

Cal 2.

Factory / Shop	K1	X	Y	Z	Supply
A	3	5	7	6	80
B	2	5	8	2	75
C	3	6	9	2	25
Demand	20	20	50	60	

- (a) Formulate the Linear Programming Model for the transportation problem, starting its objective function & constraints.  
(Minimize Cost):

$$\text{Min } Z = 3x_{AW} + 5x_{AX} + \dots + 2x_{CZ}$$

Constraints:

Supply:  $2x_{AW} + 2x_{AX} + 2x_{AY} + 2x_{AZ} \leq 80$  (Factory A) (supply B) \*

Demand:  $2x_{AW} + 2x_{BX} + 2x_{CW} = 20$  (Shop K1)

Similar for X, Y, Z.

Non-negativity:  $x_{ij} \geq 0$ .

- (b) Is the transportation problem balanced? Explain.

✓ Total Supply:  $80 + 75 + 25 = 180$

✓ Total Demand:  $20 + 20 + 50 + 60 = 150$

✓ Conclusion: Unbalanced (supply > Demand).

→ to fix, we add a dummy shop with demand 30 & cost = 0.

- (c) Initial basic feasible solution using Vogel approximation method

— calculating penalties (Row/column Differences):

✓ Row A: 2 (5-3), column K1: 0 (3-2=1, but 2-2=0 after adjustment).

✓ Allocating to maximum penalty cell (B-2):

Min (75, 60) = 60 →  $x_{BZ} = 60$

✓ Update supply/Demand: B's supply = 15, Z's demand = 0

Max penalty (Column  $x_1$ , Row 13)  
 Cell B- $x_1$  (Cost 2):  $\text{Min}(75, 20) = 20$   
 $x_{Bx_1} = 20$ .

B's supply = 55, K's demand = 20.

Penalties after Allocation

factory/shop	x	y	z	supply	Row penalty
A	5	7	6	80	1(6-5)
B	5	8	2	55	3(8-5)
C	6	9	2	25	4(9-6)
Demand	20	50	60		
Col. Penalty	0	1	0		

Final allocation

Factory/shop	K1	x	y	z	Dummy
A	0	20	50	0	10
B	20	0	0	35	0
C	0	0	0	25	0
Total					

(d) Optimal solution of the above transportation problem using MODI method.  
 initial feasibility.

- Number of allocated cells = 5. ( $m+n-1 = 3+5-1 = 7$ ).

- add dummy allocation.

Dual variables  $u_i, v_j$

$$u_A = 0.$$

Allocated cells:

$$- u_A + v_x = 5 \rightarrow v_x = 5$$

$$- u_A + v_y = 7 \rightarrow v_y = 7$$

$$- u_B + v_{x_1} = 2 \rightarrow u_B = 2 - v_{x_1}$$

↓



## Opportunity cost

- for empty cells:

$$\text{Cell A-X: } 3 - (u_A + v_X) = 3 - (0 + 0) = 3 \geq 0$$

$$\text{Cell B-X: } 5 - (u_B + v_X) = 5 - (2 + 5) = -2 < 0 \text{ - negative}$$

$$\text{Loop: } B-X \rightarrow B-Z \rightarrow A-Z \rightarrow A-X \rightarrow B-X$$

$$\theta = \min(35, 20) = 20$$

$$\text{New allocation: } x_{BX} = 20, x_{BZ} = 15, x_{AX} = 0, x_{AZ} = 20$$

Total cost =

$$(20 \times 2) + (20 \times 5) + (50 \times 7) + (15 \times 2) + (25 \times 2) + (10 \times 0) =$$

$$40 + 100 + 350 + 30 + 50 + 0 = \underline{\underline{570}} / =$$

## Question 2

Academic Staff	Responsibility				
	Library	Time table	Exam	Research	Computing
A	40	15	25	30	35
B	30	10	30	40	35
C	35	25	40	10	45
D	10	10	55	10	50
E	35	55	50	15	45

(a) linear programming model of the assignment problem.

$$\min Z = 40x_{A1} + 15x_{A2} + 25x_{A3} + 30x_{A4} + 35x_{A5} + 30x_{B1} + 40x_{B2} + 35x_{B3}$$

Constraints

$$x_{A1} + x_{A2} + x_{A3} + x_{A4} + x_{A5} = 1$$

$$x_{B1} + x_{B2} + x_{B3} + x_{B4} + x_{B5} = 1$$

Q Is this problem balanced?

Staff = (Rows): 2

Non-jobs (columns): 5

→ Conclusion: Unbalanced (Jobs > Staff) → add 3 dummy staff with cost = 0.

(C) Assign each academic staff to only one responsibility, each responsibility to only one staff. → Row reduction - subtract min in each row

Row A: Min = 15 → [25, 0, 10, 15, 20]

Row B: Min = 10 → [20, 0, 20, 30, 25]

Column Reduction - Subtracting min in each column:

✓ Column 1: Min = 20 → [5, 0, ...]

✓ Column 2: Min = 0 → [0, 0, ...]

Assign to Zero:

- A to Time-table (cost = 15)

- B to Library (cost = 20)

- Dummy staff takes remaining jobs.

Minimum Cost: 45 (15 + 20).

(3) Relationships of project activities & their predecessor activities

Activity	A	B	C	D	E	F	G	H	I	J
Time (day)	8	7	6	8	4	8	5	6	6	10
Predecessor	-	-	A	B	B	B	C	D	E	G, H, I

(a) Construct a network for the project completion activities

A(8) → C(6) → G(5) → I(6)

B(7) → E(4) → D(8) → H(6) → I(6)

B(7) → F(8)



(b) Identify the critical path & duration of project completion.

- $A \rightarrow C \rightarrow G \rightarrow I: 8 + 6 + 5 + 6 = 25$  weeks
- $B \rightarrow E \rightarrow D \rightarrow H \rightarrow I: 7 + 4 + 8 + 6 + 6 = 31$  weeks.
- $B \rightarrow F: 7 + 8 = 15$  weeks.

The critical Path:  $B \rightarrow E \rightarrow D \rightarrow H \rightarrow I$  (31 weeks).

(c) Define the following terms:

- Critical activity. — Any activity on the critical path (B, E, D, H, I)
- Free float — time an activity can delay without delaying its successor.
- Slack. — total time an activity can delay without delaying the project.

(d) Differentiate CPM from PERT

CPM

Fixed durations

Focus: Cost control

PERT

probabilistic time estimates

Focus: Time uncertainty.