



MEASURING IMPACT

Impact Evaluation Methods for Policy Makers

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Impact Evaluation

Logical Framework



How the program
works *in theory*

Measuring Impact



Identification Strategy

Data

Operational Plan

Resources

1

Causal Inference

Counterfactuals

False Counterfactuals

Before & After (Pre & Post)

Enrolled & Not Enrolled
(Apples & Oranges)

Randomized Assignment

Randomized Promotion

Discontinuity Design

Difference-in-Differences

Diff-in-Diff

Matching

P-Score matching

2

IE Methods Toolbox

1

Causal Inference

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Our Objective



Estimate the causal effect (impact) of intervention (P) on outcome (Y).

(P) = Program or Treatment

(Y) = Indicator, Measure of Success

Example: What is the effect of a Cash Transfer Program (P) on Household Consumption (Y)?

Causal Inference

What is the **impact** of **(P)** on **(Y)**?

$$\alpha = (Y \mid P=1) - (Y \mid P=0)$$

Can we all go home?

Problem of Missing Data

$$\alpha = (Y \mid P=1) - (Y \mid P=0)$$

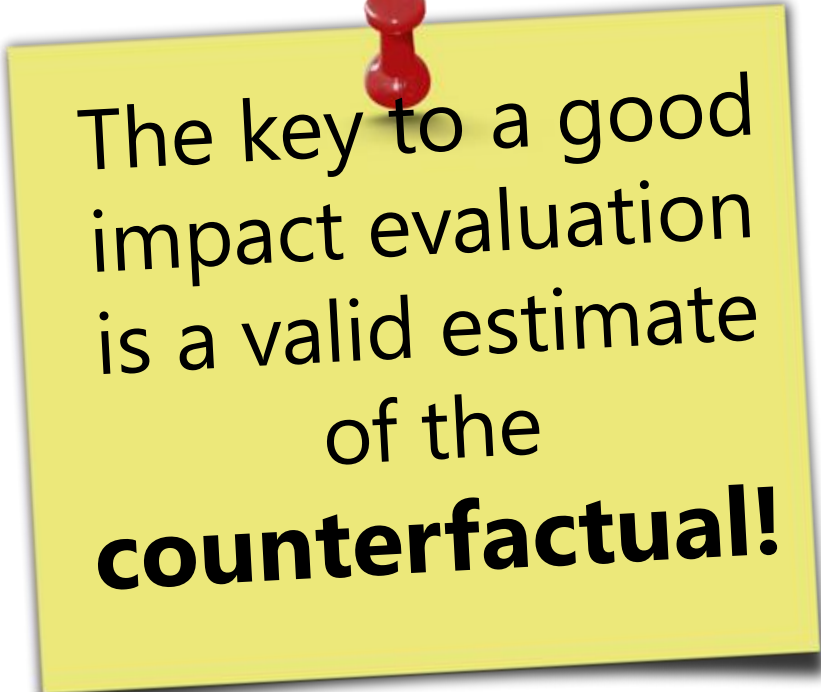
For a program beneficiary:

- we observe
($Y \mid P=1$): Household Consumption (Y) with a cash transfer program ($P=1$)
- but we do not observe
($Y \mid P=0$): Household Consumption (Y) without a cash transfer program ($P=0$)

Solution

Estimate what **would** have happened to Y in the absence of P .

We call this the **Counterfactual**.



The key to a good
impact evaluation
is a valid estimate
of the
counterfactual!

Estimating impact of P on Y

$$\alpha = (Y \mid P=1) - (Y \mid P=0)$$

OBSERVE $(Y \mid P=1)$
Outcome with treatment

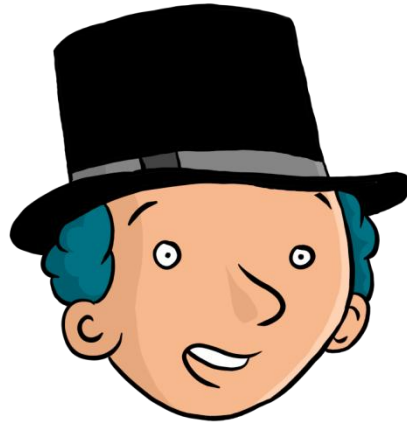
ESTIMATE $(Y \mid P=0)$
The Counterfactual

IMPACT = Outcome with treatment – counterfactual

- Intention to Treat (**ITT**) – *Those offered treatment*
- Treatment on the Treated (**TOT**) – *Those receiving treatment*
- Use **comparison** or **control** group

Example: What is the Impact of...

giving Fulanito



additional pocket money



(P)

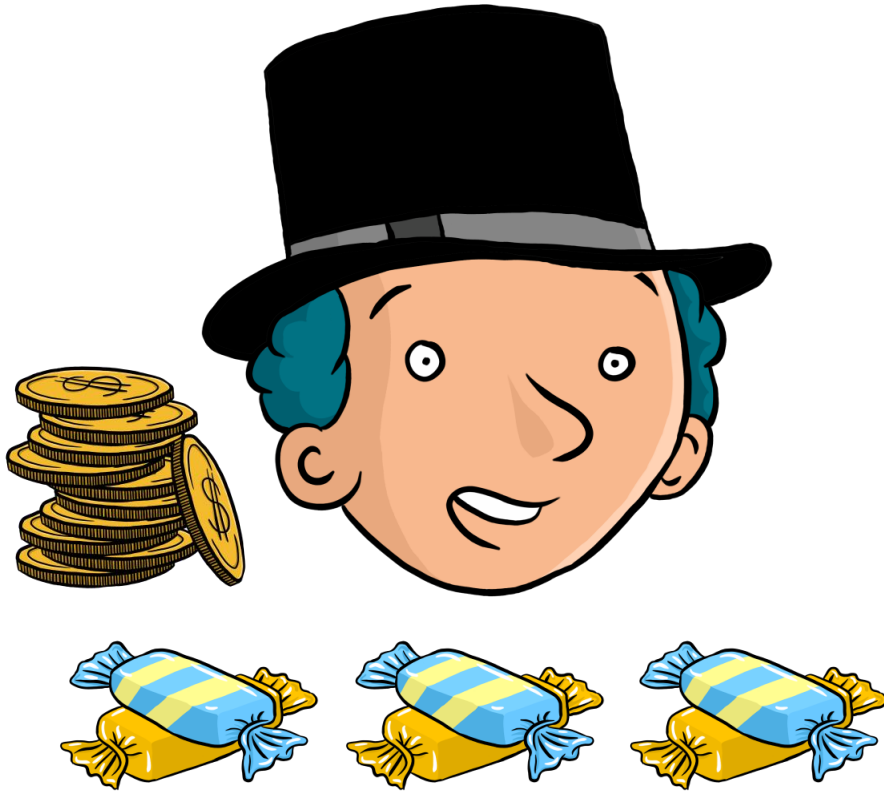
on Fulanito's consumption
of candies



(Y)?

The Perfect Clone

Fulanito



6 candies

Fulanito's Clone

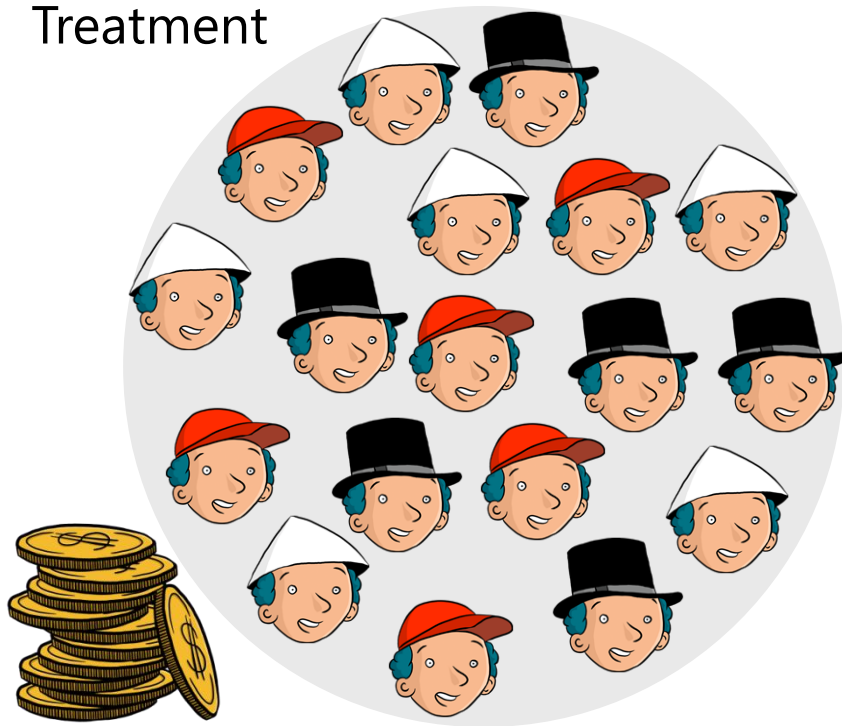


4 candies

$$\text{IMPACT} = 6 - 4 = 2 \text{ Candies}$$

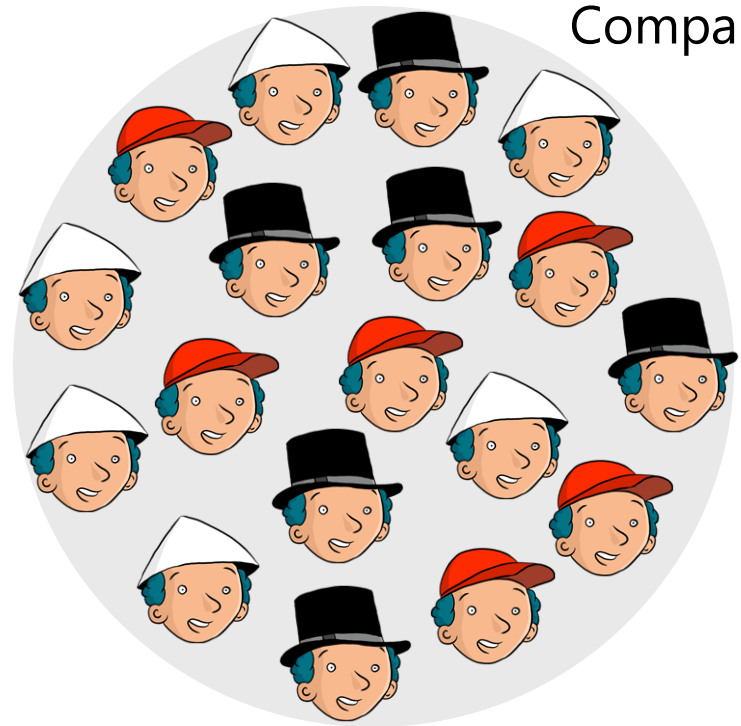
In reality, use statistics

Treatment



Average $Y=6$ candies

Comparison



Average $Y=4$ Candies

$\text{IMPACT} = 6 - 4 = 2$ Candies

Finding good comparison groups

We want to find **clones** for the Fulanitos in our programs.

The treatment and comparison groups should

- have identical characteristics

benefiting from the intervention.

With a good comparison group, the **only reason** for different outcomes between treatments and controls is the **intervention (P)**

program eligibility & assignment
to get valid estimates of the
counterfactuals

Case Study: **Progresa**

- National anti-poverty program in Mexico
 - Started 1997
 - 5 million beneficiaries by 2004
 - Eligibility – based on poverty index
- Cash Transfers
 - Conditional on school and health care attendance.

Case Study: Progresa

- Rigorous impact evaluation with rich data
 - 506 communities, 24,000 households
 - Baseline 1997, follow-up 2008
- Many outcomes of interest
Here: Consumption per capita
- What is the effect of Progresa (P) on Consumption Per Capita (Y)?
If impact is a **increase** of **\$20** or more, then scale up nationally

Eligibility and Enrollment

<p>Ineligibles (Non-Poor)</p>					
<p>Eligibles (Poor)</p>	<table><tr><td data-bbox="531 611 971 718"><p>Not Enrolled</p></td><td data-bbox="971 611 1785 718"></td></tr><tr><td data-bbox="531 801 1785 1353"></td><td data-bbox="531 1243 962 1353"><p>Enrolled</p></td></tr></table>	<p>Not Enrolled</p>			<p>Enrolled</p>
<p>Not Enrolled</p>					
	<p>Enrolled</p>				

1

Causal Inference

Counterfactuals

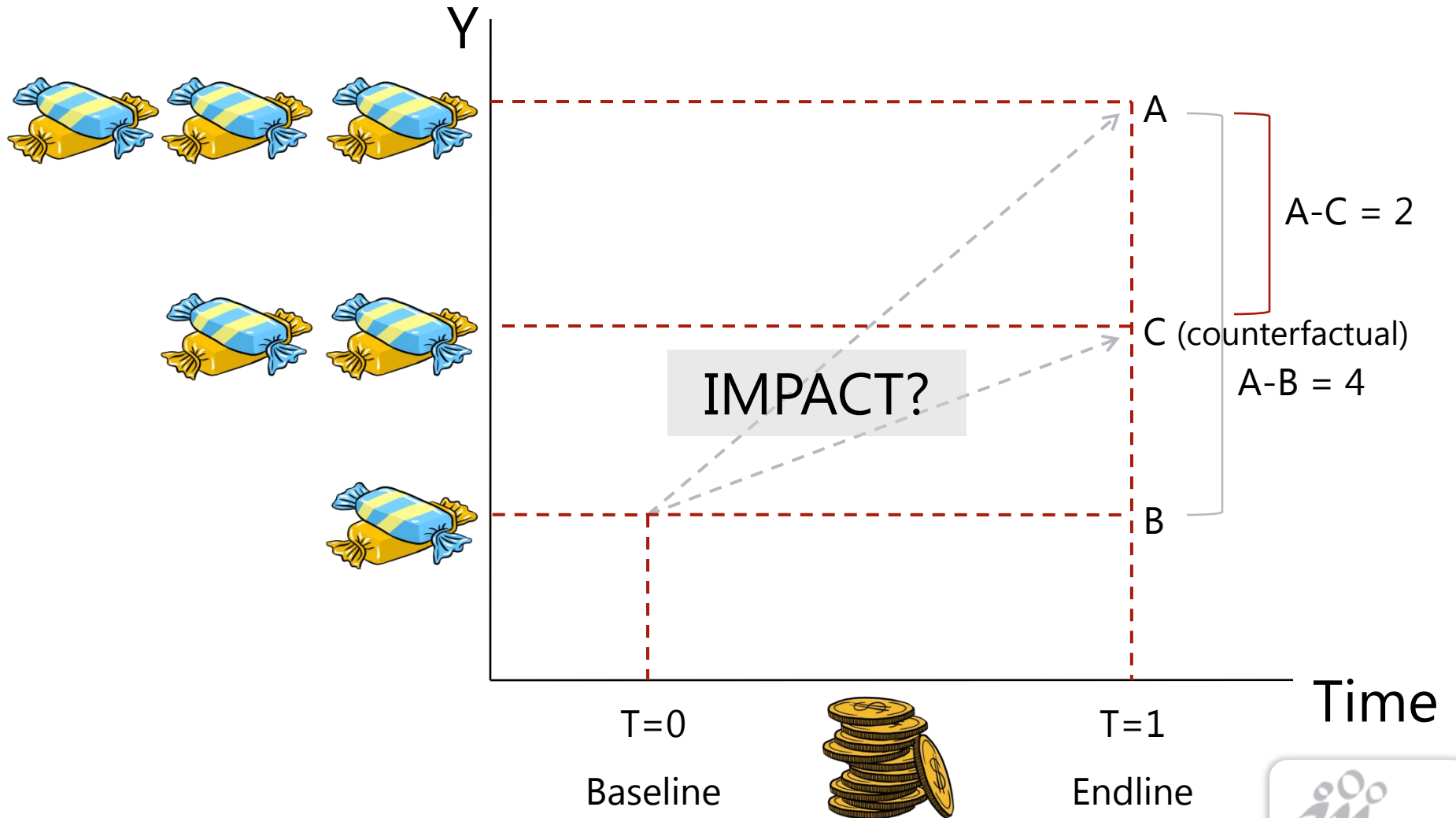
False Counterfactuals

Before & After (Pre & Post)

Enrolled & Not Enrolled
(Apples & Oranges)

Counterfeit Counterfactual #1

Before & After

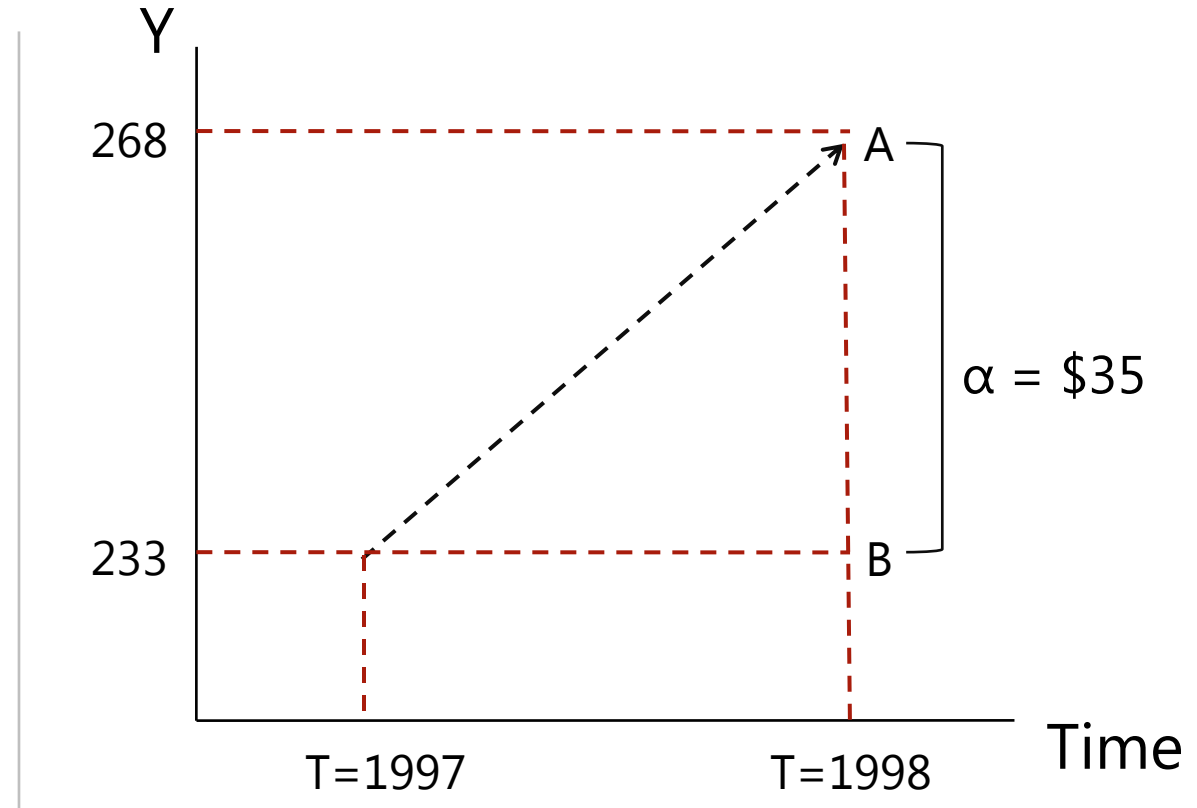


Case 1: Before & After

What is the effect of **Progresa (P)** on consumption (**Y**)?

(1) Observe only beneficiaries ($P=1$)

(2) Two observations in time:
Consumption at $T=0$ and consumption at $T=1$.



$$\text{IMPACT} = A - B = \$35$$

Case 1: Before & After

Consumption (Y)	
Outcome with Treatment (After)	268.7
Counterfactual (Before)	233.4
Impact $(Y \mid P=1) - (Y \mid P=0)$	35.3***

Estimated Impact on Consumption (Y)	
Linear Regression	35.27**
Multivariate Linear Regression	34.28**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

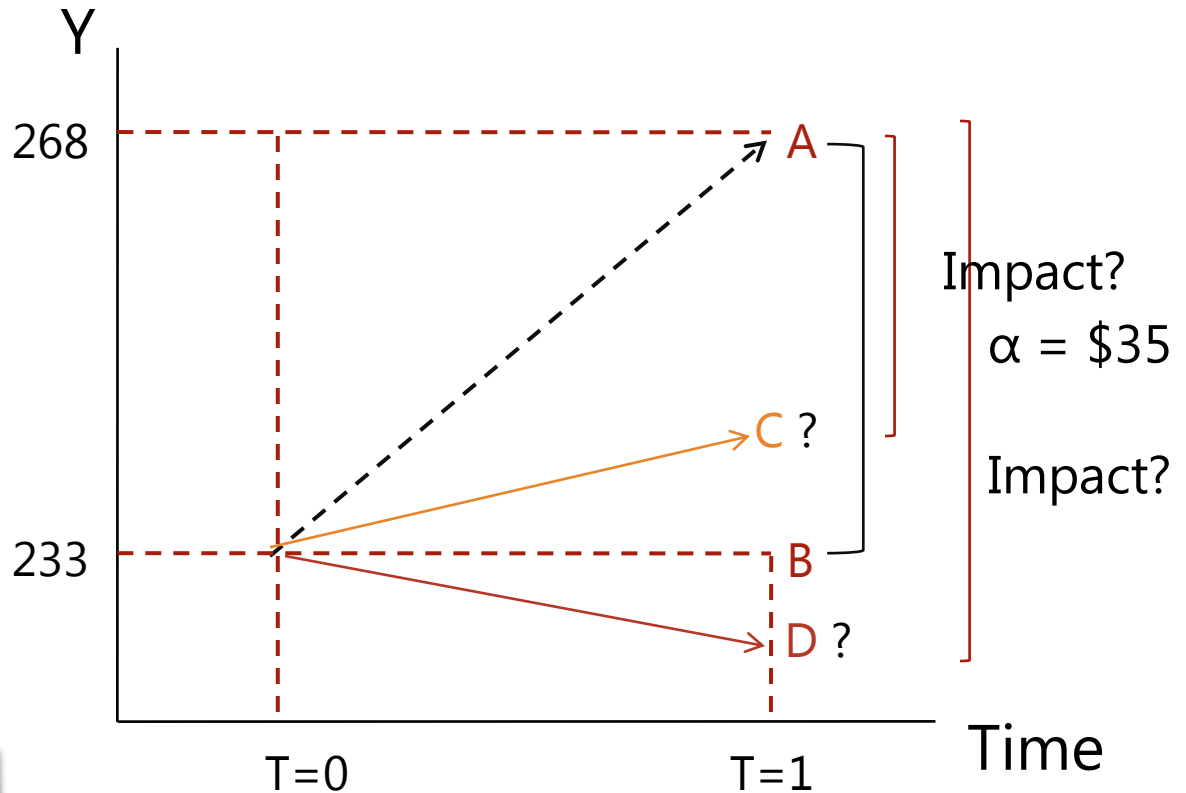
Case 1: What's the problem?

Economic Boom:

- Real Impact = $A - C$
- $A - B$ is an *overestimate*

Economic Recession:

- Real Impact = $A - D$
- $A - B$ is an *underestimate*



Before & After
doesn't control for
other time-varying
factors!

1

Causal Inference

Counterfactuals

False Counterfactuals

Before & After (Pre & Post)

Enrolled & Not Enrolled
(Apples & Oranges)

False Counterfactual #2

Enrolled & Not Enrolled

- If we have post-treatment data on
 - **Enrolled:** treatment group
 - **Not-enrolled:** "control" group (counterfactual)
 - Those **ineligible** to participate.*
 - Or those that **choose NOT** to participate.*
- **Selection Bias**
 - Reason for not enrolling may be correlated with outcome (Y)
 - Control for observables.*
 - But not un-observables!*
 - Estimated impact is confounded with other things.



Case 2: Enrolled & Not Enrolled

Measure outcomes in post-treatment (T=1)

Ineligibles (Non-Poor)	
Eligibles (Poor)	<div><div>Not Enrolled Y=290</div></div> <div><div>Enrolled Y=268</div></div>

In what ways might **E&NE** be different, other than their enrollment in the program?

Case 2: Enrolled & Not Enrolled

Consumption (Y)	
Outcome with Treatment (Enrolled)	268
Counterfactual (Not Enrolled)	290
Impact ($Y \mid P=1$) - ($Y \mid P=0$)	-22**

Estimated Impact on Consumption (Y)	
Linear Regression	-22**
Multivariate Linear Regression	-4.15

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Progresa Policy Recommendation?

Impact on Consumption (Y)		
Case 1: Before & After	Linear Regression	35.27**
	Multivariate Linear Regression	34.28**
Case 2: Enrolled & Not Enrolled	Linear Regression	-22**
	Multivariate Linear Regression	-4.15

- Will you recommend scaling up Progresa?
- B&A: Are there other time-varying factors that also influence consumption?
- E&NE:
 - Are reasons for enrolling correlated with consumption?
 - Selection Bias.

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Keep in Mind



B&A

Compare: Same individuals
Before and After they
receive **P**.

Problem: Other things may
have happened over time.

E&NE

Compare: Group of
individuals **Enrolled** in a
program with group that
chooses not to enroll.

Problem: Selection Bias.
We don't know why they
are not enrolled.

Both counterfactuals may
lead to biased estimates of
the counterfactual and the
impact.

Randomized Assignment

Randomized Promotion

Discontinuity Design

Difference-in-Differences

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Matching

P-Score matching

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IE Methods Toolbox

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IE Methods Toolbox

Randomized Treatments & Controls

Eligibles > Number of Benefits

- Randomize!
- Lottery for who is offered benefits
- Fair, transparent and ethical way to assign benefits to equally deserving populations.

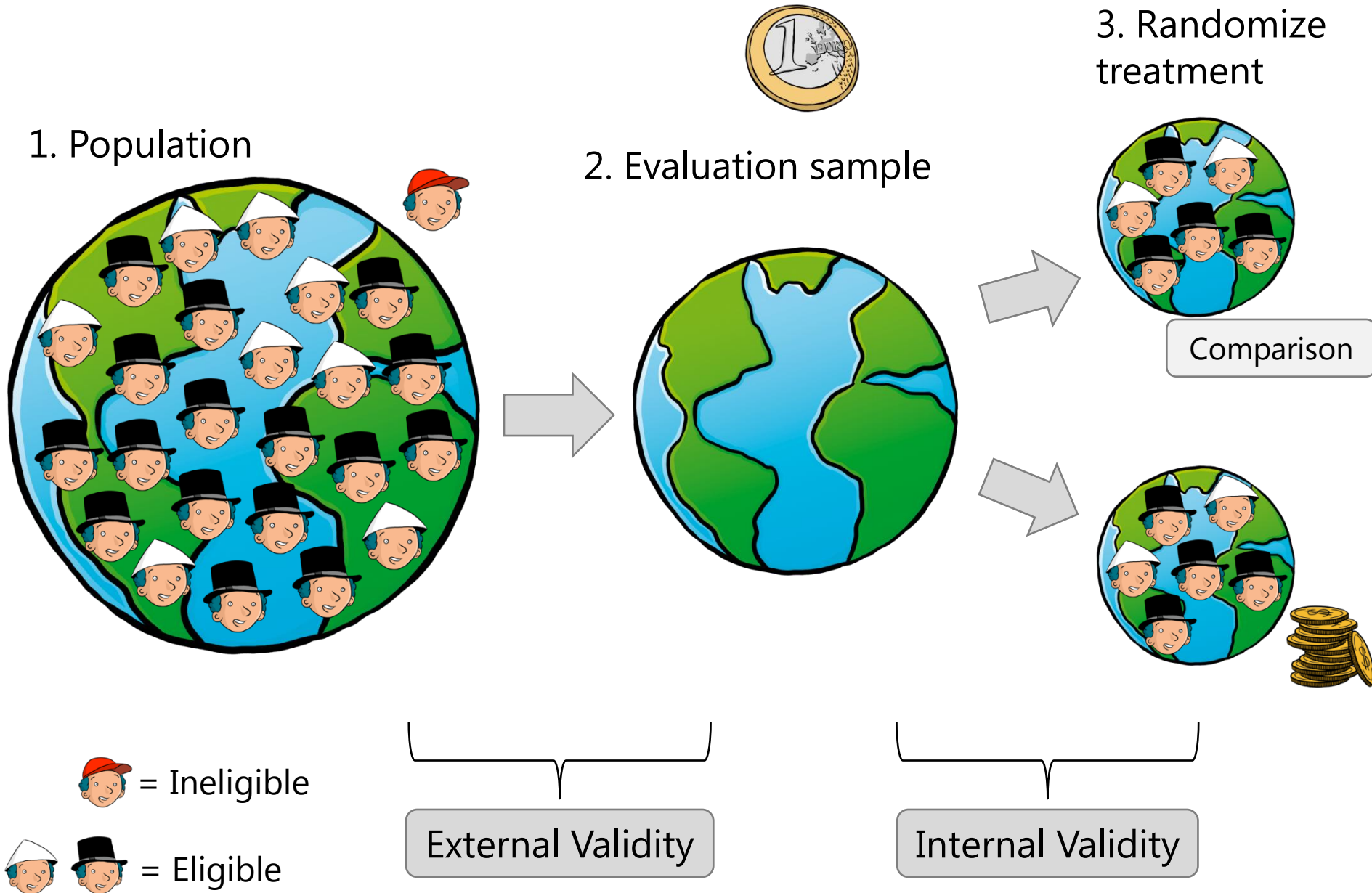
Oversubscription

- Give each eligible unit the same chance of receiving treatment
- Compare those offered treatment with those not offered treatment (*controls*).

Randomized Phase In

- Give each eligible unit the same chance of receiving treatment first, second, third...
- Compare those offered treatment first, with those offered later (*controls*).

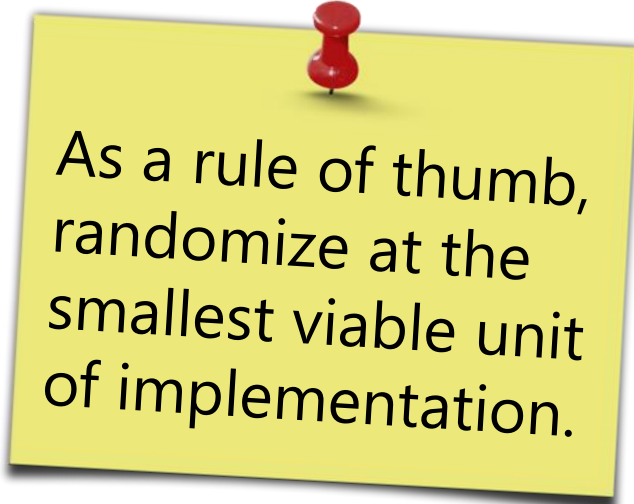
Randomized treatments and controls



Unit of Randomization

- Choose according to type of program

- Individual/Household
- School/Health
Clinic/catchment area
- Block/Village/Community
- Ward/District/Region



As a rule of thumb,
randomize at the
smallest viable unit
of implementation.

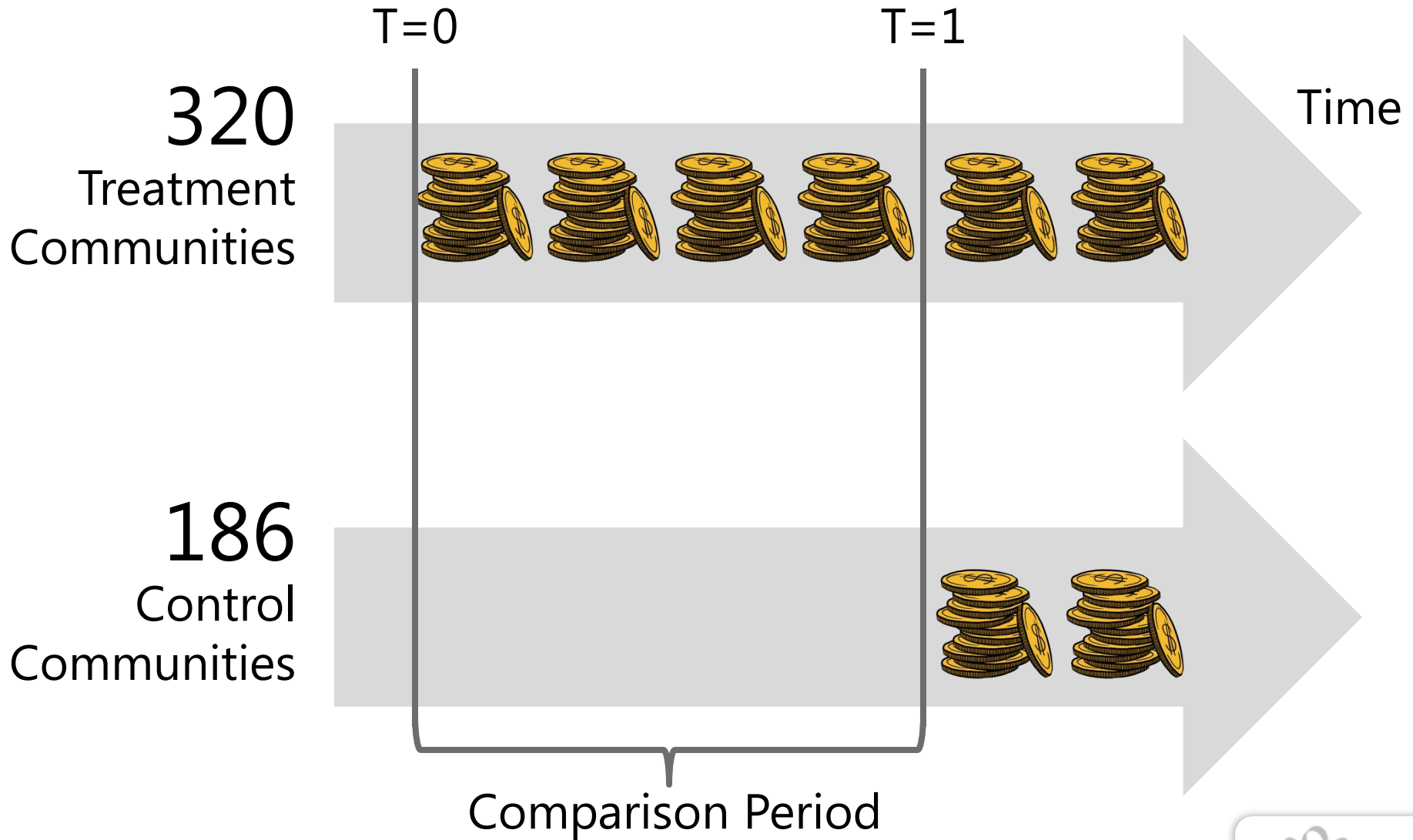
- Keep in mind

- Need “sufficiently large” number of units to detect minimum desired impact: **Power**.
- Spillovers/contamination
- Operational and survey costs

Case 3: Randomized Assignment

- Progresa CCT program
- Unit of randomization: Community
- 506 communities in the evaluation sample
- Randomized phase-in
 - 320 treatment communities (14446 households):
First transfers in April 1998.
 - 186 control communities (9630 households):
First transfers November 1999

Case 3: Randomized Assignment



Case 3: Randomized Assignment

How do we know we have good clones?

In the absence of Progresa, treatment and comparisons should be identical

Let's compare their characteristics at baseline ($T=0$)

Case 3: Balance at Baseline

Case 3: Randomized Assignment

	Control	Treatment	<i>T-stat</i>
Consumption (\$ monthly per capita)	233.47	233.4	-0.39
Head's age (years)	42.3	41.6	1.2
Spouse's age (years)	36.8	36.8	-0.38
Head's education (years)	2.8	2.9	-2.16**
Spouse's education (years)	2.6	2.7	-0.006

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Case 3: Balance at Baseline

Case 3: Randomized Assignment

	Control	Treatment	<i>T-stat</i>
Head is female=1	0.07	0.07	0.66
Indigenous=1	0.42	0.42	0.21
Number of household members	5.7	5.7	-1.21
Bathroom=1	0.56	0.57	-1.04
Hectares of Land	1.71	1.67	1.35
Distance to Hospital (km)	106	109	-1.02

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Case 3: Randomized Assignment

	Treatment Group <i>(Randomized to treatment)</i>	Counterfactual <i>(Randomized to Comparison)</i>	Impact $(Y P=1) - (Y P=0)$
<i>Baseline (T=0)</i> Consumption (Y)	233.47	233.40	0.07
<i>Follow-up (T=1)</i> Consumption (Y)	268.75	239.5	29.25**

Estimated Impact on Consumption (Y)	
Linear Regression	29.25**
Multivariate Linear Regression	29.75**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Progresa Policy Recommendation?

Impact of Progresa on Consumption (Y)		
Case 1: Before & After	Multivariate Linear Regression	34.28**
	Linear Regression	-22**
Case 2: Enrolled & Not Enrolled	Multivariate Linear Regression	-4.15
	Linear Regression	-22**
Case 3: Randomized Assignment	Multivariate Linear Regression	29.75**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Keep in Mind



Randomized Assignment

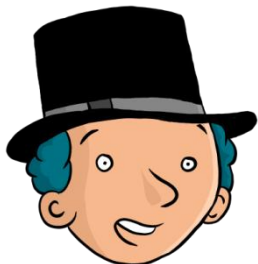
In **Randomized Assignment**, large enough samples, produces 2 statistically equivalent groups.

We have identified the perfect **clone**.

Feasible for prospective evaluations with over-subscription/excess demand.

Most pilots and new programs fall into this category.

Randomized
beneficiary






Randomized
comparison



Randomized assignment with different benefit levels

- Traditional impact evaluation question:
 - What is the impact of a program on an outcome?
- Other policy question of interest:
 - What is the optimal level for program benefits?
 - What is the impact of a “higher-intensity” treatment compared to a “lower-intensity” treatment?
- Randomized assignment with 2 levels of benefits:

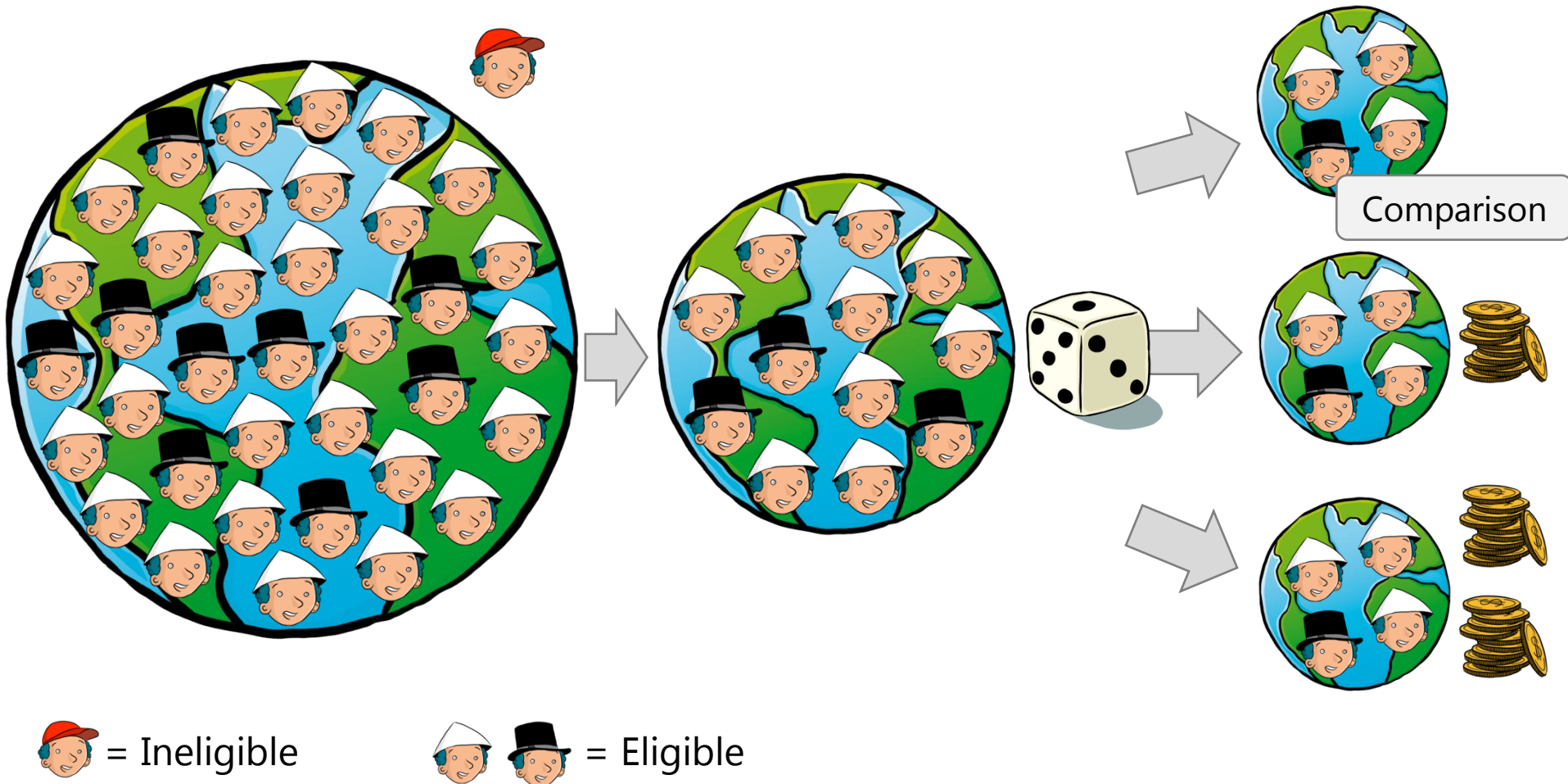
Comparison	Low Benefit	High Benefit
		

Randomized assignment with different benefit levels

1. Eligible Population




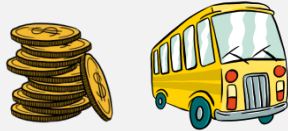
2. Evaluation sample

3. Randomize treatment
(2 benefit levels)

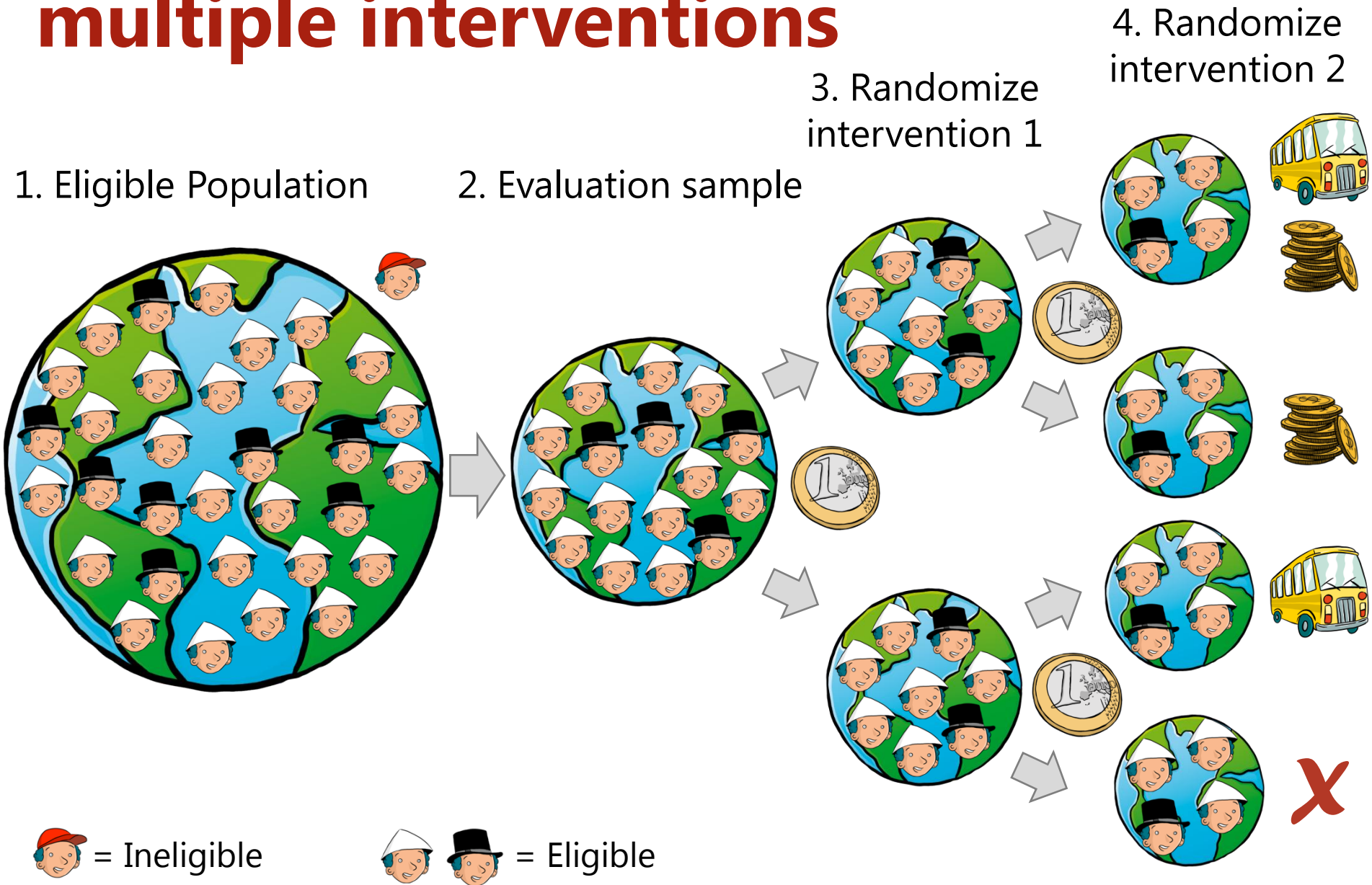


Randomized assignment with multiple interventions

- Other key policy question for a program with various benefits:
 - What is the impact of an intervention compared to another?
 - Are there complementarities between various interventions?
- Randomized assignment with 2 benefit packages:

		Intervention 2	
		Comparison	Treatment
Intervention 1	Comparison	Group A 	Group C 
	Treatment	Group B 	Group D 

Randomized assignment with multiple interventions



Randomized Assignment

Randomized Promotion

Discontinuity Design

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IE Methods Toolbox

What if we can't *choose*?

- It's not always possible to choose a control group. What about:
 - National programs where everyone is eligible?
 - Programs where participation is voluntary?
 - Programs where you can't exclude anyone?

**Can we compare
Enrolled & Not Enrolled?**

Selection Bias!



Randomly offering or promoting program

- If you can exclude some units, but can't force anyone:

- Offer the program to a random sub-sample
- Many will accept
- Some will not accept



Randomized offering

- If you can't exclude anyone, and can't force anyone:

- Making the program available to everyone
- But provide additional promotion, encouragement or incentives to a random sub-sample:

- Additional Information.
 - Encouragement.
 - Incentives (small gift or prize).
 - Transport (bus fare).



Randomized promotion







Randomly offering or promoting program

Necessary conditions:

1. Offered/promoted and not-offered/ not-promoted groups are comparable:
 - Whether or not you offer or promote is not correlated with population characteristics
 - Guaranteed by randomization.
2. Offered/promoted group has higher enrollment in the program.
3. Offering/promotion of program does not affect outcomes directly.

Randomly offering or promoting program

3 groups of units/individuals

		WITH promotion	WITHOUT promotion
	Never Enroll		
	Only Enroll if Encouraged		
	Always Enroll		
			

Randomly offering or promoting program

Population



Randomize promotion/
offering the program

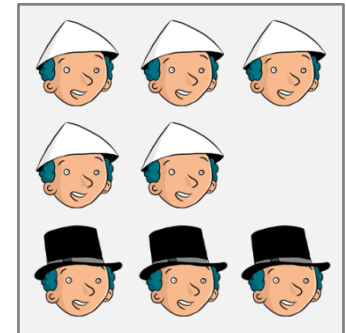
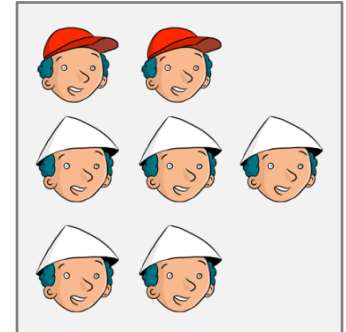
No Promotion






Promotion




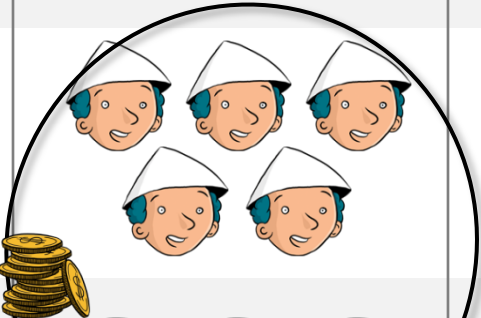
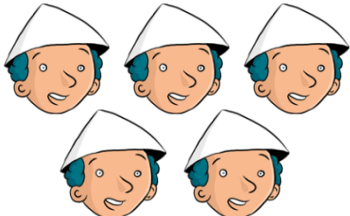
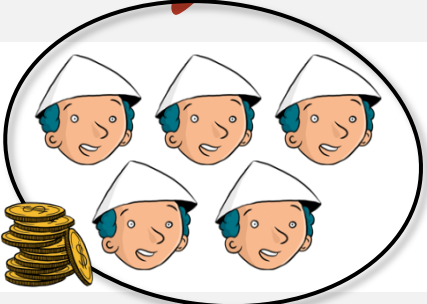
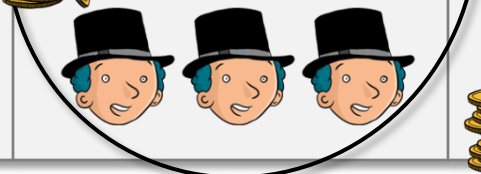
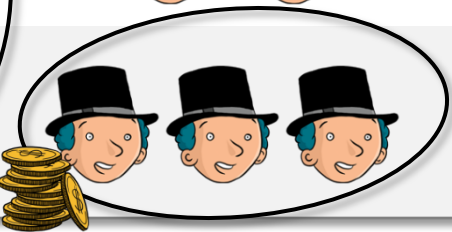



Enrollment



Eligible			
Enroll	Never	Promotion	Always

Randomly offering or promoting program

	Promoted Group	Not Promoted Group	Impact
	%Enrolled=80% Average Y for entire group=100	%Enrolled=30% Average Y for entire group=80	Δ Enrolled=50% $\Delta Y=20$ Impact= $20/50\%=40$
Never Enroll			
Only Enroll if Encouraged			
Always Enroll			

Examples: **Randomized Promotion**

- Maternal Child Health Insurance in *Argentina*
Intensive information campaigns
- Community Based School Management in *Nepal*
NGO helps with enrollment paperwork

Community Based School Management in *Nepal*

■ Context:

- A centralized school system
- **2003**: Decision to allow local administration of schools

■ The program:

- Communities express interest to participate.
- Receive monetary incentive (\$1500)

■ What is the impact of local school administration on:

- School enrollment, teachers absenteeism, learning quality, financial management

■ Randomized promotion:

- NGO helps communities with enrollment paperwork.
- 40 communities with randomized promotion (*15 participate*)
- 40 communities without randomized promotion (*5 participate*)




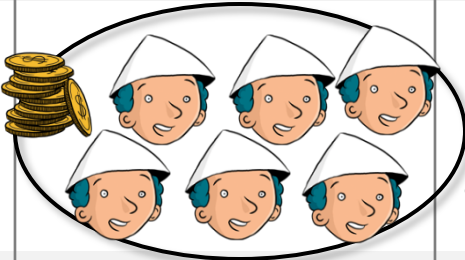
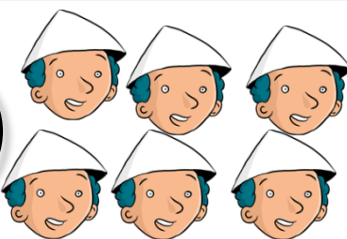
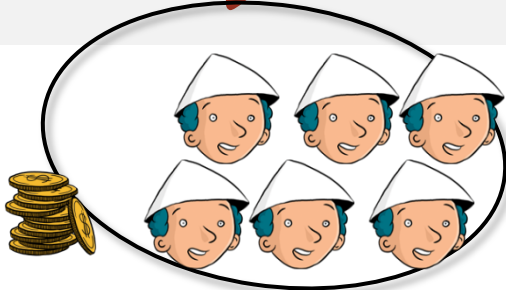

Maternal Child Health Insurance in Argentina

- Context:
 - 2001 financial crisis
 - Health insurance coverage diminishes
- Pay for Performance (P4P) program:
 - Change in payment system for providers.
 - 40% payment upon meeting quality standards
- What is the impact of the new provider payment system on health of pregnant women and children?
- Randomized promotion:
 - Universal program throughout the country.
 - Randomized intensive information campaigns to inform women of the new payment system and increase the use of health services.

Case 4: Randomized Promotion

- Randomized Promotion is an “Instrumental Variable” (IV)
 - A variable correlated with treatment but nothing else (i.e. randomized promotion)
 - Use 2-stage least squares (see annex)
- When you randomly choose the units to which you **offer** the treatment but have less than 100% take-up
 - Using this method is equivalent to estimating the effect of “**treatment on the treated**”
 - **How?**
 - “promoted” group = group offered treatment.
 - “not promoted” group = group not offered treatment.

Case 4: Progresa Randomized Promotion

	Promoted Group	Not Promoted Group	Impact
	%Enrolled=92% Average Y for entire group = 268	%Enrolled=0% Average Y for entire group = 239	$\Delta\text{Enrolled}=0.92$ $\Delta Y=29$ Impact= $29/0.92 = \mathbf{31}$
Never Enroll			
Enroll if Encouraged			
Always Enroll			

Case 4: Randomized Promotion

Estimated Impact on Consumption (Y)	
Instrumental Variables Regression	29.8**
Instrumental Variables with Controls	30.4**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Keep in Mind



Randomized Promotion

Randomized Promotion
needs to be an effective
promotion strategy
(*Pilot test in advance!*)

Promotion strategy will
help understand how to
increase enrollment in
addition to impact of the
program.

Don't exclude anyone but...

Strategy depends on
success and validity of
promotion.

Strategy estimates a **local**
average treatment effect.
Impact estimate valid only
for the **triangle hat** type of
beneficiaries.

Randomized Assignment

Randomized Promotion

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Difference-in-Differences

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IE Methods Toolbox

Discontinuity Design

Many social programs select beneficiaries using an **index** or **score**:

Anti-poverty
Programs



Targeted to households below a given poverty index/income

Pensions



Targeted to population above a certain age

Education



Scholarships targeted to students with high scores on standardized test

Agriculture



Fertilizer program targeted to small farms less than given number of hectares)

Example: Effect of fertilizer program on agriculture production

Goal

Improve agriculture production (rice yields) for small farmers

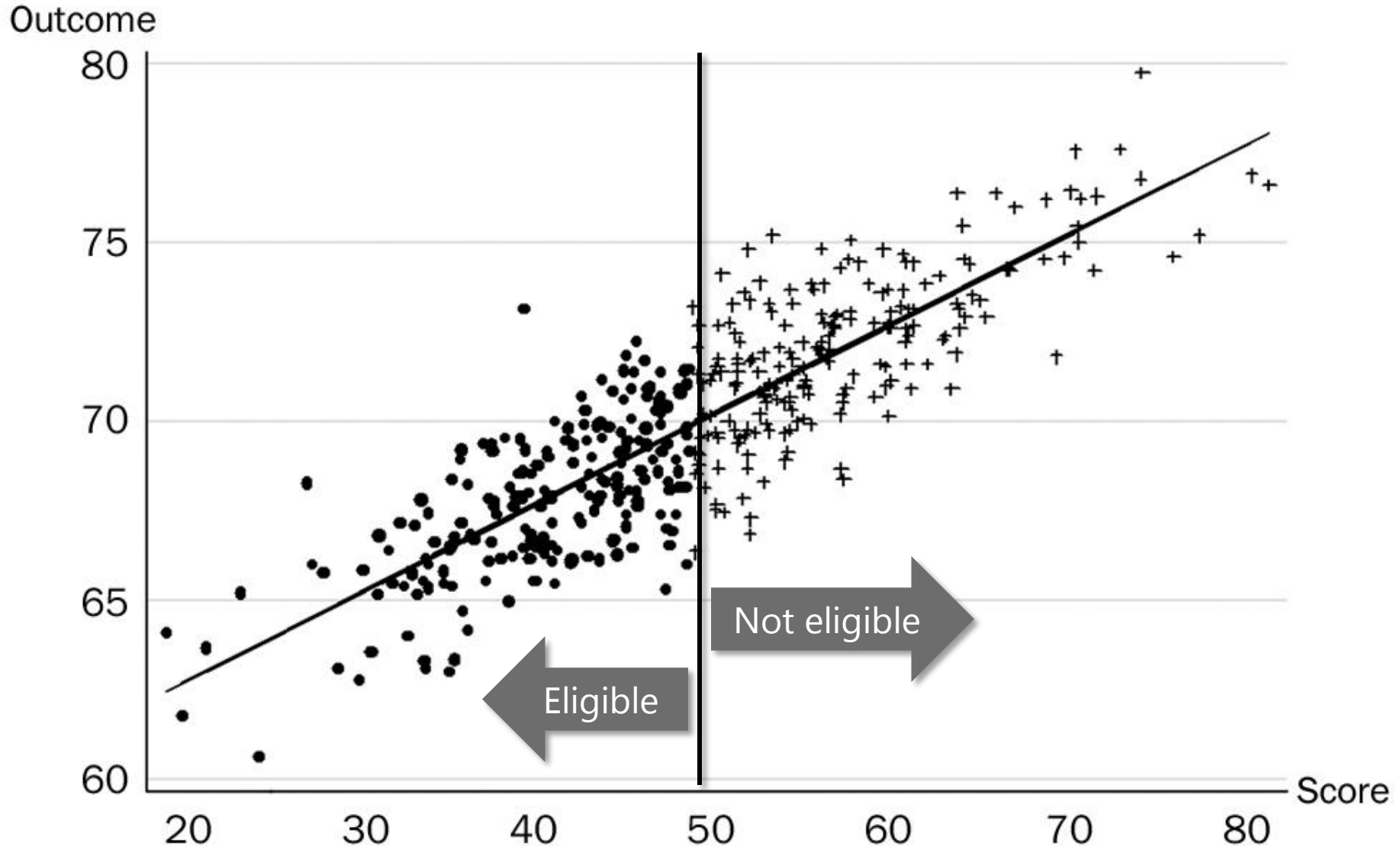
Method

- Farms with a score (Ha) of land ≤ 50 are small
- Farms with a score (Ha) of land > 50 are not small

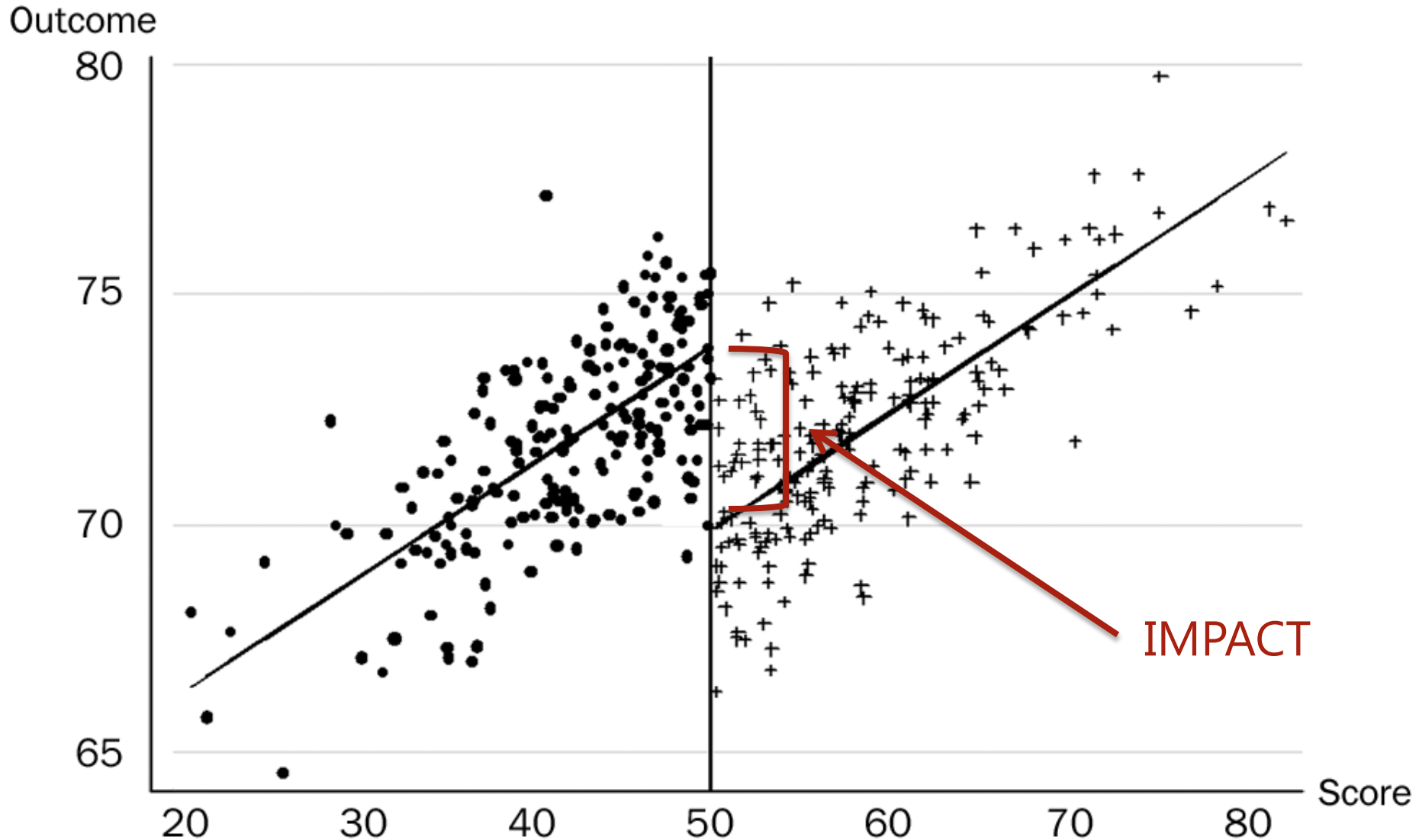
Intervention

Small farmers receive subsidies to purchase fertilizer

Regression Discontinuity Design-Baseline




Regression Discontinuity Design-Post Intervention



Case 5: Discontinuity Design

- We have a continuous eligibility index with a defined cut-off
 - Households with a score \leq cutoff are **eligible**
 - Households with a score $>$ cutoff are **not eligible**
 - Or **vice-versa**
- Intuitive explanation of the method:
 - Units just above the cut-off point are very similar to units just below it – *good comparison*.
 - Compare outcomes **Y** for units just *above and below* the cut-off point.



For a discontinuity design,
you need:

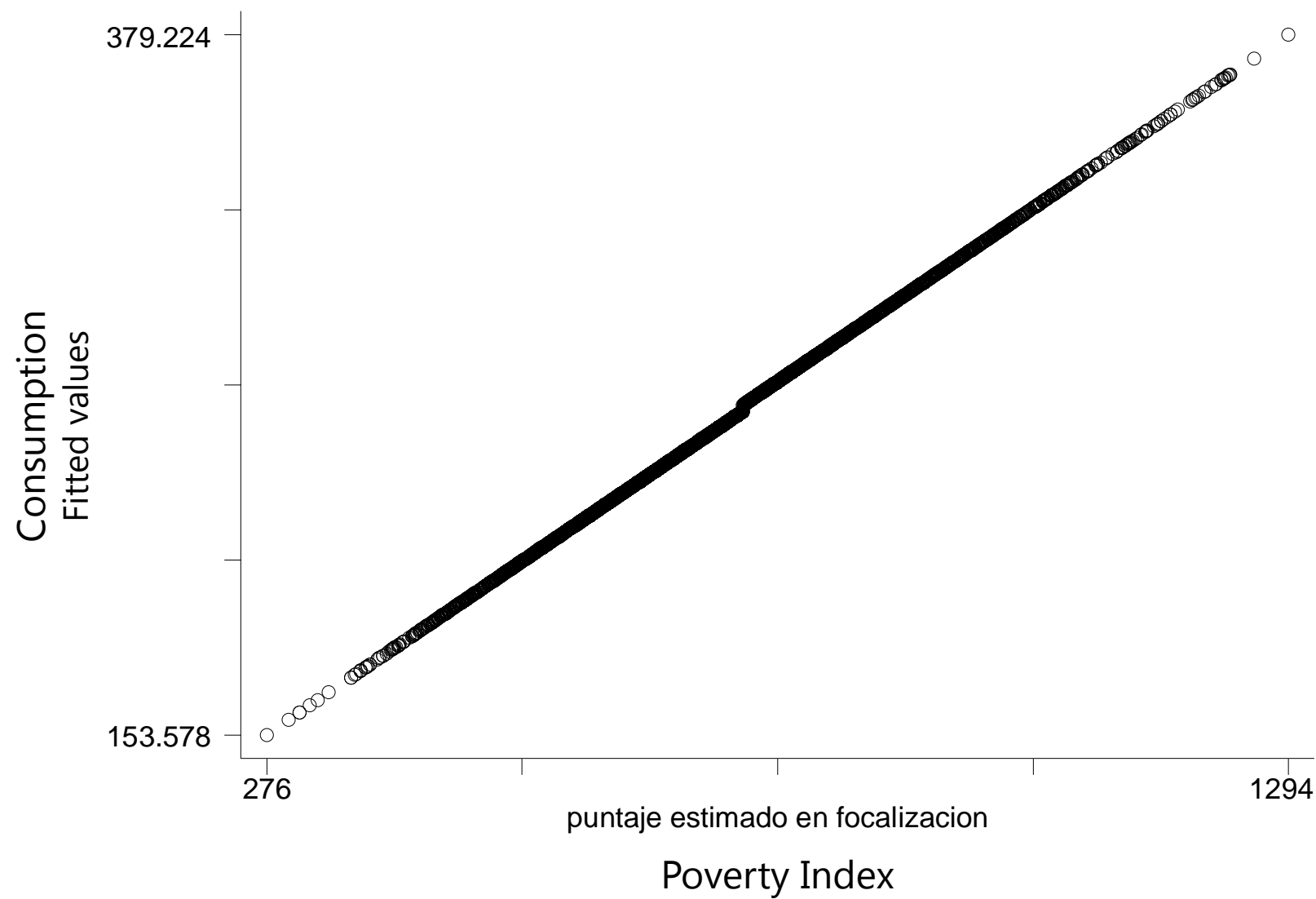
- 1) Continuous eligibility index
- 2) Clearly defined eligibility cut-off.

Case 5: **Discontinuity Design**

- Eligibility for Progresa is based on a national poverty index
- Household is poor if score ≤ 750
- Eligibility for Progresa:
 - Eligible=1 if score ≤ 750
 - Eligible=0 if score > 750

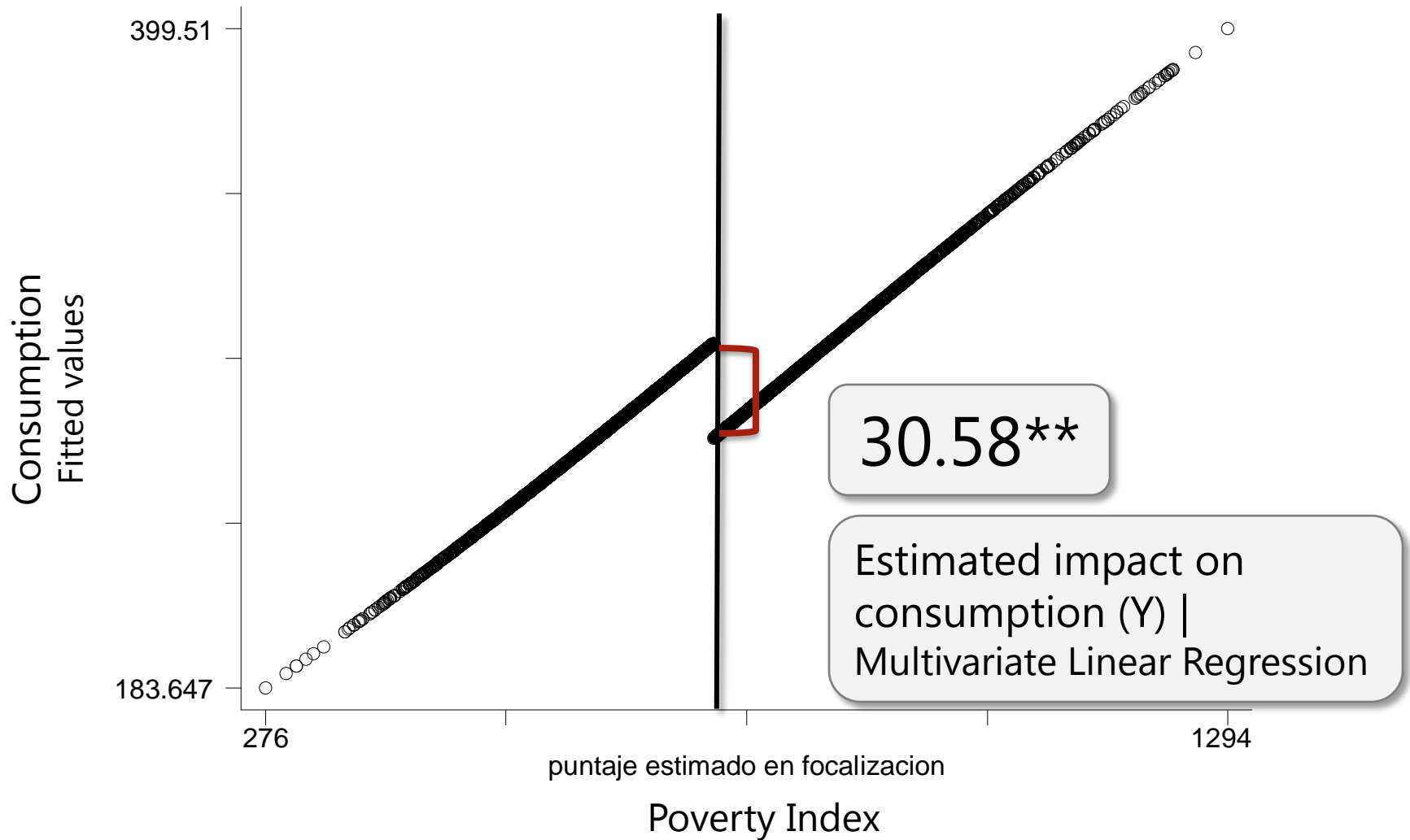
Case 5: Discontinuity Design

Score vs. consumption at Baseline-No treatment



Case 5: Discontinuity Design

Score vs. consumption post-intervention period-treatment



(**) Significant at 1%

Keep in Mind



Discontinuity Design

Discontinuity Design

requires continuous eligibility criteria with clear cut-off.

Gives unbiased estimate of the treatment effect:

*Observations **just across** the cut-off are good comparisons.*

No need to **exclude** a group of eligible households/ individuals from treatment.

Can sometimes use it for programs that already ongoing.

Keep in Mind



Discontinuity Design

Discontinuity Design

produces a local estimate:

- *Effect of the program around the cut-off point/discontinuity.*
- *This is not always generalizable.*

Power:

- *Need many observations around the cut-off point.*

Avoid mistakes in the statistical model: *Sometimes what looks like a discontinuity in the graph, is something else.*

Randomized Assignment

Randomized Promotion

Discontinuity Design

Difference-in-Differences

Diff-in-Diff

Matching

P-Score matching

2

IE Methods Toolbox

Difference-in-differences (*Diff-in-diff*)

Y=Girl's school attendance

P=Tutoring program

	Enrolled	Not Enrolled
After	0.74	0.81
Before	0.60	0.78
Difference	+0.14	+0.03

- = 0.11

$$\text{Diff-in-Diff: Impact} = (Y_{t1} - Y_{t0}) - (Y_{c1} - Y_{c0})$$

Difference-in-differences (*Diff-in-diff*)

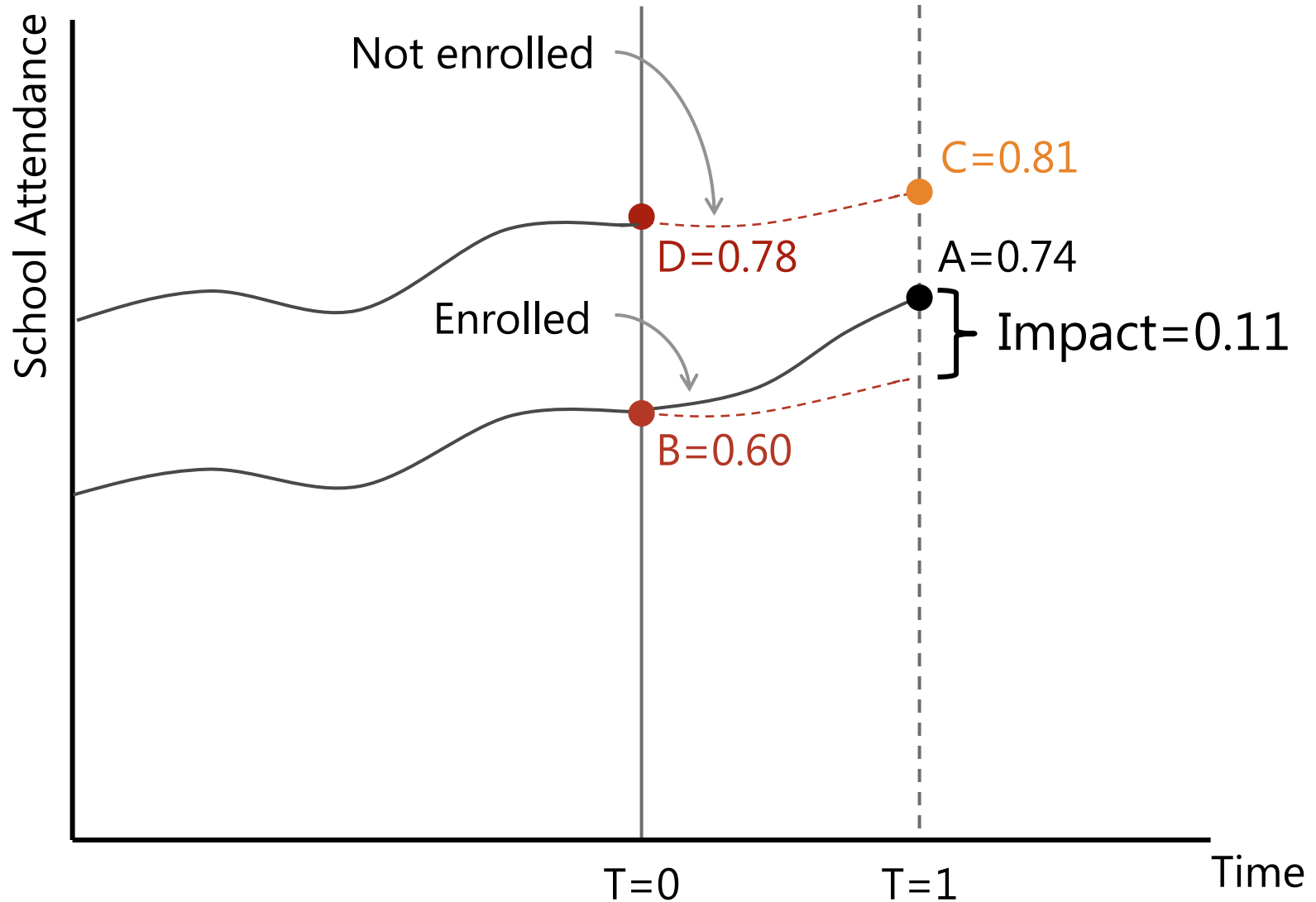
Y=Yield of soybeans, *tons per acre*

P=New type of inoculant

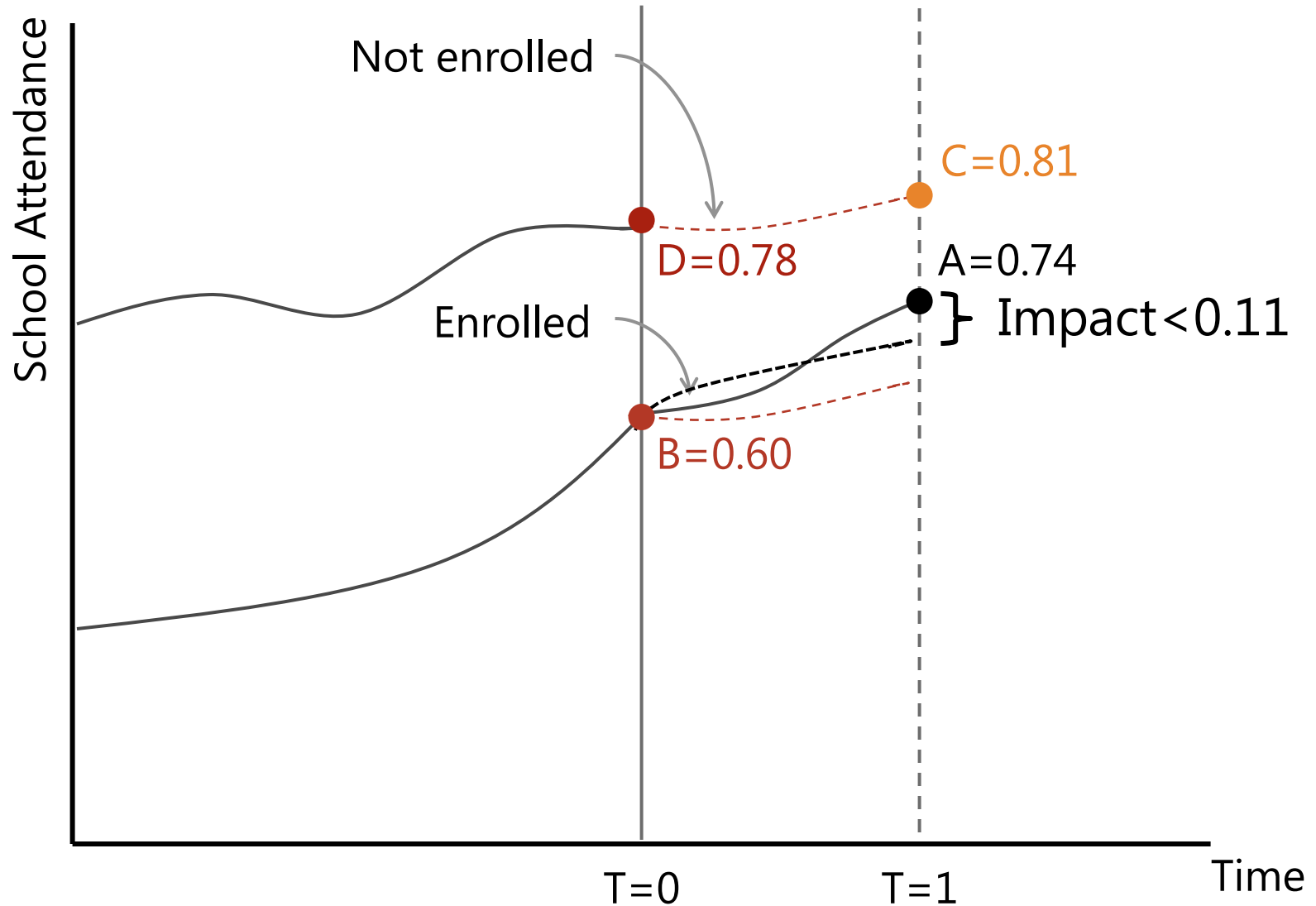
	Enrolled		Not Enrolled		Difference
After	0.74	-	0.81	⇒	-0.07
Before	0.60	-	0.78	⇒	-0.18
					=
					0.11

$$\text{Diff-in-Diff: Impact} = (Y_{t1} - Y_{c1}) - (Y_{t0} - Y_{c0})$$

$$\text{Impact} = (A-B)-(C-D) = (A-C)-(B-D)$$



$$\text{Impact} = (A-B)-(C-D) = (A-C)-(B-D)$$



Case 6: Difference in differences

	Enrolled	Not Enrolled	Difference
<i>Baseline ($T=0$)</i> Consumption (Y)	233.47	281.74	-48.27
<i>Follow-up ($T=1$)</i> Consumption (Y)	268.75	290	-21.25
<i>Difference</i>	35.28	8.26	27.02

Estimated Impact on Consumption (Y)	
Linear Regression	27.06**
Multivariate Linear Regression	25.53**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Progresa Policy Recommendation?

Impact of Progresa on Consumption (Y)	
Case 1: Before & After	34.28**
Case 2: Enrolled & Not Enrolled	-4.15
Case 3: Randomized Assignment	29.75**
Case 4: Randomized Promotion	30.4**
Case 5: Discontinuity Design	30.58**
Case 6: Difference-in-Differences	25.53**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Keep in Mind



Difference-in-Differences

Differences in Differences
combines *Enrolled & Not Enrolled* with *Before & After*.

Slope: Generate
counterfactual for change in
outcome

Trends –slopes- are the same
in treatments and controls
(*Fundamental assumption*).

To test this, at least **3 observations** in time are needed:

- **2 observations before**
- **1 observation after.**

Randomized Assignment

Randomized Promotion

Discontinuity Design

Difference-in-Differences

Diff-in-Diff

Matching

P-Score matching

2

IE Methods Toolbox

Matching

Idea

For each treated unit pick up the **best** comparison unit (*match*) from another data source.

How?

Matches are selected on the basis of similarities in **observed** characteristics.

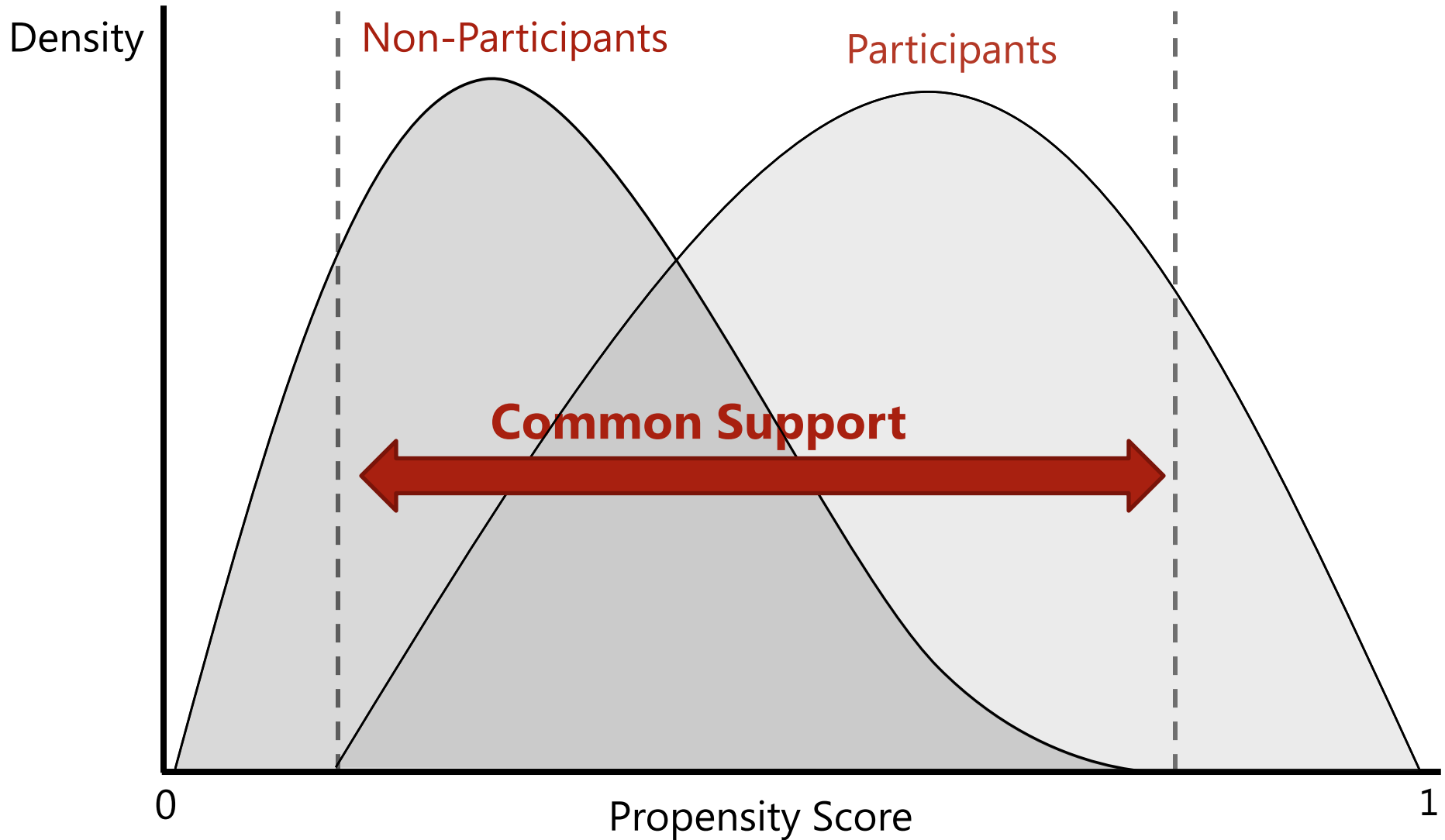
Issue?

If there are **unobservable** characteristics and those unobservables influence participation: **Selection bias!**

Propensity-Score Matching (*PSM*)

- **Comparison Group:** non-participants with same observable characteristics as participants.
 - In practice, it is very hard.
 - There may be many important characteristics!
- **Match on the basis of the “propensity score”,**
Solution proposed by Rosenbaum and Rubin:
 - Compute everyone’s probability of participating, based on their observable characteristics.
 - Choose matches that have the same probability of participation as the treatments.
 - See appendix 2.

Density of propensity scores

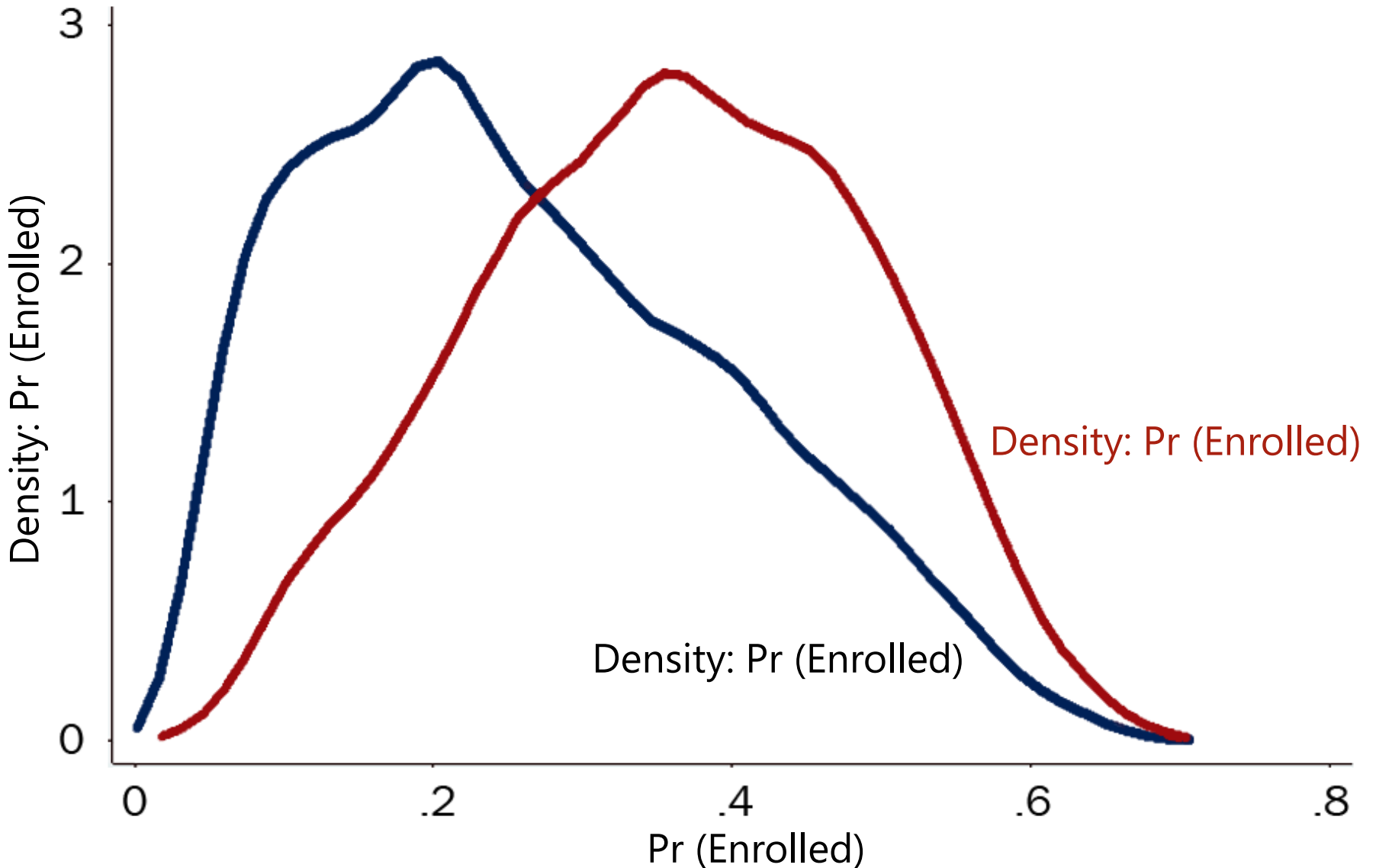


Case 7: Progresa Matching (*P-Score*)

Baseline Characteristics	Estimated Coefficient <i>Probit Regression, Prob Enrolled=1</i>
Head's age (years)	-0.022**
Spouse's age (years)	-0.017**
Head's education (years)	-0.059**
Spouse's education (years)	-0.03**
Head is female=1	-0.067
Indigenous=1	0.345**
Number of household members	0.216**
Dirt floor=1	0.676**
Bathroom=1	-0.197**
Hectares of Land	-0.042**
Distance to Hospital (km)	0.001*
Constant	0.664**

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**).

Case 7: Progresa Common Support



Case 7: Progresa Matching (*P-Score*)

Estimated Impact on Consumption (Y)	
Multivariate Linear Regression	7.06+

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**). If significant at 10% level, we label impact with +

Keep in Mind



Matching

Matching requires large samples and good quality data.

Matching at baseline can be very useful:

- Know the assignment rule and match based on it
- combine with other techniques (i.e. diff-in-diff)

Ex-post matching is risky:

- If there is no baseline, be careful!
- matching on endogenous ex-post variables gives **bad** results.

Progresa Policy Recommendation?

Impact of Progresa on Consumption (Y)	
Case 1: Before & After	34.28**
Case 2: Enrolled & Not Enrolled	-4.15
Case 3: Randomized Assignment	29.75**
Case 4: Randomized Promotion	30.4**
Case 5: Discontinuity Design	30.58**
Case 6: Differences in Differences	25.53**
Case 7: Matching	7.06+

Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**). If significant at 10% level, we label impact with +

Progresa Policy Recommendation?

Impact of Progresa on Consumption (Y)	
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Note: If the effect is statistically significant at the 1% significance level, we label the estimated impact with 2 stars (**). If significant at 10% level, we label impact with +

Randomized Assignment

Randomized Promotion

Discontinuity Design

Difference-in-Differences

Diff-in-Diff

Matching

P-Score matching



IE Methods Toolbox

Choosing your IE method(s)

Key information you will need for identifying the right method for your program:

Prospective/Retrospective
Evaluation?

Eligibility rules and criteria?



- Poverty targeting?
- Geographic targeting?

Roll-out plan (pipeline)?

Is the number of eligible units
larger than available resources
at a given point in time?



- Budget and capacity constraints?
- Excess demand for program?
- Etc.

Choosing your IE method(s)

Choose the **best possible design** given the operational context:

Best Design



- Best comparison group you can find + least operational risk

Have we controlled for everything?



- Internal validity
- Good comparison group

Is the result valid for *everyone*?



- External validity
- Local versus global treatment effect
- Evaluation results apply to population we're interested in

Choosing your method

	Targeted (Eligibility Cut-off)		Universal (No Eligibility Cut-off)	
	Limited Resources <i>(Never Able to Achieve Scale)</i>	Fully Resourced <i>(Able to Achieve Scale)</i>	Limited Resources <i>(Never Able to Achieve Scale)</i>	Fully Resourced <i>(Able to Achieve Scale)</i>
Phased Implementation Over Time	<ul style="list-style-type: none"> ○ Randomized Assignment ○ RDD 	<ul style="list-style-type: none"> ○ Randomized Assignment (roll-out) ○ RDD 	<ul style="list-style-type: none"> ○ Randomized Assignment ○ Matching with DiD 	<ul style="list-style-type: none"> ○ Randomized Assignment (roll-out) ○ Matching with DiD
Immediate Implementation	<ul style="list-style-type: none"> ○ Random Assignment ○ RDD 	<ul style="list-style-type: none"> ○ Random Promotion ○ RDD 	<ul style="list-style-type: none"> ○ Random Assignment ○ Matching with DiD 	<ul style="list-style-type: none"> ○ Random Promotion

Remember



The objective of impact evaluation is to estimate the **causal** effect or **impact** of a program on outcomes of interest.

Remember



To estimate impact, we need to estimate the **counterfactual**.

- what would have happened in the absence of the program and
- use comparison or control groups.

Remember



We have a **toolbox** with **5 methods** to identify good comparison groups.

Remember



Choose the best evaluation method that is feasible in the program's operational context.



Thank You

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www.worldbank.org/hdchiefeconomist

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www.hrbfevaluation.org

Appendix 1

Two Stage Least Squares (2SLS)

- Model with endogenous *Treatment* (T):

$$y = \alpha + \beta_1 T + \beta_2 x + \varepsilon$$

- Stage 1:** Regress endogenous variable on the IV (Z) and other exogenous regressors:

$$T = \delta_0 + \delta_1 x + \theta_1 Z + \tau$$

- Calculate predicted value for each observation: \hat{T}

Appendix 1

Two Stage Least Squares (2SLS)

- **Stage 2:** Regress outcome y on predicted variable (and other exogenous variables):

$$y = \alpha + \beta_1(\hat{T}) + \beta_2 x + \varepsilon$$

- Need to correct Standard Errors (they are based on \hat{T} rather than T)
- In practice just use STATA – ivreg.
- **Intuition:** T has been “cleaned” of its correlation with ε .

Appendix 2

Steps in Propensity Score Matching

1. Representative & highly comparables survey of non-participants and participants.
2. Pool the two samples and estimated a logit (or probit) model of program participation.
3. Restrict samples to assure **common support** (important source of bias in observational studies)
4. For each participant find a sample of non-participants that have similar propensity scores
5. Compare the outcome indicators. The difference is the **estimate of the gain** due to the program for that observation.
6. Calculate the mean of these individual gains to obtain the average overall gain.