can carry on conducting their tasks successfully without such trust.

## **4.2 Sources of Ethical Guidance for IT Professionals**

Several resources help IT professionals searching for ethical guidelines within the scope of their job duties. For example, IEEE has a code of ethics for its members; the Association of Information Technology Professionals (AITP) has a code of ethics and conduct standards. SANS has published an IT code of ethics. There are other examples beyond these three, and many elements in these codes could be useful to higher education IT professionals. For instance, among other features that describe ethical behavior in the profession, in general, these codes assert that IT professionals need to commit to:

- » Integrity
- » Competence
- » Professional responsibilities
- » Work responsibilities
- » Societal responsibilities

Specific guidance stems from these general principles. Some joint commitments between the three codes are to:

- » Maintain technical competence
- » Avoid injury to others, their property, reputation, or employment
- » Reject bribes, kickbacks, etc.

The distinction between texts, which may be linked to the organizations' character and mission, which created the various codes, is fascinating but subtle. For example, the dedication to integrity and a commitment to non-discrimination are found in SANS and the IEEE. On the other hand, AITP and IEEE all undertake to recognize a practitioner's duty to society. In the light of IEEE's specified "promoting technological innovation and excellence to benefit humankind" mission, it is not shocking that its code calls for an undertaking to consider the possible implications of technological implementation.

Concerning the questions initially asked in this article, both the SANS IT code of ethics and AITP's Standards of Conduct would seem to cover the situations involving email and a user's laptop. Guidance from SANS indicates that an IT professional "... *will not peruse or examine [a coworker's] information... except as defined by the appointed roles.*"

### **4.3 Ethical Code**

Ethical codes fill gaps in laws and regulations that fail to reach or can not be applied. It is a guide of principles designed to help professionals conduct their business ethically. This code of ethics can also describe a company's ethical values or organization and reflect its mission. How employees are to approach different issues and how these standards should be enforced. Most professions have moral codes in which they must follow. Those codes often signify or state what they hold most dear. For example, CPAs

and doctors each have a code of ethics that reflects each of their profession's values and principles.

Unlike doctors and other professionals, most IT professionals do not have a general rule-making body. They may have many professional organizations specialized in specific groups.

- » Association of Information Technology Professionals(AITP)
- » CyberSecurity Institute (CSI)
- » Independent Computer Consultants (ICCA)
- » Information Systems Security Association (ISSA)
- » Association for Computer Operations Management(AFCOM)
- » Computing Technology Industry Association(CompTIA)

These bodies' existence is made necessary due to the lack of respect for ethics in society, requiring the validation of these types of bodies and their power to enforce sanctions when ethical violations are made evident. Something that could be well covered by the state and academia.

It can be argued that these ruling bodies should be unnecessary since ethical considerations do not depend on one's profession, even if very specific considerations can seem restricted in the function another profession will share. It could also be stated that this is a function of the state and the legal system, that delegating these functions in non-governmental, even if public organizations, is detrimental to the public good, and overall block to the transparency of procedures. These bodies will also promote the exertion of corporate influence toward their specific groups' interests. One such interest is reducing competition by limiting or increasing the difficulty of access to functions and a general increase in prices since they permit a coordinated fixing of payments in a monopolistic way and promote obtaining special treatment and recognition for those that depend on their specific activities.

#### **4.4 IT Code of Ethics**

Because there are many different independent groups for the IT Code of Ethics, there are many other ideas about the guidelines.

SANS IT Code of Ethics general guidelines are:

- a. I will strive to know myself and be honest about my capability.

- b. I will conduct my business to ensure the IT profession is considered one of integrity and professionalism.
- c. I respect privacy and confidentiality.

ICCP Code of Ethics are:

- a. A high standard of skill and knowledge.
- b. A confidential relationship with people served.
- c. Public reliance upon the standards of conduct and established practice.
- d. The observance of an ethical code

#### 4.5 ACM Code of Ethics and Professional Conduct

Association for Computing Machinery has developed the code and guidelines about ethical code for IT. Detail about the approaches we can see below as following the [ACM's website](#)

##### **ACM Code of Ethics and Professional Conduct**

###### **Preamble**

Computing professionals' actions change the world. To act responsibly, they should reflect upon the wider impacts of their work, consistently supporting the public good. The ACM Code of Ethics and Professional Conduct ("the Code") expresses the conscience of the profession.

The Code is designed to inspire and guide the ethical conduct of all computing professionals, including current and aspiring practitioners, instructors, students, influencers, and anyone who uses computing technology in an impactful way. Additionally, the Code serves as a basis for remediation when violations occur. The Code includes principles formulated as statements of responsibility, based on the understanding that the public good is always the primary consideration. Each principle is supplemented by guidelines, which provide explanations to assist computing professionals in understanding and applying the principle.

Section 1 outlines fundamental ethical principles that form the basis for the remainder of the Code. Section 2 addresses additional, more specific considerations of professional responsibility. Section 3 guides individuals who have a leadership role, whether in the workplace or in a volunteer professional capacity. Commitment to ethical

conduct is required of every ACM member, and principles involving compliance with the Code are given in Section 4.

The Code as a whole is concerned with how fundamental ethical principles apply to a computing professional's conduct. The Code is not an algorithm for solving ethical problems; rather it serves as a basis for ethical decision-making. When thinking through a particular issue, a computing professional may find that multiple principles should be taken into account, and that different principles will have different relevance to the issue. Questions related to these kinds of issues can best be answered by thoughtful consideration of the fundamental ethical principles, understanding that the public good is the paramount consideration. The entire computing profession benefits when the ethical decision-making process is accountable to and transparent to all stakeholders. Open discussions about ethical issues promote this accountability and transparency.

## **1. GENERAL ETHICAL PRINCIPLES.**

A computing professional should . . .

### **1.1 Contribute to society and to human well-being, acknowledging that all people are stakeholders in computing.**

This principle, which concerns the quality of life of all people, affirms an obligation of computing professionals, both individually and collectively, to use their skills for the benefit of society, its members, and the environment surrounding them. This obligation includes promoting fundamental human rights and protecting each individual's right to autonomy. An essential aim of computing professionals is to minimize negative consequences of computing, including threats to health, safety, personal security, and privacy. When the interests of multiple groups conflict, the needs of those less advantaged should be given increased attention and priority.

Computing professionals should consider whether the results of their efforts will respect diversity, will be used in socially responsible ways, will meet social needs, and will be broadly accessible. They are encouraged to actively contribute to society by engaging in pro bono or volunteer work that benefits the public good.

In addition to a safe social environment, human well-being requires a safe natural environment. Therefore, computing professionals should promote environmental sustainability both locally and globally.

## **1.2 Avoid harm.**

In this document, "harm" means negative consequences, especially when those consequences are significant and unjust. Examples of harm include unjustified physical or mental injury, unjustified destruction or disclosure of information, and unjustified damage to property, reputation, and the environment. This list is not exhaustive.

Well-intended actions, including those that accomplish assigned duties, may lead to harm. When that harm is unintended, those responsible are obliged to undo or mitigate the harm as much as possible. Avoiding harm begins with careful consideration of potential impacts on all those affected by decisions. When harm is an intentional part of the system, those responsible are obligated to ensure that the harm is ethically justified. In either case, ensure that all harm is minimized.

To minimize the possibility of indirectly or unintentionally harming others, computing professionals should follow generally accepted best practices unless there is a compelling ethical reason to do otherwise. Additionally, the consequences of data aggregation and emergent properties of systems should be carefully analyzed. Those involved with pervasive or infrastructure systems should also consider Principle 3.7.

A computing professional has an additional obligation to report any signs of system risks that might result in harm. If leaders do not act to curtail or mitigate such risks, it may be necessary to "blow the whistle" to reduce potential harm. However, capricious or misguided reporting of risks can itself be harmful. Before reporting risks, a computing professional should carefully assess relevant aspects of the situation.

## **1.3 Be honest and trustworthy.**

Honesty is an essential component of trustworthiness. A computing professional should be transparent and provide full disclosure of all pertinent system capabilities, limitations, and potential problems to the appropriate parties. Making deliberately false or misleading claims, fabricating or falsifying data, offering or accepting bribes, and other dishonest conduct are violations of the Code.

Computing professionals should be honest about their qualifications, and about any limitations in their competence to complete a task. Computing professionals should be forthright about any circumstances that might lead to either real or perceived conflicts



of interest or otherwise tend to undermine the independence of their judgment. Furthermore, commitments should be honored.

Computing professionals should not misrepresent an organization's policies or procedures, and should not speak on behalf of an organization unless authorized to do so.

#### **1.4 Be fair and take action not to discriminate.**

The values of equality, tolerance, respect for others, and justice govern this principle. Fairness requires that even careful decision processes provide some avenue for redress of grievances.

Computing professionals should foster fair participation of all people, including those of underrepresented groups. Prejudicial discrimination on the basis of age, color, disability, ethnicity, family status, gender identity, labor union membership, military status, nationality, race, religion or belief, sex, sexual orientation, or any other inappropriate factor is an explicit violation of the Code. Harassment, including sexual harassment, bullying, and other abuses of power and authority, is a form of discrimination that, amongst other harms, limits fair access to the virtual and physical spaces where such harassment takes place.

The use of information and technology may cause new, or enhance existing, inequities. Technologies and practices should be as inclusive and accessible as possible and computing professionals should take action to avoid creating systems or technologies that disenfranchise or oppress people. Failure to design for inclusiveness and accessibility may constitute unfair discrimination.

**1.5 Respect the work required to produce new ideas, inventions, creative works, and computing artifacts.**

Developing new ideas, inventions, creative works, and computing artifacts creates value for society, and those who expend this effort should expect to gain value from their work. Computing professionals should therefore credit the creators of ideas, inventions, work, and artifacts, and respect copyrights, patents, trade secrets, license agreements, and other methods of protecting authors' works.

Both custom and the law recognize that some exceptions to a creator's control of a work are necessary for the public good. Computing professionals should not unduly oppose reasonable uses of their intellectual works. Efforts to help others by contributing

time and energy to projects that help society illustrate a positive aspect of this principle. Such efforts include free and open source software and work put into the public domain. Computing professionals should not claim private ownership of work that they or others have shared as public resources.

### **1.6 Respect privacy.**

The responsibility of respecting privacy applies to computing professionals in a particularly profound way. Technology enables the collection, monitoring, and exchange of personal information quickly, inexpensively, and often without the knowledge of the people affected. Therefore, a computing professional should become conversant in the various definitions and forms of privacy and should understand the rights and responsibilities associated with the collection and use of personal information.

Computing professionals should only use personal information for legitimate ends and without violating the rights of individuals and groups. This requires taking precautions to prevent re-identification of anonymized data or unauthorized data collection, ensuring the accuracy of data, understanding the provenance of the data, and protecting it from unauthorized access and accidental disclosure. Computing professionals should establish transparent policies and procedures that allow individuals to understand what data is being collected and how it is being used, to give informed consent for automatic data collection, and to review, obtain, correct inaccuracies in, and delete their personal data.

Only the minimum amount of personal information necessary should be collected in a system. The retention and disposal periods for that information should be clearly defined, enforced, and communicated to data subjects. Personal information gathered for a specific purpose should not be used for other purposes without the person's consent. Merged data collections can compromise privacy features present in the original collections. Therefore, computing professionals should take special care for privacy when merging data collections.

### **1.7 Honor confidentiality.**

Computing professionals are often entrusted with confidential information such as trade secrets, client data, nonpublic business strategies, financial information, research data, pre-publication scholarly articles, and patent applications. Computing

professionals should protect confidentiality except in cases where it is evidence of the violation of law, of organizational regulations, or of the Code. In these cases, the nature or contents of that information should not be disclosed except to appropriate authorities. A computing professional should consider thoughtfully whether such disclosures are consistent with the Code.

## **2. PROFESSIONAL RESPONSIBILITIES.**

A computing professional should . . .

### **2.1 Strive to achieve high quality in both the processes and products of professional work.**

Computing professionals should insist on and support high quality work from themselves and from colleagues. The dignity of employers, employees, colleagues, clients, users, and anyone else affected either directly or indirectly by the work should be respected throughout the process. Computing professionals should respect the right of those involved to transparent communication about the project. Professionals should be cognizant of any serious negative consequences affecting any stakeholder that may result from poor quality work and should resist inducements to neglect this responsibility.

### **2.2 Maintain high standards of professional competence, conduct, and ethical practice.**

High quality computing depends on individuals and teams who take personal and group responsibility for acquiring and maintaining professional competence. Professional competence starts with technical knowledge and with awareness of the social context in which their work may be deployed. Professional competence also requires skill in communication, in reflective analysis, and in recognizing and navigating ethical challenges. Upgrading skills should be an ongoing process and might include independent study, attending conferences or seminars, and other informal or formal education. Professional organizations and employers should encourage and facilitate these activities.

### **2.3 Know and respect existing rules pertaining to professional work.**

"Rules" here include local, regional, national, and international laws and regulations, as well as any policies and procedures of the organizations to which the professional belongs. Computing professionals must abide by these rules unless there is a compelling ethical justification to do otherwise. Rules that are judged unethical should be challenged. A rule may be unethical when it has an inadequate moral basis or causes recognizable harm. A computing professional should consider challenging the rule through existing channels before violating the rule. A computing professional who decides to violate a rule because it is unethical, or for any other reason, must consider potential consequences and accept responsibility for that action.

#### **2.4 Accept and provide appropriate professional review.**

High quality professional work in computing depends on professional review at all stages. Whenever appropriate, computing professionals should seek and utilize peer and stakeholder review. Computing professionals should also provide constructive, critical reviews of others' work.

#### **2.5 Give comprehensive and thorough evaluations of computer systems and their impacts, including analysis of possible risks.**

Computing professionals are in a position of trust, and therefore have a special responsibility to provide objective, credible evaluations and testimony to employers, employees, clients, users, and the public. Computing professionals should strive to be perceptive, thorough, and objective when evaluating, recommending, and presenting system descriptions and alternatives. Extraordinary care should be taken to identify and mitigate potential risks in machine learning systems. A system for which future risks cannot be reliably predicted requires frequent reassessment of risk as the system evolves in use, or it should not be deployed. Any issues that might result in major risk must be reported to appropriate parties.

#### **2.6 Perform work only in areas of competence.**

A computing professional is responsible for evaluating potential work assignments. This includes evaluating the work's feasibility and advisability, and making a judgment about whether the work assignment is within the professional's areas of competence. If at any time before or during the work assignment the professional

identifies a lack of a necessary expertise, they must disclose this to the employer or client. The client or employer may decide to pursue the assignment with the professional after additional time to acquire the necessary competencies, to pursue the assignment with someone else who has the required expertise, or to forgo the assignment. A computing professional's ethical judgment should be the final guide in deciding whether to work on the assignment.

## **2.7 Foster public awareness and understanding of computing, related technologies, and their consequences.**

As appropriate to the context and one's abilities, computing professionals should share technical knowledge with the public, foster awareness of computing, and encourage understanding of computing. These communications with the public should be clear, respectful, and welcoming. Important issues include the impacts of computer systems, their limitations, their vulnerabilities, and the opportunities that they present. Additionally, a computing professional should respectfully address inaccurate or misleading information related to computing.

## **2.8 Access computing and communication resources only when authorized or when compelled by the public good.**

Individuals and organizations have the right to restrict access to their systems and data so long as the restrictions are consistent with other principles in the Code. Consequently, computing professionals should not access another's computer system, software, or data without a reasonable belief that such an action would be authorized or a compelling belief that it is consistent with the public good. A system being publicly accessible is not sufficient grounds on its own to imply authorization. Under exceptional circumstances a computing professional may use unauthorized access to disrupt or inhibit the functioning of malicious systems; extraordinary precautions must be taken in these instances to avoid harm to others.

## **2.9 Design and implement systems that are robustly and usably secure.**

Breaches of computer security cause harm. Robust security should be a primary consideration when designing and implementing systems. Computing professionals should perform due diligence to ensure the system functions as intended, and take

appropriate action to secure resources against accidental and intentional misuse, modification, and denial of service. As threats can arise and change after a system is deployed, computing professionals should integrate mitigation techniques and policies, such as monitoring, patching, and vulnerability reporting. Computing professionals should also take steps to ensure parties affected by data breaches are notified in a timely and clear manner, providing appropriate guidance and remediation.

To ensure the system achieves its intended purpose, security features should be designed to be as intuitive and easy to use as possible. Computing professionals should discourage security precautions that are too confusing, are situationally inappropriate, or otherwise inhibit legitimate use.

In cases where misuse or harm are predictable or unavoidable, the best option may be to not implement the system.

### **3. PROFESSIONAL LEADERSHIP PRINCIPLES.**

Leadership may either be a formal designation or arise informally from influence over others. In this section, "leader" means any member of an organization or group who has influence, educational responsibilities, or managerial responsibilities. While these principles apply to all computing professionals, leaders bear a heightened responsibility to uphold and promote them, both within and through their organizations.

A computing professional, especially one acting as a leader, should . . .

#### **3.1 Ensure that the public good is the central concern during all professional computing work.**

People—including users, customers, colleagues, and others affected directly or indirectly—should always be the central concern in computing. The public good should always be an explicit consideration when evaluating tasks associated with research, requirements analysis, design, implementation, testing, validation, deployment, maintenance, retirement, and disposal. Computing professionals should keep this focus no matter which methodologies or techniques they use in their practice.

#### **3.2 Articulate, encourage acceptance of, and evaluate fulfillment of social responsibilities by members of the organization or group.**

Technical organizations and groups affect broader society, and their leaders should accept the associated responsibilities. Organizations—through procedures and attitudes oriented toward quality, transparency, and the welfare of society—reduce harm to the public and raise awareness of the influence of technology in our lives. Therefore, leaders should encourage full participation of computing professionals in meeting relevant social responsibilities and discourage tendencies to do otherwise.

### **3.3 Manage personnel and resources to enhance the quality of working life.**

Leaders should ensure that they enhance, not degrade, the quality of working life. Leaders should consider the personal and professional development, accessibility requirements, physical safety, psychological well-being, and human dignity of all workers. Appropriate human-computer ergonomic standards should be used in the workplace.

### **3.4 Articulate, apply, and support policies and processes that reflect the principles of the Code.**

Leaders should pursue clearly defined organizational policies that are consistent with the Code and effectively communicate them to relevant stakeholders. In addition, leaders should encourage and reward compliance with those policies, and take appropriate action when policies are violated. Designing or implementing processes that deliberately or negligently violate, or tend to enable the violation of, the Code's principles is ethically unacceptable.

### **3.5 Create opportunities for members of the organization or group to grow as professionals.**

Educational opportunities are essential for all organization and group members. Leaders should ensure that opportunities are available to computing professionals to help them improve their knowledge and skills in professionalism, in the practice of ethics, and in their technical specialties. These opportunities should include experiences that familiarize computing professionals with the consequences and limitations of particular types of systems. Computing professionals should be fully aware of the dangers of oversimplified approaches, the improbability of anticipating every possible operating condition, the inevitability of software errors, the interactions of systems and

their contexts, and other issues related to the complexity of their profession—and thus be confident in taking on responsibilities for the work that they do.

### **3.6 Use care when modifying or retiring systems.**

Interface changes, the removal of features, and even software updates have an impact on the productivity of users and the quality of their work. Leaders should take care when changing or discontinuing support for system features on which people still depend. Leaders should thoroughly investigate viable alternatives to removing support for a legacy system. If these alternatives are unacceptably risky or impractical, the developer should assist stakeholders' graceful migration from the system to an alternative. Users should be notified of the risks of continued use of the unsupported system long before support ends. Computing professionals should assist system users in monitoring the operational viability of their computing systems, and help them understand that timely replacement of inappropriate or outdated features or entire systems may be needed.

### **3.7 Recognize and take special care of systems that become integrated into the infrastructure of society.**

Even the simplest computer systems have the potential to impact all aspects of society when integrated with everyday activities such as commerce, travel, government, healthcare, and education. When organizations and groups develop systems that become an important part of the infrastructure of society, their leaders have an added responsibility to be good stewards of these systems. Part of that stewardship requires establishing policies for fair system access, including for those who may have been excluded. That stewardship also requires that computing professionals monitor the level of integration of their systems into the infrastructure of society. As the level of adoption changes, the ethical responsibilities of the organization or group are likely to change as well. Continual monitoring of how society is using a system will allow the organization or group to remain consistent with their ethical obligations outlined in the Code. When appropriate standards of care do not exist, computing professionals have a duty to ensure they are developed.

## **4. COMPLIANCE WITH THE CODE.**



A computing professional should . . .

**4.1 Uphold, promote, and respect the principles of the Code.**

The future of computing depends on both technical and ethical excellence. Computing professionals should adhere to the principles of the Code and contribute to improving them. Computing professionals who recognize breaches of the Code should take actions to resolve the ethical issues they recognize, including, when reasonable, expressing their concern to the person or persons thought to be violating the Code.

**4.2 Treat violations of the Code as inconsistent with membership in the ACM.**

Each ACM member should encourage and support adherence by all computing professionals regardless of ACM membership. ACM members who recognize a breach of the Code should consider reporting the violation to the ACM, which may result in remedial action as specified in the ACM's Code of Ethics and Professional Conduct Enforcement Policy.