

Solution:

(1)

The free cash flow is given by:

$$\text{Free Cash Flow (2009)} = \$1,643 - \$377 - \$546 = \$720 \text{ million}$$

$$\text{Free Cash Flow (2010)} = \$1,008 - \$474 - \$584 = \$(-50) \text{ million}$$

$$\text{Free Cash Flow (2011)} = \$1,595 - \$594 - \$604 = \$397 \text{ million}$$

(2)

In 2009 & 2011, Kellogg had a positive free cash flow, meaning that their finances were doing well. However, in 2010, there was a sharp dip in the operating cash flow, which led to a negative cash flow, indicating that Kellogg maintained its stance of providing dividends and continued investing strategies.