

Dillard's, Inc.

1600 Cantrell Road • P.O. Box 486 • Little Rock, Arkansas 72203-0486

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Vice President and General Counsel
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October 4, 2007

Jim Turner, Chief
Rapid Response Section
Ohio Department of Job and Family Services
145 South Front Street
P.O. Box 1618
Columbus, OH 43216-1618

Re: Notice -- Federal Workers Adjustment and
Retraining Notification Act (WARN)

Dear Mr. Turner:

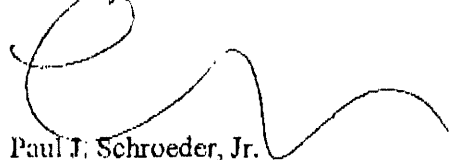
This letter is provided on behalf of Dillard's, Inc. and The Higbee Company d/b/a Dillard's.

The purpose of this letter is to inform you that the Dillard's store located in Ashtabula Mall at 3315 North Ridge Road East, Unit 600, Ashtabula, OH 44004, will be closed in its entirety on December 3, 2007. We anticipate that the closing will be permanent. Attached as Exhibit "A" is a listing of the job titles of the affected positions and the number of employees in each group who will be separated from employment.

No employee "bumping rights" exist at this facility for use by the employees at other facilities of the company. Employees at this facility are not represented by a union. Separation pay is not available.

You may contact Nanette Savage at the above address and telephone number 501-376-5261 relative to any questions you may have.

Sincerely,



Paul J. Schroeder, Jr.

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EXHIBIT "A"

Dillard's Store in Ashtabula Mall Employees Affected by Closing	
Position	Number in Position
Store Manager	1
Area Sales Manager	3
Secretary	1
Cashier	2
Office Associate	1
Sales Support Manager	1
Dock & Housekeeping	5
Security	9
Clearance Associate	32