### **CASE STUDY ON BANKING DOMAIN**

### **CURRENT STATE -**

**Stakeholder:-** The XYZ bank.

**Roles and Responsibilities:**-Credit risk managements and handling & controlling the NPA rates.

**Current Scenario:** - NPA rates climb to concerning level.

### **FUTURE STATE –**

**Expected Outcomes :-** Reductions of climbing the NPA rates to concerning levels.

**Shared Behavior**:- Identifying the fake NPA's that claiming from borrowers.

**GAP** – Understand the factors that increasing the NPA rates.

These are the factors that affecting the NPA rates.

### LEVEL-1

- 1.Borrower Factors.
- 2.Bank Factors.
- 3. Collateral Evaluation.
- 4. Market and Economic Factors.

### LEVEL-2

### 1. Borrower Factors.

# **End Questions.**

Poor credit history	How can lenders effectively assess and mitigate the risk posed by borrowers with a poor credit history?
Financial distress	What proactive measures can financial institutions take to assist borrowers experiencing financial distress?
Lack of adequate collateral	How can lenders adapt their risk assessment and lending practices to mitigate the impact of loans lacking adequate collateral?
Unproductive investments	How can lenders enhance their due diligence processes to identify and mitigate the risks associated with borrowers investing in unproductive ventures, thus minimizing the potential for NPA's.?
Legal and regulatory issues	What strategies can financial institutions implement to ensure compliance with legal and regulatory requirements, thereby reducing the likelihood of legal challenges and regulatory penalties that may contribute to NPA's?
Fraudulent activities	How can financial institutions strengthen their risk detection mechanisms to promptly identify and address fraudulent activities by borrowers?

## 2. Bank Factors.

# **End Questions.**

Inadequate Risk Management	How can banks enhance their risk management
	frameworks to effectively identify,
	assess, and migrate potential risks, thus reducing the
	incidence of NPAs?
Poor Underwriting Standards	What measures can bank implement to strengthen
	their underwriting standards and
	ensure that loans are granted only to creditworthy
	borrowers, minimizing the risk of NPAs?
Asset-Liability Mismatch	What strategies should banks adopt to manage asset-
	liability maturity mismatches effectively,
	ensuring sufficient liquidity to withstand periods of
	financial stress and prevent a surge in NPAs?
Problems in Recovery Mechanisms	What steps can banks take to streamline their loan
	recovery processes, including legal
	proceedings and collateral enforcement, to expedite
	NPA resolution and minimize associated losses?
Governance Issues	What measures should bank implement to strengthen
	corporate governance practices, enhance transparency,
	and improve board oversight to prevent risky lending
	practices and reduce NPA rates?
Market Volatility	What strategies can bank employ to manage risks
	associated with market volatility, such as by hedging
	exposures or diversifying investment portfolios, to
	minimize the impact on NPA rates during turbulent
	market conditions?

## 3. Collateral Evaluation.

# **End Questions**

Inadequate Collateral Assessment:	How can lenders improve their collateral assessment processes to ensure the accuracy and adequacy of collateral valuation?
Overvaluation of Collateral:	What measures should lenders take to prevent the overvaluation of collateral assets, such as real estate or securities, which could lead to higher NPA rates if borrowers default and collateral values are lower than expected?
Lack of Diversification in Collateral:	How can lenders encourage borrowers to provide a diversified range of collateral assets to mitigate concentration risk and reduce the impact of declines in specific asset values on NPA rates?
Inadequate Monitoring of Collateral Value:	What steps can lenders implement to establish robust mechanisms for regularly monitoring the value of collateral assets throughout the loan If cycle, ensuring timely action in cases of depreciation or deterioration?
Inefficient Collateral Enforcement:	How can lenders improve their collateral enforcement procedures, including foreclosure or asset seizure, to expedite the recovery process in the event of borrower default and minimize losses associated with NPAs?
Legal and Regulatory Constraints:	What legal and regulatory challenges do lenders face in collateral evaluation and enforcement, and how can these challenges be addressed to enhance the effectiveness of collateral-based risk mitigation strategies and reduce NPA rates?

## 4. Market and Economic Factors.

# **End Questions.**

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Economic Downturns:	How can financial institutions adapt their risk
	management strategies to mitigate the impact of
	economic downturns on NPA rates, such as through
	proactive loan restructuring or portfolio diversification?
Industry-Specific Crises:	What measures should lenders take to identify and
	manage sector-specific risks that may lead to higher
	NPA rates during industry downturns or disruptions,
	such as in the real estate or energy sectors?
Currency Exchange Rate Volatility:	What challenges do lenders face in managing currency
	exchange rate risk, and how can they mitigate the
	impact of exchange rate fluctuations on NPA rates,
	particularly for borrowers with foreign currency-
	denominated loans?
Interest Rate Fluctuations:	How do changes in interest rates affect borrower
	repayment capacity and NPA rates, and what strategies
	can lenders implement to mitigate interest rate risk and
	minimize the impact on asset quality?
Credit Availability:	How does credit availability impact borrower behavior
	and loan performance, and what measures can lenders
	take to ensure responsible lending practices and
	mitigate the risk of NPAs stemming from excessive
	credit expansion or contraction?
Technological Disruptions:	How can lenders leverage technology to enhance risk
	assessment capabilities, monitor portfolio performance
	in real-time, and respond swiftly to emerging market
	and economic trends to mitigate NPA risks associated
	with rapid technological disruptions and market shifts?