University of Florida

Warrington College of Business Administration

Information Systems and Operations Management Department

MAN 6581 (Project Management)

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Course Objective:

The objective of the course is to provide a thorough coverage of the fundamental concepts of

project management. The course addresses the following topics: (i) the operational challenges of

managing projects as distinct from the challenges of managing processes, (ii) the fundamentals

of project scheduling, including scheduling projects under uncertainty and resource constraints,

(iii) risk analysis in Project Management, (iv) bidding for projects.

Course Description:

From the operational point of view, most business processes can be viewed as either process driven

or project driven. Managing projects presents operational challenges that are quite distinct from

those that arise in managing processes. Examples of projects include building a dam, a research

and development effort aimed at designing a new drug, and launching an advertising campaign. A

common characteristic of these activities is that each has a one-time focus and a specific purpose

and a desired result. Project Management has evolved to plan, schedule and control complex

activities to achieve performance, cost and time objectives for a given scope of work. This course

is designed to make a thorough study of the fundamental concepts of project management. We

shall discuss important human resource management issues that arise in managing projects but

the focus of this course is operational.

Course Material:

Course notes and basic lecture material will be made available online. You will be expected to

supplement this with your own notes taken in class. The text book used in class is "Gido, J.,

Clements, J. P., Successful Project Management, 5th edition".

Assignments:

There will be a group-based assignment and a presentation. There will also be two individual in-class exams.

Grading:

Exam 1 (30%); Exam 2 (30%); Project Report (30%); Presentation (10%)

Presentation grade is based on the peer evaluation. All the group related grades are weighed according to your group evaluation. For example, assume that the final grade for the project report is 30 out of 30 and the Member A received an average group evaluation points worth of 5 out of 10. Then the final grade for the project for Member A is 30*0.5=15 out of 30.

Course Policies:

- Attendance: Attendance is not compulsory however I encourage you to attend the class frequently. If you miss a class, it is your responsibility to learn the material covered in that class and to find out about any announcements made or assignments during that session.
- Laptop policy: You are allowed to use the laptop during the lectures only to follow the power point presentations and to take notes.
- Electronic Devices: All the electronic devices must be turned off during the class. Cell phones are not allowed to use during the lectures and tests.
- Makeup Exams: No makeup exams are scheduled. If it is impossible to attend the exam on the scheduled day, you are required to inform me beforehand and provide me with proof that you have an emergency/unavoidable circumstance.
- Assignments: Assignments must be turned in on time. No late assignments will be accepted.
- Academic Integrity: Plagiarism and Cheating of any kind on an examination, quiz, homework or project will not be tolerated. For any academic class activity, students must follow the University of Florida Student Honor Code. Any violation of the honor code will automatically result in a grade of E (Fail) for this course and further sanctions that may include a suspension or expulsion from the University through the Dean of Students Office. All incidents will be reported to Student Conduct and Conflict Resolution at the University of Florida.

Tentative Schedule:

Week	Topic
Jan 3	Chapter 1: Project Management Concepts
Jan 5	Chapter 2: Initiating a Project
Jan 10	Chapter 3: Developing Project proposals
Jan 12	Chapter 4: Defining Scope, Quality, Responsibility,
	and Activity Sequence
Jan 17	Chapter 5: Developing the Schedule
Jan 19	Chapter 5: Developing the Schedule
Jan 24	Midterm Examination
Jan 26	Chapter 6: Resource Utilization
Jan 31	Chapter 8, 12: Risk/Communication
Feb 02	Chapter 7: Determining Costs, Budgets and Earned Value
Feb 07	Chapter 9, 13: Closing, Project Mgt. Org. Structures
Feb 09	Student Presentations
Feb 14	Student Presentations
Feb 16	Student Presentations
Feb 21	Final Examination

Note: The above is a tentative schedule.