

7.



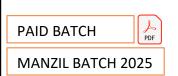




Situation Analysis Format

- 1. Introduction / Understanding the Problem
- 2. Root Cause Analysis
- 3. Solution Approach
- 4. Preventive Measures & Conclusion

- 1. With an upcoming festive season, your SBI Mumbai branch anticipates a significant increase in customer footfall and transaction volume. What operational challenges do you foresee, and how would you ensure seamless and efficient banking services during this high-demand period?
- 2. As the branch manager of State Bank of India, you are facing a high rate of employee turnover caused by excessive workload and declining staff morale. Analyze the underlying issues and recommend effective strategies to retain and motivate your employees.
- 3. Customers have consistently expressed frustration over the poor performance of the online banking platform, leading to dissatisfaction and negative reviews. As a bank official, how would you identify the root causes and implement corrective measures to enhance customer experience?
- 4. You are the branch manager of SBI in Rajasthan. As your branch expands its digital banking services, many rural customers continue to prefer traditional banking methods. Identify the key barriers to digital adoption and suggest practical ways to encourage the shift toward digital platforms.
- 5. You are a bank manager evaluating a loan proposal from a local shop seeking funds for expansion. However, the business shows irregular income patterns. Analyze the financial viability of the shop, assess its repayment capacity, and suggest strategies to manage the lending risk.
- 6. As the branch manager of SBI Delhi, you are dealing with frequent ATM downtimes in your jurisdiction, leading to customer complaints and service disruptions. Analyze the situation and recommend solutions to ensure uninterrupted access to ATM services.
 - As the CEO of SBI, you are confronted with a crisis following a major data breach that has compromised customer information, resulting in panic and loss of trust. Evaluate the situation and outline the steps you will take to mitigate the damage and rebuild customer confidence.
- 8. Despite launching a new mobile banking application, your bank is witnessing poor download rates and low user engagement. As the CEO of SBI, identify the potential causes for this underperformance and propose targeted measures to boost adoption and usability.
- 9. You are the CEO of SBI Bank. One of your key corporate clients, Infosys, has raised concerns about repeated delays in processing high-value transactions and is considering terminating its banking





relationship. Assess the situation and recommend immediate and strategic actions to resolve the issue and retain the client.

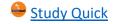
- 10. You are the Managing Director of Bank of Maharashtra. Despite rolling out several financial awareness workshops in remote districts of Madhya Pradesh, community turnout remains minimal. Evaluate potential reasons behind the lack of engagement and recommend actionable strategies to boost participation.
- 11. You are the Branch Head of Canara Bank in Jaipur. A growing number of elderly customers are finding digital banking services confusing and continue to rely on in-person visits, increasing operational strain. Examine the issue and propose a customer-friendly solution that caters to all age groups.
- 12. You are the Assistant General Manager of IndusInd Bank, Nagpur. Recent negative coverage in regional newspapers has highlighted lapses in your branch's complaint resolution system.

 Investigate the matter and suggest corrective steps to improve service quality and restore public confidence.
- 13. You are the Branch Manager of Kotak Mahindra Bank in Bhopal. Frequent revisions in internal guidelines are causing uncertainty among employees, leading to miscommunication with customers. Assess the consequences of this communication gap and recommend measures to ensure clarity and consistency among staff.

With an upcoming festive season, your SBI Mumbai branch anticipates a significant increase in customer footfall and transaction volume. What operational challenges do you foresee, and how would you ensure seamless and efficient banking services during this high-demand period?

Situation Analysis:

- 1. **Introduction / Understanding the Problem:** With the festive season approaching, the SBI Mumbai branch expects more customers and a higher volume of transactions. This can lead to operational challenges like long waiting times, increased pressure on staff, and potential delays in service.
- 2. **Root Cause Analysis:** The main issues include high footfall, an overload of transactions, and limited resources such as staff and counters. This can cause delays in processing requests, customer dissatisfaction, and staff burnout.
- 3. **Solution Approach:** To manage this, we can:
 - Increase the number of counters and staff during peak hours.
 - Use digital banking services to encourage customers to use online platforms for routine transactions.
 - o Implement a queuing system to manage customer flow efficiently.
 - Train staff to handle peak-hour pressures effectively and provide quick resolutions to customer queries.











- 4. **Preventive Measures & Conclusion:** In the future, the branch can plan ahead by:
 - Forecasting high-demand periods based on previous years and preparing staff and resources accordingly.
 - Promoting digital banking services to reduce in-branch traffic.
 - Regularly reviewing staffing levels and branch layouts to ensure smooth operations during peak seasons. This will help ensure a seamless experience for customers and maintain operational efficiency.

As the branch manager of State Bank of India, you are facing a high rate of employee turnover caused by excessive workload and declining staff morale. Analyze the underlying issues and recommend effective strategies to retain and motivate your employees.

Situation Analysis: Employee Turnover at State Bank of India

1. Introduction / Understanding the Problem

The branch is facing a high rate of employee turnover. This is mainly due to excessive workload and low staff morale, which have affected the overall performance and work satisfaction.

2. Root Cause Analysis

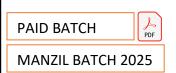
- Excessive Workload: Employees are overwhelmed with tasks that are not adequately distributed, leading to stress and burnout.
- Declining Morale: Lack of recognition, limited career growth opportunities, and poor worklife balance contribute to low morale.
- o **Inadequate Training:** Some employees feel underprepared to handle the demands of their roles, further increasing stress levels.

3. Solution Approach

- Workload Management: Introduce task delegation and hiring of additional staff to distribute the workload evenly.
- Employee Recognition Programs: Implement regular performance reviews and reward employees who go beyond expectations.
- Training & Development: Provide targeted training programs to ensure employees are wellequipped for their responsibilities.
- Work-Life Balance: Encourage flexible working hours and create a supportive work environment.

4. Preventive Measures & Conclusion

 Regular Feedback Sessions: Conduct periodic surveys to understand employee concerns and needs.





- Career Growth Plans: Offer clear career progression paths and mentorship programs.
- Supportive Environment: Foster an open-door policy where employees can share concerns without fear of retribution.

By addressing these issues, the bank can reduce turnover, improve employee satisfaction, and enhance productivity.

Customers have consistently expressed frustration over the poor performance of the online banking platform, leading to dissatisfaction and negative reviews. As a bank official, how would you identify the root causes and implement corrective measures to enhance customer experience?

1. Introduction / Understanding the Problem

Customers are unhappy with the online banking service. They say the platform is slow, does not work well, and causes problems. Because of this, many customers are leaving bad reviews and feeling frustrated.

2. Root Cause Analysis

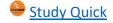
- The website and mobile app take too long to load.
- There are errors while doing transactions.
- Customer service is slow to respond to online issues.
- Sometimes, login does not work properly.
- There may be old software that is not updated.

3. Solution Approach

- I will work with the IT team to check and fix the slow speed.
- I will ask for regular testing of the platform to remove errors.
- I will set up a special helpdesk only for online banking problems.
- I will request software upgrades to improve performance.
- I will collect feedback from users after changes are made.

4. Preventive Measures & Conclusion

- Regular checks and updates will be planned.
- Customer service team will be trained to solve online issues fast.
- A monthly review of online services will be done.
- This will help reduce problems and make customers happy again.
- Good service will bring better reviews and more trust in our bank.











You are the branch manager of SBI in Rajasthan. As your branch expands its digital banking services, many rural customers continue to prefer traditional banking methods. Identify the key barriers to digital adoption and suggest practical ways to encourage the shift toward digital platforms.

Situation Analysis:

1. **Introduction / Understanding the Problem:** Many rural customers in Rajasthan prefer traditional banking methods. Despite the bank's efforts to expand digital services, these customers face challenges in adopting digital banking platforms.

2. Root Cause Analysis:

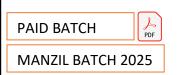
- Lack of digital literacy: Many rural customers are not familiar with using smartphones or computers for banking.
- Limited access to reliable internet: In some areas, internet connectivity is weak, making it difficult to use digital services.
- o Trust issues: Customers may not trust online transactions and are concerned about security.
- Preference for personal interaction: Rural customers are used to face-to-face transactions and feel more comfortable with physical banking.

3. Solution Approach:

- Conduct digital literacy workshops: Organize training sessions to teach customers how to use digital banking services like mobile banking apps and internet banking.
- Improve internet infrastructure: Work with local authorities to ensure better internet access in rural areas.
- Promote security features: Assure customers about the safety of digital banking through awareness campaigns, emphasizing encryption and fraud prevention measures.
- Provide hybrid solutions: Continue offering traditional banking alongside digital services, allowing customers to transition gradually.

4. Preventive Measures & Conclusion:

- Regular follow-ups and customer feedback: Monitor progress and address concerns through surveys and feedback forms to improve services.
- Build trust through consistent service and transparency: Focus on establishing trust with rural customers by being transparent about digital security and offering consistent, reliable service.
- Conclusion: By addressing these barriers and promoting digital services carefully, the bank can help rural customers adopt digital banking more confidently.





You are a bank manager evaluating a loan proposal from a local shop seeking funds for expansion. However, the business shows irregular income patterns. Analyze the financial viability of the shop, assess its repayment capacity, and suggest strategies to manage the lending risk.

Situation Analysis: Loan Proposal Evaluation for Local Shop Expansion

1. Introduction / Understanding the Problem

The local shop has applied for a loan to expand its business. However, the shop has irregular income patterns, making it difficult to assess its financial stability and repayment capacity.

2. Root Cause Analysis

The shop's income irregularity could be due to factors like seasonal demand, inconsistent sales, or poor cash flow management. This makes it hard to predict future revenue and ensure steady loan repayment.

3. Solution Approach

To assess the repayment capacity, we can:

- o Analyze the shop's financial records for trends and average income over a longer period.
- Request a detailed business plan outlining expected revenue growth post-expansion.
- Assess the owner's personal assets or collateral for additional security.
- Consider offering a smaller loan or a loan with a flexible repayment schedule.

4. Preventive Measures & Conclusion

To reduce lending risk, we recommend:

- Setting up a structured cash flow management system for the shop.
- Requiring periodic financial updates during the loan term.
- Using performance-based repayment terms linked to revenue growth.

By doing this, the bank can manage the risk while supporting the shop's expansion.

Loan Evaluation for Irregular Income Business

1. Introduction / Understanding the Problem

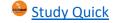
A local shop has applied for a loan to expand its business. But the shop has irregular income patterns, which makes it risky for lending.

2. Root Cause Analysis

The shop earns more during festivals and leaner in other months. There is no clear financial record, and cash transactions are common. This makes it hard to judge monthly income and loan repayment ability.

3. Solution Approach

We can ask the shop to give GST filings, sales receipts, or bank statements to get a better idea of income.













We can offer a flexible loan with low EMI during off-seasons and higher EMIs during peak months. A collateral-backed loan can reduce risk. Taking a guarantor is also helpful.

4. Preventive Measures & Conclusion

We must guide such businesses to maintain basic financial records. This helps in future credit needs. With flexible terms and proper checks, we can support small businesses while keeping our lending safe.

Frequent ATM Downtime in Delhi Branches

1. Introduction / Understanding the Problem

As the branch manager of SBI in Delhi, I am facing repeated ATM breakdowns. This causes customer complaints and poor service.

2. Root Cause Analysis

The downtimes are due to slow cash refills, technical faults, and weak power backup. Some machines are old and take longer to fix. Vendors also delay repairs sometimes.

3. Solution Approach

We should upgrade old machines and sign strict contracts with maintenance agencies. A dedicated ATM operations team must be formed. Regular check-ups and backup power systems should be ensured. Cash refills must be scheduled properly.

4. Preventive Measures & Conclusion

We must track ATM status in real-time and act quickly when a problem arises. We should also guide customers on using digital modes if an ATM is down. This will improve service and reduce complaints.

Data Breach Crisis Management

1. Introduction / Understanding the Problem

As the CEO of SBI, I am facing a crisis due to a data breach. Customer data has been leaked, causing panic and a loss of trust.

2. Root Cause Analysis

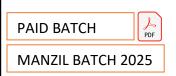
The breach may have happened due to weak cybersecurity, a technical loophole, or an insider threat. The lack of a quick alert system made it worse.

3. Solution Approach

We must inform customers honestly about the breach and offer free credit monitoring. We should block any suspicious transactions and improve system security with expert help. A team should be set up to handle this crisis. We must also work with police and cyber experts.

4. Preventive Measures & Conclusion

We must upgrade our security systems and train staff on data safety. A regular security audit must be





done. With strong action and honest communication, we can win back customer trust and protect them better in the future.

Poor Adoption of Mobile Banking App

1. Introduction / Understanding the Problem

We launched a new mobile banking app, but few people are downloading or using it. This affects our digital growth goals.

2. Root Cause Analysis

The app may not be easy to use. There might be bugs or slow loading. Customers might not know about the new app or don't trust it yet. Many may still be using the older version or prefer branch visits.

3. Solution Approach

We need to run awareness campaigns through SMS, WhatsApp, and social media. Offer cashback or bill-payment rewards to new users. App features should be simple with regional language support. Customer feedback must be used to fix bugs quickly.

4. Preventive Measures & Conclusion

We should keep improving the app based on user reviews. A helpdesk for app-related queries will also help. With focused efforts, we can grow app adoption and improve customer satisfaction.

Infosys Transaction Delays

1. Introduction / Understanding the Problem

Infosys, a major client, is unhappy with delays in high-value transactions. They may end their banking relationship with us.

2. Root Cause Analysis

The delays are due to system lags, manual approvals, and coordination issues across departments. Some staff are not trained to handle such high-value tasks quickly.

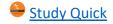
3. Solution Approach

We must assign a dedicated corporate relationship manager for Infosys. Use auto-approval systems with safety checks to reduce time. Build a 24x7 support team for such clients. Weekly meetings with Infosys finance teams can help in quick problem resolution.

4. Preventive Measures & Conclusion

Staff must be trained for corporate client handling. Systems must be tested regularly for speed. With better service and quick actions, we can keep Infosys and improve our image as a reliable banking partner.

Bank of Maharashtra – Low Turnout in Financial Awareness Workshops













1. Introduction / Understanding the Problem

Our bank has been holding financial awareness workshops in remote districts of Madhya Pradesh. However, very few people from the community are attending these sessions. This low participation is limiting the impact of our financial inclusion efforts.

2. Root Cause Analysis

One major reason is lack of awareness about the workshops. Many people in remote areas do not receive timely information. Also, the language and format of the sessions may not be easy for them to understand. Poor transport facilities and conflicting work schedules may also stop them from attending.

3. Solution Approach

We should improve communication by using local radio, community leaders, and WhatsApp groups to spread the word. Sessions should be conducted in local languages with simple examples. Partnering with local NGOs can also help build trust. Timing should be flexible, such as evenings or weekends, when people are free.

4. Preventive Measures & Conclusion

To avoid this issue in the future, regular feedback from villagers should be collected. We should train local volunteers to act as messengers and motivators. In conclusion, a more community-driven and localized approach will help increase participation and strengthen our mission of financial inclusion.

Canara Bank - Digital Banking and Elderly Customers

1. Introduction / Understanding the Problem

Many elderly customers in our Jaipur branch are finding it hard to use digital banking. They often visit the branch for simple services. This increases the workload and slows down service for all customers.

2. Root Cause Analysis

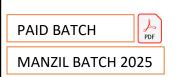
The main problem is that elderly customers are not comfortable with smartphones or digital apps. They also fear making mistakes or losing money online. We do not have enough support staff to guide them through digital processes.

3. Solution Approach

We can create a "Digital Help Desk" with trained staff to assist elderly customers. Regular digital literacy camps can be held just for senior citizens. We can also introduce simple user manuals in Hindi with visuals. Some services like balance inquiry can be made available through IVRS or SMS for easier access.

4. Preventive Measures & Conclusion

We should gather feedback from elderly users and improve services accordingly. A dedicated helpline for senior citizens can also help. In conclusion, a customer-friendly and inclusive approach will reduce inperson visits and help all age groups feel more confident using digital banking.





1. Introduction / Understanding the Problem

Our Nagpur branch has received negative coverage in local newspapers. The news highlights delays and poor handling of customer complaints. This is affecting our public image and customer trust.

2. Root Cause Analysis

The complaint system is not well-organized. There are delays in response due to lack of staff training or unclear complaint-handling procedures. Many complaints are not tracked properly, and customers do not receive timely updates.

3. Solution Approach

We should first identify the pending complaints and resolve them quickly. A special team should be trained to handle grievances. All complaints must be tracked through a centralized digital system. Regular training sessions should be held to teach staff proper response methods and customer care skills.

4. Preventive Measures & Conclusion

We must display complaint redressal steps clearly in the branch and on our website. Monthly audits can help monitor progress. In conclusion, a stronger internal system and a trained team will improve service quality and help regain customer trust.

Kotak Mahindra Bank - Communication Gap due to Frequent Guideline Changes

1. Introduction / Understanding the Problem

In our Bhopal branch, employees are struggling with frequent changes in internal guidelines. This is leading to confusion among staff and miscommunication with customers, which is affecting service quality.

2. Root Cause Analysis

The main problem is that new updates are not clearly explained to staff. There is no fixed method to share these changes quickly and accurately. Some staff members miss the updates or misunderstand them.

3. Solution Approach

We should create a digital internal bulletin that lists all updates in simple words. A short briefing session should be held weekly to explain any new changes. Team leaders should check if staff members have understood the updates. FAQs and cheat sheets can also help simplify complex guidelines.

4. Preventive Measures & Conclusion

To prevent future confusion, any policy changes should be shared in advance whenever possible. Feedback from employees should be encouraged to understand ground-level problems. In conclusion, better internal communication and training will help ensure that staff and customers stay on the same page.

