

Operations & Training Risk Management Plan

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Objective

The objective of this document is identify potential risks, estimate their impact, and mitigate the management plan

Executive Summary

The project Plant pals operation and training plan is set to start on April 1st and completed by the end of the year. The milestones are Installation of supply chain software and equipment, Developing training materials and establishing plant delivery and logistic plan. Potential risks identified are going over the project budget and falling behind the training schedule.

RISK TYPE ONE: Going over the project budget

| Scenario | Risk to project (L/M/H) | Mitigation Plan |
|--|-------------------------------|---|
| Each delivery truck costs \$ 16,000 more than initially quoted | High | Avoid/Reduce - Have a backup vendor in line. Consider lease vs buy option |
| A product vendor charges a higher rate than expected | medium | Avoid/reduce - lower the product ordered. Check for another vendor for quotation |
| A product vendor loses a product shipment | low | Accept - Discuss with vendor and take steps to mitigate risk for future shipment. |

RISK TYPE TWO: Falling behind the training schedule

| Scenario | Risk to project (L/M/H) | Mitigation Plan |
|--|-------------------------------|--|
| Training manager gets sick and misses a week of training | medium | Control - Have another person also trained on the product so can take over training in absence of training manager |
| Cannot hire enough employees in time to train them before launch | high | Reduce - have intensive program for the employees to motivate to do extra work to reach the target |
| More than 50 % employees quit after a difficult training process, leaving the company short- staffed | low | Accept - Have discussion with the training manager and improvise the training modules to make it easy for employees to understand operate. |

Appendix:

Probability chart:

| Probability | | | | | |
|-------------|------------------------------------|--|--|--|--|
| | Qualitative | Quantitative (if measurable) | | | |
| Low | Very low chance of risk occurring. | Less than <10% chance of risk occurring. | | | |
| Medium | Medium chance of risk occurring. | 10%-49% chance of risk occurring. | | | |
| High | High chance of risk occurring. | 50%-100% chance of risk occurring. | | | |

Impact chart:

| Types of Impact | Low | Medium | High |
|--------------------|---|---|--|
| Financial | Low financial impact, costing the company \$0-\$14,000 | Medium financial impact, costing the company \$15,000-\$29,000 | High financial impact, costing the company \$30,000 or more |
| Operational | Low impact to project operations, causing delays of a few days to a few weeks | Medium impact to project operations, with potential to delay project by a month or more | High impact to project operations, with potential to cause project failure |
| People | Low impact to employee attrition, with 5%+ of employees quitting | Medium impact to employee attrition, with 25%+ of employees quitting | High impact to employee attrition, with 50%+ employees quitting |

Probability and Impact Matrix:

| Inherent Risk | | | | |
|---------------|--------|--------|--------|--------|
| Impact | | | | |
| | | Low | Medium | High |
| | High | Medium | High | High |
| Probability | Medium | Low | Medium | High |
| | Low | Low | Low | Medium |