## **Evaluation Measures and Data**

Below are examples of evaluation methods to assess each Solution Option against each Evaluation Criterion. The first column shows the overarching issue or "Overarching evaluation criterion." The second column shows more specific and measurable facets or "Granular Evaluation Criteria" for each overarching criterion against which you might assess each Solution Option. The third column provides suggestions for how you can measure the facets described by each granular evaluation criterion. The last column suggests the relevant data you would collect for each Solution Option and enter into the online tool.

| Overarching evaluation criterion | Granular evaluation criterion                            | How will you measure this?                                                                                                                                                                                    | Data to enter                                                                                                                                                  |
|----------------------------------|----------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Addresses the identified need    | Content meets learning objectives                        | List your learning objectives and evaluate whether each solution option meets each learning objective, 1 for yes and 0 for no on each item, or score using a rubric. Sum the scores for each solution option. | Number of learning objectives articulated, with 0 being lowest and number of articulated learning objectives being highest. For a rubric, use score on rubric. |
|                                  | Number of students in need who can be served             | Count the number of students in need who can be served.                                                                                                                                                       | Number of students                                                                                                                                             |
| Equity                           | Accessible to target population                          | Calculate the % of target population for whom option is accessible.                                                                                                                                           | Percent                                                                                                                                                        |
|                                  | Distribution of resources across population to be served | Calculate the difference in the resource level allocated to subgroups of students, e.g., difference in expenditure per student between white students and black students                                      | Dollars                                                                                                                                                        |
|                                  | Number of students participating                         | Calculate the number of students reached.                                                                                                                                                                     | Number of students                                                                                                                                             |
|                                  | Serves historically underserved groups                   | Calculate the % of historically underserved students in your population that will be served.                                                                                                                  | Percent                                                                                                                                                        |
|                                  |                                                          |                                                                                                                                                                                                               |                                                                                                                                                                |

| Overarching evaluation criterion | Granular evaluation criterion                                                                                | How will you measure this?                                                                                                                                                                | Data to enter                     |
|----------------------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| External recommendations         | Recommendations from external experts                                                                        | For each solution option, ask 4 to 10 people who are very familiar with it to rate the program on how highly they recommend it on a scale of 0 to 10. Average the scores for each option. | Average score on scale of 0 to 10 |
|                                  | Recommendations from external peers                                                                          | For each solution option, ask 4 to 10 people who are very familiar with it to rate the program on how highly they recommend it on a scale of 0 to 10. Average the scores for each option. | Average score on scale of 0 to 10 |
|                                  |                                                                                                              |                                                                                                                                                                                           |                                   |
| Feasibility of implementation    | Accessibility of physical location                                                                           | Calculate the average distance between the physical location and students' /teachers' homes or schools.                                                                                   | Average distance in miles         |
|                                  | Amount of change in personnel resource requirements (e.g., time and number of staff) from the current status | Calculate the number of additional FTEs required to make the change; number of days required to make the change.                                                                          | FTEs or days or hours             |
|                                  | Amount of technical support needed                                                                           | Calculate the number of hours of technical support needed per year.                                                                                                                       | Hours                             |
|                                  | Amount of training/PD needed                                                                                 | Calculate the number of hours of training/PD needed in total; average hours of training/PD for each teacher/staff member; number of teachers and staff members that need to be trained.   | Hours or # of staff               |

| Overarching evaluation criterion | Granular evaluation criterion                                                    | How will you measure this?                                                                                                                                                                                                                                                                             | Data to enter                                                                                   |
|----------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Feasibility of implementation    | Availability of necessary personnel, facilities, materials and equipment         | List the quantity of each resource (personnel/facilities/materials/equipment) needed to implement each option with fidelity (e.g., 5 teachers with 10 years of teaching experience) and score 0=No, 1=Yes for each item based on whether it is likely to be available. Sum the scores for each option. | Number of resources from 0 to<br>Total number of resources<br>required                          |
|                                  | Availability of technical support to support implementers                        | Calculate the number of hours of technical support available per year. Or create a checklist of technical support items that might be needed and score 0=No, 1=Yes for availability of each item from each Solution Option and sum the scores for each option.                                         | Hours or score from 0 to Total<br>number of technical support items<br>available from checklist |
|                                  | Availability of training/PD to support implementers                              | Calculate the number of hours of training/PD available in total; average hours of training/PD provided to each teacher/staff member; number of hours of online/inperson group training/in person one-on-one coaching provided.                                                                         | Hours                                                                                           |
|                                  | Can be implemented in desired timeline                                           | Indicate your level of certainty (between 0 and 100%) that each option can be implemented within the desired timeline                                                                                                                                                                                  | Percent                                                                                         |
|                                  | Capacity/skill level of current teachers/staff to implement option with fidelity | Ask teacher leader/instructional coach to review each option and list teacher skills needed and to provide a score as to the current capacity level of teachers on each skill.                                                                                                                         | Sum of scores                                                                                   |

| Overarching evaluation criterion | Granular evaluation criterion                                                  | How will you measure this?                                                                                                                                                                                                      | Data to enter                                                                                               |
|----------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| Feasibility of implementation    | Compatibility with existing systems                                            | Create a checklist of systems that solution options must be compatible with and ask relevant staff member to rate each option for compatibility with each system 0=No, 1=Partial, and 2=Yes and sum the scores for each option. | Sum of scores                                                                                               |
|                                  | Ease of use/ User friendliness                                                 | Set up demos of each solution option and invite users to try them out and score each one for ease of use on a scale of 0-10.  Average scores across users for each solution option.                                             | Average score on scale of 0 to 10, with 0 being not easy to use at all, and 10 being extremely easy to use. |
|                                  | Effect on teacher/staff workload                                               | Estimate the increase or decrease in number of hours of work required to implement each solution option (total across all implementers or average hrs per person).                                                              | Hours (total or per person)                                                                                 |
|                                  | Evidence of successful implementation in similar schools/districts/states      | Count the number of similar sites at which each option has been successfully implemented.                                                                                                                                       | Number of sites                                                                                             |
|                                  | Financial sustainability over time                                             | Calculate the percent of necessary funding amount likely to be available each year.                                                                                                                                             | Percent                                                                                                     |
|                                  | Fit with school calendar/schedule                                              | Ask School Scheduler to review each solution option and score fit on a scale of 0-10.                                                                                                                                           | Average score on a score on scale of 0 to 10                                                                |
|                                  | Likelihood this option will continue to be implemented with fidelity over time | Create a rubric to assess items important for fidelity of implementation (e.g., funding, staff, training, materials) and score each solution option against the rubric.                                                         | Total score on rubric                                                                                       |

| Overarching evaluation criterion | Granular evaluation criterion                            | How will you measure this?                                                                                                                                                                                            | Data to enter                          |
|----------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| Feasibility of implementation    | Scalability                                              | Estimate the number of students that could be adequately served given available funding, personnel, facilities and other resources.                                                                                   | Number of students                     |
|                                  | Solid plan proposed for financing                        | Ask finance personnel to review funding plan for each solution option and indicate the percentage of required funding they expect to be available for each solution option.                                           | Percent                                |
|                                  | Solid plan proposed for implementation                   | Create a checklist of implementation issues<br>and score each solution option on how well it<br>addresses each one. Sum the scores for each<br>solution option.                                                       | Score on a rubric                      |
| Fit with local context           | Alignment to state/district/school mission and/or vision | Ask Board Members or staff to score each solution option on how well it aligns with mission and/or vision. Sum the scores for mission and vision for each person, and average respondents' scores for each option.    | Average score on scale of 0 to 10      |
|                                  | Alignment with current school/district/state curriculum  | Invite curriculum coordinators/teachers to review each solution option on how well it aligns with current curriculum and provide scores based on a rubric or on a scale of 0 to 10. Average their contributed scores. | Score on a rubric, or scale of 0 to 10 |
|                                  | Alignment with current state/district/school priorities  | Score each solution option on how well it aligns with each priority either on a rubric or on a scale of 0 to 10. If multiple people contribute, average their contributed scores.                                     | Score on a rubric, or scale of 0 to 10 |

| Overarching evaluation criterion | Granular evaluation criterion              | How will you measure this?                                                                                                                                                                                                                                   | Data to enter                       |
|----------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| Fit with local context           | Appropriate for student/staff demographics | Ask diverse staff/parent/student representatives to score each solution option on a scale of 0-10 to reflect its appropriateness for student/staff demographics. Average their contributed scores.                                                           | Average score on a scale of 0 to 10 |
|                                  | Customizability of solution to local needs | Score each solution option on a scale of 0 to 10 to reflect the ease with which it can be customized to meet local needs.                                                                                                                                    | Score on a scale of 0 to 10         |
|                                  | Fit with local cultural values             | Survey Board Members/staff/parents/students to score each solution option on how well it fits with a list of local cultural values using a scale of 0 to 10 for each value. Total each respondent's scores, and average respondents' scores for each option. | Average score on a scale of 0 to 10 |
|                                  | Impact on central control                  | Ask central leadership to review each solution option and assess on a scale of 0-10 how well it supports central control. Average contributed scores.                                                                                                        | Average score on a scale of 0 to 10 |
|                                  | Impact on local autonomy                   | Ask local and central leadership to review each option and assess on a scale of 0-10 how well it supports local autonomy.  Average contributed scores.                                                                                                       | Average score on a scale of 0 to 10 |
|                                  | Political value                            | Ask Board Members to review each solution option and score on a scale of 0-10 how well each one meets their constituents' needs. Average contributed scores.                                                                                                 | Average score on a scale of 0 to 10 |

| Overarching evaluation criterion       | Granular evaluation criterion                       | How will you measure this?                                                                                                                                                     | Data to enter                               |
|----------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| Fit with local context                 | Viable in current political context                 | Ask Board Members to review each solution option and score on a scale of 0-10 how much their constituents support each option. Average contributed scores.                     | Average score on a scale of 0 to 10         |
| Impact on parent engagement            | Number of times parents call school                 | Maintain a log of calls from parents in student information system.                                                                                                            | Number of calls                             |
|                                        | Number of hours parents help children with homework | Text survey to parents once per week asking<br>how many hours they have helped their child<br>with homework over the last week. Average<br>responses for each solution option. | Average number of hours per parent per week |
|                                        | Encourages parents to show up to PTA meetings       | Calculate the average parent attendance rate at PT meetings this year.                                                                                                         | Percent                                     |
|                                        | Number of hours parents read to their child         | Text survey to parents once per week asking how many hours they have read to their child in last week. Average responses for each solution option.                             | Average number of hours per parent per week |
|                                        |                                                     |                                                                                                                                                                                |                                             |
| Impact on student academic performance | Impact on standardized test scores                  | Calculate the change in average standardized test scores before and after implementing each solution option.                                                                   | Standardized test scores                    |
|                                        | Impact on student grades                            | For each solution option, calculate the change in students' grades before and after implementing each solution option.                                                         | GPA                                         |
|                                        | Impact on college admission                         | Calculate the change in number or % of high school students per year admitted to college before and after implementing/piloting each solution option.                          | Percentage points (or number of students)   |

| Overarching evaluation criterion              | Granular evaluation criterion            | How will you measure this?                                                                                                                                                      | Data to enter                                     |
|-----------------------------------------------|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| Impact on student academic performance        | Impact on course completion              | Calculate the change in number of courses completed per student by end of Grade 12 before and after implementing/piloting each solution option.                                 | Number of courses per student                     |
|                                               | Impact on graduation                     | Calculate the change in number or % of high school students per year graduating within 4 years before and after implementing/piloting each solution option.                     | Percentage points (or number of students)         |
|                                               | Impact on progression to higher grade    | Calculate the change in number or % of students per year progressing to next grade before and after implementing/piloting each solution option.                                 | Percentage points/ percent/<br>number of students |
|                                               | Impact on progression towards graduation | Calculate the change in number or % of students per year on target to graduate on time before and after implementing/piloting each solution option.                             | Percentage points/ percent/<br>number of students |
|                                               | Impact on closing the achievement gap    | Calculate the change in average achievement scores of one subgroup of students relative to another subgroup before and after implementing/piloting each solution option.        | Percentage points or raw test scores              |
|                                               |                                          |                                                                                                                                                                                 |                                                   |
| Impact on student socio-emotional development | Impact on student sense of belongingness | Conduct a survey of student self-reported sense of belonging before and after implementing/piloting each solution option. Score responses and average for each solution option. | SOBI scale or other validated scale               |
|                                               | Impact on incidence of misbehavior       | Calculate the change in number of incidents of misbehavior before and after implementing/piloting each solution option.                                                         | Number of behavior incidents                      |

| Overarching evaluation criterion              | Granular evaluation criterion          | How will you measure this?                                                                                                                                                                                        | Data to enter                                                |
|-----------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| Impact on student socio-emotional development | Impact on school climate               | Survey students and staff on school climate issues before and after implementing/piloting each solution option and score responses.  Sum the responses from each respondent and average for each solution option. | School climate index                                         |
|                                               | Impact on suspensions                  | Calculate the change in number of suspensions or the total days of suspensions before and after implementing/piloting each solution option.                                                                       | Number of suspensions or days of suspensions                 |
| Impact on student/staff engagement            | Impact on attendance                   | Calculate the change in number of student absentees or the total days of absence before and after implementing/piloting each solution option.                                                                     | Number of truants or Number of days absent                   |
|                                               | Impact on staff absenteeism            | Calculate the change in number of staff absentees or the total days of absence before and after implementing/piloting each solution option.                                                                       | Number of staff or days of absence                           |
|                                               | Impact on staff/teacher/student effort | Conduct a survey of self-reported level of effort (rating of 0-10) before and after implementing/piloting each solution option. Average contributed scores.                                                       | Average score for this solution option on a scale of 0 to 10 |
|                                               | Impact on student-teacher interaction  | Calculate the change in the frequency of student-teacher learning interactions before and after implementing/piloting each solution option.                                                                       | Number of student-teacher interactions                       |
| Improves teacher performance                  | Improves teacher time-on-task          | Calculate the change in time-on-task for teachers on specified activities each week before and after implementing each solution option.                                                                           | Minutes/ Hours                                               |

| Overarching evaluation criterion         | Granular evaluation criterion                   | How will you measure this?                                                                                                                                                                                                                                                                 | Data to enter       |
|------------------------------------------|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| Improves teacher performance             | Improves student time-on-task                   | Calculate the change in time-on-task for students on specified activities each week before and after implementing each solution option.                                                                                                                                                    | Minutes/ Hours      |
|                                          | Improves teacher value-added                    | Calculate the changes in student performance relative to expectations.                                                                                                                                                                                                                     | Student test scores |
|                                          | Improves teacher pedagogical skills             | Use existing instrument (e.g., CLASS) or devise a rubric for desired pedagogical skills and conduct observations in classrooms where each solution option is being implemented/piloted. Need before and after observations. For each solution option, average the change in rubric scores. | Score on rubric     |
|                                          | Improves teacher content knowledge              | Administer a test of teacher content knowledge before and after implementing/piloting each solution option. For each option, average the teacher gains.                                                                                                                                    | Percentage points   |
|                                          |                                                 |                                                                                                                                                                                                                                                                                            |                     |
| Meets required standards and regulations | Addresses safety concerns                       | Create a list of safety concerns and score each solution option on how well it mitigates each concern on a scale of 0 to 10. Sum the scores for each option.                                                                                                                               | Total score         |
|                                          | Alignment with state code and other regulations | Create a list of requirements and score each solution option on how well it aligns with code or regulations on a scale of 0 to 10. Sum the scores for each option.                                                                                                                         | Total score         |
|                                          | Compliance with regulations                     | Create a list of regulations and score each solution option on how well it complies with each regulation on a scale of 0 to 10. Sum the scores for each option.                                                                                                                            | Total score         |

| Overarching evaluation criterion                                            | Granular evaluation criterion                        | How will you measure this?                                                                                                                                                                                                                                                 | Data to enter                                                                 |
|-----------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| Meets required standards and regulations                                    | Meets privacy standards                              | Create a list of privacy standards and score each solution option on how well it complies with each standard on a scale of 0 to 10. Sum the scores for each option.                                                                                                        | Total score                                                                   |
|                                                                             | Content maintains level of rigor/quality of learning | Ask curriculum coordinators/teachers to review content of each solution option and score the level of rigor/quality on a scale of 0-10. Average contributed scores.                                                                                                        | Average score on a scale of 0 to 10.                                          |
|                                                                             | Meets state/district/school standards                | Create a list of state/district/school standards and score each solution option on how well it complies with each standard on a scale of 0 to 10. Sum the scores for each option.                                                                                          | Total score                                                                   |
|                                                                             |                                                      |                                                                                                                                                                                                                                                                            |                                                                               |
| Quality of implementation (for programs/strategies/tool s already in place) | Consistency of implementation across sites           | For each solution option being evaluated, devise an implementation rubric and conduct observations at each site. Calculate the range or standard deviation of scores across sites for each option. (Smaller ranges or standard deviations are preferable for consistency). | Range or standard deviation of scores on rubric                               |
|                                                                             | Fidelity of implementation                           | For each solution option being evaluated, devise an implementation rubric and conduct observations at each site. Calculate the average score across sites for each option. (Higher scores are preferable for fidelity).                                                    | Rubric score                                                                  |
|                                                                             | Level of monitoring conducted                        | Survey schools implementing each option to ask whether monitoring is provided, 0=No, 1=Yes. Or score quality of monitoring on scale of 0 to 10. Sum responses from all schools for each option.                                                                            | Number of schools indicating yes or Average Quality Score on Scale of 0 to 10 |

| Overarching evaluation criterion                                            | Granular evaluation criterion                         | How will you measure this?                                                                                                                                                                                                                                                      | Data to enter                       |
|-----------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| Quality of implementation (for programs/strategies/tool s already in place) | Quality of technical support provided to implementers | Create a checklist of potential technical support needs and score each solution option on quality of each technical support item provided.                                                                                                                                      | Score on checklist or rubric        |
|                                                                             | Quality of training delivered                         | Devise a rubric for training quality and score<br>each solution option based on observations<br>of training sessions or review of training<br>materials and design.                                                                                                             | Score on rubric                     |
|                                                                             | Change in teacher pedagogy                            | Use a walk thru observation sheet/checklist before and after implementing/piloting solution options to check for desired changes in practice. Score 0=No, 1=Yes for each item or rate on a scale of 0-5. Average the change in scores across teachers for each solution option. | Average change in total score       |
|                                                                             |                                                       |                                                                                                                                                                                                                                                                                 |                                     |
| Support from stakeholders                                                   | Board preference/buy-in/support                       | Ask Board members to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents.                                                                                                                               | Average score on a scale of 0 to 10 |
|                                                                             | Community preference/buy-in/support                   | Ask a sample of community members to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents.                                                                                                               | Average score on a scale of 0 to 10 |
|                                                                             | Parent preference/buy-in/support                      | Ask parents or representatives to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents.                                                                                                                  | Average score on a scale of 0 to 10 |

| Overarching evaluation criterion | Granular evaluation criterion     | How will you measure this?                                                                                                                                           | Data to enter                       |
|----------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| Support from stakeholders        | Student preference/buy-in/support | Ask students or representatives to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents.      | Average score on a scale of 0 to 10 |
|                                  | Teacher preference/buy-in/support | Ask teachers or representatives to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents.      | Average score on a scale of 0 to 10 |
|                                  | Union preference/buy-in/support   | Ask union members or representatives to rate their preference or support for each solution option on a Scale of 0-10. Average the scores across all the respondents. | Average score on a scale of 0 to 10 |