It is essential that I have trust with the people I work with, and

#### trust works both ways

If I didn't bring my full self to work, we could never have that degree of trust. Working in an open environment where I am able to fully express myself means not only feeling comfortable at work, but also being able to fully achieve my potential.

Bringing my whole self to work is something I risk taking for granted now. But there was a time when I wasted energy policing the persona I presented to the world, to keep parts of the real me bottled up inside. I felt that the real me wasn't a person other people wanted.

And all that wasted energy was a distraction from doing a better job, having a bigger impact and being the best that I could be. And that's why an open and inclusive environment matters:

# being my whole self means I do better, at everything

I joined GDS around the time everyone was getting ready for Pride 2016 and the window vinyls, rainbow bunting, laptop stickers and posters have been around ever since. Several new joiners have told me how positive the environment makes them feel.

GDS is a place where

## I've never hesitated to be completely open, honest and happy

and I'm really proud to be part of an organisation that not only values diversity but wears those values on its sleeve.

I feel confident enough now to do more to help everyone, not just people like me, feel included and supported in the same way. I feel immensely privileged to work in and contribute to such an open and inclusive environment here at GDS. There's no way to do your best for such an important cause when you're not yourself.

As a gay and gender non-binary person in a leadership role, I've never felt pressured to conform to a dominant culture – our dominant culture is one of fairness and inclusivity.

It's important to be visible and open – even when you're not certain about your own identity – so that others can feel as free as you do to be themselves.

# We can only have fairness if everyone takes part

I want the people I work with to be comfortable. In a modern society,

#### we shouldn't have to concentrate on concealing who we are

- it's distracting, it's tiring and it makes us unhappy.

Having an environment that's consciously inclusive is a big part of helping people to feel comfortable at work but it's something we have to actively work at all the time. Visibility is really important and I've seen GDS is getting better at this.