

# Behavior-Aware Queueing: The Finite-Buffer Setting with Many Strategic Servers: Technical Online Appendix

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In this technical online appendix, we provide proofs for the results related to the Erlang B and C formulae in the Electronic Companion (EC) of the manuscript titled: “Behavior-Aware Queueing: The Finite-Buffer Setting with Many Strategic Servers”. For the reader’s convenience, the result numbering in this file is consistent with that in the EC. Throughout, we use the notation  $\rho = \frac{\lambda}{\mu}$ .

## EC.1. Preliminaries

LEMMA EC.1 (**Properties of Erlang B and C Formulae**). *The following hold:*

- (a)  $ErlC(N, \rho) \begin{cases} < 1, & \text{if } \rho < N, \\ = 1, & \text{if } \rho = N, \\ > 1, & \text{if } \rho > N. \end{cases}$
- (b)  $ErlC(N, \rho) = N \left( \frac{N-\rho}{ErlB(N, \rho)} + \rho \right)^{-1}$ .
- (c)  $\lim_{\rho \rightarrow \infty} ErlC(N, \rho) / \rho = 1$ .
- (d)  $\lim_{\rho \downarrow 0} ErlC(N, \rho) = 0$ .
- (e)  $\frac{1-ErlC(N, \rho)}{N-\rho} \in (0, 1)$ ,  $\forall \rho > 0$ . Moreover,  $\lim_{\rho \rightarrow 0} \frac{1-ErlC(N, \rho)}{N-\rho} = 1$  and  $\lim_{\rho \rightarrow \infty} \frac{1-ErlC(N, \rho)}{N-\rho} = 1/N$ .
- (f)  $\frac{\partial ErlB(N, \rho)}{\partial \rho} = ErlB(N, \rho) \left( \frac{N}{\rho} - (1 - ErlB(N, \rho)) \right)$ .

### Proof of Lemma EC.1

(a): When  $\rho = N$ , it follows that

$$ErlC(N, \rho) = \frac{\frac{N^N}{N!} \frac{N}{N-N}}{\sum_{i=0}^{N-1} \frac{N^i}{i!} + \frac{N^N}{N!} \frac{N}{N-N}} \rightarrow \frac{\frac{N^N}{N!} \frac{N}{N-N}}{\frac{N^N}{N!} \frac{N}{N-N}} = 1.$$

From Problem 2 in Whitt 2002, p.8,  $ErlC(N, \rho)$  is strictly increasing in  $\rho$ , thus it is straightforward that  $ErlC(N, \rho) < 1$  when  $\rho < N$ , and  $ErlC(N, \rho) > 1$  when  $\rho > N$ .

(b): From (1.7) in Whitt (2002),

$$ErlB(N, \rho) = \frac{\rho ErlB(N-1, \rho)}{N + \rho ErlB(N-1, \rho)},$$

which implies

$$\frac{1}{ErlB(N-1, \rho)} = \left( \frac{1}{ErlB(N, \rho)} - 1 \right) \frac{\rho}{N}. \quad (\text{EC.1})$$

From (2.6) in Whitt (2002),

$$ErlC(N, \rho) = \frac{\frac{\frac{\rho}{N} ErlB(N-1, \rho)}{1 - \frac{\rho}{N}}}{1 + \frac{\frac{\rho}{N} ErlB(N-1, \rho)}{1 - \frac{\rho}{N}}} = \frac{\frac{\rho}{N} ErlB(N-1, \rho)}{1 - \frac{\rho}{N} + \frac{\rho}{N} ErlB(N-1, \rho)} = \frac{\frac{\rho}{N}}{\frac{1 - \frac{\rho}{N}}{ErlB(N-1, \rho)} + \frac{\rho}{N}},$$

which, by (EC.1), evaluates to

$$\frac{\frac{\rho}{N}}{\left(1 - \frac{\rho}{N}\right) \left(\frac{1}{\text{ErlB}(N, \rho)} - 1\right) \frac{\rho}{N} + \frac{\rho}{N}} = \frac{1}{\left(1 - \frac{\rho}{N}\right) \left(\frac{1}{\text{ErlB}(N, \rho)} - 1\right) + 1} = \frac{N}{\frac{N - \rho}{\text{ErlB}(N, \rho)} + \rho}.$$

Hence,

$$\text{ErlC}(N, \rho) = N \left( \frac{N - \rho}{\text{ErlB}(N, \rho)} + \rho \right)^{-1}.$$

(c): Using (b) and  $\lim_{\rho \rightarrow \infty} \text{ErlB}(N, \rho) = 1$  yields

$$\lim_{\rho \rightarrow \infty} \text{ErlC}(N, \rho) = \lim_{\rho \rightarrow \infty} \frac{N}{\frac{N - \rho}{\text{ErlB}(N, \rho)} + \rho} = \frac{N}{N - \rho + \rho} = 1.$$

(d): Similar to (c), from (b) and  $\lim_{\rho \rightarrow 0} \text{ErlB}(N, \rho) = 0$ , it is straightforward that

$$\lim_{\rho \rightarrow 0} \text{ErlC}(N, \rho) = \lim_{\rho \rightarrow 0} \frac{N}{\frac{N - \rho}{\text{ErlB}(N, \rho)} + \rho} = 0.$$

(e): Expanding  $\text{ErlC}(N, \rho)$  as finite summations yields

$$\frac{1 - \text{ErlC}(N, \rho)}{N - \rho} = \frac{\frac{1}{N} \sum_{i=0}^{N-1} \frac{\rho^i}{i!}}{\left(1 - \frac{\rho}{N}\right) \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!}} = \frac{\frac{1}{N} \sum_{i=0}^{N-1} \frac{\rho^i}{i!}}{\sum_{i=0}^N \frac{\rho^i}{i!} - \frac{\rho}{N} \sum_{i=0}^{N-1} \frac{\rho^i}{i!}} = \frac{\sum_{i=0}^{N-1} \frac{1}{N} \frac{\rho^i}{i!}}{\sum_{i=0}^{N-1} \left(1 - \frac{i}{N}\right) \frac{\rho^i}{i!}}.$$

Since  $0 < \frac{1}{N} < 1 - \frac{i}{N}$ ,  $\forall i < N - 1$  and  $\frac{1}{N} = 1 - \frac{i}{N}$  for  $i = N - 1$ , it follows that  $\frac{1 - \text{ErlC}(N, \rho)}{N - \rho} \in (0, 1)$ ,  $\forall \rho > 0$  and  $\forall N \geq 2$ . Furthermore, this is straightforward to observe

$$\begin{aligned} \lim_{\rho \rightarrow 0} \frac{1 - \text{ErlC}(N, \rho)}{N - \rho} &= \lim_{\rho \rightarrow 0} \frac{\sum_{i=0}^{N-1} \frac{1}{N} \frac{\rho^i}{i!}}{\sum_{i=0}^{N-1} \left(1 - \frac{i}{N}\right) \frac{\rho^i}{i!}} = \lim_{\rho \rightarrow 0} \frac{\frac{1}{N} \frac{\rho^{N-1}}{(N-1)!}}{\left(1 - \frac{N-1}{N}\right) \frac{\rho^{N-1}}{(N-1)!}} = 1, \quad \text{and} \\ \lim_{\rho \rightarrow \infty} \frac{1 - \text{ErlC}(N, \rho)}{N - \rho} &= \lim_{\rho \rightarrow \infty} \frac{\frac{1}{N} \sum_{i=0}^{N-1} \frac{\rho^i}{i!}}{\left(1 - \frac{\rho}{N}\right) \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!}} = \lim_{\rho \rightarrow \infty} \frac{1}{(N - \rho) + \frac{\rho^N / N!}{\frac{1}{N} \sum_{i=0}^{N-1} \frac{\rho^i}{i!}}} = \lim_{\rho \rightarrow \infty} \frac{1}{(N - \rho) + \frac{\rho^N / N!}{\frac{1}{N} \frac{\rho^{N-1}}{(N-1)!}}} = \frac{1}{N}. \end{aligned}$$

(f): The expression for the partial derivative of  $\text{ErlB}(N, \rho)$  with respect to  $\rho$  directly comes from (1.10) in Whitt (2002). ■

**EC.7.2. Preliminaries B: Asymptotic Properties of Erlang Formulae Under Linear Staffing**

LEMMA EC.6 (**Asymptotic properties I**). *Under the staffing rule (14),*

(a)

$$\lim_{\lambda \rightarrow \infty} \text{ErlB} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \begin{cases} 0, & \text{if } a \leq \mu, \\ 1 - \frac{\mu}{a}, & \text{if } a > \mu, \end{cases}$$

and

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \begin{cases} 0, & \text{if } a < \mu, \\ \infty, & \text{if } a > \mu. \end{cases}$$

(b) *If  $a = \mu$ , then*

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \begin{cases} \infty, & \text{if } 0 < \frac{\lambda}{\mu} - N^\lambda = \omega(\sqrt{\lambda}), \\ \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1} \in (1, \infty), & \text{if } 0 < \frac{\lambda}{\mu} - N^\lambda = \Theta(\sqrt{\lambda}), \\ 1, & \text{if } |N^\lambda - \frac{\lambda}{\mu}| = o(\sqrt{\lambda}), \\ \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1} \in (0, 1), & \text{if } 0 < N^\lambda - \frac{\lambda}{\mu} = \Theta(\sqrt{\lambda}), \\ 0, & \text{if } 0 < N^\lambda - \frac{\lambda}{\mu} = \omega(\sqrt{\lambda}), \end{cases}$$

where  $z = \lim_{\lambda \rightarrow \infty} \frac{\frac{\lambda}{\mu} - N^\lambda}{\sqrt{N^\lambda}}$ ,  $\Phi^c(z) = \frac{1}{\sqrt{2\pi}} \int_z^\infty e^{-\frac{t^2}{2}} dt$  and  $\phi(z) = \frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}z^2}$ .

(c) *If  $a > \mu$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\text{ErlC}(N^\lambda, \frac{\lambda}{\mu})}{\lambda} = \frac{(a-\mu)^2}{a^2\mu}$ . That is,  $\text{ErlC}(N^\lambda, \frac{\lambda}{\mu})$  converges to  $\infty$  linearly fast, as  $\lambda \rightarrow \infty$ .*

(d) *If  $a > \mu$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\text{ErlC}(N^\lambda, \frac{\lambda}{\mu})}{N^\lambda} = \frac{(a-\mu)^2}{a\mu}$ .*

(e) *If  $a < \mu$ , then  $\lim_{\lambda \rightarrow \infty} P(\lambda) \text{ErlC}(N^\lambda, \frac{\lambda}{\mu}) = 0$ , where  $P(\lambda)$  represents a polynomial in  $\lambda$ . That is,  $\text{ErlC}(N^\lambda, \frac{\lambda}{\mu})$  converges to zero super-polynomially fast, as  $\lambda \rightarrow \infty$ .*

(f) *If  $a < \mu$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\partial \text{ErlC}(N^\lambda, \rho)}{\partial \rho} = 0$ , where*

$$\frac{\partial \text{ErlC}(N, \rho)}{\partial \rho} = \text{ErlC}(N, \rho) \left( \frac{1 - \text{ErlC}(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right). \quad (\text{EC.2})$$

(g) *If  $a < \mu$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\partial \text{ErlC}(N^\lambda, \rho)}{\partial \rho} \cdot \rho = 0$ .*

(h) *If  $a < \mu$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\partial^2 \text{ErlC}(N^\lambda, \rho)}{\partial \rho^2} \cdot \frac{d\rho}{d\mu} = 0$ , where*

$$\frac{\partial^2 \text{ErlC}(N, \rho)}{\partial \rho^2} = \text{ErlC}(N, \rho) \left( \left( \frac{1 - \text{ErlC}(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right)^2 + \left( \frac{1 - \text{ErlC}(N, \rho)}{N - \rho} \right)^2 - \frac{N + \rho \text{ErlC}(N, \rho)}{\rho^2} \right). \quad (\text{EC.3})$$

(i) *If  $a < \mu$ ,  $\liminf_{\lambda \rightarrow \infty} k^\lambda - N^\lambda = \infty$ , then  $\lim_{\lambda \rightarrow \infty} P(\lambda) \left( \frac{\lambda}{N^\lambda \mu} \right)^{k^\lambda - N^\lambda} = 0$ , where  $P(\lambda)$  represents a polynomial in  $\lambda$ .*

LEMMA EC.7 (**Asymptotic properties II**). *If  $N^\lambda = f(\lambda) + o(f(\lambda))$  for some function  $f$ , then*

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \begin{cases} 0, & \text{if } f(\lambda) = \omega(\lambda), \\ \infty, & \text{if } f(\lambda) = o(\lambda). \end{cases}$$

**Proof of Lemma EC.6:****(a):**

**Erlang B:** Using the upper bound for Erlang B given in Proposition 1 in Harel (2010), when  $N^\lambda \geq 2$ ,

$$\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) \leq \frac{-2\left(\frac{\lambda}{N^\lambda \mu}\right) - \left(N^\lambda - \frac{\lambda}{\mu}\right) + \sqrt{\left(N^\lambda - \frac{\lambda}{\mu}\right)^2 + 4\frac{\lambda}{\mu}}}{2\left(1 - \frac{1}{N^\lambda}\right)\frac{\lambda}{\mu}} = \frac{-\frac{1}{N^\lambda} - \frac{1}{2}\left(\frac{N^\lambda \mu}{\lambda} - 1\right) + \sqrt{\left(\frac{1}{2}\left(\frac{N^\lambda \mu}{\lambda} - 1\right)\right)^2 + \frac{\mu}{\lambda}}}{1 - \frac{1}{N^\lambda}},$$

**Case (I):** When  $a \leq \mu$ , the upper bound on  $\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right)$  converges to

$$-\frac{1}{2}\left(\frac{\mu}{a} - 1\right) + \frac{1}{2}\left(\frac{\mu}{a} - 1\right) = 0,$$

as  $\lambda \rightarrow \infty$ , noting that  $\lim_{\lambda \rightarrow \infty} \frac{1}{N^\lambda} = 0$ . Thus, it follows that

$$0 \leq \lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) \leq 0 \Rightarrow \lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) = 0.$$

**Case (II):** When  $a > \mu$ , the upper bound on  $\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right)$  converges to

$$-\frac{1}{2}\left(\frac{\mu}{a} - 1\right) + \frac{1}{2}\left(1 - \frac{\mu}{a}\right) = 1 - \frac{\mu}{a},$$

as  $\lambda \rightarrow \infty$ , noting that  $\lim_{\lambda \rightarrow \infty} \frac{1}{N^\lambda} = 0$ . Thus, it follows that

$$0 \leq \lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) \leq 1 - \frac{\mu}{a}. \quad (\text{EC.4})$$

In addition, a lower bound for Erlang B given in Proposition 4 in Harel (1988) is

$$\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) \geq \left(1 - \frac{N^\lambda \mu}{\lambda}\right)^+.$$

Letting  $\lambda \rightarrow \infty$  on both sides of the above inequality implies

$$\lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) \geq 1 - \frac{\mu}{a}. \quad (\text{EC.5})$$

Combining the upper and lower bounds given in (EC.4) and (EC.5) implies

$$\lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) = 1 - \frac{\mu}{a}.$$

Hence,

$$\lim_{\lambda \rightarrow \infty} \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right) = \begin{cases} 0, & \text{if } a \leq \mu, \\ 1 - \frac{\mu}{a}, & \text{if } a > \mu, \end{cases}$$

**Erlang C:** Using the relationship between Erlang B and C (see Lemma EC.1 (b)),

$$\text{ErlC}\left(N^\lambda, \frac{\lambda}{\mu}\right) = \frac{N^\lambda}{\frac{N^\lambda - \frac{\lambda}{\mu}}{\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right)} + \frac{\lambda}{\mu}} = \frac{\text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right)}{1 - \frac{\lambda}{N^\lambda \mu} \left(1 - \text{ErlB}\left(N^\lambda, \frac{\lambda}{\mu}\right)\right)}. \quad (\text{EC.6})$$

Using the limit of  $ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right)$  as  $\lambda \rightarrow \infty$ , (EC.6) implies

$$\lim_{\lambda \rightarrow \infty} ErlC\left(N^\lambda, \frac{\lambda}{\mu}\right) = \begin{cases} 0, & \text{if } a < \mu, \\ \infty, & \text{if } a > \mu. \end{cases}$$

Note that when  $a = \mu$ , the numerator and denominator of (EC.6) both tend to zero as  $\lambda \rightarrow \infty$ , resulting in the value of  $\lim_{\lambda \rightarrow \infty} ErlC\left(N^\lambda, \frac{\lambda}{\mu}\right)$  undetermined.

**(b): When  $|N^\lambda - \frac{\lambda}{\mu}| = o(\sqrt{\lambda})$ :** From Proposition 1 in Harel (2010), using the upper and lower bounds for Erlang B when  $N^\lambda \geq 2$ ,

$$\begin{aligned} ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right) &\leq \frac{-2\frac{\lambda}{N^\lambda\mu} - \left(N^\lambda - \frac{\lambda}{\mu}\right) + \sqrt{\left(N^\lambda - \frac{\lambda}{\mu}\right)^2 + 4\frac{\lambda}{\mu}}}{2\left(1 - \frac{1}{N^\lambda}\right)\frac{\lambda}{\mu}} \\ &= \frac{-\frac{2}{N^\lambda}\frac{\lambda}{N^\lambda\mu} - \left(1 - \frac{\lambda}{N^\lambda\mu}\right) + \sqrt{\left(1 - \frac{\lambda}{N^\lambda\mu}\right)^2 + \frac{4}{N^\lambda}\frac{\lambda}{N^\lambda\mu}}}{2\left(1 - \frac{1}{N^\lambda}\right)\frac{\lambda}{N^\lambda\mu}}, \end{aligned}$$

and

$$\begin{aligned} ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right) &\geq \frac{-2 - 3\left(N^\lambda - \frac{\lambda}{\mu}\right) + \sqrt{\left(N^\lambda - \frac{\lambda}{\mu}\right)^2 + 4N^\lambda + 4\frac{\lambda}{\mu} + 4}}{4\frac{\lambda}{\mu}} \\ &= \frac{-\frac{2}{N^\lambda} - 3\left(1 - \frac{\lambda}{N^\lambda\mu}\right) + \sqrt{\left(1 - \frac{\lambda}{N^\lambda\mu}\right)^2 + \frac{4}{N^\lambda} + \frac{4}{N^\lambda}\frac{\lambda}{N^\lambda\mu} + \frac{4}{(N^\lambda)^2}}}{4\frac{\lambda}{N^\lambda\mu}}. \end{aligned}$$

Then, we evaluate the lower bound for  $ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right)$  under  $N^\lambda = \frac{\lambda}{\mu} + o(\sqrt{\lambda})$ . Note that the denominator tends to 4, and the numerator tends to zero, as  $\lambda \rightarrow \infty$ . Hence, it suffices to study the convergence rate of the numerator. Note that,

$$\begin{aligned} &\sqrt{\lambda} \cdot \left( -\frac{2}{N^\lambda} - 3\left(1 - \frac{\lambda}{N^\lambda\mu}\right) + \sqrt{\left(1 - \frac{\lambda}{N^\lambda\mu}\right)^2 + \frac{4}{N^\lambda} + \frac{4}{N^\lambda}\frac{\lambda}{N^\lambda\mu} + \frac{4}{(N^\lambda)^2}} \right) \\ &= -\frac{2\sqrt{\lambda}}{\frac{\lambda}{\mu} + o(\sqrt{\lambda})} - \frac{3\sqrt{\lambda}o(\sqrt{\lambda})}{\frac{\lambda}{\mu} + o(\sqrt{\lambda})} + \sqrt{\frac{(o(\sqrt{\lambda}))^2 + 4\left(\frac{\lambda}{\mu} + o(\sqrt{\lambda})\right) + 4\frac{\lambda}{\mu} + 4}{\left(\frac{\lambda}{\mu} + o(\sqrt{\lambda})\right)^2}} \sqrt{\lambda} \rightarrow \sqrt{\frac{\frac{8}{\mu}}{\frac{1}{\mu^2}}} = \sqrt{8\mu}. \end{aligned}$$

Thus,

$$\lim_{\lambda \rightarrow \infty} \sqrt{\lambda} \cdot ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right) \geq \frac{\sqrt{8\mu}}{4} = \sqrt{\frac{\mu}{2}} > 0.$$

Then, using the relationship between Erlang B and C (see Lemma EC.1 (b)),

$$ErlC\left(N^\lambda, \frac{\lambda}{\mu}\right) = \frac{N^\lambda}{\frac{N^\lambda - \frac{\lambda}{\mu}}{ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right)} + \frac{\lambda}{\mu}} = \frac{N^\lambda}{\frac{\sqrt{\lambda}(N^\lambda - \frac{\lambda}{\mu})}{\sqrt{\lambda} \cdot ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right)} + \frac{\lambda}{\mu}} = \frac{\frac{N^\lambda}{\lambda}}{\frac{\frac{1}{\sqrt{\lambda}}(N^\lambda - \frac{\lambda}{\mu})}{\sqrt{\lambda} \cdot ErlB\left(N^\lambda, \frac{\lambda}{\mu}\right)} + \frac{1}{\mu}} \rightarrow 1, \quad \text{as } \lambda \rightarrow \infty,$$

because  $\frac{N^\lambda}{\lambda} \rightarrow \frac{1}{\mu}$ ,  $\frac{1}{\sqrt{\lambda}}\left(N^\lambda - \frac{\lambda}{\mu}\right) = \pm \frac{o(\sqrt{\lambda})}{\sqrt{\lambda}} \rightarrow 0$ , as  $\lambda \rightarrow \infty$ .

**When**  $|N^\lambda - \frac{\lambda}{\mu}| = \Theta(\sqrt{N^\lambda})$ : We adapt the proof of Theorem 14 in Jagerman (1974). When  $N^\lambda = \frac{\lambda}{\mu} - z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})$  for  $z$  real, using the integral representation of Erlang B formula, i.e.,  $ErlB\left(N, \frac{\lambda}{\mu}\right)^{-1} = \frac{\lambda}{\mu} \int_0^\infty e^{-\frac{\lambda}{\mu}u} (1+u)^N du$ , it follows that

$$\begin{aligned} & ErlB\left(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right)^{-1} \\ &= ErlB\left(N^\lambda, N^\lambda + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)\sqrt{N^\lambda}\right) \\ &= \left(N^\lambda + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)\sqrt{N^\lambda}\right) \int_0^\infty e^{-\left(N^\lambda + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)\sqrt{N^\lambda}\right)u} (1+u)^{N^\lambda} du. \end{aligned}$$

Let  $v = \sqrt{N^\lambda}u$ , then the above display implies that

$$ErlB\left(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right)^{-1} = \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} h(v, N^\lambda) dv, \quad (\text{EC.7})$$

where

$$\begin{aligned} h(v, N^\lambda) &= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} \left(N^\lambda + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)\sqrt{N^\lambda}\right) \frac{1}{\sqrt{N^\lambda}} \\ &= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} (\sqrt{N^\lambda} + z) + e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} \\ &=: h_1(v, N^\lambda) + h_2(v, N^\lambda), \end{aligned}$$

with

$$\begin{aligned} h_1(v, N^\lambda) &= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} (\sqrt{N^\lambda} + z), \\ h_2(v, N^\lambda) &= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}. \end{aligned}$$

In order to show  $ErlB\left(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right)^{-1} \sim \frac{\Phi^c(z)}{\phi(z)} \sqrt{N^\lambda}$ , from (EC.7), we want to establish the following:

- (i)  $\lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} h_1(v, N^\lambda) dv = \frac{\Phi^c(z)}{\phi(z)}$ ;
- (ii)  $\lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} h_2(v, N^\lambda) dv = 0$ .

**For (i):** From (66) and (67) in the proof of Theorem 14 in Jagerman (1974),

$$\begin{aligned} h_1(v, N^\lambda) &\sim \sqrt{N^\lambda} + \left(\frac{1}{3}v^3 + z\right) + \left(\frac{1}{3}v^3 - \frac{1}{4}v^4 + \frac{1}{18}v^6\right) \frac{1}{\sqrt{N^\lambda}} + \dots \\ &\sim \sqrt{N^\lambda} + \sum_{j=1}^\infty \Omega_j(v^3) \mathcal{O}_j(1). \end{aligned}$$

Thus,

$$\begin{aligned}
& \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} h_1(v, N^\lambda) dv \\
&= \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \left( \sqrt{N^\lambda} + \sum_{j=1}^\infty \Omega_j(v^3) \mathcal{O}_j(1) \right) dv \\
&= \lim_{\lambda \rightarrow \infty} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} dv + \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \left( \sum_{j=1}^\infty \Omega_j(v^3) \mathcal{O}_j(1) \right) dv \\
&= \lim_{\lambda \rightarrow \infty} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} dv + \sum_{j=1}^\infty \lim_{\lambda \rightarrow \infty} \frac{\mathcal{O}_j(1)}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \Omega_j(v^3) dv \\
&= \int_0^\infty e^{-\left(\frac{1}{2}v^2 + zv\right)} dv,
\end{aligned}$$

where the last equality follows by noting that  $\frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} \rightarrow 0$  as  $\lambda \rightarrow \infty$  and the second integral is finite. Moreover, note that

$$\int_0^\infty e^{-\left(\frac{1}{2}v^2 + zv\right)} dv = \int_0^\infty e^{-\frac{1}{2}(v+z)^2 + \frac{1}{2}z^2} dv = \frac{\frac{1}{\sqrt{2\pi}} \int_0^\infty e^{-\frac{1}{2}(v+z)^2} dv}{\frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}z^2}} = \frac{\frac{1}{\sqrt{2\pi}} \int_z^\infty e^{-\frac{1}{2}v^2} dv}{\frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}z^2}} = \frac{\Phi^c(z)}{\phi(z)}.$$

Therefore, part (i) is proved.

**For (ii):** To adapt a similar argument as in part (i), we need to first expand  $h_2(v, N^\lambda)$  in a summation form. Note that

$$\begin{aligned}
e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v} \left(1 + \frac{v}{\sqrt{N^\lambda}}\right)^{N^\lambda} &= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v + N^\lambda \log\left(1 + \frac{v}{\sqrt{N^\lambda}}\right)} \\
&\stackrel{(*)}{\sim} e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v + N^\lambda \left[ \frac{v}{\sqrt{N^\lambda}} - \frac{1}{2} \frac{v^2}{N^\lambda} + \frac{1}{3} \frac{v^3}{(N^\lambda)^{3/2}} - \frac{1}{4} \frac{v^4}{(N^\lambda)^2} + \dots \right]} \\
&= e^{\frac{1}{2}v^2 - \sqrt{N^\lambda}v + \sqrt{N^\lambda}v - \frac{1}{2}v^2 + \frac{1}{3} \frac{v^3}{\sqrt{N^\lambda}} - \frac{1}{4} \frac{v^4}{N^\lambda} + \dots} \\
&= e^{\frac{v^3}{3} \frac{1}{\sqrt{N^\lambda}} - \frac{v^4}{4} \frac{1}{N^\lambda} \dots} \\
&\stackrel{(**)}{\sim} \left(1 + \frac{v^3}{3} \frac{1}{\sqrt{N^\lambda}} + \frac{1}{2!} \frac{v^6}{9} \frac{1}{N^\lambda} + \dots\right) \left(1 - \frac{v^4}{4} \frac{1}{N^\lambda} + \frac{1}{2!} \frac{v^8}{16} \frac{1}{(N^\lambda)^2} + \dots\right) \dots \\
&\sim 1 + \sum_{j=2}^\infty \Omega_j(v^3) \mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right),
\end{aligned}$$

where  $(*)$  follows from the Taylor expansion of  $\log(1+x)$  as  $x - \frac{x^2}{2} + \frac{x^3}{3} - \frac{x^4}{4} + \dots$ , and  $(**)$  follows from the Taylor expansion of  $e^x$  as  $1 + x + \frac{x^2}{2!} + \frac{x^3}{3!} + \dots$ .

Substitution into  $h_2(v, N^\lambda)$  yields

$$h_2(v, N^\lambda) \sim \left(1 + \sum_{j=2}^\infty \Omega_j(v^3) \mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right)\right) \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}.$$

Thus,

$$\begin{aligned}
& \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} h_2(v, N^\lambda) dv \\
&= \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \left(1 + \sum_{j=2}^\infty \Omega_j(v^3) \mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right)\right) \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} dv \\
&= \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} dv \\
&\quad + \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \left(\sum_{j=2}^\infty \Omega_j(v^3) \mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right)\right) \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} dv \\
&= \lim_{\lambda \rightarrow \infty} \frac{1}{\sqrt{N^\lambda}} \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} dv \\
&\quad + \sum_{j=2}^\infty \lim_{\lambda \rightarrow \infty} \frac{\mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right)}{\sqrt{N^\lambda}} \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} \int_0^\infty e^{-\left(\frac{1}{2}v^2 + \left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right)v\right)} \Omega_j(v^3) dv \\
&= 0,
\end{aligned}$$

where the last equality follows by noting that  $\frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}} \rightarrow 0$ ,  $\frac{\mathcal{O}_j\left(\frac{1}{\sqrt{N^\lambda}}\right)}{\sqrt{N^\lambda}} \rightarrow 0$  as  $\lambda \rightarrow \infty$ , and the second integral is finite. Hence, part (ii) is proved.

Together parts (i) and (ii), we conclude that

$$ErlB\left(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right)^{-1} \sim \frac{\Phi^c(z)}{\phi(z)} \sqrt{N^\lambda}.$$

Then, using the relationship between Erlang B and Erlang C (see Lemma EC.1 (b)),

$$\begin{aligned}
ErlC\left(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right) &= \frac{N^\lambda}{\frac{N^\lambda - (N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda}))}{ErlB(N^\lambda, N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda}))} + (N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda}))} \\
&\sim \frac{N^\lambda}{-\left(z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})\right) \frac{\Phi^c(z)}{\phi(z)} \sqrt{N^\lambda} + (N^\lambda + z\sqrt{N^\lambda} + o(\sqrt{N^\lambda}))} \\
&= \frac{1}{-\left(z + \frac{o(\sqrt{N^\lambda})}{\sqrt{N^\lambda}}\right) \frac{\Phi^c(z)}{\phi(z)} + \left(1 + \frac{z}{\sqrt{N^\lambda}} + \frac{o(\sqrt{N^\lambda})}{N^\lambda}\right)} \\
&\rightarrow \frac{1}{1 - \frac{z\Phi^c(z)}{\phi(z)}}, \quad \text{as } \lambda \rightarrow \infty.
\end{aligned}$$

Hence, under  $N^\lambda = \frac{\lambda}{\mu} - z\sqrt{N^\lambda} + o(\sqrt{N^\lambda})$  for  $z$  real,

$$\lim_{\lambda \rightarrow \infty} ErlC\left(N^\lambda, \frac{\lambda}{\mu}\right) = \left(1 - \frac{z\Phi^c(z)}{\phi(z)}\right)^{-1},$$

where  $z = \lim_{\lambda \rightarrow \infty} \frac{\frac{\lambda}{\mu} - N^\lambda}{\sqrt{N^\lambda}}$ .



It is clear that when  $o(\lambda) = +\Theta(\sqrt{\lambda})$ , i.e.,  $z < 0$ ,

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1} \in (0, 1).$$

On the other hand, when  $o(\lambda) = -\Theta(\sqrt{\lambda})$ , i.e.,  $z > 0$ ,

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1} \in (1, \infty).$$

**When  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(\sqrt{\lambda})$ :** Consider any arbitrary positive function  $f(\lambda) \in \omega(\sqrt{\lambda})$  and  $g(\lambda) \in \Theta(\sqrt{\lambda})$ . We want to derive the value of  $\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)$  under staffing rule  $N^\lambda = \frac{\lambda}{\mu} + f(\lambda)$ .

By definition,

- (i) For any  $c_1 > 0$ , there exists  $\lambda_1$  such  $f(\lambda) \geq c_1\sqrt{\lambda}$  for all  $\lambda \geq \lambda_1$ ;
- (ii) There exist  $c_2 > 0$ ,  $c_3 > 0$  and  $\lambda_2$  such that  $c_2\sqrt{\lambda} \leq g(\lambda) \leq c_3\sqrt{\lambda}$  for all  $\lambda \geq \lambda_2$ .

Then,  $f(\lambda) > g(\lambda)$ , for all  $\lambda \geq \max\{\lambda_1, \lambda_2\}$ .

From Problem 2 in Whitt (2002), p.8.,  $\text{ErlC}(N, \rho)$  is decreasing in  $N$  for any fixed  $\rho$ . Thus, for all  $\lambda \geq \max\{\lambda_1, \lambda_2\}$ ,

$$\text{ErlC} \left( \frac{\lambda}{\mu} + f(\lambda), \frac{\lambda}{\mu} \right) < \text{ErlC} \left( \frac{\lambda}{\mu} + g(\lambda), \frac{\lambda}{\mu} \right).$$

Recall that

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( \frac{\lambda}{\mu} + g(\lambda), \frac{\lambda}{\mu} \right) = \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1},$$

where  $z = \lim_{\lambda \rightarrow \infty} \frac{\frac{\lambda}{\mu} - N^\lambda}{\sqrt{N^\lambda}} = \lim_{\lambda \rightarrow \infty} \frac{-g(\lambda)}{\sqrt{\frac{\lambda}{\mu} + g(\lambda)}} = \lim_{\lambda \rightarrow \infty} \frac{-g(\lambda)}{\sqrt{\lambda}} < 0$ . When  $z = -\infty$ , the above equation evaluates to 0. Hence,

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( \frac{\lambda}{\mu} + f(\lambda), \frac{\lambda}{\mu} \right) \leq 0.$$

By non-negativity, the above display must take value 0. Since  $f(\lambda)$  is arbitrary, we conclude that when  $N^\lambda = \frac{\lambda}{\mu} + \omega(\sqrt{\lambda})$ ,

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = 0.$$

**When  $0 < \frac{\lambda}{\mu} - N^\lambda = \omega(\sqrt{\lambda})$ :** Similar to the analysis of the case when  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(\sqrt{\lambda})$ , for all  $\lambda \geq \max\{\lambda_1, \lambda_2\}$ ,

$$\text{ErlC} \left( \frac{\lambda}{\mu} - f(\lambda), \frac{\lambda}{\mu} \right) > \text{ErlC} \left( \frac{\lambda}{\mu} - g(\lambda), \frac{\lambda}{\mu} \right).$$

Recall that

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( \frac{\lambda}{\mu} - g(\lambda), \frac{\lambda}{\mu} \right) = \left( 1 - \frac{z\Phi^c(z)}{\phi(z)} \right)^{-1},$$

where  $z = \lim_{\lambda \rightarrow \infty} \frac{\frac{\lambda}{\mu} - N^\lambda}{\sqrt{N^\lambda}} = \lim_{\lambda \rightarrow \infty} \frac{g(\lambda)}{\sqrt{\frac{\lambda}{\mu} - g(\lambda)}} = \lim_{\lambda \rightarrow \infty} \frac{g(\lambda)}{\sqrt{\lambda}} > 0$ . When  $z = \infty$ , the limit in the above display evaluates to  $\infty$  because

$$\lim_{z \rightarrow \infty} \frac{z \Phi^c(z)}{\phi(z)} = \lim_{z \rightarrow \infty} \frac{z \int_z^\infty e^{-\frac{t^2}{2}} dt}{e^{-\frac{z^2}{2}}} = 1.$$

Hence, when  $N^\lambda = \frac{\lambda}{\mu} - \omega(\sqrt{\lambda})$ ,

$$\lim_{\lambda \rightarrow \infty} \text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) = \infty.$$

**(c):** Using the lower and upper bounds for Erlang C given in Propositions 3 and 4 in Harel (1988) when  $\frac{\lambda}{\mu} \geq N^\lambda$  are given by

$$\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) \geq \frac{(N^\lambda)^2}{2 \frac{\lambda}{\mu}} \left[ \left( \frac{\lambda}{N^\lambda \mu} - 1 \right)^2 + \frac{2}{N^\lambda} \frac{\lambda}{N^\lambda \mu} + \left( \frac{\lambda}{N^\lambda \mu} - 1 \right) \sqrt{\left( \frac{\lambda}{N^\lambda \mu} - 1 \right)^2 + \frac{4}{N^\lambda} \frac{\lambda}{N^\lambda \mu}} \right],$$

and

$$\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right) \leq \frac{(N^\lambda)^2}{2 \frac{\lambda}{\mu}} \left[ \left( \frac{\lambda}{N^\lambda \mu} - 1 \right)^2 + \frac{2}{N^\lambda} \frac{\lambda}{N^\lambda \mu} + \left( \frac{\lambda}{N^\lambda \mu} - 1 \right) \sqrt{\left( \frac{\lambda}{N^\lambda \mu} - 1 \right)^2 + \frac{4}{N^\lambda} \left( \frac{\lambda}{N^\lambda \mu} + \frac{1}{N^\lambda} + 1 \right)} \right].$$

When  $a > \mu$ ,  $\frac{\lambda}{\mu} > N^\lambda$  for all large enough  $\lambda$ . Thus, it follows that

$$\lim_{\lambda \rightarrow \infty} \frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{\lambda} \geq \frac{\mu}{2a^2} \left[ \left( \frac{a}{\mu} - 1 \right) + 0 + \left( \frac{a}{\mu} - 1 \right) \sqrt{\left( \frac{a}{\mu} - 1 \right)^2 + 0} \right] = \frac{\mu}{a^2} \left( \frac{a}{\mu} - 1 \right)^2,$$

and

$$\lim_{\lambda \rightarrow \infty} \frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{\lambda} \leq \frac{\mu}{2a^2} \left[ \left( \frac{a}{\mu} - 1 \right)^2 + 0 + \left( \frac{a}{\mu} - 1 \right) \sqrt{\left( \frac{a}{\mu} - 1 \right)^2 + 0} \right] = \frac{\mu}{a^2} \left( \frac{a}{\mu} - 1 \right)^2,$$

noting that  $\frac{\lambda}{N^\lambda \mu} \rightarrow \frac{a}{\mu}$  as  $\lambda \rightarrow \infty$ .

Together the above two inequalities imply

$$\lim_{\lambda \rightarrow \infty} \frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{\lambda} = \frac{\mu}{a^2} \left( \frac{a}{\mu} - 1 \right)^2 = \frac{(a - \mu)^2}{a^2 \mu},$$

meaning that  $\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)$  converges to  $\infty$  linearly fast, as  $\lambda \rightarrow \infty$ .

**(d):** From (c),

$$\frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{\lambda} \rightarrow \frac{(a - \mu)^2}{a^2 \mu}, \quad \text{as } \lambda \rightarrow \infty.$$

This implies that

$$\frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{N^\lambda} = \frac{\text{ErlC} \left( N^\lambda, \frac{\lambda}{\mu} \right)}{\lambda} \frac{\lambda}{N^\lambda} \rightarrow \frac{(a - \mu)^2}{a^2 \mu} \cdot a = \frac{(a - \mu)^2}{a \mu}, \quad \text{as } \lambda \rightarrow \infty,$$

noting that  $\lim_{\lambda \rightarrow \infty} \frac{\lambda}{N^\lambda} = a$  under linear staffing (14).

(e): Using the upper bound for Erlang C given in (14) in Proposition 2 of Harel (2010), when  $N^\lambda \geq 2$  and  $\frac{\lambda}{\mu} < N^\lambda$ ,

$$\text{ErlC}\left(N^\lambda, \frac{\lambda}{\mu}\right) < \left(\frac{\lambda}{N^\lambda \mu}\right)^{\sqrt{N^\lambda}}. \quad (\text{EC.8})$$

Under linear staffing (14),  $a < \mu$  implies  $\frac{\lambda}{N^\lambda \mu} < 1$  for all large enough  $\lambda$ , which satisfies the condition for bound (EC.8). Therefore, for any polynomial  $P(\lambda)$ , under (14),

$$P(\lambda) \text{ErlC}\left(N^\lambda, \frac{\lambda}{\mu}\right) < P(\lambda) \left(\frac{\lambda}{N^\lambda \mu}\right)^{\sqrt{N^\lambda}} \rightarrow 0, \quad \text{as } \lambda \rightarrow \infty,$$

because  $\frac{\rho}{N^\lambda} < 1$  for large enough  $\lambda$ , and exponential decay dominates polynomial growth. Therefore, by non-negativity,  $\lim_{\lambda \rightarrow \infty} P(\lambda) \text{ErlC}\left(N^\lambda, \frac{\lambda}{\mu}\right) = 0$ . That is, under (12),  $\text{ErlC}\left(N^\lambda, \frac{\lambda}{\mu}\right)$  asymptotically decays to zero in a super-polynomial fashion, when  $a < \mu$ .

(f): Differentiating  $\text{ErlC}(N, \rho)$  with respect to  $\rho$  yields

$$\begin{aligned} \frac{\partial \text{ErlC}(N, \rho)}{\partial \rho} &= \left( \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho} \right)^{-2} \left[ \left( \frac{N \rho^{N-1}}{N!} \frac{N}{N-\rho} + \frac{\rho^N}{N!} \frac{N}{(N-\rho)^2} \right) \left( \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho} \right) - \right. \\ &\quad \left. \left( \frac{\rho^N}{N!} \frac{N}{N-\rho} \right) \left( \sum_{i=0}^{N-1} \frac{i \rho^{i-1}}{i!} + \frac{N \rho^{N-1}}{N!} \frac{N}{N-\rho} + \frac{\rho^N}{N!} \frac{N}{(N-\rho)^2} \right) \right] \\ &= \frac{\frac{\rho^N}{N!} \frac{N}{N-\rho} \left( \frac{N}{\rho} + \frac{1}{N-\rho} \right) \left( \sum_{i=0}^{N-1} \frac{\rho^i}{i!} \right) - \sum_{i=0}^{N-1} \frac{i \rho^{i-1}}{i!}}{\sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho}} \\ &= \text{ErlC}(N, \rho) \frac{\left( \frac{1}{N-\rho} \sum_{i=0}^{N-1} \frac{\rho^i}{i!} \right) + \left( \left( \frac{N}{\rho} - 1 \right) \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \sum_{i=0}^{N-1} \frac{\rho^i}{i!} - \sum_{i=0}^{N-1} \frac{i \rho^{i-1}}{i!} \right)}{\sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho}} \\ &= \text{ErlC}(N, \rho) \left[ \frac{1}{N-\rho} \frac{\sum_{i=0}^{N-1} \frac{\rho^i}{i!}}{\sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho}} + \frac{\left( \frac{N}{\rho} - 1 \right) \sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^{N-1}}{(N-1)!}}{\sum_{i=0}^{N-1} \frac{\rho^i}{i!} + \frac{\rho^N}{N!} \frac{N}{N-\rho}} \right] \\ &= \text{ErlC}(N, \rho) \left( \frac{1 - \text{ErlC}(N, \rho)}{N-\rho} + \frac{N-\rho}{\rho} \right). \end{aligned}$$

Thus,

$$\frac{\partial \text{ErlC}(N, \rho)}{\partial \rho} = \text{ErlC}(N, \rho) \left( \frac{1 - \text{ErlC}(N, \rho)}{N-\rho} + \frac{N-\rho}{\rho} \right), \quad (\text{EC.9})$$

which establishes (EC.2). From (a),  $\text{ErlC}(N^\lambda, \rho) \rightarrow 0$ , as  $\lambda \rightarrow \infty$  when  $a < \mu$ . From Lemma EC.1 (e),  $\frac{1 - \text{ErlC}(N^\lambda, \rho)}{N^\lambda - \rho} \in (0, 1)$ . Moreover,  $\lim_{\lambda \rightarrow \infty} \frac{N^\lambda - \rho}{\rho} = \frac{\mu}{a} - 1$  under the staffing rule (14). Hence, the above equation implies

$$\lim_{\lambda \rightarrow \infty} \frac{\partial \text{ErlC}(N^\lambda, \rho)}{\partial \rho} = 0.$$

(g): From (EC.9),

$$\lim_{\lambda \rightarrow \infty} \frac{\partial \text{ErlC}(N^\lambda, \rho)}{\partial \rho} \cdot \rho = \lim_{\lambda \rightarrow \infty} \text{ErlC}(N^\lambda, \rho) \rho \left( \frac{1 - \text{ErlC}(N^\lambda, \rho)}{N^\lambda - \rho} + \frac{N^\lambda - \rho}{\rho} \right),$$

where  $\frac{1-ErlC(N^\lambda, \rho)}{N^\lambda - \rho} \in (0, 1)$  and  $\lim_{\lambda \rightarrow \infty} \frac{N^\lambda - \rho}{\rho} = \frac{\mu}{a} - 1$  under the staffing rule (14). From (e),  $\lim_{\lambda \rightarrow \infty} ErlC(N^\lambda, \rho) \cdot \rho = 0$ , thus the above display implies

$$\lim_{\lambda \rightarrow \infty} \frac{\partial ErlC(N^\lambda, \rho)}{\partial \rho} \cdot \rho = 0.$$

**(h):** Differentiating (EC.2) with respect to  $\rho$  yields

$$\begin{aligned} & \frac{\partial^2 ErlC(N, \rho)}{\partial \rho^2} \\ &= \frac{\partial ErlC(N, \rho)}{\partial \rho} \left( \frac{1 - ErlC(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right) + ErlC(N, \rho) \left( \frac{-\frac{\partial ErlC(N, \rho)}{\partial \rho} (N - \rho) + (1 - ErlC(N, \rho))}{(N - \rho)^2} - \frac{N}{\rho^2} \right) \\ &= ErlC(N, \rho) \left( \frac{1 - ErlC(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right)^2 - \frac{ErlC(N, \rho)^2}{N - \rho} \left( \frac{1 - ErlC(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right) \\ & \quad - \frac{ErlC(N, \rho)^2 - ErlC(N, \rho)}{(N - \rho)^2} - ErlC(N, \rho) \frac{N}{\rho^2} \\ &= ErlC(N, \rho) \left( \left( \frac{1 - ErlC(N, \rho)}{N - \rho} + \frac{N - \rho}{\rho} \right)^2 + \left( \frac{1 - ErlC(N, \rho)}{N - \rho} \right)^2 - \left( \frac{N + \rho ErlC(N, \rho)}{\rho^2} \right) \right), \end{aligned}$$

which establishes (EC.3). Thus, it follows that

$$\begin{aligned} & \lim_{\lambda \rightarrow \infty} \frac{\partial^2 ErlC(N^\lambda, \rho)}{\partial \rho^2} \cdot \rho^2 \\ &= \lim_{\lambda \rightarrow \infty} ErlC(N^\lambda, \rho) \rho^2 \left( \left( \frac{1 - ErlC(N^\lambda, \rho)}{N^\lambda - \rho} + \frac{N^\lambda - \rho}{\rho} \right)^2 + \left( \frac{1 - ErlC(N^\lambda, \rho)}{N^\lambda - \rho} \right)^2 - \left( \frac{N^\lambda + \rho ErlC(N^\lambda, \rho)}{\rho^2} \right) \right), \end{aligned}$$

where  $\lim_{\lambda \rightarrow \infty} ErlC(N^\lambda, \rho) \cdot \rho^2 = 0$  (from (e)),  $\lim_{\lambda \rightarrow \infty} \frac{1 - ErlC(N^\lambda, \rho)}{N^\lambda - \rho} \in [0, 1]$  (from Lemma EC.1 (e)),  $\lim_{\lambda \rightarrow \infty} \frac{N^\lambda - \rho}{\rho} = \frac{\mu}{a} - 1$ ,  $\lim_{\lambda \rightarrow \infty} \frac{N^\lambda}{\rho^2} = 0$ , and  $\lim_{\lambda \rightarrow \infty} ErlC(N^\lambda, \rho) = 0$  (from (a)). Hence,

$$\lim_{\lambda \rightarrow \infty} \frac{\partial^2 ErlC(N^\lambda, \rho)}{\partial \rho^2} \cdot \rho^2 = 0,$$

and thus

$$\lim_{\lambda \rightarrow \infty} \frac{\partial^2 ErlC(N^\lambda, \rho)}{\partial \rho^2} \cdot \frac{d\rho}{d\mu} = \lim_{\lambda \rightarrow \infty} \frac{\partial^2 ErlC(N^\lambda, \rho)}{\partial \rho^2} \cdot \left( -\frac{\lambda}{\mu^2} \right) = \lim_{\lambda \rightarrow \infty} \frac{\partial^2 ErlC(N^\lambda, \rho)}{\partial \rho^2} \cdot \left( -\frac{\rho^2}{\lambda} \right) = 0.$$

**(i):** Consider a subsequence  $\{\lambda'\}$  along which either  $k^{\lambda'}/N^{\lambda'}$  diverges to  $\infty$  or  $\lim_{\lambda' \rightarrow \infty} k^{\lambda'}/N^{\lambda'} < \infty$ . For ease of exposition, we simply use  $\lambda$  rather than  $\lambda'$  to denote the subsequence.

**Case (I):** When  $\lim_{\lambda \rightarrow \infty} \frac{k^\lambda}{N^\lambda} =: b > 1$ ,

$$\lim_{\lambda \rightarrow \infty} P(\lambda) \left( \frac{\lambda}{N^\lambda \mu} \right)^{k^\lambda - N^\lambda + 1} = \lim_{\lambda \rightarrow \infty} P(\lambda) \left( \frac{\lambda}{N^\lambda \mu} \right)^{\lambda \frac{N^\lambda}{\lambda} \left( \frac{k^\lambda}{N^\lambda} - 1 + \frac{1}{N^\lambda} \right)} = 0,$$

because  $\frac{\lambda}{N^\lambda \mu} < 1$  for all large enough  $\lambda$ ,  $\frac{N^\lambda}{\lambda} \left( \frac{k^\lambda}{N^\lambda} - 1 + \frac{1}{N^\lambda} \right) \rightarrow \frac{b-1}{a}$ , as  $\lambda \rightarrow \infty$ , and exponential decay in terms of  $\lambda$  dominates its polynomial growth.

**Case (II):** When  $\lim_{\lambda \rightarrow \infty} \frac{k^\lambda}{N^\lambda} =: b = 1$ , let  $k^\lambda = N^\lambda + o_1(\lambda)$  with  $\lim_{\lambda \rightarrow \infty} \frac{o_1(\lambda)}{\lambda} = 0$  and  $\liminf_{\lambda \rightarrow \infty} o_1(\lambda) = \infty$ . Note that  $\lambda = P(o_1(\lambda))$  because  $\lim_{\lambda \rightarrow \infty} \frac{o_1(\lambda)}{\lambda} = 0$  and  $\liminf_{\lambda \rightarrow \infty} o_1(\lambda) = \infty$ . Thus,  $P(\lambda) = P(P(o_1(\lambda))) = P(o_1(\lambda))$ . Then,

$$\lim_{\lambda \rightarrow \infty} P(\lambda) \left( \frac{\lambda}{N^\lambda \mu} \right)^{k^\lambda - N^\lambda + 1} = \lim_{\lambda \rightarrow \infty} P(\lambda) \left( \frac{\lambda}{N^\lambda \mu} \right)^{o_1(\lambda) + 1} = \lim_{\lambda \rightarrow \infty} P(o_1(\lambda)) \left( \frac{\lambda}{N^\lambda \mu} \right)^{o_1(\lambda) + 1} = 0,$$

noting that  $\frac{\lambda}{N^\lambda \mu} < 1$  for all large enough  $\lambda$ ,  $\lim_{\lambda \rightarrow \infty} o_1(\lambda) = \infty$ , and exponential decay in terms of  $o_1(\lambda)$  dominates its polynomial growth.

■

### **Proof of Lemma EC.7:**

From Problem 2 of Section 2 in Whitt (2002), p.8, (Note: Section 2 in Whitt (2002) assumes  $\rho < N$ . However, the proof of monotonicity in problem 2 in Section 2 holds for all  $\rho > 0$ ),  $ErlC(N, \rho)$  is decreasing in  $N$  for any fixed  $\rho > 0$ . Hence, for all large enough  $\lambda$ ,

$$ErlC \left( \omega(\lambda) + o(\omega(\lambda)), \frac{\lambda}{\mu} \right) \leq ErlC \left( \frac{1}{a} \lambda + o(\lambda), \frac{\lambda}{\mu} \right), \text{ when } a < \mu,$$

and

$$ErlC \left( o(\lambda) + o(o(\lambda)), \frac{\lambda}{\mu} \right) \geq ErlC \left( \frac{1}{a} \lambda + o(\lambda), \frac{\lambda}{\mu} \right), \text{ when } a > \mu,$$

and so the result immediately follows from the limit in Lemma EC.6 (a).

■

**EC.7.3. Proof of Lemma 5**

LEMMA EC.14. When  $a = \mu$ ,  $\lim_{\lambda \rightarrow \infty} I^\lambda(\mu_1, \mu) = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.15. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} < \infty$ , then the following holds for all  $\mu_1 > 0$  and  $\mu > 0$ :  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{N^\lambda} \right)^r I^\lambda(\mu_1, \mu) = 0$ , for all  $r \in \mathbb{N}$  if  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ , or for  $r = 1$  if  $\lim_{\lambda \rightarrow \infty} d_2 = 0$ .

LEMMA EC.16. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda(\mu_1, \mu) \in \left( -\infty, -\frac{\mu_1}{\mu} \right] \cup [0, \infty)$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.17. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ , then  $\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda(\mu_1, \mu)} \left( \frac{\partial I^\lambda(\mu_1, \mu)}{\partial \mu_1} \right)^2 = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.18. When  $a = \mu$ , if  $\left| N^\lambda - \frac{\lambda}{\mu} \right| = \mathcal{O}(\sqrt{\lambda})$ , then  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \left( \frac{1-C}{N^\lambda - \rho} \right) \in (0, \infty)$  for all  $\mu > 0$ .

LEMMA EC.19. When  $a = \mu$ , if (i)  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(1)$  or (ii)  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(\sqrt{\lambda})$  and  $0 < \frac{\lambda}{\mu} - N^\lambda = \omega(1)$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.20. When  $a = \mu$ , if  $\left| N^\lambda - \frac{\lambda}{\mu} \right| = \mathcal{O}(1)$ , then the following holds for all  $\mu_1 > 0$  and  $\mu > 0$ :  $\lim_{\lambda \rightarrow \infty} \rho^r I^\lambda(\mu_1, \mu) = 0$  for (i)  $r \in [0, \frac{1}{2})$  if  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) = 0$ , or (ii)  $r \in [0, 1)$  if  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) \neq 0$ .

LEMMA EC.21. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 = 0$  and  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) \neq 0$ , then  $\lim_{\lambda \rightarrow \infty} \frac{I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.22. When  $a = \mu$ , if  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(1)$ , then  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} C \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda(\mu_1, \mu) = 0$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.23. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 > 0$ ,  $\left| N^\lambda - \frac{\lambda}{\mu} \right| = \mathcal{O}(1)$  and  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) \neq 0$ , then  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \in [0, \infty)$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.24. When  $a = \mu$ , if (i)  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$  and (ii)  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) = 0$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda(\mu_1, \mu))^2 = 0$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.25. When  $a = \mu$ , if  $\lim_{\lambda \rightarrow \infty} d_2 = 0$  and  $\lim_{\lambda \rightarrow \infty} d_2 \left( \frac{k^\lambda - N^\lambda}{d_1} \right) = 0$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\partial I^\lambda(\mu_1, \mu)}{\partial \mu_1} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

LEMMA EC.26. When  $a = \mu$ , if  $0 < \frac{\lambda}{\mu} - N^\lambda = \omega(\sqrt{\lambda})$ , then  $\lim_{\lambda \rightarrow \infty} \frac{\rho C I^\lambda(\mu_1, \mu)}{d_2} \in \left[ -\frac{\mu_1}{\mu}, 0 \right]$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

Recall from (EC.76), (EC.77) and (EC.78) in the manuscript, the idle time and its first two partial derivatives are given by

$$I^\lambda(\mu_1, \mu) = \left[ 1 + \rho \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} + \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{C}{d_2} \right) \right]^{-1}, \quad (\text{EC.10})$$

$$\mu_1 \frac{\partial I^\lambda}{\partial \mu_1} = \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) I^\lambda (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2, \quad (\text{EC.11})$$

and

$$\begin{aligned} \frac{\partial^2 I^\lambda}{\partial \mu_1^2} &= -2 \frac{\partial I^\lambda}{\partial \mu_1} \left[ \frac{I^\lambda}{\mu_1} + \left( \frac{1}{\mu_1} - \frac{1}{I^\lambda} \frac{\partial I^\lambda}{\partial \mu_1} - \frac{I^\lambda}{\mu_1} \right) \left( 1 - \frac{1}{d_2} \frac{1}{\mu} I^\lambda \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^{-1} \right) \right] \\ &\quad + \frac{(I^\lambda)^2}{\mu_1 \mu} \frac{(k^\lambda - N^\lambda)(k^\lambda - N^\lambda + 1)}{d_1} \frac{C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda + 1} \\ &= -\frac{2}{\mu_1} I^\lambda \frac{\partial I^\lambda}{\partial \mu_1} - 2 \left[ \frac{1}{\mu_1} \frac{\partial I^\lambda}{\partial \mu_1} - \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^2 - \frac{1}{\mu_1} I^\lambda \frac{\partial I^\lambda}{\partial \mu_1} - \frac{I^\lambda}{\mu_1 \mu d_2} + \frac{1}{\mu d_2} \frac{\partial I^\lambda}{\partial \mu_1} + \frac{(I^\lambda)^2}{\mu_1 \mu d_2} \right] \\ &\quad + \frac{1}{\mu_1 \mu} \left( \frac{\rho}{d_2} I^\lambda \right) \frac{(k^\lambda - N^\lambda)(k^\lambda - N^\lambda + 1)}{d_1^2} C \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda. \end{aligned} \quad (\text{EC.12})$$

Now, we prove Lemmas EC.14- EC.26 as follows.

**Proof of Lemma EC.14:** From (EC.10),

$$I^\lambda(\mu_1, \mu) = \left[ 1 + \rho \frac{\mu}{\mu_1} \frac{1 - C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} \rho \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{C}{d_2} \right]^{-1}.$$

Note that

$$\rho \frac{1 - C}{N^\lambda - \rho} \stackrel{(*)}{=} \rho \frac{1 - \frac{N^\lambda}{\frac{N^\lambda}{B} + \rho}}{N^\lambda - \rho} = \frac{\rho(1 - B)}{N^\lambda - \rho + \rho B} = \frac{\rho(1 - B)}{o(\lambda) + \rho B} = \frac{1 - B}{o(\lambda)/\rho + B} \rightarrow \lim_{\lambda \rightarrow \infty} \frac{1 - B}{B} \stackrel{(**)}{=} \infty, \text{ as } \lambda \rightarrow \infty,$$

where (\*) follows by using the relationship between the Erlang B and C formulae (see Lemma EC.1 (b)), and the last equality (\*\*) follows from  $\lim_{\lambda \rightarrow \infty} B = 0$  (when  $a = \mu$  from Lemma EC.6 (a)). Moreover,  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}}$ , which implies that  $\lim_{\lambda \rightarrow \infty} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{1}{d_2} \geq 0$ . Hence,  $\lim_{\lambda \rightarrow \infty} I^\lambda(\mu_1, \mu) = 0$ , for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.15:** From (EC.10),

$$\begin{aligned} &\left( \frac{k^\lambda - N^\lambda}{N^\lambda} \right)^r I^\lambda \\ &= \left[ \left( \frac{N^\lambda}{k^\lambda - N^\lambda} \right)^r + \rho \frac{\mu}{\mu_1} \frac{1 - C}{N^\lambda - \rho} \left( \frac{N^\lambda}{k^\lambda - N^\lambda} \right)^r + \rho \frac{\mu}{\mu_1} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{C}{d_2} \left( \frac{N^\lambda}{k^\lambda - N^\lambda} \right)^r \right]^{-1} \\ &= \left[ \left( \frac{N^\lambda}{d_2(k^\lambda - N^\lambda)} \right)^r d_2^r + \rho \frac{\mu}{\mu_1} \frac{1 - C}{N^\lambda - \rho} \left( \frac{N^\lambda}{d_2(k^\lambda - N^\lambda)} \right)^r d_2^r + \rho \frac{\mu}{\mu_1} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) C \left( \frac{N^\lambda}{d_2(k^\lambda - N^\lambda)} \right)^r d_2^{r-1} \right]^{-1}, \end{aligned}$$

where  $\lim_{\lambda \rightarrow \infty} \frac{N^\lambda}{d_2(k^\lambda - N^\lambda)} = \lim_{\lambda \rightarrow \infty} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^{-1} < \infty$ ,  $\lim_{\lambda \rightarrow \infty} \frac{1 - C}{N^\lambda - \rho} \in [0, 1]$  (from Lemma EC.1 (e)),  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, \infty)$ . Then, it is clear that,

- if  $d_2 \neq 0$ , the above display converges to 0, as  $\lambda \rightarrow \infty$ , for all  $r \in \mathbb{N}$ , because the second term in the square bracket tends to  $\infty$ , and the first and the third terms are positive, as  $\lambda \rightarrow \infty$ .

- if  $d_2 = 0$ , then the above display converges to 0, as  $\lambda \rightarrow \infty$ , for  $r = 1$ , because the second term in the square bracket tends to  $\infty$ , as  $\lambda \rightarrow \infty$ .

Hence, the following hold for all  $\mu_1 > 0$  and  $\mu > 0$ :  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{N^\lambda} \right)^r I^\lambda(\mu_1, \mu) = 0$  for all  $r \in \mathbb{N}$  if  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ , or for  $r = 1$  if  $\lim_{\lambda \rightarrow \infty} d_2 = 0$ . ■

**Proof of Lemma EC.16:** From (EC.10)

$$\frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda = \left[ \frac{d_2}{\rho C} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \frac{\mu}{\mu_1} \frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \frac{\mu}{\mu_1} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right]^{-1}. \quad (\text{EC.13})$$

We discuss the following cases.

**Case (I):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \omega(\sqrt{\lambda})$  and  $o(\lambda)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \rightarrow \infty$  (from Lemma EC.6 (b)),  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, 1)$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow -1$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda = \left[ -\frac{\mu}{\mu_1} e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} + \frac{\mu}{\mu_1} \left( e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} = -\frac{\mu_1}{\mu}.$$

**Case (II):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(\sqrt{\lambda})$  and  $\omega(1)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \in [1, \infty)$  (from Lemma EC.6 (b)),  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, 1)$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow \frac{1}{C} - 1$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\begin{aligned} \lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda &= \left[ \frac{\mu}{\mu_1} \lim_{\lambda \rightarrow \infty} \left( \frac{1}{C} - 1 \right) e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} + \frac{\mu}{\mu_1} \left( e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \\ &= \left[ \frac{\mu}{\mu_1} \left( \lim_{\lambda \rightarrow \infty} \frac{1}{C} \cdot e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \in \left( -\infty, -\frac{\mu_1}{\mu} \right]. \end{aligned}$$

**Case (III):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(1)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \rightarrow 1$  (from Lemma EC.6 (b)),  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, 1)$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow \frac{1}{C} - 1 = 0$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda = \left[ \frac{\mu}{\mu_1} \left( e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \in \left( -\infty, -\frac{\mu_1}{\mu} \right].$$

**Case (IV):** If  $0 < N^\lambda - \frac{\lambda}{\mu} = \mathcal{O}(1)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \rightarrow 1$  (from Lemma EC.6 (b)),  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in (1, \infty]$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow \frac{1}{C} - 1 = 0$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda = \left[ \frac{\mu}{\mu_1} \left( e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \in [0, \infty).$$



**Case (V):** If  $0 < N^\lambda - \frac{\lambda}{\mu} = \mathcal{O}(\sqrt{\lambda})$  and  $\omega(1)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \in (0, 1]$  (from Lemma EC.6 (b)),  $\left(\frac{d_1}{\rho}\right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in (1, \infty]$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow \frac{1}{C} - 1$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\begin{aligned} \lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda &= \left[ \frac{\mu}{\mu_1} \lim_{\lambda \rightarrow \infty} \left(\frac{1}{C} - 1\right) e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} + \frac{\mu}{\mu_1} \left( e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \\ &= \left[ \frac{\mu}{\mu_1} \left( \lim_{\lambda \rightarrow \infty} \frac{1}{C} \cdot e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right]^{-1} \in [0, \infty). \end{aligned}$$

**Case (VI):** If  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(\sqrt{\lambda})$  and  $o(\lambda)$ . Note that  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \rightarrow 0$  (from Lemma EC.6 (b)),  $\left(\frac{d_1}{\rho}\right)^{k^\lambda - N^\lambda} \rightarrow e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in (1, \infty]$  (when  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ ),  $\frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} = \frac{d_2}{N^\lambda - \rho} \frac{1-C}{C} \rightarrow \infty$ , as  $\lambda \rightarrow \infty$ . Therefore, (EC.13) implies that

$$\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \leq \lim_{\lambda \rightarrow \infty} \left[ \frac{\mu}{\mu_1} \frac{d_2}{C} \frac{1-C}{N^\lambda - \rho} \left(\frac{d_1}{\rho}\right)^{k^\lambda - N^\lambda} \right]^{-1} = 0,$$

where the inequality follows by noting that the first and the third terms in (EC.13) are both positive. Hence,  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda = 0$  by non-negativity.

Combining the above six cases concludes that  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda(\mu_1, \mu) \in \left(-\infty, -\frac{\mu_1}{\mu}\right] \cup [0, \infty)$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ▀

**Proof of Lemma EC.17:** We discuss the following cases.

**Case (I):** If  $\lim_{\lambda \rightarrow \infty} d_2 > 0$ . Since  $\lim_{\lambda \rightarrow \infty} d_2 > 0$ , it follows from (EC.11) that

$$\lim_{\lambda \rightarrow \infty} \frac{\partial I^\lambda}{\partial \mu_1} \leq \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1} \left\{ \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) I^\lambda (1 - I^\lambda) \right\}.$$

This implies that

$$\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 \leq \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right)^2 I^\lambda (1 - I^\lambda)^2 = 0,$$

where the equality follows from  $\lim_{\lambda \rightarrow \infty} I^\lambda(\mu_1, \mu) = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$  by Lemma EC.14. Hence,  $\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ , by non-negativity.

**Case (II):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \omega(\sqrt{\lambda})$  and  $o(\lambda)$ . From (EC.10) and (EC.11),

$$\begin{aligned} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 &= \frac{\frac{\partial I^\lambda}{\partial \mu_1}}{I^\lambda} \cdot \frac{\partial I^\lambda}{\partial \mu_1} \\ &= \frac{1}{\mu_1} \left\{ \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} I^\lambda - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \right\} \\ &\quad \cdot \frac{1}{\mu_1} \left\{ \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) I^\lambda (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\}, \end{aligned}$$

where  $\frac{1}{d_2} \rightarrow 0$ ,  $I^\lambda \rightarrow 0$  (from Lemma EC.14) and  $\frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} I^\lambda = \frac{\rho C I^\lambda}{d_2} \left(\frac{1}{C} - 1\right) \frac{1}{N^\lambda - \rho} \rightarrow 0$  (from Lemmas EC.26 and EC.6 (b)), as  $\lambda \rightarrow \infty$ . Then, the above display implies that

$$\begin{aligned} & \lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^2 \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left\{ \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 + \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left\{ \left[ \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right] \left[ \frac{k^\lambda - N^\lambda}{d_1} I^\lambda \right] + \left[ \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right]^2 \left[ \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^2 I^\lambda \right] \right\} = 0, \end{aligned}$$

where  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \rightarrow -\frac{\mu_1}{\mu}$  (from the proof of Lemma EC.16) and  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r I^\lambda = 0$  for all  $r \in \mathbb{N}$  (from Lemma EC.15, noting that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \leq 0 < \infty$  and  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ ).

**Case (III):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(\sqrt{\lambda})$  and  $\omega(1)$ . From (EC.10) and (EC.11),

$$\begin{aligned} & \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^2 = \frac{\frac{\partial I^\lambda}{\partial \mu_1}}{I^\lambda} \cdot \frac{\partial I^\lambda}{\partial \mu_1} \\ &= \frac{1}{\mu_1} \left\{ \left( 1 + \frac{1}{d_2} \frac{\mu_1}{\mu} \right) (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} I^\lambda - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right\} \\ & \quad \cdot \frac{1}{\mu_1} \left\{ \left( 1 + \frac{1}{d_2} \frac{\mu_1}{\mu} \right) I^\lambda (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\}, \quad (\text{EC.14}) \end{aligned}$$

where  $\frac{1}{d_2} \rightarrow 0$ ,  $I^\lambda \rightarrow 0$  (from Lemma EC.14) and  $\frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} I^\lambda = \left( \frac{\sqrt{\rho} I^\lambda}{d_2} \right) \left( \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right) \rightarrow 0$  (from Lemmas EC.18 and EC.19), as  $\lambda \rightarrow \infty$ .

**Case (III-1):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ . Then, (EC.14) implies that

$$\begin{aligned} & \lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^2 \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left\{ \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 + \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left\{ \left[ \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right] \left[ \frac{k^\lambda - N^\lambda}{d_1} I^\lambda \right] + \left[ \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right]^2 \left[ \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^2 I^\lambda \right] \right\} = 0, \end{aligned}$$

where  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \in \left( -\infty, -\frac{\mu_1}{\mu} \right]$  (from the proof of Lemma EC.16) and  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r I^\lambda = 0$  for all  $r \in \mathbb{N}$  (from Lemma EC.15, noting that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} < 0 < \infty$  and  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ ).

**Case (III-2):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$ . Then, (EC.14) implies that

$$\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda}{\partial \mu_1} \right)^2 = \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left\{ \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 + \left[ \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 \right]^{\frac{3}{2}} \right\}. \quad (\text{EC.15})$$

Using (EC.10) and after algebra, we have

$$\begin{aligned}
& \left[ \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right]^{-1} \\
&= \frac{d_2^2}{\rho C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} \right) \frac{d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \frac{\mu}{\mu_1} d_2 \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right] \\
&+ \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right)^2 \frac{\rho d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right) \rho d_2 \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right] \\
&+ \left( \frac{\mu}{\mu_1} \right)^2 \rho C \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} - 2 \right) \right].
\end{aligned}$$

Observe that the limiting value of every term in the above display, as  $\lambda \rightarrow \infty$ , bears an identical sign, noting that  $\lim_{\lambda \rightarrow \infty} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 = e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 = 0$  (since  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  by assumption), and  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \geq 2$  (using the arithmetic-geometric mean inequality, namely,  $x + y \geq 2\sqrt{xy}$  for  $x, y \geq 0$ ). In particular,

$$\lim_{\lambda \rightarrow \infty} \left( \frac{1-C}{N^\lambda - \rho} \right)^2 \frac{\rho d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] = \lim_{\lambda \rightarrow \infty} \left( \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right)^2 \frac{d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} e^{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right] = \infty,$$

where  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \in (0, \infty)$  (from Lemma EC.18),  $\lim_{\lambda \rightarrow \infty} C \in [1, \infty)$  (from Lemma EC.6 (b)) and  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption). Similarly,

$$\begin{aligned}
& \left[ \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 \right]^{-1} \\
&= \left( \frac{d_2^2}{\rho C} \right)^{\frac{2}{3}} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right]^{\frac{2}{3}} + 2 \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} \right) \left( \frac{\sqrt{\rho} d_2^2}{C} \right)^{\frac{2}{3}} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right]^{\frac{2}{3}} \\
&+ 2 \frac{\mu}{\mu_1} (\rho C d_2)^{\frac{1}{3}} \left( \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right)^{\frac{2}{3}} \left[ \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right]^{\frac{1}{3}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \\
&+ \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right)^2 \left( \frac{\rho^2 d_2^2}{C} \right)^{\frac{2}{3}} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right]^{\frac{2}{3}} \\
&+ 2 \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right) (\rho^4 C d_2)^{\frac{1}{3}} \left( \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right)^{\frac{2}{3}} \left[ \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right]^{\frac{1}{3}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \\
&+ \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{\rho^2 C^2}{d_2} \right)^{\frac{2}{3}} \left( \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right)^{\frac{2}{3}} \left[ \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right]^{\frac{1}{3}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} - 2 \right),
\end{aligned}$$

where the limiting value of every term in the above display, as  $\lambda \rightarrow \infty$ , bears an identical sign, and, in particular, note that

$$\lim_{\lambda \rightarrow \infty} \left( \frac{1-C}{N^\lambda - \rho} \right)^2 \left( \frac{\rho^2 d_2^2}{C} \right)^{\frac{2}{3}} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right]^{\frac{2}{3}} = \lim_{\lambda \rightarrow \infty} \left( \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right)^2 \frac{\rho^{\frac{1}{3}} d_2^{\frac{4}{3}}}{C^{\frac{2}{3}}} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} e^{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right]^{\frac{2}{3}} = \infty.$$

Therefore,  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 = \lim_{\lambda \rightarrow \infty} \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 = 0$ . Then, substitution into (EC.15) yields  $\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda(\mu_1, \mu)} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

**Case (IV):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(1)$  and  $\lim_{\lambda \rightarrow \infty} d_2 < 0$ . From (EC.10) and (EC.11),

$$\begin{aligned} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 &= \frac{\frac{\partial I^\lambda}{\partial \mu_1}}{I^\lambda} \cdot \frac{\partial I^\lambda}{\partial \mu_1} \\ &= \frac{1}{\mu_1} \left\{ \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} I^\lambda - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \right\} \\ &\quad \cdot \frac{1}{\mu_1} \left\{ \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) I^\lambda (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\}, \end{aligned} \quad (\text{EC.16})$$

where  $\frac{1}{d_2} \in (-\infty, 0)$  and  $I^\lambda \rightarrow 0$  (from Lemma EC.14), as  $\lambda \rightarrow \infty$ .

**Case (IV-1):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ . Then, (EC.16) implies that

$$\begin{aligned} &\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda) \left\{ -\frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\ &\quad \frac{1}{\mu_1^2} \left\{ \left(\frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho}\right)^2 (I^\lambda)^3 + \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} I^\lambda \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right. \\ &\quad \left. + \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} (I^\lambda)^2 \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda + \left(\frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda}\right)^2 (I^\lambda)^3 \right\} \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda) \left\{ -\frac{1}{d_2} \left[ \sqrt{\rho} \frac{1 - C}{N^\lambda - \rho} \right] \left(\rho^{\frac{1}{4}} I^\lambda\right)^2 - \left[ \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \right] \left[ \frac{k^\lambda - N^\lambda}{d_1} I^\lambda \right] \right\} \\ &\quad + \frac{1}{\mu_1^2} \left\{ \frac{1}{d_2^2} \left(\sqrt{\rho} \frac{1 - C}{N^\lambda - \rho}\right)^2 \left(\rho^{\frac{1}{3}} I^\lambda\right)^3 + 2 \frac{1}{d_2} \left[ \sqrt{\rho} \frac{1 - C}{N^\lambda - \rho} \right] \left[ \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \right] \left[ \frac{k^\lambda - N^\lambda}{d_1} I^\lambda \right] (\sqrt{\rho} I^\lambda) \right. \\ &\quad \left. + \left[ \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \right]^2 \left[ \left(\frac{k^\lambda - N^\lambda}{d_1}\right)^2 I^\lambda \right] \right\} = 0, \end{aligned}$$

where  $\lim_{\lambda \rightarrow \infty} \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda)$  is finite,  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1 - C}{N^\lambda - \rho} \in (0, \infty)$  (from Lemma EC.18),  $\lim_{\lambda \rightarrow \infty} \rho^r I^\lambda = 0$  for any  $r \in [0, 1)$  (from Lemma EC.20 (ii)),  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} I^\lambda \in (-\infty, \infty)$  (from Lemma EC.16),  $\lim_{\lambda \rightarrow \infty} \left(\frac{k^\lambda - N^\lambda}{d_1}\right)^r I^\lambda = 0$  for all  $r \in \mathbb{N}$  (from Lemma EC.15, noting that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} < 0 < \infty$  and  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ ).

**Case (IV-2):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$ . Then, (EC.16) implies that

$$\begin{aligned} &\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left(\frac{\partial I^\lambda}{\partial \mu_1}\right)^2 \\ &= \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left(1 + \frac{1}{d_2} \frac{\mu_1}{\mu}\right) (1 - I^\lambda) \left\{ -\frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\ &\quad \frac{1}{\mu_1^2} \left\{ \left(\frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho}\right)^2 (I^\lambda)^3 + \frac{\rho}{d_2} \frac{1 - C}{N^\lambda - \rho} I^\lambda \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left(\frac{\rho}{d_1}\right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right. \end{aligned}$$

$$\begin{aligned}
& + \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} (I^\lambda)^2 \cdot \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda + \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^2 (I^\lambda)^3 \Big\} \\
& = \lim_{\lambda \rightarrow \infty} \frac{1}{\mu_1^2} \left( 1 + \frac{1}{d_2} \frac{\mu_1}{\mu} \right) (1 - I^\lambda) \left\{ -\frac{1}{d_2} \left[ \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right] \left( \rho^{\frac{1}{4}} I^\lambda \right)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\
& + \frac{1}{\mu_1^2} \left\{ \frac{1}{d_2^2} \left( \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right)^2 \left( \rho^{\frac{1}{3}} I^\lambda \right)^3 + 2 \frac{1}{d_2} \left[ \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right] \left( \rho^{\frac{1}{3}} I^\lambda \right)^{\frac{3}{2}} \left[ \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 \right]^{\frac{3}{4}} \right. \\
& \left. + \left[ \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 \right]^{\frac{3}{2}} \right\}.
\end{aligned}$$

Note that  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \in (0, \infty)$  (from Lemma EC.18), and  $\lim_{\lambda \rightarrow \infty} \rho^r I^\lambda = 0$  for any  $r \in [0, \frac{1}{2})$  (from Lemma EC.20 (i)). Moreover, as shown in Case (III-2),  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 = \lim_{\lambda \rightarrow \infty} \left( \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right)^{\frac{4}{3}} (I^\lambda)^2 = 0$ . Hence,  $\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda} \left( \frac{\partial I^\lambda(\mu_1, \mu)}{\partial \mu_1} \right)^2 = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

Combining the above four cases concludes that, if  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$ ,  $\lim_{\lambda \rightarrow \infty} \frac{1}{I^\lambda(\mu_1, \mu)} \left( \frac{\partial I^\lambda(\mu_1, \mu)}{\partial \mu_1} \right)^2 = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.18:** Using the relationship between the Erlang B and C formulae (see Lemma EC.1 (b)),

$$\sqrt{\rho} \frac{1-C}{N^\lambda - \rho} = \sqrt{\rho} \frac{1 - \frac{N^\lambda}{\frac{N^\lambda}{B} + \rho}}{N^\lambda - \rho} = \frac{\sqrt{\rho}(1-B)}{N^\lambda - \rho + \rho B} = \frac{\sqrt{\rho}(1-B)}{\mathcal{O}(\sqrt{\lambda}) + \rho B} = \frac{1-B}{\mathcal{O}(1) + \sqrt{\rho} B}. \quad (\text{EC.17})$$

Note that  $\lim_{\lambda \rightarrow \infty} B = 0$  when  $a = \mu$  (from Lemma EC.6 (a)), and  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} B \in (0, \infty)$  when  $\left| N^\lambda - \frac{\lambda}{\mu} \right| = \mathcal{O}(\sqrt{\lambda})$ . Hence,  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \in (0, \infty)$  for all  $\mu > 0$ . ■

**Proof of Lemma EC.19:** From (EC.10),

$$\frac{\sqrt{\rho} I^\lambda}{d_2} = \left[ \frac{d_2}{\sqrt{\rho}} + \frac{\mu}{\mu_1} \sqrt{\rho} d_2 \left( \frac{1-C}{N^\lambda - \rho} \right) + \frac{\mu}{\mu_1} C \sqrt{\rho} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1}. \quad (\text{EC.18})$$

We discuss the following cases.

**Case (I):** If  $0 < N^\lambda - \frac{\lambda}{\mu} = \omega(1)$ . Then, we can rewrite (EC.18) as

$$\frac{\sqrt{\rho} I^\lambda}{d_2} = \frac{1}{\sqrt{\rho}} \left[ \frac{d_2}{\rho} + \frac{\mu}{\mu_1} (1-C) \left( \frac{d_2}{N^\lambda - \rho} \right) + \frac{\mu}{\mu_1} C \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1},$$

where  $\frac{d_2}{\rho} \rightarrow 0$ ,  $\frac{d_2}{N^\lambda - \rho} \rightarrow 1$ , as  $\lambda \rightarrow \infty$ ; moreover,  $\lim_{\lambda \rightarrow \infty} C \in [0, 1]$  (from Lemma EC.6 (b)), and  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, 1]$ . Thus, the square bracket in the above display is finite, which implies that  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda}{d_2} = 0$ , given that  $\frac{1}{\sqrt{\rho}} \rightarrow 0$ , as  $\lambda \rightarrow \infty$ .

**Case (II):** If  $0 < \frac{\lambda}{\mu} - N^\lambda = \mathcal{O}(\sqrt{\lambda})$  and  $\omega(1)$ . Then, the first term of (EC.18) satisfies  $\frac{d_2}{\sqrt{\rho}} \rightarrow 0$ , as  $\lambda \rightarrow \infty$ . Moreover,  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \left( \frac{1-C}{N^\lambda - \rho} \right) \in (0, \infty)$  (from Lemma EC.18), implying that the second term of (EC.18) converges to  $-\infty$  as  $\lambda \rightarrow \infty$  (since  $\lim_{\lambda \rightarrow \infty} d_2 < 0$  and  $d_2 = \omega(1)$ ). In the third term of (EC.18),  $\lim_{\lambda \rightarrow \infty} C \in [1, \infty)$  (from Lemma EC.6 (b)), and  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}}$ .

**Case (II-1):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} < 0$ . Then,

$$\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) = \lim_{\lambda \rightarrow \infty} \sqrt{\rho} \left( 1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right) = -\infty.$$

Then, together with the common analysis under Case (II) regarding the first two terms of (EC.18), it follows that  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

**Case (II-2):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$ . Then,

$$\begin{aligned} \lim_{\lambda \rightarrow \infty} \sqrt{\rho} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) &= \lim_{\lambda \rightarrow \infty} \sqrt{\rho} \cdot d_2 \frac{k^\lambda - N^\lambda}{d_1} \cdot \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( 1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right) \\ &\stackrel{(*)}{=} \lim_{\lambda \rightarrow \infty} \sqrt{\rho} \cdot d_2 \frac{k^\lambda - N^\lambda}{d_1} \leq 0, \end{aligned}$$

where  $(*)$  follows by L'Hopital's rule (namely,  $\lim_{x \rightarrow 0} \frac{1 - e^{-x}}{x} = 1$ ), given that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption). Then, together with the common analysis under Case (II) regarding the first two terms of (EC.18), it follows that  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

Combining the above two cases concludes that  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.20:** From (EC.10),

$$\rho^r I^\lambda = \left[ \frac{1}{\rho^r} + \frac{\mu}{\mu_1} \rho^{1-r} \frac{1-C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} \rho^{1-r} \frac{C}{d_2} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1}, \quad (\text{EC.19})$$

where  $\lim_{\lambda \rightarrow \infty} C = 1$  (from Lemma EC.6 (b)), and  $|d_2| = \mathcal{O}(1)$ . We discuss the following cases.

**Case (I):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \neq 0$ . Then, note that

$$\lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{C}{d_2} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) = \lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{C}{d_2} \left( 1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right) = \infty,$$

for all  $r \in [0, 1)$ , noting that  $\lim_{\lambda \rightarrow \infty} \rho^{1-r} = \infty$ ,  $\lim_{\lambda \rightarrow \infty} \frac{C}{d_2} \neq 0$ , and  $\lim_{\lambda \rightarrow \infty} \left( 1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right) \neq 0$ . Thus, the third term of (EC.19) converges to  $\infty$  as  $\lambda \rightarrow \infty$ . Since the first two terms of (EC.19) are both positive, it follows that  $\lim_{\lambda \rightarrow \infty} \rho^r I^\lambda(\mu_1, \mu) = 0$  for all  $r \in [0, 1)$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

**Case (II):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$ . Then, note that

$$\begin{aligned} \lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{C}{d_2} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) &= \lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{C}{d_2} d_2 \frac{k^\lambda - N^\lambda}{d_1} \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( 1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right) \\ &\stackrel{(**)}{=} \lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{k^\lambda - N^\lambda}{d_1}, \end{aligned}$$

which is not determined, where (\*\*) follows by L'Hopital's rule (namely,  $\lim_{x \rightarrow 0} \frac{1-e^{-x}}{x} = 1$ ), given that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption). On the other hand, note that

$$\lim_{\lambda \rightarrow \infty} \rho^{1-r} \frac{1-C}{N^\lambda - \rho} = \lim_{\lambda \rightarrow \infty} \left( \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \right) \rho^{\frac{1}{2}-r} = \infty,$$

for all  $r \in [0, \frac{1}{2})$ , noting that  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \in (0, \infty)$  (from Lemma EC.18) and  $\lim_{\lambda \rightarrow \infty} \rho^{\frac{1}{2}-r} = \infty$ . Hence,  $\lim_{\lambda \rightarrow \infty} \rho^r I^\lambda(\mu_1, \mu) = 0$  for all  $r \in [0, \frac{1}{2})$ ,  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.21:** We discuss the following cases.

**Case (I):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} > 0$ . Then, from (EC.10),

$$\frac{\rho I^\lambda}{d_2} = \left[ \frac{d_2}{\rho} + \frac{\mu}{\mu_1} \frac{d_2}{\sqrt{\rho}} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} C \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1},$$

where  $\frac{d_2}{\rho} \rightarrow 0$ ,  $\frac{d_2}{\sqrt{\rho}} \rightarrow 0$  (since  $\lim_{\lambda \rightarrow \infty} d_2 = 0$ ), as  $\lambda \rightarrow \infty$ ; moreover,  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1-C}{N^\lambda - \rho} \in (0, \infty)$  (from Lemma EC.18), and  $\lim_{\lambda \rightarrow \infty} C = 1$  (from Lemma EC.6 (b)). In addition, note that  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, 1)$ . Thus, it follows that  $\lim_{\lambda \rightarrow \infty} \frac{\rho I^\lambda(\mu_1, \mu)}{d_2} \in \left[ \frac{\mu_1}{\mu}, \infty \right)$ . Therefore, it is clear that  $\lim_{\lambda \rightarrow \infty} \frac{I^\lambda(\mu_1, \mu)}{d_2} = \lim_{\lambda \rightarrow \infty} \frac{1}{\rho} \frac{\rho I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

**Case (II):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} < 0$ . Then, from (EC.10),

$$\frac{I^\lambda}{d_2} = \left[ d_2 + \frac{\mu}{\mu_1} d_2 \rho \frac{1-C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} C \rho \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1},$$

where the first two terms of the above display are zero or negative, and  $C \rightarrow 1$  (from Lemma EC.6 (b)), as  $\lambda \rightarrow \infty$ . Note that  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in (1, \infty]$ , which implies that  $\lim_{\lambda \rightarrow \infty} \rho \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) = -\infty$ . Thus, the above display implies that  $\lim_{\lambda \rightarrow \infty} \frac{I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ .

Combining the above two cases concludes that  $\lim_{\lambda \rightarrow \infty} \frac{I^\lambda(\mu_1, \mu)}{d_2} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.22:** When  $N^\lambda - \frac{\lambda}{\mu} > 0$ , it is clear that  $\lim_{\lambda \rightarrow \infty} d_2 > 0$ . Note that

$$\lim_{\lambda \rightarrow \infty} \sqrt{\rho} C \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda = \lim_{\lambda \rightarrow \infty} \left( \frac{\sqrt{\rho} I^\lambda}{d_2} \right) \frac{1}{d_2^{r-1}} \cdot C \cdot \left[ \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^r e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \right],$$

where  $\lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho} I^\lambda}{d_2} = 0$  (from Lemma EC.19),  $\lim_{\lambda \rightarrow \infty} C \in [0, 1]$  (from Lemma EC.6 (b)),  $\frac{1}{d_2^{r-1}} \in [0, \infty)$  (since  $\lim_{\lambda \rightarrow \infty} d_2 > 0$  and  $d_2 = \omega(1)$ ), and  $\lim_{\lambda \rightarrow \infty} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^r e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [0, \infty)$  (because even if  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = \infty$ , exponential decay dominates polynomial growth). Hence, the above display implies that  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} C \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda(\mu_1, \mu) = 0$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.23:** We first note that  $\lim_{\lambda \rightarrow \infty} d_2 \in (0, \infty)$ , because  $\left| N^\lambda - \frac{\lambda}{\mu} \right| = \mathcal{O}(1)$ . Observe that

$$\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = \lim_{\lambda \rightarrow \infty} \frac{1}{d_2^r} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^r e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}},$$

where  $\lim_{\lambda \rightarrow \infty} \frac{1}{d_2^r} \in (0, \infty)$  (because  $\lim_{\lambda \rightarrow \infty} d_2 \in (0, \infty)$  and  $r \in \mathbb{N}$ ). We discuss the following cases.

**Case (I):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = \infty$ . Then,  $\lim_{\lambda \rightarrow \infty} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^r e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \rightarrow 0$ , as  $\lambda \rightarrow \infty$ , because exponential decay dominates polynomial growth. Hence, the above display implies that  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = 0$ , for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

**Case (II):** If  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} \in (0, \infty)$ . Then,  $\lim_{\lambda \rightarrow \infty} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^r e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in (0, \infty)$ . Hence, the above display implies that  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \in (0, \infty)$ , for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ .

Combining the above two cases concludes that  $\lim_{\lambda \rightarrow \infty} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \in [0, \infty)$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.24:** Note that

$$\frac{\rho C}{d_2} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 = \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \cdot \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^{r-1} \frac{1}{d_2^{r-1}}, \quad (\text{EC.20})$$

where  $\lim_{\lambda \rightarrow \infty} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^{r-1} = 0$  (because  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  by assumption and  $r \in \mathbb{N}$ ), and  $\lim_{\lambda \rightarrow \infty} \frac{1}{d_2^{r-1}} \in (-\infty, \infty)$  (because  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$  and  $r \in \mathbb{N}$ ).

Recall from the proof of Case (III-2) in Lemma EC.18,

$$\begin{aligned} & \left[ \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right]^{-1} \\ &= \frac{d_2^2}{\rho C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} \right) \frac{d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \frac{\mu}{\mu_1} d_2 \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right] \\ &+ \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right)^2 \frac{\rho d_2^2}{C} \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} \right] + 2 \left( \frac{\mu}{\mu_1} \right)^2 \left( \frac{1-C}{N^\lambda - \rho} \right) \rho d_2 \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right] \\ &+ \left( \frac{\mu}{\mu_1} \right)^2 \rho C \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} - 2 \right) \right], \end{aligned} \quad (\text{EC.21})$$

where the limiting value of every term in the above display, as  $\lambda \rightarrow \infty$ , bears an identical sign, noting that  $\lim_{\lambda \rightarrow \infty} \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 = e^{\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 = 0$  (since  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  by assumption), and  $\left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} + \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \geq 2$  (using the arithmetic-geometric mean inequality, namely,  $x + y \geq 2\sqrt{xy}$  for  $x, y \geq 0$ ). In particular,

$$\lim_{\lambda \rightarrow \infty} \left| \left( \frac{1-C}{N^\lambda - \rho} \right) \rho d_2 \left[ \frac{1}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \left( \left( \frac{d_1}{\rho} \right)^{k^\lambda - N^\lambda} - 1 \right) \right] \right|$$



$$= \lim_{\lambda \rightarrow \infty} \left| d_2 \left( \rho \frac{1-C}{N^\lambda - \rho} \right) \left[ \frac{1}{d_2^{\frac{k^\lambda - N^\lambda}{d_1}}} \left( e^{d_2 \frac{k^\lambda - N^\lambda}{d_1}} - 1 \right) \right] \right|$$

$$\stackrel{(\dagger)}{=} \lim_{\lambda \rightarrow \infty} \left| d_2 \left( \rho \frac{1-C}{N^\lambda - \rho} \right) \right| \stackrel{(\ddagger)}{=} \infty,$$

where  $(\dagger)$  follows by L'Hopital's rule (namely,  $\lim_{x \rightarrow 0} \frac{e^x - 1}{x} = 1$ ), given that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption), and the last equality  $(\ddagger)$  follows because  $\lim_{\lambda \rightarrow \infty} d_2 \neq 0$  (by assumption), and

$$\rho \frac{1-C}{N^\lambda - \rho} \stackrel{(*)}{=} \rho \frac{1 - \frac{N^\lambda}{\frac{N}{B}\rho + \rho}}{N^\lambda - \rho} = \frac{\rho(1-B)}{N^\lambda - \rho + \rho B} = \frac{\rho(1-B)}{o(\lambda) + \rho B} = \frac{1-B}{o(\lambda)/\rho + B} \rightarrow \lim_{\lambda \rightarrow \infty} \frac{1-B}{B} \stackrel{(**)}{=} \infty, \text{ as } \lambda \rightarrow \infty,$$

where  $(*)$  follows by using the relationship between the Erlang B and C formulae (see Lemma EC.1 (b)), and the last equality  $(**)$  follows from  $\lim_{\lambda \rightarrow \infty} B = 0$  (when  $a = \mu$  from Lemma EC.6 (a)). Thus, from (EC.21), it follows that  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 = 0$ . Then, substitution into (EC.20) yields that  $\lim_{\lambda \rightarrow \infty} \frac{\rho C}{d_2} \left( \frac{k^\lambda - N^\lambda}{d_1} \right)^r \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda(\mu_1, \mu))^2 = 0$  for all  $r \in \mathbb{N}$ ,  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.25:** From (EC.10) and (EC.11),

$$\begin{aligned} \frac{\partial I^\lambda}{\partial \mu_1} &= \frac{1}{\mu_1} \left\{ \left( 1 + \frac{1}{d_2} \frac{\mu_1}{\mu} \right) I^\lambda (1 - I^\lambda) - \frac{\rho}{d_2} \frac{1-C}{N^\lambda - \rho} (I^\lambda)^2 - \frac{\rho C}{d_2} \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} (I^\lambda)^2 \right\} \\ &= \frac{1}{\mu_1} I^\lambda (1 - I^\lambda) + \frac{1}{\mu_1} \frac{I^\lambda}{d_2} \left\{ \frac{\mu_1}{\mu} (1 - I^\lambda) - \rho \frac{1-C}{N^\lambda - \rho} I^\lambda - \rho C \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} I^\lambda \right\} \\ &= \frac{1}{\mu_1} I^\lambda (1 - I^\lambda) + \frac{1}{\mu_1} \frac{I^\lambda}{d_2} \left\{ \frac{\frac{\mu_1}{\mu} \left[ \rho \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} + \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{C}{d_2} \right] - \rho \frac{1-C}{N^\lambda - \rho} - \rho C \frac{k^\lambda - N^\lambda}{d_1} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda}}{1 + \rho \frac{\mu}{\mu_1} \left( \frac{1-C}{N^\lambda - \rho} + \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \frac{C}{d_2} \right)} \right\} \\ &= \frac{1}{\mu_1} I^\lambda (1 - I^\lambda) + \frac{1}{\mu_1} \frac{(I^\lambda)^2}{d_2} \left\{ \frac{\rho C}{d_2} \left[ \left( 1 + d_2 \frac{k^\lambda - N^\lambda}{d_1} \right) \frac{1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda}}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \cdot d_2 \frac{k^\lambda - N^\lambda}{d_1} - d_2 \frac{k^\lambda - N^\lambda}{d_1} \right] \right\} \\ &\stackrel{(*)}{\rightarrow} \frac{1}{\mu_1} \frac{(I^\lambda)^2}{d_2} \frac{\rho C}{d_2} \left( d_2 \frac{k^\lambda - N^\lambda}{d_1} \right)^2 \\ &= \frac{C}{\mu_1} \left( \sqrt{\rho} \frac{k^\lambda - N^\lambda}{d_1} I^\lambda \right)^2, \end{aligned} \tag{EC.22}$$

where  $(*)$  follows from  $\lim_{\lambda \rightarrow \infty} I^\lambda(\mu_1, \mu) = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$  (from Lemma EC.14), and  $\lim_{\lambda \rightarrow \infty} \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} = e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}}$ , implying that  $\lim_{\lambda \rightarrow \infty} \frac{1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda}}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} = 1$  by L'Hopital's rule (namely,  $\lim_{x \rightarrow 0} \frac{1 - e^{-x}}{x} = 1$ ), given that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption). Note that, from (EC.10),

$$\sqrt{\rho} \frac{k^\lambda - N^\lambda}{d_1} I^\lambda = \left[ \frac{d_1}{\sqrt{\rho}} \frac{1}{k^\lambda - N^\lambda} + \frac{\mu}{\mu_1} \sqrt{\rho} \frac{c d_1}{k^\lambda - N^\lambda} \frac{1-C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} C \frac{\sqrt{\rho}}{d_2} \frac{d_1}{k^\lambda - N^\lambda} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1}.$$

where  $\lim_{\lambda \rightarrow \infty} C = 1$  (from Lemma EC.6 (b)), and

$$\begin{aligned} \lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho}}{d_2} \frac{d_1}{k^\lambda - N^\lambda} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) &= \lim_{\lambda \rightarrow \infty} \frac{\sqrt{\rho}}{d_2} \frac{d_1}{k^\lambda - N^\lambda} \cdot d_2 \frac{k^\lambda - N^\lambda}{d_1} \frac{1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda}}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \\ &= \lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{1 - e^{-d_2 \frac{k^\lambda - N^\lambda}{d_1}}}{d_2 \frac{k^\lambda - N^\lambda}{d_1}} \stackrel{(\ddagger)}{=} \infty, \end{aligned}$$

where the last equality  $(\ddagger)$  follows by L'Hopital's rule (namely,  $\lim_{x \rightarrow 0} \frac{1 - e^{-x}}{x} = 1$ ), given that  $\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1} = 0$  (by assumption). Hence,  $\lim_{\lambda \rightarrow \infty} \sqrt{\rho} \frac{k^\lambda - N^\lambda}{d_1} I^\lambda = 0$ . Then, substitution into (EC.22), together with  $\lim_{\lambda \rightarrow \infty} C = 1$  (from Lemma EC.6 (b)), implies that  $\lim_{\lambda \rightarrow \infty} \frac{\partial I^\lambda(\mu_1, \mu)}{\partial \mu_1} = 0$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

**Proof of Lemma EC.26:** From (EC.10),

$$\begin{aligned} \frac{\rho C I^\lambda}{d_2} &= \left[ \frac{d_2}{\rho C} + \frac{\mu}{\mu_1} \frac{d_2}{C} \frac{1 - C}{N^\lambda - \rho} + \frac{\mu}{\mu_1} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1} \\ &= \left[ \frac{d_2}{\rho} \frac{1}{C} + \frac{\mu}{\mu_1} \frac{d_2}{N^\lambda - \rho} \frac{1 - C}{C} + \frac{\mu}{\mu_1} \left( 1 - \left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \right) \right]^{-1}, \end{aligned}$$

where  $\frac{d_2}{\rho} \rightarrow 0$ ,  $C \rightarrow \infty$  (from Lemma EC.6 (b)),  $\frac{d_2}{N^\lambda - \rho} \rightarrow 1$ ,  $\frac{1 - C}{C} \rightarrow -1$ , and  $\left( \frac{\rho}{d_1} \right)^{k^\lambda - N^\lambda} \rightarrow e^{-\lim_{\lambda \rightarrow \infty} d_2 \frac{k^\lambda - N^\lambda}{d_1}} \in [1, \infty]$ , as  $\lambda \rightarrow \infty$ . Hence, it follows that  $\lim_{\lambda \rightarrow \infty} \frac{\rho C I^\lambda(\mu_1, \mu)}{d_2} \in \left[ -\frac{\mu_1}{\mu}, 0 \right]$  for all  $\mu_1 > 0$  and  $\mu > 0$ . ■

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