# Systems and Systems Thinking

System concepts, complexity, cybernetics

# Complexity

#### Difference between complex and complicated

- Complex systems
  - Self-organized without a central organizing authority
  - System elements in isolation are not descriptive of the system
- Complicated systems
  - Do not adapt, halts on key defect
- Engineering is about purpose -> Complicated systems are constructed
- Complex systems emerge and adapt

# Systems theory: An Interdisciplinary field

#### Influences from psychology and biology, and GST

- In the 1920s biologists viewed organisms as sums of cells with a mechanistic approach
  - Ludwig von Bertalanffy found it odd that the lack of system in organisms was neglected and even denied
- Bertalanffy also found that there exists laws that apply to any system of a certain type
  - The particular properties or the elements involved are irrelevant
- The General System Theory aims at unifying principles and run «vertically» through the individual sciences
  - In term, this can bring us nearer to unifying science, and...
  - Minimize duplication of theoretical effort in different fields

### Closed and Open Systems

- From Bertalanffy, closed systems are simply considered isolated from their environments
  - Now we consider closed systems to only exchange energy/information with its environments
- A closed system tends to a state of most probable distribution which is the state of maximum disorder and also maximum entropy
- In open systems there is a continuous inflow and outflow, build-up and breakdown of components
- An open system is never in the state of equilibrium but in the steady state
- Equifinality:
  - In open systems, the same final state can be achieved from different initial conditions, contrary to closed systems

## Aims of Cybernetics

#### And history of the Complex system perspective

- Cybernetics is the science of control and communication
  - Co-ordination, regulation and control
  - Steermanship
- Cybernetics offers a framework in which all individual machines may be ordered, related and understood
- Cybernetics offers a single vocabulary and a single set of concepts for the most diverse types of systems
- In 1956, a complex system was treated as those systems that were so dynamic and interconnected that one could not alter one factor without causing alternations in other
  - As presented earlier, today, a complex system is interpreted as a **self-organized** system that emerges and **adapts**, that contains elements that are not descriptive of the system as a whole, in isolation