- Need for Cognition and Burnout in healthcare: The mediating role of self-control, emotion regulation, and coping strategies
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Abstract

Burnout has emerged as a global health concern, with its prevalence notably increasing during the COVID-19 pandemic. This especially occurs among individuals working within 19 the field of healthcare. In order to contribute to the improvement of working conditions and mental health, this study replicates a mediation model previously tested by Grass et 21 al. (2018) among teaching students and by Zerna et al. (2022) among teachers. For this 22 purpose, multiple mediation models, using a sample of N = 642 healthcare workers were 23 examined. The incorporated predictor was Need for Cognition (an intrinsic motivation to engage with cognitively demanding thoughts). Mediators were self-control, the emotion regulation strategies reappraisal and suppression, as well as adaptive and maladaptive coping strategies. The burnout subdimensions reduced personal efficiency, emotional exhaustion, and depersonalization each functioned individually as outcome variables. In addition to the mediation analyses, correlation analyses of these variables were also calculated. The results confirmed that adaptive coping strategies functioned preventively 30 across all burnout dimensions. Furthermore, reappraisal and maladaptive coping mediated 31 the relationship between NFC and some subdimensions of burnout. Healthcare workers 32 who tended towards higher NFC appeared to be protected from burnout development due 33 to various tested mediators. Regarding the daily work environment, initial evidence suggests that efforts should be made to particularly promote adaptive coping strategies. 35 Future studies should further examine the link between NFC and burnout among healthcare professionals. 37

38 Keywords: Need for Cognition, burnout, self-control, emotion regulation, coping

Word count: X

Need for Cognition and Burnout in healthcare: The mediating role of self-control, emotion regulation, and coping strategies

Burnout is a psychological, work-related stress syndrome and a global health concern (Maslach, 2003; Parandeh et al., 2022). It correlates with depression (Bianchi et al., 2015), increased alcohol abuse (Oreskovich et al., 2012), and a heightened risk of suicidal thoughts (Shanafelt et al., 2011). As a response to excessive work stress (Maslach, 1998), burnout affects not only individuals but also their workplace (West et al., 2018), leading to decreased productivity (Dewa et al., 2017), reduced job satisfaction, and intentions to leave the profession (Shanafelt et al., 2009).

Occupational stress is a growing problem, especially among healthcare workers (Rink et al., 2023). Challenges like time constraints, lack of control, and competing demands are significant job strains (Lyndon, 2015). The COVID-19 pandemic further exacerbated burnout rates (Galanis et al., 2021; Prasad et al., 2021), as healthcare workers faced higher health risks, increased workloads, inadequate equipment, and limited resources. These strains impacted not only the workers but also the quality of patient care, leading to lower patient satisfaction and increased medical errors (West et al., 2018).

The rising number of burnout cases underscores its significance in today's society.

Despite extensive research, the exact causes and antecedents of burnout are not fully

understood. This study investigates the relationship between burnout, its underlying

mechanisms, and protective factors, extending previous research on factors mediating the

role of cognitive motivation in burnout (Grass et al., 2018; Zerna et al., 2022) from aspiring

and experienced teachers to healthcare professionals. The following section explains the

mediation model and its variables.

#### Theoretical Framework

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## 55 The present study

- 66 ...
- 67 Correlational Research Questions and Hypotheses. RQ1: Is there a
- relationship between Need for Cognition (NFC), self-control, adaptive and maladaptive
- 69 coping strategies, the emotion regulation strategies reappraisal and suppression, as well as
- the burnout dimension reduced personal efficiency (rPE)?
- H1a: There will be a moderate positive relationship between NFC and self-control.
- H1b: There will be a small positive relationship between NFC and reappraisal and no relationship between NFC and suppression.
- H1c: There will be a moderate positive relationship between NFC and adaptive coping and a small negative relationship between NFC and maladaptive coping.
- H1d: There will be a medium negative relationship between NFC and rPE.
- H1e: There will be a large negative relationship between self-control and rPE.
- H1f: There will be a medium negative relationship between reappraisal and rPE and a no relationship between suppression and rPE.
- H1g: There will be a large negative relationship between adaptive coping and rPE and a large positive relationship between maladaptive coping and rPE.
- RQ2: Is there a relationship between NFC, self-control, adaptive and maladaptive coping strategies, the emotion regulation strategies reappraisal and suppression, as well as the burnout dimension emotional exhaustion?
- RQ3: Is there a relationship between NFC, self-control, adaptive and maladaptive coping strategies, the emotion regulation strategies reappraisal and suppression, as well as the burnout dimension depersonalization?

- Mediational Research Questions and Hypotheses. RQ4: To what extent do self-control, adaptive and maladaptive coping strategies, as well as the emotion regulation strategies reappraisal and suppression mediate the relationship between NFC and the burnout dimension rPE?
- H4a: The relationship between NFC and rPE will not be mediated by self-control.

  However, higher NFC will be associated with more self-control, whereby self-control will not be associated with rPE.
- H4b: The relationship between NFC and rPE will be partly mediated by reappraisal,
  whereby a higher NFC is associated with higher reappraisal, which, in turn is
  associated with lower rPE.
- H4c: The relationship between NFC and rPE will not be mediated by suppression.
- H4d: The relationship between NFC and rPE will be partly mediated by adaptive coping, whereby a higher NFC is associated with more adaptive coping, which, in turn is associated with lower rPE.
- H4e: The relationship between NFC and rPE will be partly mediated by maladaptive coping. A higher NFC is associated with less maladaptive coping, and, in turn, less maladaptive coping is associated with lower rPE.
- RQ5: To what extent do self-control, adaptive and maladaptive coping strategies, as
  well as the emotion regulation strategies reappraisal and suppression mediate the
  relationship between NFC and the burnout dimensions emotional exhaustion?
- RQ6: To what extent do self-control, adaptive and maladaptive coping strategies, as
  well as the emotion regulation strategies reappraisal and suppression mediate the
  relationship between NFC and the burnout dimensions depersonalization?

111 Methods

We report how we determined our sample size, all data exclusions, all manipulations, and all measures in the study (cf. Simmons et al., 2012).

#### 114 Procedure

The study was preregistered at https://osf.io/d6y9k. Data were collected in two 115 thesis projects (Kadur, 2018; Ziessler, 2019). For the 2018 study (ref. 116 V-259-15-AS-NFC-28032018), the Ethics Committee of Chemnitz University of Technology 117 waived a full review; the 2019 study (ref. V-336-15-AS-Ressourcen-16052019) received 118 approval without concerns. Participants (age  $\geq$  18 years, German-speaking, employed in 119 healthcare) were recruited via clinics, care facilities, and universities across the German dederal states of Saxony and Hesse as well as via social media and personal contacts. Data 121 were gathered anonymously through online Enterprise Feedback Suite Survey platform 122 (EFS, (Questback, 2017)). A control item checked response sincerity. Participants received 123 study information, gave informed consent, and could enter a raffle (€25 per 100 124 participants), request study results, and obtain information on burnout risk factors. Emails 125 for the raffle were stored separately from survey data. 126

### 127 Participants

After the exclusion of participants because of incorrect scale labeling, missing consent to be interviewed, double participation, not having answered the questions seriously, not working in a healthcare profession or not being educated to do so, or having taken less than the average time to complete the questionnaires (see pregistration https://osf.io/d6y9k, section Data exclusion for details), the usable subsamples comprised  $n_{2018} = 431$ , and  $n_{2019} = 229$  participants. The resulting total sample therefore consisted of N = 642 (547 female, 94 male, 1 diverse; age range 18 to 78 years, M = 38.3, SD = 12.0 years). The

majority of participants worked as nurses (46.3%), while 2.8% held management positions 135 in healthcare. Others were employed as social workers (9.8%), psychotherapists (8.4%), 136 and other therapeutic professions such as occupational therapist or healthcare volunteers. 137 Detailed demographic data are provided in Supplementary Table S1. In both studies, the 138 sample sizes were constrained by the number of participants that could be recruited during 139 the limited timeframe of the respective thesis projects. A post-hoc power analysis (t-test,140 linear multiple regression, fixed model, single regression coefficient) was conducted using 141 G\*Power (Faul et al., 2007). The smallest standardized indirect effect from the mediation 142 analysis in Grass et al. (2018) was  $|\beta| = .05$ , yieling  $f^2 = \beta/(1-\beta) = .05$ . With a sample 143 size of N = 642, we achieved a power of >.99 to detect such an effect at  $\alpha < .05$ .

#### 145 Material

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All questionnaires used were administered in German language. The reliabilities 146 (MacDonald's  $\omega$  and Cronbach's  $\alpha$ ) of the inventories used can be found in Table 1. The 147 burnout dimensions reduced personal efficiency, emotional exhaustion, and 148 depersonalization were assessed using the German version of the 22-item Maslach Burnout 149 Inventory (MBI-D, Büssing & Perrar, 1992). Items such as "I feel burned out by my job." 150 were rated on a scale from 1 (does not occur at all) to 6 (occurs very often/strongly). The 151 internal consistencies of the MBI-D subscales showed good to excellent reliabilities, 152 MacDonald's  $\omega \geq = .82$ . 153

NFC was assessed with the 16-item short version of the German NFC scale (NCS, Bless et al., 1994) with items like "I like it when my life is full of tricky tasks that I have to solve." These items were rated on a seven-point rating scale ranging from +3 (very accurate) to -3 (completely inaccurate). The scale demonstrated an excellent internal consistency of MacDonald's  $\omega = .91$ .

Self-control was measured by the 13-item short form of the Self-Control Scale

(SCS-K-D, Bertrams & Dickhäuser, 2009). Here, a five-point Likert scale from 1 (completely inaccurate) to 5 (completely accurate) was used to answer questions like "I am good at resisting temptations." This scale showed an acceptable internal consistency of MacDonald's  $\omega = .79$ .

Further, the Emotion Regulation Questionnaire (ERQ-D, Abler & Kessler, 2009), which included 10 items, was used to assess reappraisal and suppression. Reappraisal was measured by items like "When I get into a stressful situation, I change my thoughts about the situation, so it calms me down." Suppression was determined by items such as "I keep my feelings to myself." Participants responded on a scale ranging from 1 (not true at all) to 7 (absolutely true). The six-item reappraisal subscale and the four-item suppression subscale showed good reliability with MacDonald's  $\omega \geq .81$ .

Finally (and differing from the material used by Grass et al. (2018)), the 20-item 171 Stress and Coping Inventory (SCI, Satow, 2012) was used to measure adaptive and 172 maladaptive coping strategies on a scale ranging from 1 (does not apply) to 4 (applies 173 exactly). Adaptive coping was assessed by the subscales "positive thinking", "active stress 174 management", "social support", and "holding on to faith". These subscales, consisting of 16 175 items such as "When stress and pressure arise, I directly address the causes," altogether 176 demonstrated a good internal consistency, MacDonald's Omega  $\omega = .85$ . Maladaptive 177 coping was measured with the "increased alcohol and cigarette consumption" subscale, 178 containing four items like "When I am under too much stress, I smoke a cigarette." This 179 subscale had a questionable internal consistency of MacDonald's  $\omega = .63$ . 180

#### 181 Statistical analyses

We used R (Version 4.5.1; R Core Team, 2024) and the R-packages dplyr (Version 1.1.4; Wickham et al., 2023), here (Version 1.0.1; Müller, 2020), lavaan (Version 0.6.19; Rosseel, 2012), papaja (Version 0.1.3; Aust & Barth, 2024), psych (Version 2.5.3; Revelle,

<sup>185</sup> 2024), RStudio (Posit Team, 2024), shape (Version 1.4.6.1; Soetaert, 2024) and tinylabels (Version 0.2.5; Barth, 2025) for our analyses.

Robust tests were used to account for deviation from univariate and multivariate 187 normality of the study variables, i.e. the MBI subscales, NFC, self-control, emotion 188 regulation strategies, and coping styles; Shapiro-Wilk and Mardia tests, all  $p \geq .001$ ). 189 Spearman correlations were calculated to address the research questions (RQ) regarding 190 bivariate relationships between Need for Cognition (NFC), self-control, adaptive and 191 maladaptive coping strategies, the emotion regulation strategies reappraisal and 192 suppression with the burnout dimensions reduced personal efficiency (rPE; RQ1), 193 emotional exhaustion (EE; RQ2), and depersonalization (DE; RQ3). Statistical significance 194 was evaluated based on the correlations' 95% CI not including zero, which with our sample 195 size was the case for all  $|r_s| \geq .077$ . Effect size classification followed empirically derived 196 thresholds (Gignac & Szodorai, 2016), i.e.,  $r_s \geq .10$ , .20, and .30 for small, medium, and large correlations. To address the research questions on possible mediation effects, i.e., 198 whether self-control, reappraisal and suppression, and adaptive and maladaptive coping mediate the relationship between NFC and the burnout dimensions rPE (RQ4), EE (RQ5), and DE (RQ6), multiple mediation models were tested using lavaan with robust Maximum 201 Likelihood estimation of standard errors. 202

203 Results

Table 1 shows bivariate Spearman correlations between the study variables. Results for research questions 1–3 are summarized below.

Research Question 1. We examined links between Need for Cognition (NFC), self-control, the habitual use of the emotion strategies reappraisal and suppression, coping strategies, and reduced personal efficiency. We observed a large positive correlation between NFC and self-control,  $r_s = .56$ , 95% CI [.51, .61], p < .001 (H1a), but no correlation with reappraisal,  $r_s = .06$ , 95% CI [-.02, .14], p = .128, or suppression,  $r_s = .06$ 

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-.01, 95% CI [-.08, .07], p = .877 (H1b). NFC showed a small positive correlation with
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    adaptive coping, r_s = .15, 95\% CI [.07, .22], p < .001, and a large negative correlation with
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    maladaptive coping, r_s = -.30, 95% CI [-.37, -.23], p < .001 (H1c). Reduced personal
213
    efficiency correlated with NFC, r_s = -.19, 95% CI [-.26, -.11], p < .001, i.e. a small negative
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    effect (H1d), self-control, r_s = -.18, 95% CI [-.25, -.10], p < .001, i.e. a small negative effect
215
    (H1e), reappraisal and suppression, r_s= -.29, 95% CI [-.36, -.21], p< .001, i.e. a medium
216
    negative effect, and r_s = .12, 95\% CI [.05, .20], p = .002, i.e. a small positive effect (H1f), as
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    well as adaptive and maladaptive coping, r_s = -.42, 95% CI [-.48, -.35], p < .001, i.e. a large
218
    negative effect, and r_s = .11, 95\% CI [.03, .18], p = .007, i.e. a small positive effect (H1g).
219
          Research Question 2. Emotional exhaustion correlated with all variables: NFC,
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    r_s = -.18, 95\% CI [-.26, -.11], p < .001, self-control, r_s = -.14, 95\% CI [-.21, -.06], p < .001,
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    reappraisal, r_s = -.15, 95% CI [-.22, -.07], p < .001, and suppression, r_s = .13, 95% CI [.06,
222
    .21], p < .001, and both coping strategies, r_s = -.37, 95% CI [-.43, -.30], p < .001, and r_s = -.37
223
    .22, 95\% CI [.14, .29], p < .001.
          Research Question 3. For depersonalization, no correlations emerged for NFC,
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    r_s = -.07, 95\% CI [-.15, .00], p = .064, or self-control, r_s = -.08, 95\% CI [-.15, .00], p = .064
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    .050, but significant ones appeared for reappraisal, r_s = -.18, 95% CI [-.25, -.10], p < .001,
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    suppression, r_s = .26, 95\% CI [.18, .33], p < .001, as well as for both coping strategies, r_s =
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    -.28, 95% CI [-.35, -.21], p < .001, and r_s = .15, 95% CI [.07, .22], p < .001.
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          Figures 1–3 summarize the mediation analyses (research questions 4–6). Only
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    standardized coefficients and p-values are reported for ease of reading; full statistics appear
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    in Tables 2–4.
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          Research Question 4. Figure 1 and Table 2 present the results of the multiple
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    mediation analysis for reduced personal efficiency. Roughly half of the total effect, \beta =
234
    -.22, p < .001, stemmed from the direct path of NFC on reduced personal efficiency, \beta =
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    -.11, p = .017. While NFC predicted self-control, \beta = .60, p < .001, self-control did not
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predict reduced personal efficiency,  $\beta = -.04$ , p = .371, hence, no mediation occured,  $\beta =$  -.03, p = .370 (H4a). Reappraisal partly mediated the NFC-efficiency link,  $\beta = -.01$ , p = .049 (H4b), while suppression did not,  $\beta = .00$ , p = .464 (H4c). Adaptive coping mediated the effect of NFC on reduced personal efficiency, ,  $\beta = -.07$ , p < .001 (H4d). Although NFC predicted maladaptive coping,  $\beta = -.33$ , p < .001, a mediation effect of maladaptive coping was not supported, ,  $\beta = .00$ , p = .921 (H4e).

Research Question 5. Figure 2 and Table 3 show the model for *emotional* exhaustion. Less than half of the total effect,  $\beta = -.22$ , p < .001, was due to the direct path,  $\beta = -.09$ , p = .078. Mediation occurred for adaptive coping,  $\beta = -.06$ , p < .001, and maladaptive coping,  $\beta = -.05$ , p = .001, but not for self-control,  $\beta = -.02$ , p = .477, reappraisal,  $\beta = .00$ , p = .872, or suppression,  $\beta = .00$ , p = .452.

Research Question 6. Figure 3 and Table 4 show the model for depersonalization.

About one third of the total effect,  $\beta = -.12$ , p < .001, reflected the direct path,  $\beta = -.03$ , p = .493. Again, mediation was found for adaptive and maladaptive coping,  $\beta = -.04$ , p < .001, and  $\beta = -.03$ , p = .010, but not for self-control,  $\beta = .00$ , p = .964, reappraisal,  $\beta = .01$ , p = .065, or suppression,  $\beta = -.01$ , p = .420.

253 Discussion

## Summary of Findings

The present study examined the role of Need for Cognition (NFC), self-control,
coping, and emotion regulation strategies in predicting burnout dimensions in healthcare
professionals. Overall, results partly supported the proposed hypotheses. NFC was
strongly associated with self-control and showed beneficial links with adaptive coping and
lower maladaptive coping, although effect sizes did not always align with expectations.
Contrary to predictions, NFC was unrelated to reappraisal and suppression, and its
associations with burnout were weaker than hypothesized.

Regarding burnout dimensions, NFC, self-control, and reappraisal were negatively related to reduced personal efficiency and emotional exhaustion, whereas suppression and maladaptive coping were positively related. For depersonalization, however, NFC and self-control showed no significant associations, suggesting limited relevance of these factors for this burnout facet.

Mediation analyses revealed that adaptive coping consistently accounted for part of
the protective role of NFC across all burnout dimensions, while maladaptive coping
mediated the effects of NFC on emotional exhaustion and depersonalization, but not on
reduced personal efficiency. By contrast, self-control did not function as a mediator, and
only a minor indirect effect emerged via reappraisal.

# 272 Evaluation of Hypotheses

- Supported: H1a, H1f (reappraisal part), H1g (adaptive coping), H4a, H4b, H4c, H4d.
- Partially supported: H1c, H1f (suppression part).
- Not supported: H1b, H1d, H1e, H1g (maladaptive coping), H4e.
- Together, these findings highlight the central importance of coping strategies,
  particularly adaptive coping, in linking cognitive-motivational resources such as NFC to
  burnout outcomes, while emotion regulation strategies and self-control played a more
  limited role.

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Spearman correlations and internal consistencies of the questionnaire scores (outliers included)

	1	2	3	4	52	9	2	8	6	10	11	12
1. MBI	.92 (.89)											
2. MBI RPE	69.	.82 (.76)										
3. MBI EE	68.	.43	.94 (.90)									
4. MBI DE	89.	.38	.41	(87.) 98.								
5. NFC	19	19	18	07	.91 (.85)							
6. SCS	16	18	14	08	.56	.79 (.72)						
7. ERQ	90	14	05	.01	.04	00.	.82 (.70)					
8. ERQ R	23	29	15	18	90.	90.	.73	.86 (.80)				
9. ERQ S	.20	.12	.13	.26	01	90	.62	02	.81 (.75)			
10. SCI	36	36	29	22	.05	01	.18	.35	16	.81 (.75)		
11. SCI A	45	42	37	28	.15	60.	.17	.36	19	.93	.85 (.79)	
12. SCI MA	.22	.11	.22	.15	30	28	.03	02	.07	.23	11	.63 (.48)
Mean	58.05	18.24	28.71	11.10	0.89	39.81	40.73	27.72	13.00	54.15	43.76	10.39
$\operatorname{SD}$	13.93	4.45	8.58	4.46	16.37	7.54	8.14	6.27	5.14	6.32	6.23	2.10
Min	27.00	8.00	9.00	5.00	-36.00	21.00	10.00	00.9	4.00	34.00	23.00	7.00
Max	108.00	36.00	54.00	26.00	45.00	65.00	65.00	42.00	28.00	71.00	61.00	19.00
$\mathbf{Skew}$	0.42	0.59	0.20	99.0	0.55	0.42	-0.17	-0.28	0.29	-0.20	-0.12	0.26
Kurtosis	-0.07	0.78	-0.40	-0.28	-0.55	-0.21	0.72	0.46	-0.51	0.46	0.42	0.10

Table 1 continued

	1	2	3	4	5	6 7 8 9 10 11 12	2	∞	6	10	11	12
Note. $N=642$ . The 95% CI does not include zero for $ r_s  \ge .077$ . The diagonal provides MacDonald's $\omega$ and	2. The 9!	5% CI d	oes not	include z	ero for	$r_s  \geq .07$	7. The d	liagonal 1	provides	МасDог	nald's $\omega$	and
Cronbach's $\alpha$ (in brackets). MBI = Maslach Burnout Inventory; MBI RPE = Reduced Personal efficiency	(in brack	tets). M	$\mathrm{BI}=\mathrm{Ma}$	ıslach Bu	ırnout Iı	nventory;	MBI RI	$^{ m PE}={ m Rec}$	duced Pe	ersonal e	fficiency	
subscale; MBI $EE = Emotional Exhaustion subscale; MBI DE = Depersonalisation subscale; NFC = Need for$	田 三田田	motiona	J Exhau	stion sub	scale; M	(BI DE =	- Depers	onalisatic	on subsc	ale; NF(	C = Neec	l for
Cognition Scale; SCS =	le; SCS =		ontrol Sc	ale; ERC	$\mathfrak{Z}=\mathrm{Em}$	Self Control Scale; ERQ = Emotion Regulation Questionnaire; ERQ $R = Reappraisal$	gulation	Question	naire; E	m RQ~R=	Reappra	aisal
subscale; ERQ S = Suppression subscale; SCI = Stress and Coping Inventory; SCI A = Adaptive coping	S = S	ppressio	n subsca	le; SCI =	= Stress	and Copi	ng Inve	ntory; SC	A = A	daptive	coping	
subscales; SCI MA = Maladaptive coping subscale	MA = N	Valadap	tive copi	ng subsc	ale							

Table 2

Mediation of the effect of Need for Cognition (NFC) on reduced personal efficiency (rPE)

	В	SE	LB	UB	p	β
Direct effect of NFC on rPE	-0.029	0.012	-0.053	-0.005	.017	110
NFC to Mediators						
a1: Self-Control	0.277	0.015	0.247	0.307	< .001	.600
a2: Reappraisal	0.040	0.016	0.009	0.071	.012	.104
a3: Suppression	-0.011	0.013	-0.036	0.015	.412	034
a4: Adaptive Coping	0.074	0.015	0.045	0.103	< .001	.194
a5: Maladaptive Coping	-0.042	0.005	-0.052	-0.033	< .001	330
Mediators to rPE						
b1: Self-Control	-0.025	0.028	-0.081	0.030	.371	044
b2: Reappraisal	-0.088	0.030	-0.148	-0.029	.004	127
b3: Suppression	0.054	0.034	-0.013	0.121	.112	.064
b4: Adaptive Coping	-0.256	0.036	-0.326	-0.185	< .001	366
b5: Maladaptive Coping	0.008	0.078	-0.145	0.160	.921	.004
Indirect effects						
ind1: Self-Control	-0.007	0.008	-0.022	0.008	.370	027
ind2: Reappraisal	-0.004	0.002	-0.007	0.000	.049	013
ind3: Suppression	-0.001	0.001	-0.002	0.001	.464	002
ind4: Adaptive Coping	-0.019	0.004	-0.028	-0.010	< .001	071
ind5: Maladaptive Coping	0.000	0.003	-0.007	0.006	.921	001
Total effect	-0.060	0.010	-0.080	-0.039	< .001	225

Note. N=642. B= unstandardized coefficient, SE= standard error of B, LB/UB= lower and upper bound of the 95% confidence interval, p=p-value,  $\beta=$  standardized coefficient, a = paths from predictor to mediator, b = paths from mediator to outcome, ind = indirect effects a\*b.

Table 3

Mediation of the effect of Need for Cognition (NFC) on emotional exhaustion (EE)

	В	SE	LB	UB	p	β
Direct effect of NFC on EE	-0.046	0.026	-0.096	0.005	.078	088
NFC to Mediators						
a1: Self-Control	0.277	0.015	0.247	0.307	< .001	.600
a2: Reappraisal	0.040	0.016	0.009	0.071	.012	.104
a3: Suppression	-0.011	0.013	-0.036	0.015	.412	034
a4: Adaptive Coping	0.074	0.015	0.045	0.103	< .001	.194
a5: Maladaptive Coping	-0.042	0.005	-0.052	-0.033	< .001	330
Mediators to EE						
b1: Self-Control	-0.039	0.055	-0.146	0.068	.476	035
b2: Reappraisal	-0.009	0.054	-0.114	0.097	.871	006
b3: Suppression	0.134	0.064	0.010	0.259	.035	.081
b4: Adaptive Coping	-0.417	0.055	-0.526	-0.308	< .001	306
b5: Maladaptive Coping	0.597	0.166	0.271	0.923	< .001	.148
Indirect effects						
ind1: Self-Control	-0.011	0.015	-0.041	0.019	.477	021
ind2: Reappraisal	0.000	0.002	-0.005	0.004	.872	001
ind3: Suppression	-0.001	0.002	-0.005	0.002	.452	003
ind4: Adaptive Coping	-0.031	0.007	-0.045	-0.017	< .001	059
ind5: Maladaptive Coping	-0.025	0.008	-0.041	-0.010	.001	049
Total effect	-0.114	0.020	-0.154	-0.075	< .001	220

Note. N=642. B= unstandardized coefficient, SE= standard error of B, LB/UB= lower and upper bound of the 95% confidence interval, p=p-value,  $\beta=$  standardized coefficient, a = paths from predictor to mediator, b = paths from mediator to outcome, ind = indirect effects a\*b.

Table 4

Mediation of the effect of Need for Cognition (NFC) on depersonalization (DE)

	В	SE	LB	UB	p	β
Direct effect of NFC on DE	-0.009	0.013	-0.035	0.017	.493	034
NFC to Mediators						
a1: Self-Control	0.277	0.015	0.247	0.307	< .001	.600
a2: Reappraisal	0.040	0.016	0.009	0.071	.012	.104
a3: Suppression	-0.011	0.013	-0.036	0.015	.412	034
a4: Adaptive Coping	0.074	0.015	0.045	0.103	< .001	.194
a5: Maladaptive Coping	-0.042	0.005	-0.052	-0.033	< .001	330
Mediators to DE						
b1: Self-Control	-0.001	0.030	-0.061	0.058	.964	002
b2: Reappraisal	-0.067	0.027	-0.121	-0.013	.015	095
b3: Suppression	0.179	0.031	0.117	0.241	< .001	.210
b4: Adaptive Coping	-0.134	0.029	-0.191	-0.077	< .001	190
b5: Maladaptive Coping	0.221	0.080	0.064	0.379	.006	.106
Indirect effects						
ind1: Self-Control	0.000	0.008	-0.017	0.016	.964	001
ind2: Reappraisal	-0.003	0.001	-0.005	0.000	.065	010
ind3: Suppression	-0.002	0.002	-0.006	0.003	.420	007
ind4: Adaptive Coping	-0.010	0.003	-0.015	-0.004	< .001	037
ind5: Maladaptive Coping	-0.009	0.004	-0.017	-0.002	.010	035
Total effect	-0.033	0.010	-0.052	-0.014	.001	124

Note. N=642. B= unstandardized coefficient, SE= standard error of B, LB/UB= lower and upper bound of the 95% confidence interval, p=p-value,  $\beta=$  standardized coefficient, a = paths from predictor to mediator, b = paths from mediator to outcome, ind = indirect effects a\*b.

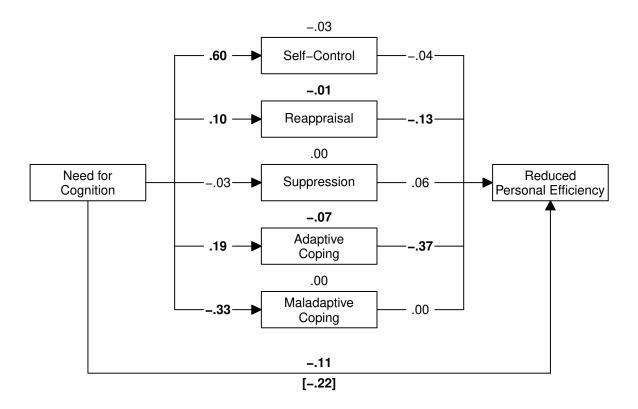


Figure 1. Multiple mediation of the relationship between Need for Cognition with the burnout dimension reduced personal efficiency. Standardized coefficients are given (bold: p < .05). Indirect paths are provided above the mediators, the remaining direct effect is given at the bottom of the figure together with the total effect (in brackets).

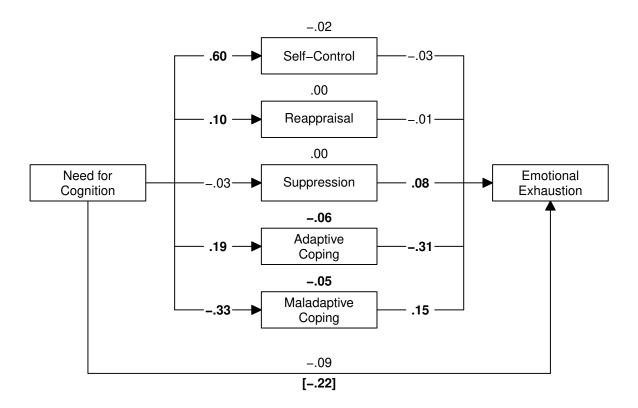


Figure 2. Multiple mediation of the relationship between Need for Cognition with the burnout dimension emotional exhaustion. Standardized coefficients are given (bold: p < .05). Indirect paths are provided above the mediators, the remaining direct effect is given at the bottom of the figure together with the total effect (in brackets).

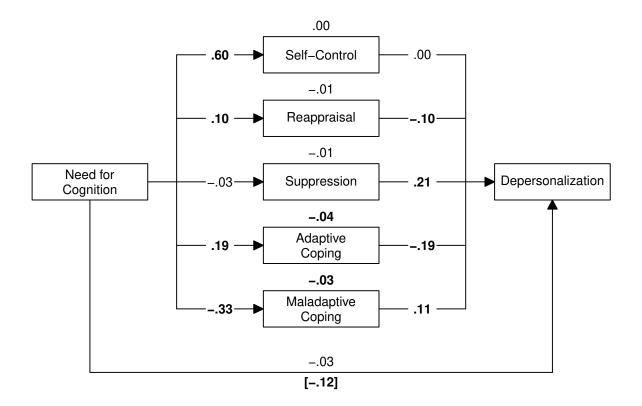


Figure 3. Multiple mediation of the relationship between Need for Cognition with the burnout dimension depersonalization. Standardized coefficients are given (bold: p < .05). Indirect paths are provided above the mediators, the remaining direct effect is given at the bottom of the figure together with the total effect (in brackets).