

| Entity                                | Relationship         |
|---------------------------------------|----------------------|
| Emami Bangladesh Limited              | Subsidiary           |
| Emami International FZE               | Subsidiary           |
| Emami Overseas FZE                    | Step down subsidiary |
| Pharmaderm SAE                        | Step down subsidiary |
| Fravin PTY LTD                        | Step down subsidiary |
| Greenlab Organics                     | Step down subsidiary |
| Diamond Bio-Tech Laboratories PTY LTD | Step down subsidiary |
| Abache PTY LTD                        | Step down subsidiary |
| Emami Indo Lanka (Pvt) Limited        | Subsidiary           |
| Helios Lifestyle Private Limited      | Associate            |