

Project schedule

Hydrogen Cyanide and AMS Plant Replacement

Group 06

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Deliverables

A new chemical plant that manufactures hydrogen cyanide and ammonia sulphate with higher sustainability will be ready to run in the selected site by the work done.

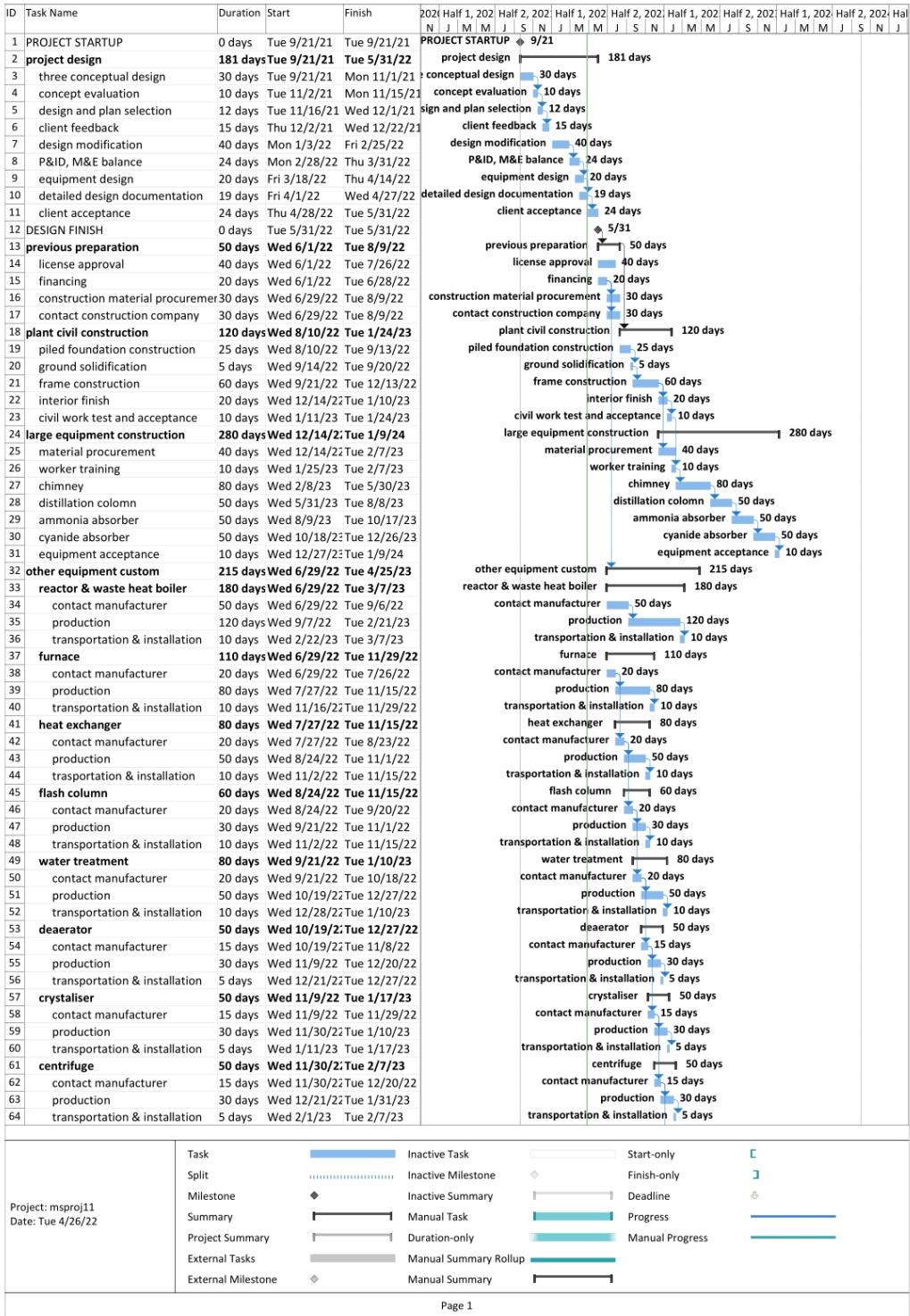
Task description

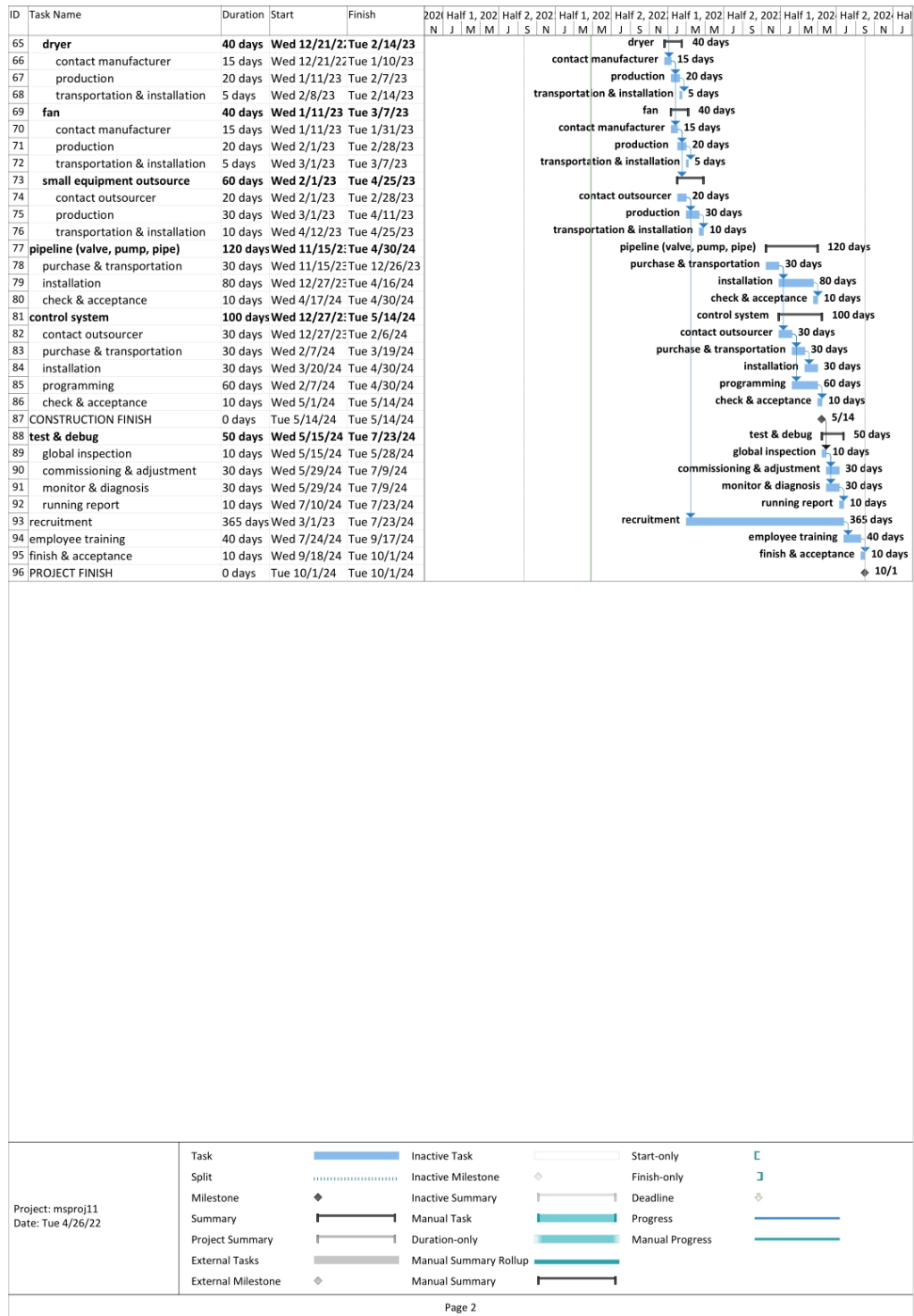
To achieve the client's requirement, the whole project was divided into three stages. The first stage was project design. At that stage, the entrusted group began with proposing three conceptual designs with different production process. Then, based on client's feedback and comprehensive assessment, one of the concepts was modified and proceeded to detailed design. The relative work included P&ID, material balance, equipment design, plant layout and reports (functional design specification, safety, economic analysis, environmental impact and sustainability assessment, design proposal) were finished subsequently. If the project is successfully approved by the client, the next stage, construction work, can be started as planned. Construction stage will be divided into six parts, including previous preparation, plant civil construction, large equipment construction, other equipment custom, pipeline, control system. Considering their dependencies, some of them will be conducted in succession, but some will be conducted simultaneously to shorten the duration. To follow local labour law, weekends are not included in the duration. The construction work is expected to be completed on May 14th, 2024. The final stage is mainly for commissioning and employee training. Additionally, recruitment work will be started in the mid of the project.

Project duration

The project was initiated on September 21st, 2021 and is expected to be accomplished on October 1st, 2024.

Gantt chart





The Gantt chart was created by Microsoft Project. This Gantt chart adopted standard calendar and automatically skipped the weekends. Each black frame represented a certain part of work. Additionally, arrows between two tasks represented their dependencies.

Schedule description

Since the project design stage has taken place already, no explanation for the arrangement of it will be made.

For the previous preparation, a few licenses need to be obtained from the British government. Normally 20 workdays are needed for license approval based on the efficiency of British government. Thus, 40 days will be sufficient for licenses. Financing means raising money, which is very important for a project. Civil work will be delivered to professional construction companies, it will take about 30 days to find and communicate with those companies. Meanwhile, Construction material procurement will be conducted.

For plant civil construction, expected duration is supposed to be 120 days, but it should be confirmed by the outsourcer. The original foundation of the site is soft, so about 30 days will be needed for the piled foundation construction and ground solidification. The civil construction of this plant is mainly bearing structure, which will not consume too more time. Interior finish means detailed construction inside the frame. Test and acceptance work may not take 10 days, it can be regard as flex time for this part.

For large equipment which will directly constructed on the spot, the duration is supposed to be 280 workdays. The material procurement will be started when civil frame construction is finished, because material storage space will be available at that moment. Because the civil workers may not have experience in chemical equipment construction, a 10-day training will be arranged for them. Taking high labour fee in UK into consideration, equipment constructions will not be conducted simultaneously. The construction duration of each equipment is estimated by its dimension and construction difficulty. The 10-day acceptance can not only be used for checking but also flex time. For some important equipment that needs to be customized by professional manufacturer, the work will be started after financing. It will take about 50 workdays to find and communicate with reactor manufacturer. Normally, the customization of reactor will take about half year, so 120 workdays are reasonable. The furnace customization work will be initiated in parallel with reactor. A dedicated team will be responsible for all outsourcer contacting work. Taking labour cost into consideration, the contacting work for other equipment except reactor will be conducted successively. For example, the contacting work of heat exchanger will be started when the contacting work of furnace is finished. And no conflict in the production, transportation and installation work between each equipment, so their durations are independently considered.

The contacting, production, transportation and installation work for each equipment is considered based on its dimension and production difficulty. The small equipment outsource part is for those tanks and mixers, and they may not take such a 60-day long duration. This 60-day duration can be regarded as flex time.

For pipeline part, the duration is supposed to be 120 days. The pipe (include pipe, valve, pump) installation work will be started when onsite construction work is finished. And the material procurement will be started 30 workdays before installation. The duration for installation is estimated based on total pipe length. The check &

acceptance time can also be regarded as flex time.

For control system, the duration is supposed to be 100 days. The dedicated team will start finding and contacting professional outsourcer after pipe material procurement. Then, the procurement and programming work will be initiated simultaneously. The actual time duration should be confirmed with the outsourcer.

Once control system is done, the construction stage is finished. Then, it comes to test & debug part. Firstly, a global inspection is needed before commissioning. The duration for global inspection is set as 10 workdays, but it is very flexible. Secondly, a 30-workday commissioning will be conducted. Meanwhile, the team will continuously monitor the running condition, and complete a running report after commissioning. After that, the final version of P&ID and relative document should be fixed.

The recruitment will be initiated in the mid of project and stopped when testing & debug part is done. To ensure safe and effective operating of the plant, a two-month training will be arranged for all employees.

The whole project is expected to be accomplished on October 1st, 2024. The client's predetermined time to start the plant is year 2025. Therefore, at least three extra months can be regarded as flex time.