



Alvin Ward

*is awarded the designation Certified Scrum Master
on this day, **September 3rd 2009**, for completing
the prescribed requirements for this certification and
is hereby entitled to all privileges and benefits
offered by the Scrum Alliance, Inc.*



A handwritten signature in black ink, appearing to be 'Alvin Ward', positioned above a horizontal line.

Certified Scrum Trainer

A handwritten signature in black ink, appearing to be 'Ken Schwaber', positioned above a horizontal line.

*President, Board of Directors
Scrum Alliance, Inc.*