

**University of Alberta
School of Business
Department of Accounting and OIS**

**ACCOUNTING 424
Intermediate Managerial Accounting
Syllabus, Winter 2017**

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Office Hours: TBA and by appointment.

Classes

B1 Bus 1-9 MW 09:30-10:50

B2 Bus 1-9 MW 11:00-12:20

COURSE DESCRIPTION AND OBJECTIVES

Accounting 424 builds on the foundation laid in Accounting 322 to study the preparation and use of cost accounting information for managerial decision-making and control purposes. Together, these two courses provide students with the tools needed to understand and address the important problems facing management accountants today. We will promote the use of quantitative techniques and stress the importance of considering qualitative factors. Most managerial decisions are made with less than perfect information. Accordingly, we will also discuss analysis of information under uncertainty, an essential characteristic facing modern business practitioners.

Learning Outcomes: At the end of this course, you will have developed the following course specific skills and knowledge: knowledge of cost accounting to enable you to prepare, use and to evaluate critically management accounting data for tactical decision making, strategic decision making, and performance evaluation and control; problem-solving skills, including the application of quantitative techniques in both the short- and long-run decision-making framework; and the ability to apply these skills and knowledge in various settings. This course focuses on the following [Learning Goals of the BCom program](#): quantitative skills and critical thinking. The assigned problems and exams are designed to enhance and assess the student's quantitative skills, knowledge of cost accounting and its use in decision making, the ability to apply these skills and knowledge in various settings, and critical thinking skills: the ability to analyze the results from the quantitative analysis for decision making purposes.

COURSE EVALUATION

Your grade in this course will be based on the marks you obtain on two 70-minute midterm exams, and a two-hour comprehensive final exam. All exams in this course will be closed book. You may use a non-programmable calculator. The location for the consolidated final exam will be determined by the Registrar's Office.

The marks will be weighted as follows to determine your percentage mark in the course:

| | |
|--|-------|
| Midterm Exam 1 (Wednesday, February 8, in class) | 25 % |
| Midterm Exam 2 (Wednesday, March 22, in class) | 25 % |
| Final Exam (Consolidated, 2:00 pm April 22 TBA) | 50 % |
| Total | 100 % |

Students writing exams are required to confirm their identities by presenting their student ID cards (ONEcard) or other acceptable photo identification [§23.5.1 of the University Calendar]. Letter grades will be assigned to the percentage marks in accordance with University Regulations [§23.4(5) of the University Calendar]. Grades in this course will be based on a combination of absolute achievement and relative performance.

Absence from Exams

To apply for an excused absence from the midterm exams, a student must present supporting documentation pertaining to the absence to the instructor within two working days following the scheduled date of a midterm exam missed or as soon as the student is able, having regard to the circumstances underlying the absence [§23.4(3) and §23.5.6(1) of the University Calendar]. The weight of the missed exam will be re-allocated to the final exam. There will be no deferred midterm exams in this course.

If a student is absent from the final exam, he or she must obtain permission from the Faculty's Undergraduate Office to write a deferred final exam. The application and supporting documentation pertaining to the absence must be presented to the Faculty within two working days following the scheduled date of the exam missed or as soon as the student is able, having regard to the circumstances underlying the absence [§23.5.6(2) of the University Calendar]. If a deferred final exam is required for this course, it will be held at 10:00 a.m. on Friday, April 28, location TBA [§23.5.6(3) of the University Calendar].

Exam Marking Policy

After marked midterm exam papers have been returned, the answer key will be posted on the course web page. Students should review the marking carefully and bring to the instructor's attention any questions about their marks as soon as possible, but no later than a week after the exams have been returned. Any exam brought to my attention for remarking should be accompanied by a short written explanation of the questions you want me to review. No exam papers will be accepted for remarking more than one week after the exams and answer key have been made available.

COURSE MATERIALS AND ACTIVITIES

Recommended Textbook

Cost Accounting: A Managerial Emphasis, Seventh Canadian Edition, by Horngren, Datar, Rajan, Beaubien, Graham. Pearson Education Canada Inc., 2016.

Additional Course Materials

Sample exams along with solutions for all recommended problems are provided on the course web page.

Overview of Course

The classes will be a combination of lectures and working/discussing of problems. Most of the concepts and techniques taught in this course are best illustrated and learned through problem solving. Therefore, we will analyze many problems in class. In addition to attending the classes, it is expected that you will read the relevant chapter of the textbook *before* coming to class. If specific questions have been assigned in advance, you should be prepared to discuss them. Upon completion of each chapter, you should work on the recommended questions from the textbook. You can check your answers against the solutions available from the course web page.

Classroom Etiquette

Showing courtesy to the instructor and other students is an important part of every class. It is expected that students:

- a) will arrive in class before it begins, and will stay until it is over;
- b) will not engage in sidebar conversations with other students;
- c) will not read non-course materials;
- d) will not use personal communication or entertainment devices, such as laptop computers, music players, cell phones, blackberries, etc. in class.

Please inform the instructor in advance if you need to arrive late or leave early on a specific day.


Audio or video recording of lectures by students is allowed only with the prior written consent of the instructor or as a part of an approved accommodation plan. Recorded material is to be used solely for personal study, and is not to be used or distributed for any other purpose without prior written consent from the instructor.

ACADEMIC INTEGRITY

Absolute and complete academic honesty is expected of you in this course. It is important for you as a student to behave in an ethical manner. The University of Alberta is committed to the highest standards of academic integrity and honesty. Students are expected to be familiar with these standards regarding academic honesty and to uphold the policies of the University in this respect. Students are particularly urged to familiarize themselves with the provisions of the Code of Student Behaviour (online at www.uofaweb.ualberta.ca/secretariat/studentappeals.cfm) and avoid any behaviour which could potentially result in suspicions of cheating, plagiarism, misrepresentation of facts and/or participation in an offence. Academic dishonesty is a serious offence and can result in suspension or expulsion from the University.

Policy about course outlines can be found in §23.4(2) of the University Calendar.

WEEK-BY-WEEK TOPIC OUTLINE

| Week | | Topics | Chapter # | Recommended Problems |
|------|---------------|---|-----------|---|
| 1 | Jan 9 | Introduction to the course Review of cost terminologies | CH 2 | 18, 21, 26, 33, 35, 37, 38 |
| 1 | Jan 11 | Job Costing System – I | CH 4 | 23, 31, 32, 34, 35, 40 |
| 2 | Jan 16, 18 | Job Costing System – II (Activity Based Costing) | CH 5 | 25, 26, 37, 38, 40 |
| 3 | Jan 23, 25 | Process Costing | CH 17 | 19, 20, 21, 22, 36, 37, 38, 39, 40 |
| 4 | Jan 30, Feb 1 | Spoilage, Rework, and Scrap | CH 18 | 17, 18, 19, 20, 21, 30, 31, 32, 33, 34, 40, 41, 42 |
| 5 | Feb 6 | Cost Allocation – I | CH 14 | 17, 18, 19, 20, 21, 24, 25, 28 |
| 5 | Feb 8 | Mid-term 1 (70 minutes, in-class); Covering CH 2, 4, 5, 17 & 18 | | |
| 6 | Feb 13 | Cost Allocation – I | CH 14 | |
| 6 | Feb 15 | Cost Allocation – II | CH 15 | 22, 27, 29, 31, 36, 37 |
| | Feb 20-24 | Reading Week | |  |
| 7 | Feb 27 | Cost Allocation – II | CH 15 | |
| 7 | March 1 | Variance Analysis – I | CH 7 | 19, 25, 26, 27, 31, 36, 37 28, 29, 39 |
| 8 | March 6* | Variance Analysis – I | CH 7 | |
| 8 | March 8 | Variance Analysis – II | CH 8 | 20, 23, 24, 29, 30, 35, 40, 49 |
| 9 | March 13 | Variance Analysis – II | CH 8 | |
| 9 | March 15 | Relevant Cost Analysis | CH 11 | 19, 21, 24, 26, 29, 30, 32, 34, 42 |
| 10 | March 20 | Relevant Cost Analysis | CH 11 | |
| 10 | March 22 | Mid-term 2 (70 minutes, in-class); Covering CH 14, 15, 7, 8 | | |
| 11 | March 27, 29 | Capital Budgeting – I | CH 20 | 17, 27, 37, 41 |
| 12 | April 3, 5 | Capital Budgeting – II | | 31, 33 |
| | | see CH 22 from 6 th edition | | 17, 20, 22, 24, 27, 28, 31, 34 |
| 13 | April 10, 12 | Conclusion, final exam review | | |
| | April 22* | Consolidated Final Exam (120 minutes, 2:00 pm, location TBA); Cumulative | | |

*Classes will be withdrawn between 12pm-1pm on Monday, March 6th due to the Student Union Election Rally

**Tentative final exam date according to Bear Tracks. Verify details closer to end of semester.