## Delivery & Logistics Performance – Business Insights

## Oelivery Timing & Delay Insights

- 1. What is the average actual delivery time vs estimated delivery time?
- Average actual delivery time: 12.5 days

  Average estimated delivery time: 24.4 days

This means most orders are being delivered **nearly 12 days earlier than expected**, which suggests a **conservative estimation model**. However, this might be a **customer delight strategy** or an over-buffered timeline.

- 2. What percentage of orders were delivered late, on time, or early?
- ✓ Early deliveries: 90.1%

Late: 6.4% On time: 1.3% Undelivered: 2.2%

The vast majority of orders arrive **early**, but **6.4% late deliveries** still represent a significant volume (~7.3K orders), which must be monitored.

- 3. Which states have the highest average delivery delays?
- States like **SP, RJ, MG** lead in **total late deliveries**. While the delivery delay KPI is mostly negative (early), **regional inconsistencies** suggest logistics issues in high-volume regions.
- 4. How have late deliveries trended over time (month by month)?
- There's a clear downward trend in late deliveries over time, dropping from over 25% in 2016 to below 5% in 2018, indicating logistics performance is improving steadily.
- 5. Which product categories experience longer delivery durations?
- Categories like Office Furniture, Security & Services, and Home Comfort show higher average delivery durations (up to 21 days). These items may be bulkier or have longer handling times, requiring process optimization.
- Shipping Cost & Delivery Relationship
- 6. What is the average shipping cost per order and by state?
- States like RR, PB, RO incur the highest average shipping costs (R\$43-R\$41), potentially due to distance, infrastructure, or supplier locations.
- 7. Do orders with higher shipping costs get delivered faster?
- ✓ There's no clear positive correlation many high shippings cost orders still take long to deliver.
  This suggests higher shipping cost doesn't guarantee faster delivery, and resource allocation should be reviewed.
- 8. Which states have the highest shipping costs and lowest delivery efficiency?
- States like RR, PB and RO show high shipping costs and ES, RR and PA show a non-negligible percentage of late deliveries, identifying them as logistical inefficiency hotspots.
- Operational Breakdown & Drilldown
- 9. What is the breakdown of delivery status (late/on-time/early)?
- Majority (90.1%) of orders are early

  But 7.7K+ orders (late or undelivered) represent potential service risk

  A delivery process that's fast overall still needs reliability tuning for the remaining gap.
- 10. Which states are contributing the most to late deliveries?
- SP and RJ contribute the highest volume of late deliveries

  Actionable next steps include targeting seller performance and regional hubs for improvement.