

Lululemon Athletica Inc



Investment View: Strong Buy | Purchased at Price: 210 | Taret Price : 114 | Target Upside: cece%

Stock Graph

Stock Info

Some Title

Q2 Results

The company reported **Q3 FY2025 net revenue growth of 7% year over year to \$2.6 billion**, driven entirely by **strong international performance**, which increased **33%**, while **Americas revenue declined 2%**. Comparable sales rose **1%(or 2% on a constant-currency basis)**, reflecting a **5% decline in the Americas** offset by **18% growth internationally**. Despite top-line growth, **profitability weakened**. Gross profit increased **2% to \$1.4 billion**, but **gross margin contracted 290 basis points to 55.6%**, indicating elevated cost pressures. Operating income declined **11% to \$435.9 million**, with **operating margin compressing 350 basis points to 17.0%**.The effective tax rate increased modestly to **30.5%**, and **diluted EPS declined to \$2.59 from \$2.87** in the prior-year period. During the quarter, the company continued its physical expansion, opening **12 net new company-operated stores**, bringing the total store count to **796**.

FY Guidance

For full-year fiscal 2025, the company expects **net revenue of \$10.96–\$11.05 billion**, representing **reported growth of approximately 4%, or 5–6% growth excluding the impact of the 53rd week in FY2024**. **Diluted earnings per share are guided to \$12.92–\$13.02**, based on an assumed **effective tax rate of approximately 30%**. Guidance incorporates an estimated **\$210 million reduction in operating income**, net of mitigation efforts, reflecting management’s assumptions around **higher U.S. import tariffs and the elimination of the de minimis exemption**. Mitigation initiatives include **vendor savings and pricing actions**, though management cautioned that results remain sensitive to tariff levels, sourcing savings, consumer demand, and the timing of regulatory changes. The outlook **excludes any potential future share repurchases** and reflects management’s expectations as of the date of the release, with actual results subject to macroeconomic, regulatory, and execution-related uncertainties

Investment Thesis

Company Summary

lululemon athletica inc. is principally a designer, distributor, and retailer of technical athletic apparel, footwear, and accessories. The company offers a comprehensive line of technical athletic apparel, footwear, and accessories marketed under the lululemon brand. Its apparel assortment includes items such as pants, shorts, tops, and jackets designed to support a healthy lifestyle, including athletic activities such as yoga, running, training, and other physical activities. The company also offers apparel designed for being on the move and fitness-inspired use, as well as accessories.

Omnichannel operating model

lululemon operates through an integrated omnichannel model that connects online and in-store operations. Customers can purchase products online or through a digital app and pick them up at a physical store. Store educators are able to access inventory across other locations and arrange for products to be shipped directly to a customer's home or to another store.

E-commerce orders can be fulfilled using inventory from both distribution centers and retail locations, increasing product availability. Customers may return online purchases either online or in-store. All inventory is managed through a single, unified pool, allowing products

Omnichannel operating model

lululemon operates in over 25 countries worldwide and organizes its operations into four regional markets: Americas, Mainland China, Asia Pacific (APAC), and Europe and the Middle East (EMEA). For reporting purposes, the company reports three operating segments: Americas, Mainland China, and Rest of World, with Rest of World comprising the APAC and EMEA regions on a combined basis.

The Americas segment represents the company's core business, accounting for approximately 75% of net revenue. The Mainland China market has experienced strong growth, with a sales compound annual growth rate

Strategy

Lululemon's strategy focuses on **premium product innovation, brand-led demand, and international expansion**, supported by an **omni-channel retail model** and an **asset-light operating structure**.

The company differentiates itself through technically advanced fabrics, functional design, and a strong connection with its customer community, which supports premium pricing and brand loyalty. Product innovation remains central to maintaining relevance and driving repeat purchases, particularly in core categories.

Geographically, Lululemon is prioritizing **international growth**, with **China Mainland** identified as a key long-term growth engine. Management expects a significant portion of future store openings and revenue growth to come from international markets, while the Americas remain the primary profit base.

The company also highlights the **men's category** as a meaningful growth opportunity, alongside expansion into adjacent categories such as accessories and footwear to increase addressable market size.

Lululemon operates an **outsourced manufacturing model**, retaining control over design and quality while limiting capital intensity, which supports high margins and strong returns on invested capital as the business scales globally

Industry Overview

U.S. Apparel Retail / Specialty Apparel Sub-Industry Outlook (as of End-November 2025)

lululemon operates in the **luxury athletic apparel (athleisure) sector**, a segment that has grown significantly in popularity over the past several years. The company faces competitive pressure from two primary directions. On one side are established athletic brands that offer similar-quality products at lower price points, such as **Nike** and **adidas**. On the other side are newer competitors positioned in the premium segment that offer comparable products at similar price levels, including **Vuori**, **Alo Yoga**, and **Athleta**.

(Source: CNN)

The global athleisure market was estimated at **USD 393.7 billion in 2024** and is expected to reach **USD 902.4 billion by 2033**, reflecting strong long-term growth prospects.

(Source: Yahoo Finance)

US Market

In the United States, the athleisure market generated **USD 93.5 billion in revenue in 2022** and is projected to reach **USD 176.5 billion by 2030**. The U.S. market is expected to grow at a **compound annual growth rate (CAGR) of 8.3% from 2023 to 2030**, with premium athleisure representing a significant portion of this growth.

(Source: Grand View Research)

US-Macro

- Macroeconomic conditions continued to pressure discretionary consumer spending toward the end of 2025, though the impact remains uneven across income groups. The University of Michigan Consumer Sentiment Index stood at **52.9 in December 2025**, slightly above November levels but still well below pre-pandemic norms, signaling ongoing consumer caution. Lower- and middle-income households remain most affected, while higher-income consumers—lululemon's core demographic—have shown greater resilience.
- Cost pressures remain elevated across the apparel industry due to higher tariff rates implemented earlier in 2025 and continued labor and input cost inflation in major Asian sourcing regions. While global supply chains have largely normalized, these structural pressures limit margin expansion. For lululemon, cost inflation represents a near-term margin headwind, although the company has historically mitigated these pressures through selective pricing, product mix, and supply chain efficiencies.
- Inflation trends improved modestly into year-end. According to the U.S. Bureau of Labor Statistics, **core CPI for November 2025 was 2.6%**.
- Labor market conditions softened further by year-end. U.S. unemployment reached approximately **4.2% in December 2025**, up from **3.7% in early 2024**, while long-term unemployment remained elevated at roughly **1.9 million individuals**. Although the labor market remains relatively stable, this trend suggests slower

Chinese Market

China's athleisure market has expanded rapidly, supported by urbanization, rising disposable incomes, and an increasing focus on health and wellbeing. Athleisure, which combines athletic functionality with everyday wear, has become a mainstream category, particularly among urban consumers. The broader Chinese sportswear market was projected to reach approximately **USD 82.8 billion by 2024**, while the yoga apparel segment alone is expected to reach **USD 3 billion by 2028**, growing at a CAGR of over **9%**.

Consumer Behavior and Preferences

- Chinese consumers typically purchase athleisure products every **three to six months** and exhibit notable price sensitivity, with most spending **under USD 55 per purchase**. Comfort is the most important purchase factor, followed by price and design. Despite this price sensitivity, demand for premium athleisure continues to grow in **Tier 1 and Tier 2 cities**, where consumers have higher disposable incomes. Athleisure has become integrated into daily life, with over **two-thirds of consumers** wearing it regularly beyond exercise. There is also a strong preference for domestic brands, reflecting increased confidence in local product quality and fit.

Channels and Omnichannel Retail

- Physical stores remain the primary purchasing channel, followed closely by e-commerce platforms. Consumers value the ability to touch and assess comfort in-store, while online channels support convenience and price comparison. Successful brands typically operate strong direct-to-consumer (DTC) models that integrate offline stores, brand websites, and major Chinese e-commerce platforms such as **Tmall** and **JD.com**.

Product and Design Trends

- Chinese consumers favor simple, modern designs with bright or bold colors, alongside functional features associated with professional sports. Popular categories include ball-sport-related apparel (e.g., basketball and soccer), running, and outdoor sports. Fabric performance is critical, with expectations for softness, elasticity, breathability, moisture-wicking, and body-enhancing fits tailored to Asian body types.

Competitive Landscape

- The Chinese athleisure market includes both global and domestic competitors. lululemon operates in the premium segment, leveraging community-based marketing, immersive in-store experiences, and strong brand identity, and has experienced rapid revenue growth in China. In contrast, domestic brand **Maia Active** competes through more affordable pricing, Asian-specific fits, and strong digital and social-media engagement, supported by its acquisition by **Anta Sports**. This dynamic highlights a broader trend in which global brands succeed through premium positioning,

Outlook

China's athleisure market is expected to continue growing, supported by lifestyle changes, increased fitness participation, and ongoing omnichannel retail development. Brands that balance functionality, comfort, localized design, and community engagement while offering a clear value proposition are best positioned for continued success.

Main Competitors

- Alo Yoga is a **premium activewear and lifestyle brand** positioned at the intersection of performance, fashion, and wellness, targeting **affluent, style-conscious consumers**. The brand operates **~100+ company-owned stores globally**, concentrated in **major U.S. metropolitan areas** with a growing international presence, and maintains a strong **direct-to-consumer digital channel** that supports high brand engagement and margins.
- Vuori is a **performance-lifestyle activewear brand** focused on versatility, comfort, and sustainability, targeting **young professionals and active adults**. The company operates **~50–60 stores**, primarily in the **United States**, with locations concentrated in **coastal and lifestyle-oriented markets**, complemented by a rapidly growing DTC business that represents the majority of sales.
- Maia Active is a **China-based women's activewear brand** focused on fit, functionality, and inclusive sizing for **Asian female consumers**. The brand operates **dozens of stores across major Chinese cities** and maintains a strong **online presence through domestic e-commerce platforms**, positioning it as a leading local competitor in China's premium women's activewear segment.
- Athleta, a subsidiary of **Gap Inc.**, is a **women's performance and lifestyle apparel brand** emphasizing inclusivity, sustainability, and wellness. The brand operates **~250 stores**, primarily in the **United States**, with a smaller international footprint, and targets **adult women** seeking functional yet stylish activewear across fitness, work, and everyday use.
- Nike is a **global athletic apparel and footwear leader** with unmatched brand scale, innovation capabilities, and marketing reach. The company operates **~1,000+ Nike-owned retail locations worldwide**, with a significant presence across **North America, Europe, and Asia**, supported by a vast wholesale network and robust digital ecosystem. Nike targets a broad demographic spanning **elite athletes to everyday consumers**, positioning it as a dominant competitor across performance and lifestyle categories.

Operations

Financial Statements

Figure 1 – Income Statement

| lululemon athletica inc. | JAN '05 | JAN '06 | JAN '07 | JAN '08 | JAN '09 | JAN '10 | JAN '11 | JAN '12 | JAN '13 | JAN '14 | JAN '15 | JAN '16 | JAN '17 | JAN '18 | JAN '19 | JAN '20 | JAN '21 | JAN '22 | JAN '23 | JAN '24 | JAN '25 | OCT '25 LTM | |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------|-------|
| Sales | \$41 | 84 | 149 | 270 | 353 | 453 | 712 | 1,001 | 1,370 | 1,591 | 1,797 | 2,061 | 2,344 | 2,649 | 3,288 | 3,979 | 4,402 | 6,257 | 8,111 | 9,619 | 10,588 | 11,073 | |
| Americas | | | | | | | | | | | | | | | | | 3,778 | 5,300 | 6,817 | 7,632 | 7,928 | | |
| YoY growth | | | | | | | | | | | | | | | | | | 40% | 29% | 12% | 4% | | |
| China Mainland | | | | | | | | | | | | | | | | | 297.7 | 520.4 | 681.6 | 963.8 | 1,361.3 | | |
| YoY growth | | | | | | | | | | | | | | | | | | 75% | 31% | 41% | 41% | | |
| Rest of World | | | | | | | | | | | | | | | | | 326.4 | 436.3 | 611.4 | 1,023.9 | 1,298.6 | | |
| YoY growth | | | | | | | | | | | | | | | | | | 34% | 40% | 67% | 27% | | |
| COGS excluding D&A a partir de jan 16 cogs con parte de d&a | \$18 | 39 | 68 | 117 | 159 | 209 | 292 | 401 | 565 | 702 | 825 | 1,063 | 1,145 | 1,250 | 1,471 | 1,756 | 1,938 | 2,648 | 3,618 | 4,010 | 4,317 | 4,117 | |
| Gross Profit | \$22 | 45 | 81 | 153 | 195 | 244 | 420 | 600 | 806 | 889 | 973 | 997 | 1,200 | 1,399 | 1,817 | 2,223 | 2,464 | 3,609 | 4,492 | 5,609 | 6,271 | 6,957 | |
| Gross Profit Margin | 55% | 54% | 54% | 57% | 55% | 54% | 59% | 60% | 59% | 56% | 54% | 48% | 51% | 53% | 55% | 56% | 56% | 58% | 55% | 58% | 59% | 63% | |
| Depreciation & Amortization Expense | \$1 | 2 | 5 | 8 | 16 | 21 | 25 | 30 | 43 | 49 | 58 | 73 | 88 | 108 | 122 | 162 | 185 | 224 | 292 | 379 | 447 | 495 | |
| Depreciation | \$1 | 2 | 4 | 8 | 15 | 20 | 24 | 29 | 42 | 48 | 57 | 73 | 87 | 108 | 122 | 162 | 180 | 215 | 283 | 374 | 444 | 489 | |
| Amortization of Intangibles | \$0 | 0 | 0 | | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | | | | 5 | 9 | 9 | 5 | 3 | 7 | |
| SG&A Expense | \$11 | 26 | 53 | 93 | 118 | 136 | 213 | 282 | 386 | 449 | 538 | 628 | 778 | 904 | 1,110 | 1,334 | 1,609 | 2,225 | 2,757 | 3,397 | 3,762 | 4,017 | |
| Other Operating Expense | \$12 | 13 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| EBITDA | (\$1) | 6 | 21 | 60 | 72 | 107 | 205 | 317 | 419 | 440 | 434 | 442 | 509 | 564 | 828 | 1,051 | 1,005 | 1,558 | 1,620 | 2,512 | 2,952 | 2,940 | |
| YoY Growth | | | 243% | 182% | 21% | 48% | 91% | 55% | 32% | 5% | -1% | 2% | 15% | 11% | 47% | 27% | -4% | 55% | 4% | 55% | 18% | 0% | |
| EBIT (Operating Income) | (\$2) | 4 | 17 | 52 | 57 | 87 | 180 | 287 | 376 | 391 | 376 | 369 | 421 | 456 | 706 | 889 | 820 | 1,333 | 1,328 | 2,133 | 2,506 | 2,445 | |
| EBIT Margin | -4% | 4.4% | 11.2% | 19.1% | 16.0% | 19.1% | 25.3% | 28.7% | 27.5% | 24.6% | 20.9% | 17.9% | 18.0% | 17.2% | 21.5% | 22.3% | 18.6% | 21.3% | 16.4% | 22.2% | 23.7% | 22.1% | |
| Pretax Income | (\$2) | 4 | 16 | 53 | 57 | 87 | 183 | 289 | 381 | 397 | 383 | 368 | 423 | 460 | 715 | 897 | 819 | 1,334 | 1,333 | 2,176 | 2,576 | 2,483 | |
| Consolidated Net Income | (\$1) | 1 | 8 | 32 | 41 | 58 | 122 | 185 | 271 | 280 | 239 | 266 | 303 | 259 | 484 | 646 | 589 | 975 | 855 | 1,550 | 1,815 | 1,741 | |
| Minority Interest | \$0 | - | (0) | - | - | - | 0 | 1 | 1 | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Net Income | (\$1) | 1 | 8 | 32 | 41 | 58 | 122 | 184 | 271 | 280 | 239 | 266 | 303 | 259 | 484 | 646 | 589 | 975 | 855 | 1,550 | 1,815 | 1,741 | |
| Net Income Margin | | | | | | | | | | | | | | 12.9% | 12.9% | 9.8% | 14.7% | 16.2% | 13.4% | 15.6% | 10.5% | 16.1% | 15.7% |
| Discontinued Operations | | | | | (1) | (1) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Net Income available to Common | (\$1) | 1 | 8 | 31 | 39 | 58 | 122 | 184 | 271 | 280 | 239 | 266 | 303 | 259 | 484 | 646 | 589 | 975 | 855 | 1,550 | 1,815 | 1,741 | |

Figure 2 – Income Statement Quarters

| lululemon athletica inc. | | | | | | | | | | |
|-------------------------------------|----------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|
| | JAN '23 | JAN '24 | APR '24 | JUL '24 | OCT '24 | JAN '25 | JAN '25 | APR '25 | JUL '25 | OCT '25 |
| | FY | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 |
| Sales | \$8,111 | 9,619 | 2,209 | 2,371 | 2,397 | 3,611 | 10,588 | 2,371 | 2,525 | 2,566 |
| QoQ growth % | | | 11.0% | 8.0% | 8.0% | | 10.07% | 7.32% | 6.50% | 7.06% |
| Comparable Sales growth % | | | 7.0% | 3.0% | 3.0% | | | 1.0% | 1.0% | 2.0% |
| Americas | | | 1,622 | 1,741 | 1,770 | 6,158 | 7,928 | 1,675 | 1,758 | 1,733 |
| QoQ growth % | | | 4.0% | 2.0% | 2.0% | | | 3.22% | 0.96% | -2.09% |
| Comparable Sales growth % | | | 0.0% | -2.0% | -2.0% | | | -1.0% | -3.0% | -5.0% |
| China Mainland | | | 304 | 314 | 318 | 1,043 | 1,361 | 368 | 393 | 465 |
| QoQ growth % | | | 52.0% | 37.0% | 36.0% | | | 21.17% | 25.05% | 46.18% |
| Comparable Sales growth % | | | 33.0% | 23.0% | 24.0% | | | 8.0% | 16.0% | 25.0% |
| Rest of World | | | 283 | 315 | 308 | 991 | 1,299 | 328 | 374 | 367 |
| QoQ growth % | | | 30.0% | 27.0% | 23.0% | | | 15.97% | 18.59% | 19.24% |
| Comparable Sales growth % | | | 26.0% | 20.0% | 20.0% | | | 7.0% | 9.0% | 9.0% |
| COGS | \$3,335 | 3,635 | 838 | 855 | 883 | 1,298 | 3,874 | 875 | 930 | 1,014 |
| | | | | | | | 6.55% | 4.36% | 8.73% | 14.93% |
| Gross Profit | \$4,775 | 5,984 | 1,371 | 1,516 | 1,514 | 2,314 | 6,715 | 1,496 | 1,595 | 1,552 |
| Gross Profit Margin | 59% | 62% | 62% | 64% | 63% | 64% | 63% | 63% | 63% | 60% |
| Depreciation & Amortization Expense | \$292 | 379 | 96 | 104 | 114 | 134 | 447 | 115 | 120 | 127 |
| Depreciation | \$283 | 374 | 96 | 104 | 112 | 132 | 444 | 113 | 118 | 126 |
| Amortization of Intangibles | \$9 | 5 | - | - | 1 | 2 | 3 | 2 | 2 | 2 |
| Gross Income | \$4,484 | 5,604 | 1,275 | 1,412 | 1,400 | 2,180 | 6,268 | 1,381 | 1,475 | 1,424 |
| Gross Income Margin | 55% | 58.3% | 57.7% | 59.6% | 58.4% | 60.4% | 59.2% | 58.3% | 58.4% | 55.5% |
| QoQ growth % | | | | | | | | 8.3% | 4.5% | 1.7% |
| SG&A Expense | \$2,750 | 3,397 | 842 | 872 | 910 | 1,152 | 3,768 | 943 | 952 | 988 |
| % of rev | 34% | 35.31% | 38.14% | 36.77% | 37.96% | 31.89% | 35.59% | 39.77% | 37.69% | 38.51% |
| YoY growth % | | | | | | | | 11.92% | 9.14% | 8.62% |
| EBITDA | \$2,025 | 2,587 | 528 | 644 | 604 | 1,162 | 2,946 | 553 | 644 | 563 |
| EBITDA Margin | | | | | | | 13.9% | 4.7% | 0.0% | -6.8% |
| EBIT (Operating Income) | \$1,734 | 2,208 | 433 | 540 | 491 | 1,029 | 2,500 | 439 | 524 | 436 |
| QoQ growth % | | | | | | | | 1.4% | -3.0% | -11.2% |
| Pretax Income | \$1,333 | 2,176 | 456 | 558 | 504 | 1,058 | 2,576 | 450 | 534 | 442 |
| QoQ growth % | | | | | | | | -1.2% | -4.4% | -12.4% |
| Income Taxes | \$478 | 626 | 135 | 165 | 153 | 309 | 761 | 136 | 163 | 135 |
| Consolidated Net Income | \$855 | 1,550 | 321 | 393 | 352 | 748 | 1,815 | 315 | 371 | 307 |
| Net Income | \$855 | 1,550 | 321 | 393 | 352 | 748 | 1,815 | 315 | 371 | 307 |
| Net Income Margin | 11% | 16.1% | 14.6% | 16.6% | 14.7% | 20.7% | 17.1% | 13.3% | 14.7% | 12.0% |

Figure 3 – Balance Sheet Quarters

| lululemon athletica inc. | | | | | | | | | | |
|--|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | JAN '23 | JAN '24 | APR '24 | JUL '24 | OCT '24 | JAN '25 | JAN '25 | APR '25 | JUL '25 | OCT '25 |
| | FY | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 |
| Assets | | | | | | | | | | |
| Cash & Short-Term Investments | \$1,155 | 2,244 | 1,901 | 1,610 | 1,188 | 1,984 | 1,984 | 1,325 | 1,156 | 1,036 |
| Short-Term Receivables | \$133 | 125 | 126 | 126 | 143 | 120 | 120 | 141 | 139 | 250 |
| Inventories | \$1,447 | 1,324 | 1,345 | 1,429 | 1,801 | 1,442 | 1,442 | 1,652 | 1,723 | 1,998 |
| Other Current Assets | \$424 | 368 | 396 | 406 | 473 | 434 | 434 | 464 | 511 | 640 |
| Total Current Assets | \$3,159 | 4,061 | 3,768 | 3,572 | 3,605 | 3,980 | 3,980 | 3,583 | 3,529 | 3,924 |
| Net Property, Plant & Equipment | \$2,239 | 2,811 | 2,825 | 2,918 | 3,058 | 3,197 | 3,197 | 3,396 | 3,522 | 3,552 |
| Intangible Assets | \$46 | 24 | 24 | 24 | 178 | 171 | 171 | 178 | 182 | 183 |
| Deferred Tax Assets | \$6 | 9 | 9 | 9 | 9 | 17 | 17 | 18 | 21 | 22 |
| Other Assets | \$156 | 187 | 202 | 222 | 233 | 238 | 238 | 256 | 269 | 275 |
| Total Assets | \$5,607 | 7,092 | 6,828 | 6,744 | 7,084 | 7,603 | 7,603 | 7,431 | 7,523 | 7,955 |
| Liabilities & Shareholders' Equity | | | | | | | | | | |
| Current | | | | | | | | | | |
| ST Debt & Curr. Portion LT Debt | \$208 | 249 | 254 | 278 | 290 | 275 | 275 | 282 | 298 | 317 |
| Accounts Payable | \$173 | 348 | 262 | 317 | 386 | 271 | 271 | 304 | 373 | 352 |
| Income Tax Payable | \$174 | 12 | 53 | 19 | 97 | 183 | 183 | 31 | 27 | 63 |
| Other Current Liabilities | \$937 | 1,021 | 814 | 854 | 1,030 | 1,110 | 1,110 | 955 | 859 | 1,110 |
| Total Current Liabilities | \$1,492 | 1,631 | 1,384 | 1,469 | 1,804 | 1,840 | 1,840 | 1,572 | 1,557 | 1,842 |
| Long-Term | | | | | | | | | | |
| Long-Term Debt | \$862 | 1,154 | 1,148 | 1,181 | 1,224 | 1,301 | 1,301 | 1,425 | 1,465 | 1,445 |
| Deferred Tax Liabilities | \$55 | 30 | 29 | 29 | 33 | 98 | 98 | 98 | 62 | 112 |
| Other Liabilities | \$49 | 45 | 48 | 34 | 37 | 41 | 41 | 45 | 52 | 54 |
| Total Liabilities | \$2,458 | 2,860 | 2,609 | 2,712 | 3,098 | 3,279 | 3,279 | 3,141 | 3,136 | 3,453 |
| Equity | | | | | | | | | | |
| Common Equity | \$3,149 | 4,232 | 4,220 | 4,032 | 3,986 | 4,324 | 4,324 | 4,290 | 4,387 | 4,502 |
| Common Stock Par/Carry Value | \$1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Additional Paid-In Capital/Capital Surplus | \$475 | 575 | 570 | 589 | 610 | 638 | 638 | 633 | 632 | 646 |
| Retained Earnings | \$2,926 | 3,920 | 3,944 | 3,752 | 3,695 | 4,110 | 4,110 | 3,993 | 4,086 | 4,204 |
| Cumulative Translation Adjustment/Unrealized For. Exch. Gain | (\$253) | (264) | | | | | | | | |
| Other Appropriated Reserves | | | (295) | (310) | (320) | (424) | (424) | (337) | (331) | (349) |
| Total Shareholders' Equity | \$3,149 | 4,232 | 4,220 | 4,032 | 3,986 | 4,324 | 4,324 | 4,290 | 4,387 | 4,502 |
| Total Equity | \$3,149 | 4,232 | 4,220 | 4,032 | 3,986 | 4,324 | 4,324 | 4,290 | 4,387 | 4,502 |
| Total Liabilities & Shareholders' Equity | \$5,607 | 7,092 | 6,828 | 6,744 | 7,084 | 7,603 | 7,603 | 7,431 | 7,523 | 7,955 |
| Per Share | | | | | | | | | | |
| Book Value per Share | \$25 | 34 | 34 | 33 | 33 | 36 | 36 | 36 | 37 | 38 |
| Tangible Book Value per Share | \$24 | 33 | 33 | 32 | 31 | 34 | 34 | 34 | 35 | 37 |
| All figures in millions of U.S. Dollar except per share items. | | | | | | | | | | |

Figure 4 – Balance Sheet

| lululemon athletica inc. | JAN '06 | JAN '07 | JAN '08 | JAN '09 | JAN '10 | JAN '11 | JAN '12 | JAN '13 | JAN '14 | JAN '15 | JAN '16 | JAN '17 | JAN '18 | JAN '19 | JAN '20 | JAN '21 | JAN '22 | JAN '23 | JAN '24 | JAN '25 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | Restate | | | | | | | | | | | | | | | | | | | |
| Assets | | | | | | | | | | | | | | | | | | | | |
| Cash & Short-Term Investments | \$4 | 16 | 53 | 57 | 160 | 316 | 409 | 590 | 699 | 665 | 502 | 735 | 991 | 881 | 1,094 | 1,151 | 1,260 | 1,155 | 2,244 | 1,984 |
| Cash Only | \$4 | 16 | 53 | 57 | 160 | 316 | 409 | 590 | 699 | 665 | 502 | 735 | 991 | 818 | 890 | 968 | 941 | 1,155 | 2,244 | 1,984 |
| Total Short-Term Investments | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | 64 | 203 | 183 | 319 | - | - |
| Short-Term Receivables | \$2 | 3 | 4 | 4 | 8 | 9 | 5 | 6 | 12 | 14 | 13 | 9 | 19 | 36 | 40 | 76 | 77 | 133 | 125 | 120 |
| Accounts Receivables, Net | \$1 | 2 | 4 | 4 | 8 | 9 | 5 | 6 | 12 | 14 | 13 | 9 | 19 | 36 | 40 | 62 | 77 | 133 | 125 | 120 |
| Other Receivables | \$0 | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | 13 | - | - | - | - |
| Inventories | \$21 | 27 | 38 | 52 | 44 | 58 | 104 | 155 | 186 | 208 | 284 | 298 | 330 | 405 | 519 | 647 | 967 | 1,447 | 1,324 | 1,442 |
| Other Current Assets | \$1 | 3 | 6 | 4 | 5 | 6 | 8 | 35 | 46 | 65 | 118 | 120 | 97 | 107 | 156 | 251 | 312 | 424 | 368 | 434 |
| Prepaid Expenses | \$1 | 1 | - | - | - | - | - | - | - | - | - | - | - | - | - | 82 | 141 | 142 | 137 | 148 |
| Miscellaneous Current Assets | \$0 | 3 | 6 | 4 | 5 | 6 | 8 | 35 | 46 | 65 | 118 | 120 | 97 | 107 | 156 | 169 | 171 | 282 | 231 | 286 |
| Total Current Assets | \$27 | 49 | 100 | 117 | 216 | 389 | 527 | 787 | 943 | 951 | 917 | 1,163 | 1,436 | 1,429 | 1,808 | 2,124 | 2,615 | 3,160 | 4,061 | 3,980 |
| % of Total current assets excluding cash & cash equivalents | 28% | 22% | 18% | 17% | 13% | 10% | 12% | 14% | 15% | 16% | 20% | 18% | 17% | 17% | 18% | 22% | 22% | 25% | 19% | 19% |
| Net Property, Plant & Equipment combined | \$10 | 19 | 44 | 62 | 62 | 71 | 163 | 215 | 256 | 296 | 350 | 424 | 474 | 567 | 746 | 1,481 | 1,731 | 2,239 | 2,811 | 3,197 |
| Property and equipment, net | \$10 | 19 | 44 | 62 | 62 | 71 | 163 | 215 | 256 | 296 | 350 | 423 | 474 | 567 | 746 | 1,481 | 1,731 | 2,239 | 2,811 | 3,197 |
| Right-of-use lease assets | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Property, Plant & Equipment - Gross | \$14 | 26 | 59 | 88 | 107 | 138 | 254 | 306 | 375 | 454 | 553 | 702 | 817 | 973 | 1,883 | 2,171 | 2,560 | 3,226 | 4,029 | 4,658 |
| Accumulated Depreciation | \$3 | 7 | 16 | 27 | 46 | 67 | 92 | 92 | 119 | 158 | 204 | 278 | 344 | 405 | 522 | 691 | 829 | 987 | 1,217 | 1,461 |
| Machinery & Equipment | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Computer Software and Equipment | \$1 | 1 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Leased Property | \$2 | 5 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transportation Equipment | \$0 | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Property, Plant & Equipment | \$0 | 1 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Long-Term Investments | \$0 | - | - | - | 4 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Long-Term Investments | \$0 | - | - | - | 4 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | \$3 | 3 | 8 | 8 | 8 | 27 | 32 | 30 | 28 | 26 | 25 | 25 | 25 | 24 | 24 | 467 | 458 | 46 | 24 | 171 |
| Deferred Tax Assets | \$0 | 1 | 1 | 19 | 15 | 8 | 9 | 15 | 18 | 16 | 12 | 26 | 33 | 27 | 31 | 7 | 6 | 6 | 9 | 17 |
| Other Assets | \$1 | 0 | 2 | 6 | 2 | 4 | 4 | 4 | 5 | 7 | 11 | 21 | 31 | 37 | 56 | 107 | 132 | 156 | 187 | 238 |
| Total Assets | \$42 | 71 | 155 | 212 | 307 | 499 | 735 | 1,051 | 1,250 | 1,296 | 1,314 | 1,658 | 1,999 | 2,085 | 3,281 | 4,185 | 4,943 | 5,607 | 7,092 | 7,603 |
| Liabilities & Shareholders' Equity | | | | | | | | | | | | | | | | | | | | |
| Current | | | | | | | | | | | | | | | | | | | | |
| ST Debt & Curr. Portion LT Debt | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | 129 | 166 | 189 | 208 | 249 | 27 |
| Accounts Payable | \$6 | 5 | 5 | 5 | 11 | 13 | 15 | 1 | 13 | 9 | 10 | 25 | 25 | 96 | 80 | 172 | 290 | 173 | 348 | 271 |
| Income Tax Payable | \$1 | 9 | 6 | 2 | 8 | 18 | 9 | 40 | 1 | 20 | 38 | 30 | 16 | 67 | 26 | 8 | 134 | 174 | 12 | 183 |
| Other | \$0 | - | 8 | 6 | 11 | 17 | 23 | 28 | 19 | 30 | 44 | 55 | 70 | 109 | 134 | 130 | 205 | 248 | 326 | 205 |
| Accrued Payroll | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| accrued liabilities and other | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| unredeemed gift card liability | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other current liabilities | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Miscellaneous Current Liabilities | \$6 | 17 | 17 | 32 | 29 | 37 | 57 | 65 | 81 | 101 | 51 | 52 | 86 | 113 | 12 | 24 | 49 | 38 | 40 | 38 |
| Total Current Liabilities | \$12 | 31 | 36 | 45 | 59 | 85 | 103 | 133 | 114 | 160 | 226 | 241 | 293 | 501 | 620 | 883 | 1,405 | 1,492 | 1,631 | 1,840 |
| % of current liabilities excluding short-term debt | 32% | 46% | 31% | 29% | 28% | 29% | 26% | 24% | 16% | 19% | 21% | 21% | 23% | 34% | 28% | 37% | 46% | 35% | 34% | 36% |
| Long-Term | | | | | | | | | | | | | | | | | | | | |
| Long-Term Debt | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 612 | 633 | 692 | 862 | 1,154 |
| Capital and Operating Lease Obligations | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 612 | 633 | 692 | 862 | 1,154 |
| Deferred Tax Liabilities | \$1 | 0 | 0 | 0 | - | - | - | 4 | 4 | 11 | 7 | 1 | 14 | 43 | 59 | 53 | 55 | 55 | 30 | 98 |
| Other Liabilities | \$1 | 2 | 7 | 11 | 16 | 20 | 25 | 30 | 36 | 43 | 60 | 49 | 108 | 54 | 52 | 52 | 52 | 49 | 45 | 41 |
| Total Liabilities | \$14 | 33 | 43 | 57 | 74 | 105 | 129 | 164 | 153 | 207 | 287 | 298 | 402 | 639 | 1,329 | 1,627 | 2,202 | 2,458 | 2,860 | 3,279 |
| Equity | | | | | | | | | | | | | | | | | | | | |
| Prefereed Stock (Carrying Value) | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Common Equity | \$28 | 37 | 112 | 155 | 233 | 390 | 601 | 887 | 1,097 | 1,090 | 1,028 | 1,360 | 1,597 | 1,446 | 1,952 | 2,559 | 2,740 | 3,149 | 4,232 | 4,324 |
| Total Shareholders' Equity | \$28 | 37 | 112 | 155 | 233 | 390 | 601 | 887 | 1,097 | 1,090 | 1,028 | 1,360 | 1,597 | 1,446 | 1,952 | 2,559 | 2,740 | 3,149 | 4,232 | 4,324 |
| Accumulated Minority Interest | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | \$28 | 37 | 112 | 155 | 233 | 394 | 606 | 887 | 1,097 | 1,090 | 1,028 | 1,360 | 1,597 | 1,446 | 1,952 | 2,559 | 2,740 | 3,149 | 4,232 | 4,324 |
| Total Liabilities & Shareholders' Equity | \$42 | 71 | 155 | 212 | 307 | 499 | 735 | 1,051 | 1,250 | 1,296 | 1,314 | 1,658 | 1,999 | 2,085 | 3,281 | 4,185 | 4,943 | 5,607 | 7,092 | 7,603 |
| Per Share | | | | | | | | | | | | | | | | | | | | |
| Book Value per Share | \$0 | 0 | 1 | 1 | 2 | 3 | 4 | 6 | 8 | 8 | 7 | 10 | 12 | 11 | 15 | 20 | 21 | 25 | 34 | 36 |
| Tangible Book Value per Share | \$0 | 0 | 1 | 1 | 2 | 3 | 4 | 6 | 7 | 7 | 10 | 12 | 11 | 15 | 16 | 18 | 24 | 33 | 34 | 34 |

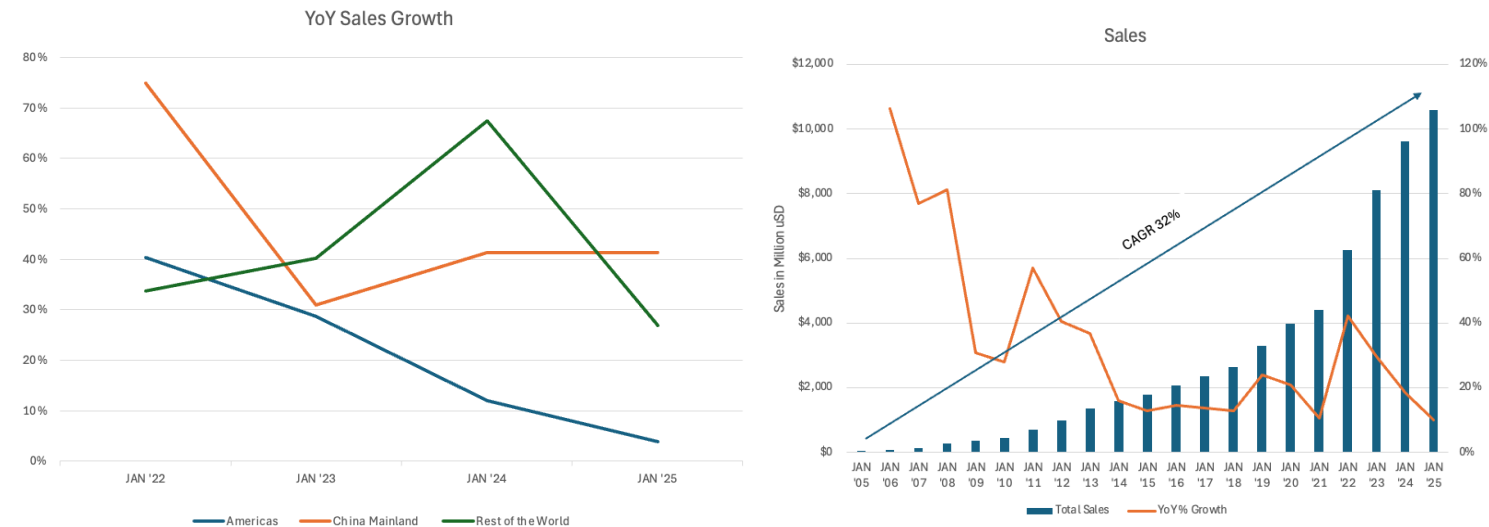
All figures in millions of U.S. Dollar except per share items.

Figure 5 – Cash Flow Statement

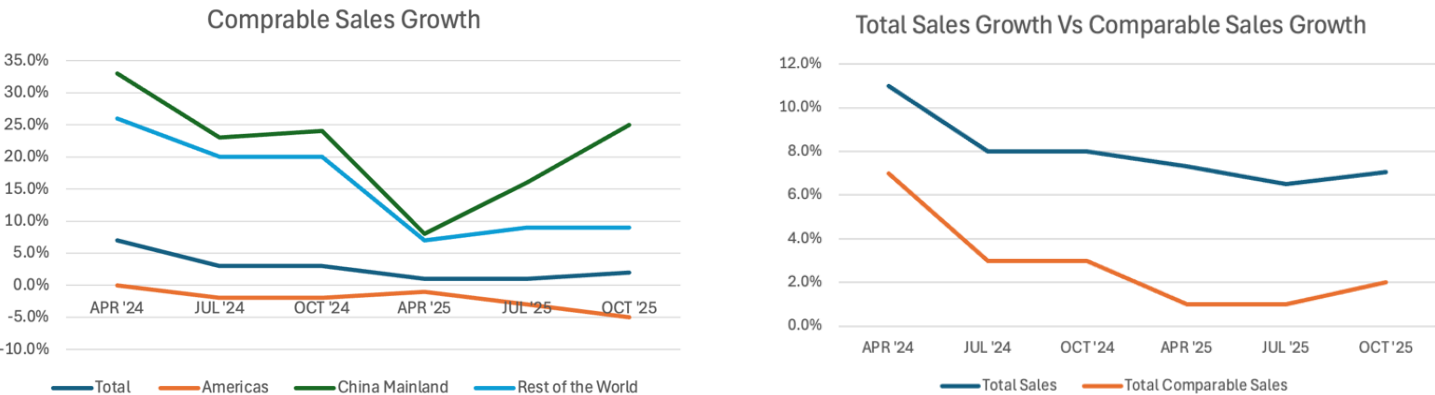
| lululemon athletica inc. | JAN '05 | JAN '06 | JAN '07 | JAN '08 | JAN '09 | JAN '10 | JAN '11 | JAN '12 | JAN '13 | JAN '14 | JAN '15 | JAN '16 | JAN '17 | JAN '18 | JAN '19 | JAN '20 | JAN '21 | JAN '22 | JAN '23 | JAN '24 | JAN '25 | OCT '25 LTM |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------|
| Operating Activities | | | | | | | | | | | | | | | | | | | | | | |
| Net Income / Starting Line | (\$1) | 1 | 8 | 32 | 41 | 58 | 122 | 184 | 271 | 280 | 239 | 266 | 303 | 259 | 484 | 646 | 589 | 975 | 855 | 1,550 | 1,815 | 1,741 |
| Depreciation, Depletion & Amortization | \$1 | 2 | 5 | 8 | 16 | 21 | 25 | 30 | 43 | 49 | 58 | 73 | 88 | 108 | 122 | 162 | 185 | 224 | 292 | 379 | 447 | 495 |
| Depreciation and Depletion | \$1 | 2 | 5 | 8 | 15 | 20 | 24 | 29 | 42 | 48 | 57 | 73 | 87 | 108 | 122 | 162 | 185 | 215 | 283 | 374 | 444 | 489 |
| Amortization of Intangible Assets | \$0 | - | - | - | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | - | 9 | 9 | 5 | 3 | 7 |
| Deferred Taxes & Investment Tax Credit | (\$0) | (0) | (3) | 2 | (6) | 0 | 11 | (1) | (6) | 1 | 2 | 11 | (18) | (11) | 17 | 24 | 35 | (5) | 3 | (28) | 57 | 57 |
| Deferred Taxes | (\$0) | (0) | (3) | 2 | (6) | 0 | 11 | (1) | (6) | 1 | 2 | 11 | (18) | (11) | 17 | 24 | 35 | (5) | 3 | (28) | 57 | 57 |
| Other Funds | \$0 | 3 | 4 | 3 | (0) | 8 | (2) | 4 | 5 | (1) | 6 | 8 | 10 | 29 | 7 | 32 | 42 | 66 | 414 | 196 | 6 | (26) |
| Funds from Operations | (\$0) | 6 | 13 | 46 | 50 | 87 | 156 | 217 | 312 | 328 | 306 | 358 | 384 | 385 | 630 | 863 | 851 | 1,260 | 1,563 | 2,097 | 2,325 | 2,267 |
| Changes in Working Capital | \$6 | (17) | 13 | (9) | (3) | 31 | 24 | (14) | (32) | (50) | 9 | (60) | 1 | 105 | 113 | (194) | (48) | 129 | (997) | 199 | (52) | (406) |
| Receivables | (\$0) | (0) | (2) | 1 | 1 | (3) | 1 | 7 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Inventories | (\$4) | (11) | (5) | (11) | (20) | 11 | (8) | (46) | (51) | (37) | (27) | (83) | (5) | (21) | (86) | (118) | (97) | (324) | (511) | 67 | (156) | (196) |
| Accounts Payable | \$0 | 5 | (1) | 1 | 5 | 6 | (5) | 8 | (13) | 12 | (2) | 1 | 14 | (2) | 72 | (15) | 83 | 118 | (107) | 177 | (57) | (30) |
| Income Taxes Payable | (\$0) | 0 | 9 | (3) | (2) | 6 | 15 | (4) | 31 | (35) | 19 | 19 | (10) | (16) | (53) | (40) | (24) | 121 | 36 | (173) | 157 | (40) |
| Other Accruals | \$9 | (11) | 12 | (0) | 14 | (4) | 7 | 1 | 4 | 7 | 23 | 40 | (8) | 47 | 46 | 16 | 92 | 179 | 113 | (1) | 81 | 91 |
| Other Assets/Liabilities | \$1 | 1 | 1 | 5 | (1) | 15 | 13 | 21 | (3) | 3 | (5) | (37) | 10 | 96 | 28 | (37) | (102) | 35 | (128) | 130 | (79) | (105) |
| Net Operating Cash Flow | \$5 | (10) | 26 | 36 | 46 | 118 | 180 | 204 | 280 | 278 | 314 | 299 | 384 | 489 | 743 | 669 | 803 | 1,389 | 966 | 2,296 | 2,273 | 1,861 |
| Investing Activities | | | | | | | | | | | | | | | | | | | | | | |
| Capital Expenditures | (\$4) | (8) | (12) | (35) | (44) | (15) | (43) | (122) | (93) | (106) | (120) | (143) | (150) | (158) | (226) | (283) | (229) | (395) | (639) | (652) | (689) | (733) |
| % of rev | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Expenditures (Fixed Assets) | (\$4) | (8) | (12) | (29) | (41) | (15) | (30) | (117) | (93) | (106) | (120) | (143) | (150) | (158) | (226) | (283) | (229) | (395) | (639) | (652) | (689) | (733) |
| Capital Expenditures (Other Assets) | \$0 | - | - | (6) | (3) | - | (12) | (6) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Assets from Acquisitions | \$0 | (0) | (1) | - | - | - | - | - | - | - | - | - | - | - | - | - | (453) | - | - | - | (154) | (23) |
| Purchase/Sale of Investments | \$0 | - | - | - | (3) | (1) | - | - | - | - | - | - | - | (7) | - | - | - | - | - | - | - | - |
| Purchase of Investments | \$0 | - | - | - | 3 | 1 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Funds | \$0 | - | - | (1) | - | - | - | - | - | - | - | - | - | (8) | (17) | 5 | (14) | (33) | 69 | (2) | 45 | 44 |
| Other Uses | \$0 | - | - | (1) | - | - | - | - | - | - | - | - | - | (8) | (17) | - | (15) | (33) | - | (2) | (5) | (4) |
| Other Sources | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 5 | 1 | - | 69 | - | 50 | 47 |
| Net Investing Cash Flow | (\$4) | (8) | (13) | (35) | (47) | (16) | (43) | (122) | (93) | (106) | (120) | (143) | (150) | (173) | (243) | (278) | (696) | (428) | (570) | (654) | (798) | (712) |
| Financing Activities | | | | | | | | | | | | | | | | | | | | | | |
| Cash Dividends Paid | \$0 | (69) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Common Dividends | \$0 | (69) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Change in Capital Stock | \$0 | 93 | 0 | 31 | 1 | 1 | 6 | 10 | 11 | 8 | (145) | (269) | (22) | (95) | (591) | (155) | (48) | (794) | (432) | (516) | (1,617) | (1,224) |
| Repurchase of Common & Preferred Stk. | \$0 | - | - | - | - | - | - | - | - | - | (147) | (274) | (29) | (100) | (598) | (173) | (64) | (813) | (444) | (559) | (1,637) | (1,242) |
| Sale of Common & Preferred Stock | \$0 | 93 | 0 | 31 | 1 | 1 | 6 | 10 | 11 | 8 | 3 | 5 | 7 | 6 | 18 | 18 | 15 | 18 | 12 | 42 | 20 | 18 |
| Proceeds from Sale of Stock | \$0 | 93 | 0 | 31 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Stock Options | \$0 | - | - | 0 | 1 | 1 | 6 | 10 | 11 | 8 | 3 | 5 | 7 | 6 | 18 | 18 | 15 | 18 | 12 | 42 | 20 | 18 |
| Issuance/Reduction of Debt, Net | \$1 | (4) | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Change in Current Debt | (\$0) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Change in Long-Term Debt | \$1 | (4) | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Issuance of Long-Term Debt | \$4 | 8 | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Reduction in Long-Term Debt | (\$3) | (12) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Funds | \$0 | - | - | - | 12 | (4) | 8 | 6 | (17) | 1 | (5) | (4) | (2) | (3) | (10) | (22) | (32) | (51) | (35) | (33) | (35) | (39) |
| Other Uses | \$0 | - | - | - | - | - | - | (26) | (6) | (5) | (4) | (3) | (3) | (10) | (22) | (32) | (51) | (35) | (33) | (33) | (35) | (39) |
| Other Sources | \$0 | - | - | - | 12 | (4) | 8 | 6 | 10 | 6 | 0 | 1 | - | (8) | (59) | - | - | - | - | - | - | - |
| Net Financing Cash Flow | \$1 | 20 | 1 | 31 | 13 | (3) | 14 | 15 | (5) | 9 | (149) | (274) | (25) | (98) | (590) | (177) | (81) | (845) | (467) | (549) | (1,653) | (1,263) |
| All Activities | | | | | | | | | | | | | | | | | | | | | | |
| Exchange Rate Effect | (\$0) | (0) | (1) | 4 | (9) | 4 | 6 | (4) | (1) | (72) | (80) | (45) | 23 | 38 | (19) | (2) | 30 | (7) | (34) | (4) | (82) | (39) |
| Net Change in Cash | \$3 | 1 | 12 | 37 | 4 | 103 | 157 | 93 | 181 | 108 | (34) | (163) | 233 | 256 | (109) | 212 | 57 | 109 | (105) | 1,089 | (260) | (153) |
| Free Cash Flow | \$2 | (18) | 13 | 7 | 6 | 102 | 150 | 87 | 187 | 172 | 195 | 155 | 235 | 331 | 517 | 386 | 574 | 995 | 328 | 1,644 | 1,583 | 1,128 |
| Free Cash Flow per Share | \$0 | (0) | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 4 | 3 | 4 | 8 | 3 | 13 | 13 | 10 |
| Free Cash Flow Yield (%) | \$0 | 0 | 1 | 5 | 3 | 1 | 5 | 3 | 1 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 1 | 2 | 1 | 3 | 3 | 3 |

Sales

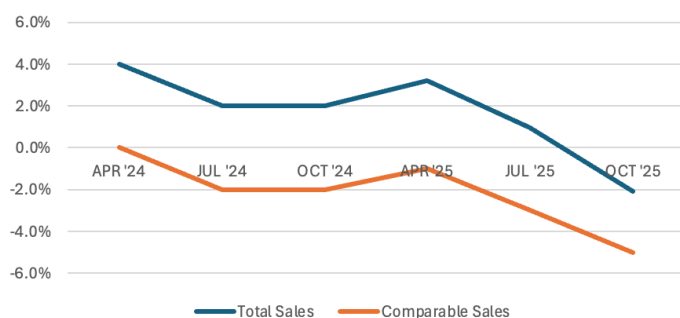
Figure 6 & 7 - Sales



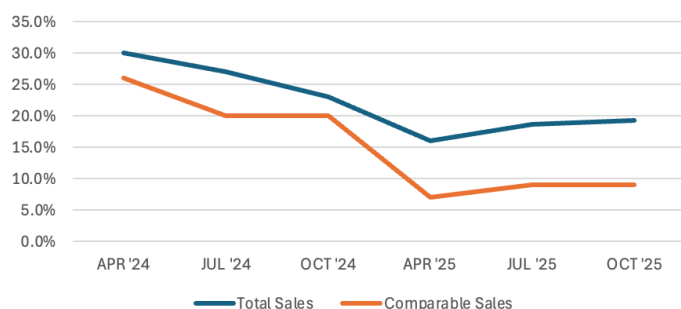
Figures 8,9,10,11 & 12 – Comparables Sales



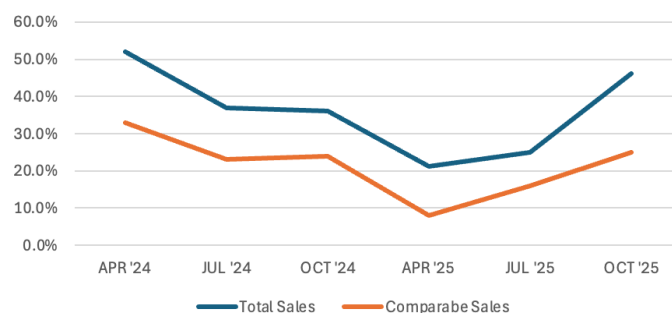
Americas Total Sales Growth Vs Comparable Sales Growth



Rest of the World Total Sales Growth Vs Comparable Sales Growth



China Mainland Total Sales Growth Vs Comparable Sales Growth



Over the past 20 years, the company has delivered a strong sales CAGR of approximately 32%, demonstrating its ability to consistently acquire new customers and drive top-line growth over an extended period.

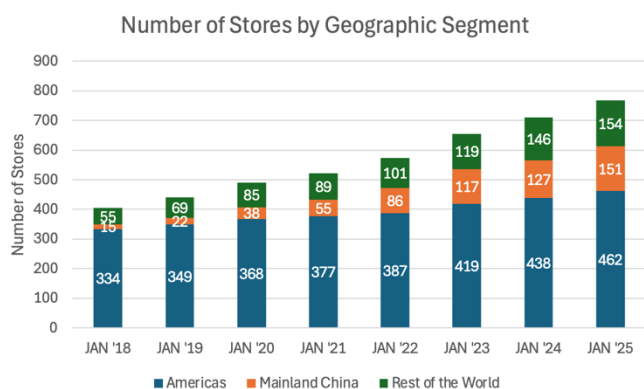
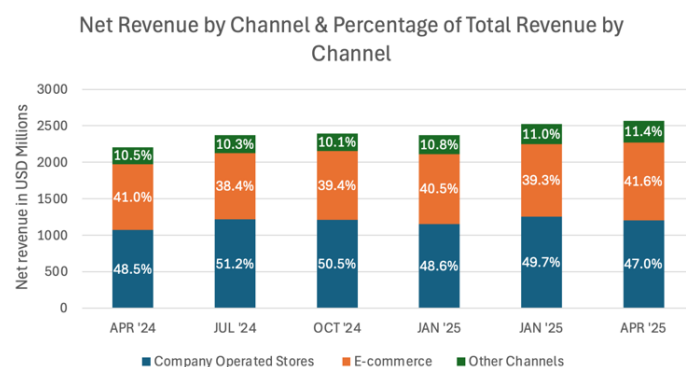
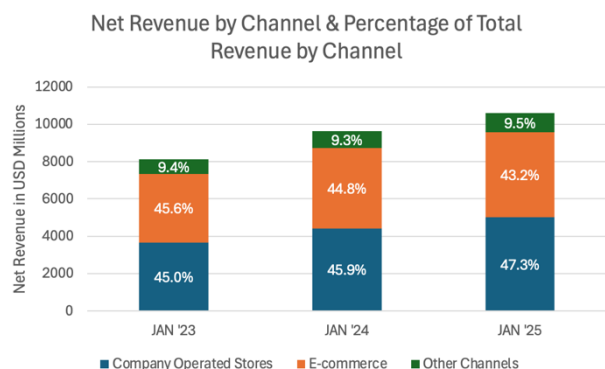
More recently, growth in the Americas has decelerated. In fiscal years 2023 and 2024, sales in the region increased by approximately 12% and 4% year-over-year, respectively, reflecting a slowdown in the company's largest market. This deceleration is also evident in comparable sales performance, which has declined in six of the past seven quarters. The weakest performance occurred in Q3 2025, when comparable sales in the Americas declined by approximately 5%.

In contrast, international markets have continued to deliver robust growth. Mainland China and the Rest of the World segments have achieved sales CAGRs of approximately 37.8% and 43.8%, respectively, over the past three years. Unlike the Americas, comparable sales growth in these regions has tracked closely with total sales growth over the past six quarters, indicating that expansion has been driven primarily by underlying demand rather than store openings alone.

Overall, the divergence between the Americas and international markets highlights the company's increasing reliance on global growth to offset near-term softness in its core U.S. business.

Revenue Channels & Geography

Figures 13, 14 & 15 – Revenue by channels & by geography



Revenue continues to be well diversified across channels, with **company-operated stores** representing the largest share of total revenue, followed by **e-commerce**, which remains a meaningful and stable contributor. While e-commerce's percentage of total revenue has moderated slightly, absolute revenue across all channels continues to grow, indicating balanced omnichannel demand rather than channel substitution.

Geographically, store expansion has been broad-based, with the **Americas** remaining the largest footprint while **Mainland China** and the **rest of the world** account for a growing share of total stores. This expansion highlights **Lululemon Athletica Inc.**'s continued focus on international growth, particularly in higher-growth markets, while maintaining a strong and stable domestic base.

Margins

Figure 16 & 17 – Gross Profit

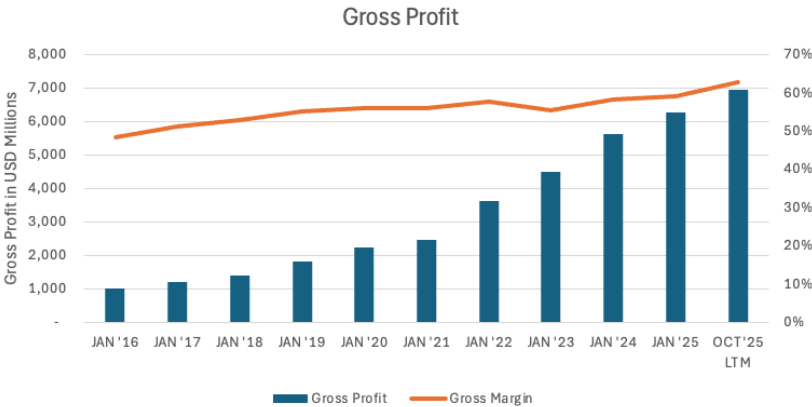
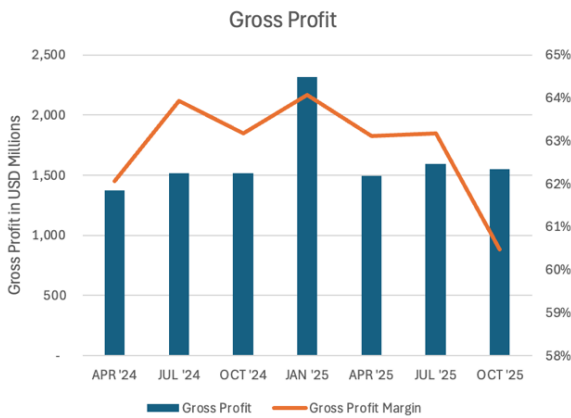


Figure 18 & 19 - EBITDA

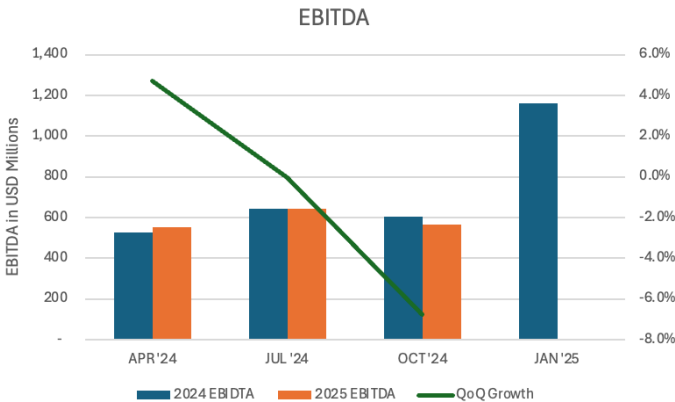
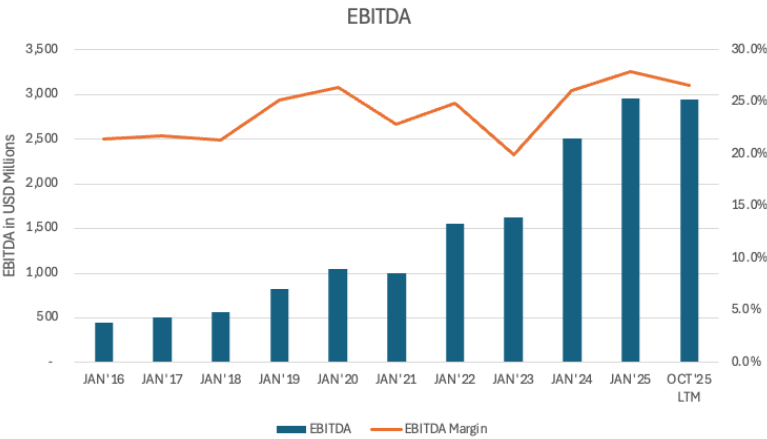
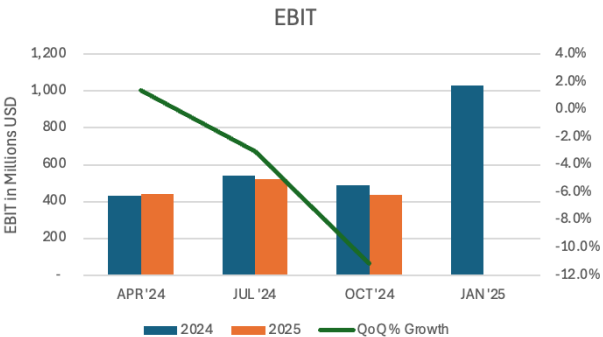
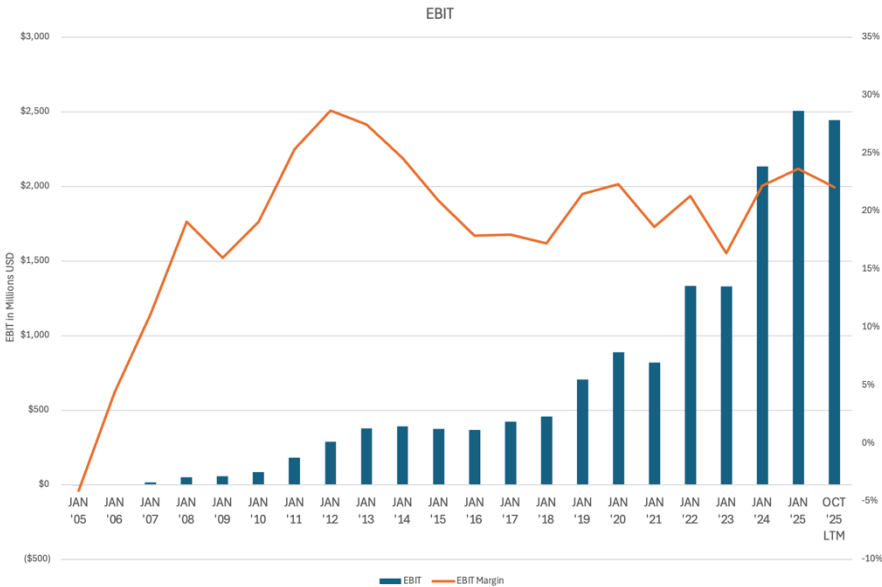
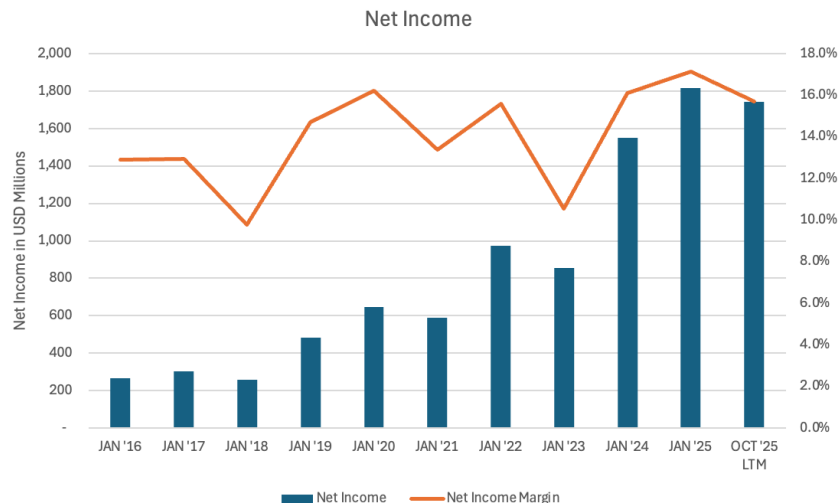
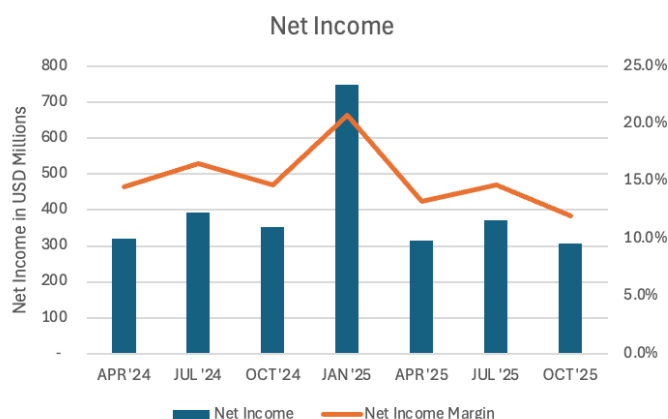


Figure 20 & 21 – EBIT





Lululemon has demonstrated strong long-term profitability expansion, supported by consistent gross margin improvement and operating leverage. Over the past decade, gross profit has increased steadily, reflecting both sustained revenue growth and the company’s ability to maintain premium pricing. Gross margin has trended upward over time, underscoring Lululemon’s pricing power, disciplined inventory management, and favorable product mix. **Look up the suppliers and the tariff hit**

In the most recent quarters, gross profit growth has moderated alongside slower sales momentum, particularly in the Americas. While gross margin remains structurally elevated, recent quarter-to-quarter fluctuations reflect the impact casued by the tariffs as COGS have increased at a higher rate than sales. Nevertheless, margins remain well above industry averages, reinforcing the strength of Lululemon’s brand positioning.

EBITDA growth over the long term has been robust, highlighting the scalability of the business model. However, near-term EBITDA growth has shown increased volatility, with quarter-over-quarter growth turning negative in recent periods. This reflects slower revenue growth combined with ongoing higher COGS. Despite these headwinds, absolute EBITDA levels remain near historical highs, suggesting margin compression is cyclical rather than structural.

EBIT performance mirrors EBITDA trends, with long-term operating income expansion driven by revenue growth and operating leverage. Recent quarters show pressure on EBIT growth, particularly on a quarter-over-quarter basis, as fixed costs weigh more heavily amid softer top-line growth. That said, EBIT margins remain healthy relative to historical levels, indicating the company retains meaningful operating flexibility. **Try to look up why the SG&A**

Net income has continued to trend upward over the long term, supported by strong operating performance and disciplined cost control. While net income growth has fluctuated in recent quarters, margins remain resilient, reflecting Lululemon’s ability to convert revenue into earnings despite a more challenging demand environment.

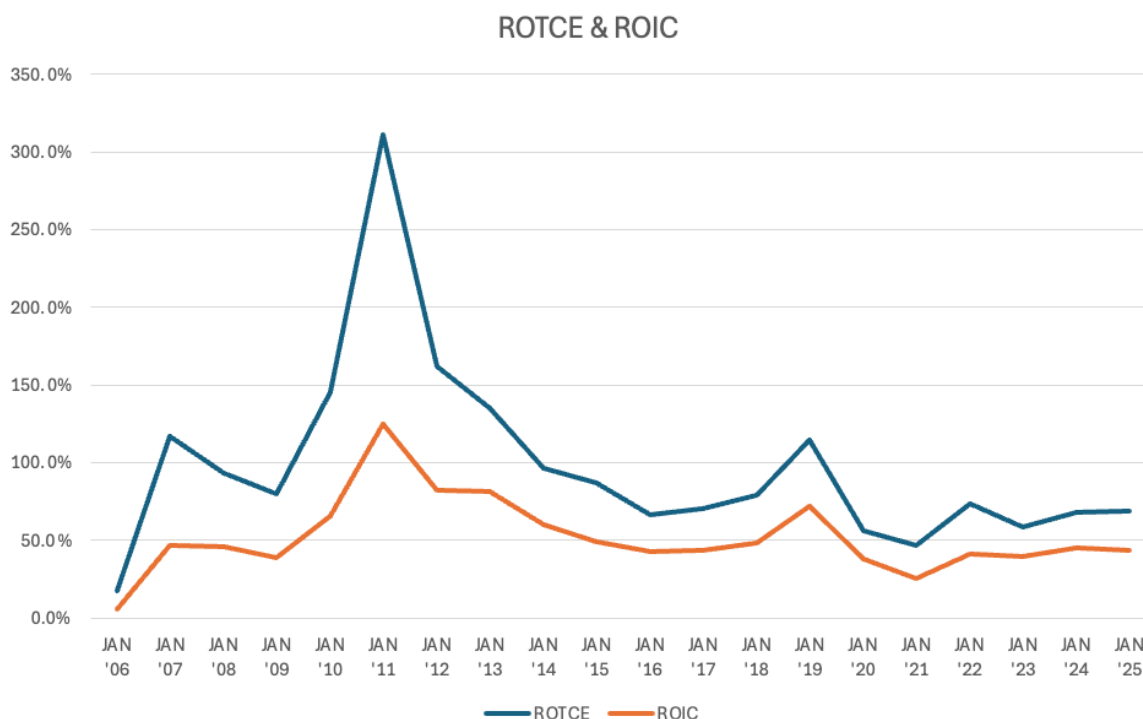
Overall, the profitability profile reinforces the view that Lululemon remains a high-quality, structurally profitable business. Near-term margin volatility appears driven by cyclical pressures.

ROTCE & ROIC Overtime

- $ROTCE = EBIT / (NWC + NFA)$
 - $NWC = \text{current assest (exc. Cash) - current liabilities (exc. Short term debt)}$
- $ROIC = (EBIT * (1 - \text{Tax Rate})) / ((\text{Assets} - \text{Cash}) - (\text{non - interest bearing current liabilities}))$

Lululemon has consistently generated strong returns on capital, highlighting the efficiency of its business model and its ability to convert operating performance into value creation. Returns peaked in the early 2010s and have since normalized as the company scaled its store base and international operations. Despite this moderation, both ROTCE and ROIC remain structurally attractive and well above typical retail benchmarks.

In recent years, returns have stabilized at lower—but still elevated—levels, reflecting a more mature growth profile and increased investment to support long-term expansion. Importantly, current return levels remain comfortably above the company's cost of capital, indicating continued value creation despite near-term operational headwinds.



Valuation

Summary

- Our target Price:
- Multiples
 - Discunted Cash Flow

Football field

- Acquisitions Price
- Other Methodologies
- Other cases

Comparable Public Companies

| Company Name | Market Cap | Price | 52 Week High | P/E Ratio | Revenue | 2023 | 2024 | Revenue CAGR Past 3 years | Revenue CAGR past 5 years |
|---------------------|------------|-------|--------------|-----------|---------|--------|--------|---------------------------|---------------------------|
| lululemon athletica | 25,440.3 | | 210 | 423 | 15.07x | 9,619 | 10,588 | 19.17% | 21.6% |
| On Holding A | 17,293.0 | | 49 | 64 | 60.68x | 51,386 | 2,632 | 49.23% | 57.9% |
| NIKE B | 97,442.3 | | 64 | 82 | 38.32x | 5,694 | 46,402 | -0.28% | 4.4% |
| Under Armour A | 2,517.6 | | 6 | 9 | | 1,994 | 5,165 | -3.17% | -0.3% |
| Average | 39,084.3 | | | | 49.5 | 19,691 | 18,066 | 15% | 21% |

| Company Name | EV | EBITDA LTM-Oct | EBIT LTM-Oct | Enterprise Value/ EBITDA LTM | Enterprise Value/EBIT D/E LTM |
|---------------------|--------|----------------|--------------|------------------------------|-------------------------------|
| lululemon athletica | 24,404 | 2,940 | 2,445 | 8.30x | 9.98x |
| On Holding A | 16,094 | 558 | 415 | 28.84x | 38.83x |
| NIKE B | 97,112 | 3,634 | 2,868 | 26.72x | 33.86x |
| Under Armour A | 2,703 | 495 | 369 | 5.46x | 7.33x |
| Average | 38,636 | 1,562 | 1,217 | 20.34x | 26.67x |

| | |
|---------------------------|-----|
| EBITDA Multiple Valuation | 534 |
|---------------------------|-----|

The comparable public company analysis implies a target price of approximately **\$534**. This target price is calculated using **average valuation multiples**, given the high dispersion across peer multiples and the limited number of comparable companies, which makes the median less representative. However, I do not view this valuation as the most appropriate indicator of fair value, given limitations in the peer group selection. Several of Lululemon’s most direct competitors, such as **Alo** and **Vuori**, are privately held and therefore not suitable for direct valuation comparison.

The publicly traded peers included in the analysis operate within the broader athletic apparel category but differ meaningfully in positioning and product mix. **Nike** and **Under Armour**, for example, are more focused on mass-market athletic apparel rather than premium or luxury athletic wear, which limits their comparability to Lululemon’s brand positioning and pricing strategy. **On Holding**, while relevant as a premium performance brand, is more heavily concentrated in footwear and appears to be at an earlier stage of its growth cycle, which likely explains its elevated valuation multiples.

As a result of these differences, the implied valuation from the comparable analysis likely overstates fair value and should be interpreted with caution. Accordingly, greater weight is placed on the discounted cash flow analysis, which more directly reflects company-specific fundamentals and long-term growth assumptions.

Discounted Cash Flow Analysis

| Unlevered DCF | | | | | | | | | | | | | |
|----------------------|------|----------|------------------|-------|--------|--------|--------|--------|--------|--------|--------|---------|--------|
| | 2023 | 2024 | 2025 Q1+Q2+Q3 | Q4E | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | TV |
| Total Sales | | \$10,588 | 7,462 | 3,500 | 10,962 | 11,561 | 12,198 | 12,925 | 13,757 | 14,306 | 14,905 | 15,558 | |
| Americas | | \$7,928 | 5,166 | | | 8,007 | 8,088 | 8,168 | 8,250 | 8,333 | 8,416 | 8,500 | |
| China Mainland | | \$1,361 | 1,226 | | | 1,896 | 2,237 | 2,639 | 3,114 | 3,270 | 3,434 | 3,605 | |
| Rest of the world | | \$1,299 | 1,069 | | | 1,658 | 1,874 | 2,117 | 2,393 | 2,704 | 3,055 | 3,452 | |
| COGS | | \$4,320 | 2,819 | 1,383 | 4,741 | 5,000 | 5,276 | 5,590 | 5,950 | 6,188 | 6,446 | 6,729 | |
| Gross Profit | | \$6,268 | 4,643 | | 6,221 | 6,561 | 6,922 | 7,335 | 7,807 | 8,119 | 8,458 | 8,829 | |
| D&A | | \$447 | 362 | 170 | 471 | 496 | 523 | 552 | 582 | 615 | 648 | 682 | |
| SG&A | | \$3,768 | 2,883 | 1,019 | 3,901 | 4,010 | 4,230 | 4,483 | 4,771 | 4,962 | 5,169 | 5,396 | |
| EBIT | | \$2,500 | 1,398 | 929 | 2,328 | 2,551 | 2,692 | 2,852 | 3,036 | 3,157 | 3,289 | 3,433 | |
| EBIT Margin | | | | | 21% | 22% | 22% | 22% | 22% | 22% | 22% | 22% | |
| EBIT *(1-Tax Rate) | | \$1,760 | 984 | 651 | 1,639 | 1,796 | 1,895 | 2,008 | 2,137 | 2,223 | 2,316 | 2,417 | |
| D&A | | \$447 | 362 | 170 | 471 | 496 | 523 | 552 | 582 | 615 | 648 | 682 | |
| Current assets | | \$1,996 | 2,888 | 2,150 | 2,150 | 2,267 | 2,392 | 2,535 | 2,698 | 2,805 | 2,923 | 3,051 | |
| Current liabilities | | \$1,564 | 1,525 | 1,525 | 1,787 | 1,884 | 1,988 | 2,107 | 2,242 | 2,332 | 2,429 | 2,536 | |
| NW | | \$431 | 1,363 | 625 | 363 | 383 | 404 | 428 | 456 | 474 | 494 | 515 | |
| CNW | | | 932 | (738) | (68) | 20 | 21 | 24 | 28 | 18 | 20 | 22 | |
| CapEx | | (\$689) | (497) | (229) | (726) | (766) | (808) | (856) | (911) | (948) | (987) | (1,030) | |
| FCF | | \$1,517 | (82) | 1,330 | 1,452 | 1,507 | 1,589 | 1,680 | 1,781 | 1,872 | 1,957 | 2,047 | 28,803 |
| DFCF | | | | 1,316 | 1,413 | 1,432 | 1,392 | 1,356 | 1,325 | 1,284 | 1,237 | 1,192 | 16,777 |
| EV | | 27,228 | | | | | | | | | | | |
| Implied Equity Value | | 27,509 | | | | | | | | | | | |
| per share | | 243.44 | | | | | | | | | | | |

| Revenue Assumptions | |
|----------------------|-------|
| americas | 1% |
| china | 18% |
| china after 5 years | 5% |
| rest | 13% |
| CapEx | 6.6% |
| tax Rate | 30% |
| WACC | 8.50% |
| Growth rate | 3% |
| Terminal growth rate | 1% |
| D&A % of rev | 90% |
| | 10% |
| | 40% |
| number of shares | 113 |

| Year | Discount Rate |
|---------|---------------|
| 2025 Q4 | 0.125 |
| 2026 | 0.625 |
| 2027 | 1.625 |
| 2029 | 3.625 |
| 2031 | 5.625 |
| 2032 | 6.625 |
| TV | 6.625 |

For the discounted cash flow analysis, I assume **1% revenue growth in the Americas**, reflecting the recent decline in comparable-store sales. For **Mainland China**, I model **18% revenue growth over the next five years**, followed by **5% growth in years six and seven**, capturing continued expansion while allowing for a gradual normalization of growth. For the **rest of the world**, I assume **13% revenue growth**, which I view as conservative given the strong growth delivered in recent years.

In addition, the valuation applies a **weighted average cost of capital (WACC) of 8.5%** and a **terminal growth rate of 1%**.

Based on these assumptions, the DCF analysis results in a **target price of approximately \$243 per share**.

Sensitivity Analysis

| Americas Next Five Years Growth Rate | | | | | | | | |
|--------------------------------------|--------|-----|-----|-----|-----|-----|-----|-----|
| W A C C | 235.73 | -2% | -1% | 0% | 1% | 2% | 3% | 4% |
| | 7% | 274 | 281 | 287 | 295 | 302 | 310 | 318 |
| | 7.50% | 253 | 259 | 265 | 272 | 279 | 286 | 293 |
| | 8% | 235 | 241 | 246 | 252 | 259 | 265 | 272 |
| | 8.50% | 220 | 225 | 230 | 236 | 241 | 247 | 254 |
| | 9% | 207 | 211 | 216 | 221 | 226 | 232 | 238 |
| | 9.50% | 195 | 199 | 204 | 208 | 213 | 219 | 224 |
| | 10% | 185 | 189 | 193 | 197 | 202 | 207 | 212 |

| China Next Five Years Growth Rate | | | | | | | | |
|-----------------------------------|--------|-----|-----|-----|-----|-----|-----|-----|
| W A C C | 235.73 | 12% | 14% | 16% | 18% | 20% | 22% | 24% |
| | 7% | 283 | 287 | 290 | 295 | 299 | 304 | 309 |
| | 7.50% | 261 | 265 | 268 | 272 | 276 | 280 | 285 |
| | 8% | 243 | 246 | 249 | 252 | 256 | 260 | 264 |
| | 8.50% | 227 | 230 | 233 | 236 | 239 | 243 | 247 |
| | 9% | 213 | 216 | 218 | 221 | 224 | 228 | 231 |
| | 9.50% | 201 | 203 | 206 | 208 | 211 | 215 | 218 |
| | 10% | 190 | 192 | 195 | 197 | 200 | 203 | 206 |

Investment Thesis, Catalysts & Investments Risks

Investment Thesis

Lululemon's stock has experienced a significant decline over the past year, driven primarily by a slowdown in comparable sales in the Americas, the company's largest market. While this weakness has weighed on recent stock performance, I view the current period as cyclical rather than structural and believe the company is well positioned to reaccelerate growth over the medium term.

I believe Lululemon remains the market leader in premium athletic apparel, having played a central role in shaping and expanding the luxury athleisure category. Despite increased competition and recent concerns around product innovation, the company continues to benefit from a powerful global brand, industry-leading margins, and strong customer loyalty. I believe these advantages position Lululemon to defend its leadership and maintain pricing power over time.

I view international expansion as a key long-term growth driver. In particular, the China market has delivered a sales CAGR of 37.8% over the past three years, significantly outpacing the broader company average. The premium athletic apparel segment in China continues to exhibit strong secular growth, with industry forecasts projecting approximately 9% annual growth over the coming years. Additionally, Lululemon's "Rest of World" segment has achieved a three-year CAGR of 43.8%, highlighting substantial growth potential outside North America.

I believe recent management changes further strengthen the long-term outlook. Management's willingness to acknowledge recent innovation gaps and take decisive action gives me confidence in the company's commitment to restoring product leadership and sustaining growth over time.

Finally, I see the men's apparel segment as an underpenetrated opportunity with meaningful upside. Continued expansion in men's offerings should support incremental revenue growth and further diversify the company's revenue base.

Catalysts

- **Management Transition** - Appointment of a new CEO with a proven track record of driving operational turnarounds could act as a positive sentiment catalyst, particularly if accompanied by a credible strategic roadmap.
- **Tariff Headwinds Normalization** - A reduction in market concern around tariffs and their impact on Lululemon's cost structure could support valuation multiple expansion, especially if input cost pressures continue to ease.
- **Reacceleration of Comparable Sales in the Americas** -Improvement in Americas comparable sales driven by successful new product launches and increased penetration in the men's category would represent a meaningful upside catalyst.

Investment Risks

- **Macroeconomic Sensitivity** - Any deterioration in U.S. economic conditions that negatively affects consumer spending could materially impact Sprouts. Organic food is typically priced at a premium relative to conventional food, and demand may decline during periods of economic slowdown or recession as consumers trade down to lower-cost alternatives
- **Slower New Store Expansion** - If Sprouts' management reduces its focus on new store openings, this could significantly lower the company's forecasted long-term growth. Additionally, underperformance of newly opened stores relative to sales expectations would negatively impact revenue growth and profitability.
- **Competitive Pressure** - As organic and health-focused food becomes more mainstream, increased competition is likely, both from existing grocery chains expanding their organic offerings and from new entrants. Moreover, Whole Foods' recent price reductions reduce one of Sprouts' historical competitive advantages. While Sprouts' exclusive focus on health-oriented products may partially offset this pressure, intensified competition remains a key risk.