

MBA Business Foundations, Quantitative Methods: Session Four

Boris Babic,
Assistant Professor of Decision Sciences

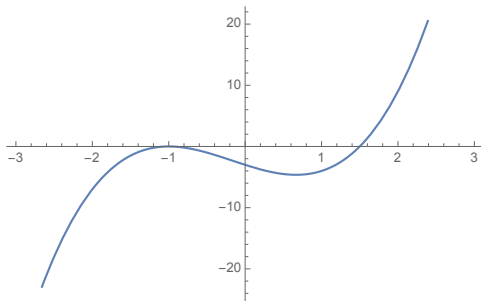


Today

| | |
|-------------|--|
| Basics | Functions Linear Inverse Two equations Quadratic |
| Exponents | Exponents Application: interest rates Exponential functions Logarithmic functions |
| Logarithms | Logarithmic functions Logarithmic and exponential equations Case: pricing Derivatives |
| Derivatives | Optimal decisions Case: production Statistics |
| Uncertainty | Probability & statistics Normal distribution |

- We are given some function $f(x)$ and want to know something about its behavior at x_1 .
- Find $f'(x)$.
- Find $f'(x_1)$.
- If $f'(x_1) > 0$ the function is increasing “at that point”.
- $f'(x_1) < 0$ the function is decreasing “at that point”.
- if for all x , $f'(x) > 0$ the function is increasing.
- if for all x , $f'(x) < 0$ the function is decreasing.
- $f'(x_1) = 0$ the function is at a maximum or minimum (most likely).

Consider the function $f(x) = 2x^3 + x^2 - 4x - 3$



- Find $f'(x)$.
- Evaluate x at $(-2, -1, 0, 1, 1.5)$.

- $f'(x) = 6x^2 + 2x - 4$
- $f'(-2) = 16$
- $f'(-1) = 0$
- $f'(0) = -4$
- $f'(1) = 4$
- $f'(1.5) = 12.5$

- Consider a function which takes time as its input and gives us a car's distance traveled as its output.
- The first derivative of such a function corresponds to the car's velocity.
- The second derivative would be the derivative of the derivative.
- This corresponds to the car's acceleration.
- It measures how the rate of change is itself changing.
- Graphically, this corresponds to a function's curvature – degree of concavity/convexity.
- Formally, there is nothing new – to take the second derivative, treat the derivative function as your original function, and apply the rules from last class!

- A function is called convex on an interval $[a, b]$ if the line segment between any two points on the graph of the function over that interval lies above or on the graph. Ex: x^2 .
- If such line segment is below the graph of the function, it is concave.
- Important wherever “marginal” values are relevant – utility, revenue, economies of scale, etc.
- We denote the second derivative of $f(x)$ as $f''(x)$ or

$$\frac{d}{dx} \frac{d}{dx} f(x) = \frac{d^2}{dx^2} f(x)$$

- If $f''(x) > 0$ for all x in the interval $[a, b]$, then $f(x)$ is convex on $[a, b]$. Ex: x^2 .
- If $f''(x) < 0$ for all x in the interval $[a, b]$, then $f(x)$ is concave on $[a, b]$. Ex: $x^{1/2}$.

To find potential max-min points of a function $f(x)$:

- Compute the (first) derivative $f'(x)$
- Solve the equation $f'(x) = 0$. The points x^* obtained are possible candidates for maxima/minima.

→ First Order Condition (FOC)

- Compute the second derivative $f''(x)$
- If $f''(x^*) > 0$ then x^* is a (local) minimum
- If $f''(x^*) < 0$ then x^* is a (local) maximum

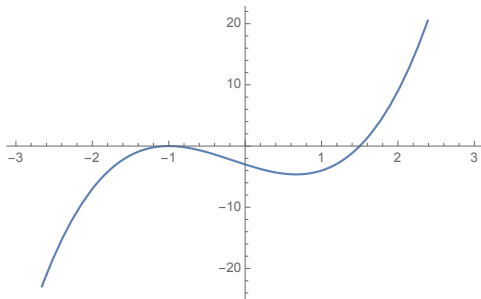
If this is true for all x , then global minimum

If this is true for all x then global maximum

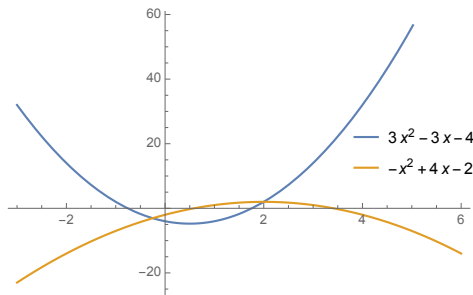
→ Second Order Condition (SOC)

Identify the local maximum/minimum of the function:

$$f(x) = 2x^3 + x^2 - 4x - 3$$



- $f(x) = 2x^3 + x^2 - 4x - 3$
- $f'(x) = 6x^2 + 2x - 4$
- $f''(x) = 12x + 2$
- FOC: $6x^2 + 2x - 4 = 0 \rightarrow x^* = -1$, and $x^* = 2/3$.
- SOC:
 $12(-1) + 2 < 0$ (-1 is a maximum)
 $12(2/3) + 2 > 0$, (2/3 is a minimum).



- $f(x) = ax^2 + bx + c$
- $f'(x) = 2ax + b \rightarrow \text{FOC: } 2ax + b = 0 \rightarrow x_0 = \frac{-b}{2a}$
- $f''(x) = 2a$
- if $a > 0$, $x_0 = \frac{-b}{2a}$ is global minimum (b/c $f''(x) = 2a > 0$)
- if $a < 0$, $x_0 = \frac{-b}{2a}$ is global maximum (b/c $f''(x) = 2a < 0$)

- Consider profit (p) as a function of advertising cost (c).

$$p = f(c) = -c^2 + 3c - 2$$

At what level of advertising will the profit be maximized?

- Consider a demand function, with price (p) and quantity demanded (q).

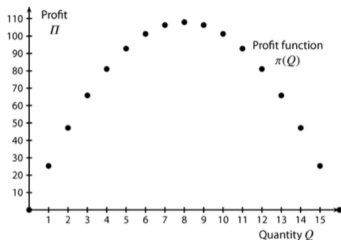
$$p = f(q) = 120 - 4q$$

Write revenue as a function of quantity demanded.

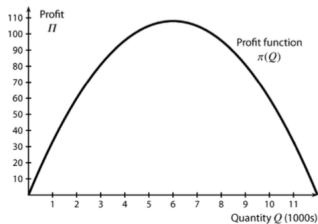
To maximize revenue, how many units should we sell?

Which price should we set?

- Problem 1: $\arg \max f(c) = 3/2$ (you may often see this notation).
- Problem 2:
 - a. Revenue = price \times quantity = $-4q^2 + 120q$
 - b. $-4q^2 + 120q = 0 \rightarrow q^* = 15$ units
 - c. $f(q^*) = 120 - 4 \times 15 = 60 \rightarrow p^* = 60$



- Discrete case, where $\pi(q)$ is profit given q units and $m\pi(q)$ marginal profit at q : $m\pi(q) = \pi(q+1) - \pi(q)$
- “Profit earned by producing one unit above q ”
- Note this is *also* the rate of change of $\pi(q)$ at $q \rightarrow \frac{\pi(q+1) - \pi(q)}{q+1 - q}$
- Marginal profit is given by the **slope** of the profit function at q .



- Continuous case: $m\pi(q) = \pi'(q)$

“Profit earned by producing *a little more* than q ”

[What is a little more?]

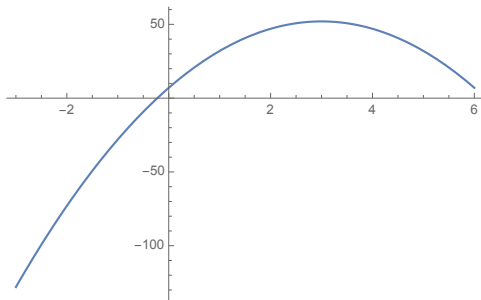
Likewise, we can define for continuous revenue/costs:

- If $r = f(q)$ is the revenue function, then the marginal revenue (MR) is $r' = f'(q)$.
- If $c = f(q)$ is the cost function, then the marginal cost (MC) is $c' = f'(q)$.

- Given the following demand function,

$$p = -5q^2 + 30q + 7$$

- find the marginal revenue function, where price = p and quantity = q .
- What is the marginal revenue at $q = 2, 3, 5$?
- For which q do we maximize revenue?



- $f'(q) = -10x + 30$
- $f'(2) = 10, f'(3) = 0, f'(5) = -20$
- $\arg \max f(q) = 3$

- Total profit = total revenue - total cost:

$$TP(Q) = TR(Q) - TC(Q)$$

- Marginal profit = marginal revenue - marginal cost

$$MP(Q) = MR(Q) - MC(Q)$$

- $MR(Q) > MC(Q) \rightarrow$ should produce more
- $MR(Q) < MC(Q) \rightarrow$ should produce less
- $MR(Q) = MC(Q) \rightarrow$ optimal production, but check conditions for max

Motor Cycle Helmets with Bluetooth (B) : Production



Walmart handles more than 1 million customer transactions every hour.



Brands and organizations on Facebook receive 34,722 likes every minute of the day.



YouTube users upload 48 hours of new video every minute of the day.

- How to visualize this data?
- How to understand the key components of this data?

→ goal of descriptive statistics

- For the statistics section, we will periodically use the statistical programming language **R** to perform some basic operations.
- **R** is an open source language, written in C and Fortran.
- It was initially developed at Bell Labs, where it was known (creatively) as S.
- Today it is the most widely used language among statisticians.
- You can download a free distribution on the **R** project web page (www.r-project.org/) together with RStudio (rstudio.com) which is the leading IDE for **R** (basically a gui).
- In this class, however, we will use the online implementation rdrv:
<https://rdrv.io/snippets/>
- You do not need to download anything!
- Does anyone know why it is called rdrv? See [here](#).

“If I was allowed one number to describe my dataset, what would it be?”

- Three notions:
- Mean: average value, $E[X] = \frac{1}{n}[x_1 + x_2 + \dots + x_n]$
R: `mean()`
- Median: the middle value when the dataset is ordered from smallest to largest
R: `median()`
- Mode: the value with highest frequency
R: `mode.insead()`

But we have to write the mode function first:

```
mode.insead <- function(x) {  
  ux <- unique(x)  
  ux[which.max(tabulate(match(x, ux)))]  
}
```

- Feel free to copy/paste!!

- Go to: <https://rdr.io/snippets/>
- Consider:
 `mydata <- c(1, 2, 3, 3, 4, 5, 6)`
 [the simplest type of data structure in R]
- Find the mean, median, and mode of mydata. Hint: for mode, you will have to write in the function first.

- Here it is again:

```
mode.insead <- function(x) {  
  ux <- unique(x)  
  ux[which.max(tabulate(match(x, ux)))]  
}
```

- Solution:

```
mode.insead <- function(x) {  
  ux <- unique(x)  
  ux[which.max(tabulate(match(x, ux)))]  
}
```

```
mydata <- c(1, 2, 3, 3, 4, 5, 6)
```

```
print(c(mean(mydata), median(mydata), mode.insead(mydata)))  
[1] 3.428571 3.000000 3.000000
```

- Note: We instruct **R** to print a vector just to be concise. You *can* just plug in mean, mode, and median and run it.

Given the following data:

10, 3, 2, 15, 1, 3, 4, 5, 8, 2, 12, 20, 3, 5, 10

compute the mean, median and mode by hand, then verify in **R**.

Given the following data:

10, 3, 2, 15, 1, 3, 4, 5, 8, 2, 12, 20, 3, 5, 10

compute the mean, median and mode by hand, then verify in R.

Solution:

```
mode.insead <- function(x) {  
  ux <- unique(x)  
  ux[which.max(tabulate(match(x, ux)))]  
}  
  
mydata <- c(10,3,2,15,1,3,4,5,8,2,12,20,3,5,10)  
  
print(c(round(mean(mydata),2), round(median(mydata),2),  
round(mode.insead(mydata),2)))  
[1] 6.87 5.00 3.00
```

We have also instructed R to round the output to two decimal points.

How spread out is my data?

- Maximum, minimum, range

R: `max()`, `min()`, `max() - min()`

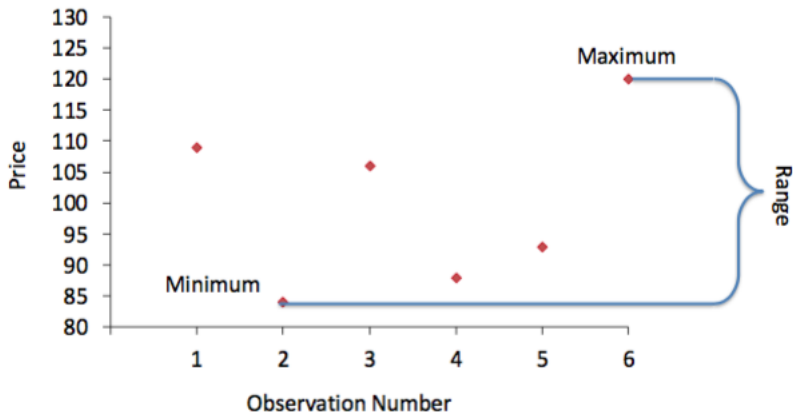
- Variance

R: `var.insead()`

```
var.insead = function(x){var(x)*(length(x)-1)/length(x)}
```

- Standard deviation

R: `sqrt(var.insead())`



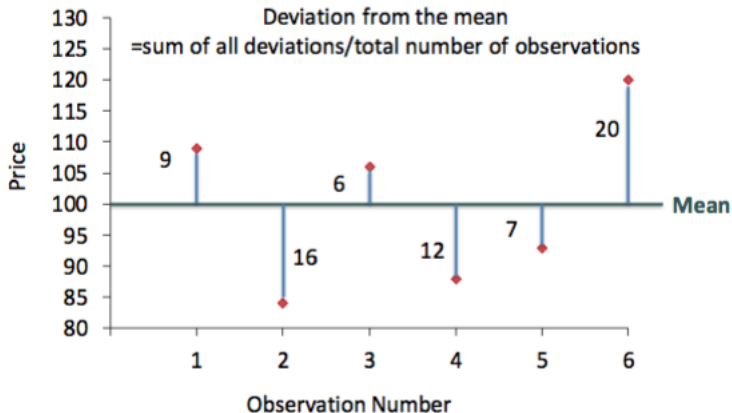
Dispersion on an example: oil prices

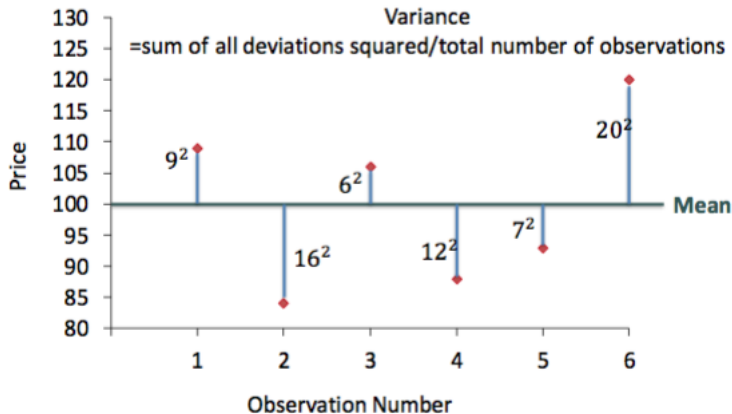
Boris Babic,
INSEAD

Optimal
decisions

Case:
production

Statistics





Variance and standard deviation

- We will often use μ to denote the mean, and σ to denote standard deviation.
- Variance (when all outcomes are equally likely):

$$\text{Var} = \frac{1}{n} \sum_{i=1}^n (x - \mu)^2$$

- Standard deviation: $\sigma = \sqrt{\text{Var}}$

[So: $\text{Var} = \sigma^2$]

- Roughly speaking, 95% of the data will be contained in the interval spanning ± 2 standard deviations from the mean.

Consider the following data, drawn from a uniform distribution in **R** using the command `round(runif(10)*10, 0)`:

8, 1, 2, 4, 8, 6, 2, 6, 9, 2

Find mean, variance, and standard deviation. Note:

```
var.insead = function(x)
  {var(x)*(length(x)-1)/length(x)}
```



```
var.insead = function(x)
  {var(x)*(length(x)-1)/length(x)}
```

```
mydata <- c(8,1,2,4,8,6,2,6,9,2)
```

```
mean(mydata)
```

```
var.insead(mydata)
```

```
sqrt(var.insead(mydata))
```

```
[1] 4.8
```

```
[1] 7.96
```

```
[1] 2.821347
```

Boris Babic,
INSEAD

Optimal
decisions

Case:
production

Statistics

| | |
|-------------|--|
| Basics | Functions Linear Inverse Two equations Quadratic |
| Exponents | Exponents Application: interest rates Exponential functions Logarithmic functions |
| Logarithms | Logarithmic functions Logarithmic and exponential equations Case: pricing Derivatives |
| Derivatives | Optimal decisions Case: production Statistics |
| Uncertainty | Probability & statistics Normal distribution |



The Business School
for the World®

Europe



Asia



Middle East