### Overview of Retail store shrinkage

**Retail store shrinkage** refers to the **loss of inventory** that occurs due to reasons other than legitimate sales. It includes:

- **Theft** (both internal and external)
- Administrative errors (wrong shipments, miscounts)
- Damage and spoilage
- Fraudulent returns or mispricing

Why Does Shrinkage Matter?

Shrinkage directly impacts a company's **bottom line**:

- Reduces **available stock** for sale
- Distorts **inventory records** and replenishment planning
- Leads to lost revenue and higher operational costs
- Can mask internal process failures or fraud

Even a **2–3% shrinkage rate** can translate into **millions in annual losses**, especially for large retail chains.

### \* Problem Statement

To identify and analyze **inventory shrinkage trends**—including theft, operational errors, and losses—across stores, brands, and product categories during the period from **January 1, 2024 to June 30, 2024**. The objective is to **quantify shrinkage**, uncover actionable patterns, and recommend **preventive strategies** that reduce financial loss and strengthen inventory control across the **RetailHigh (Imaginary Company)** network

# 1. Store-Level Analysis

- Total Shrinkage Units: 39,609
- Total Shrinkage Value: \$21 million
- Average Shrinkage Rate: 2.14%
- Top States by Shrinkage Quantity:
  - o **Delhi** (~11.9K units)
  - Maharashtra (~9.8K units)
  - Gujarat (~4.1K units)
- Top Stores by Shrinkage Value:
  - Store 11 (\$1.18M)
  - Store 12 (\$1.10M)
  - Store 6 (\$1.07M)
- Efficiency Score (Total Revenue ÷ Total Shrinkage Value): Used to rank store performance and operational control

## 2. Product-Level Analysis

- Top Brands by Shrinkage Value:
  - EcoHome (\$6.8M)
  - DailyUse (\$6.0M)
- Highest Shrinkage Rate by Category:
  - Home Decor (2.19%)
  - Electronics (2.14%)
  - Footwear (2.13%)
- High-Risk Products:
  - Product 67 and Product 15 recorded the highest shrinkage in both quantity and value
- Total Sales Revenue: \$131.4 million
- Total Units Sold: 252,251
- Total Available Stock: ~1.85 million units
- Average Product Price: \$521

### © 3. Operational Efficiency Insights

- **Inventory Discrepancy:** A variance of ~39.6K units observed between expected and actual stock, indicating significant shrinkage
- Monthly Shrinkage Trends:
  - January (2.18%) and March (2.17%) recorded the highest shrinkage rates
  - A downward trend was noted by **June (2.07%)**, suggesting recent operational improvements
- Shrinkage vs Sales Correlation:
  - Visual analysis (scatter plot) shows shrinkage rates remain high during highsales periods, pointing to increased operational strain or theft risk

### **Q** Key Insights & Patterns

- Regional Concentration: Delhi, Maharashtra, and Gujarat collectively account for over 65% of total shrinkage volume
- **Persistent Store-Level Issues:** Specific stores consistently reported higher-than-average shrinkage, indicating possible systemic or process-related challenges
- **Disproportionate Product Loss:** Certain low-sales SKUs still generated significant shrinkage value—highlighting inefficiencies in product handling and control

- 1. **Initiate Targeted Audits:** Begin internal reviews at **Store 11, Store 12, and Store 6**, where shrinkage values are highest
- 2. **Strengthen Physical Controls:** Focus efforts on **Electronics** and **Home Decor**, which exhibit higher loss rates
- 3. **Improve Forecasting & Replenishment:** Adjust inventory policies to prevent overstocking of loss-prone items
- 4. **Monitor Seasonal Variability:** Shrinkage rates are elevated in **Q1 (Jan–Mar)**—introduce special procedures during these months
- 5. Establish Key Performance Indicators (KPIs): Regularly track Shrinkage Rate (%) and Efficiency Score to support continuous monitoring and accountability

#### Conclusion

This six-month analysis provides **clear visibility** into RetailHeight's inventory shrinkage landscape, uncovering both **macro-level trends** and **store-specific anomalies**. With a total shrinkage value of **\$21 million**, the insights enable the organization to implement focused mitigation strategies, improve operational efficiency, and significantly reduce preventable losses in the second half of 2024.