# Eight Questions for Work with Non-Designed Data Sources

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### **Summary**

Expanding opportunities to work with large and complex datasets provide a good opportunity for the statistical community to:

- Increase its contributions to the scientific community and to society at large
- Reconsider eight longstanding questions in the application and management of statistical work



## A. Information Needs of Primary Stakeholders

- 1. Understand those needs in a way that can best inform subsequent statistical work
- 2. Statistical responses to (1) that are firmly anchored in fundamental concepts, norms, standards and practices of the statistical community

#### Example:

Bayesian elicitation of priors and utility functions



#### **B. Evaluation of Data Sources**

- 1. Traditional "designed data" (surveys, experiments)
- "Non-designed data" and "organic data" (Groves, 2011; Couper, 2013)
  - Administrative and commercial records
  - Records of "transactions" (defined broadly)
  - Social media traces
  - Relationship with "big data"



## C. "Value Added" from Sophisticated Statistical Concepts and Methods

- 1. Alignment of information needs with prospective data sources in a given application value from:
  - a. Simple exploratory tools
  - b. More sophisticated analyses
  - c. Substantive narrative flowing from (a) and (b)
- 2. Distinguish between:
  - a. Value conveyed under standard conditions
  - b. "Option value" under extraordinary conditions



### D. Inferential Risk

Complex exploratory inferences:

Align our stakeholders' information needs
with standard measures of inferential risk

- 1. Traditional multiple inference issues
- 2. False discovery rates
- 3. Other approaches
- 4. Visualization tools for (1)-(3)



#### E. Communication with Stakeholders

- 1. Communication on data quality (B) analytic value (C) and inferential risk (D)
  - in a way that resonates with our stakeholders, based on our understanding of their information needs from (A)
- 2. Understand cognitive load and training needs related to communication in (1)
  - For statisticians
  - For non-statisticians



#### F. Broader Managerial Topics

- 1. General observations:
  - a. Sophisticated statistical work is capital- intensive
  - b. Almost all intangible capital:
    - Human capital
    - Institutional capital
  - c. Need to understand value provided through ongoing investments in intangible capital
- 2. Continuing development of technical skills and leadership skills throughout statistical careers



## F. Managerial Topics (Continued)

- 3. Effect of management structures, as well as individual and group incentives (explicit and implicit)
- 4. Relationships among statisticians, computer scientists and substantive area specialists



## G. Intellectual Property Issues

- 1. Statistical community:
  - a. High priority on transparency
  - Some statistical areas (e.g., government):
     Reinforced by view of statistical methods and statistical information as "public goods"
  - c. Intellectual property rights have focused on:
    - Acknowledge priority (theory & methods)
    - Acknowledge source (published data)



## G. Intellectual Property (Continued)

2. Interface with some application areas:

Different views of intellectual property re:

- a. Specific empirical results
- b. Details of statistical methods and related algorithms
- c. Special restrictions in some areas of defense, confidential microdata for surveys



3. Effects of (1) & (2) on research and dissemination?

#### H. Institutional and Intellectual Culture

Expectations, norms, standards and practices that can:

- Guide our continued exploration of longstanding questions (A)-(G)
- 2. Enhance our long-term contributions to societal needs for high-quality information
- 3. Help to ensure that the statistical community will thrive



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