

## Introduction

In Canada, small businesses make up over 97% of the total businesses<sup>1</sup>. Businesses in the service sector are created and fail at greater rates than other industries. Restaurants and bars have been hit especially hard during 2020 due to the COVID-19 pandemic<sup>2</sup>. It is not all bad news and some businesses have thrived during the virus, those related to the pet industry have seen strong gains due to people spending more time in their homes<sup>3</sup>. In 2018 it was estimated that 41% of households in Canada owned a dog, with the population of dogs up to 8.2 million from 7.6 million in 2016<sup>4</sup>, a number that will likely be even higher when the data for 2020 is tallied.

The closing of bars and increase in pet ownership suggest that once restrictions are lifted, there may be a potential new market for a new business that combines features of the two, a bar and dog park. With the high rates of turnover in service sector businesses, it is important to take as many steps as possible to ensure that any new business is in a position to survive. A good location is one thing that is essential for the success of any business. This project will utilize data taken from Foursquare to determine potential areas around Toronto that may be a good location for a bar and dog park.

## Data

Data will be collected from two different sources. Postal code and neighborhood location names for Toronto will be scraped from the Wikipedia page displaying all postal codes in Canada starting with the letter M. Venue name, category, and venue location information will be extracted from the Foursquare developer API. Venue data will be limited to 100 entries per neighborhood due to Foursquare limits.

## Methodology

Data will be prepared by limiting venue categories to those related to alcohol (Pub, Beer Store, Wine Shop, Beer Bar, Bar, Wine Bar, Cocktail Bar, Irish Pub, Liquor Store, Sports Bar, Brewery, Hotel Bar, Gay Bar, Sake Bar), pets (Pet Store, Dog Run), or outdoor activities (Park, Lake, Field, Trail, Beach, River). The elbow method will be used to determine the ideal number of clusters. Within-cluster sum of squares (WSS) from one to ten will be used to create a graph, and the optimal value of  $k$  will be determined by examination of the graph. K-means clustering will then be conducted using the results of the previous graph to identify cluster centers of related businesses, providing potential locations for a bar and dog park.

## References

1. [https://www.ic.gc.ca/eic/site/061.nsf/eng/h\\_03126.html](https://www.ic.gc.ca/eic/site/061.nsf/eng/h_03126.html)
2. <https://nowtoronto.com/food-and-drink/toronto-restaurants-closed-2020-during-covid-19>
3. <https://www.retail-insider.com/retail-insider/2021/01/pet-focused-retailers-in-canada-see-sales-gains-during-pandemic-amid-work-from-home/>
4. <https://www.cahi-icsa.ca/press-releases/latest-canadian-pet-population-figures-released>