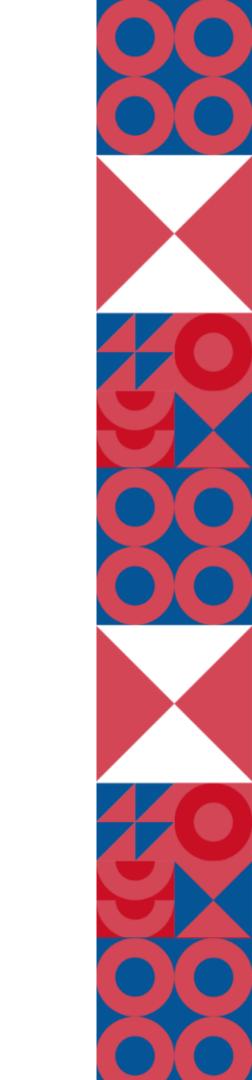
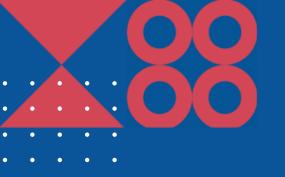


DELIVERING GROWTH THROUGH DATA INSIGHTS

GROUP 8





MEETOURTEAM

WAYNE PARK



ESTEFANY ALVARADO



NICK ACOSTA



JOCELYN CHANG



ANAIS CORRAL













TABLE OF CONTENT

- 1 Business Problem
- 2 Our Approach
- Recommendations & Next Steps
- 4 Q&A

BUSINESS PROBLEM

Optimizing logistics by **identifying high-potential customers** currently on white truck (ARTM) delivery red truck (direct delivery)

to support future growth while maintaining cost efficiency.

OUR APPROACH

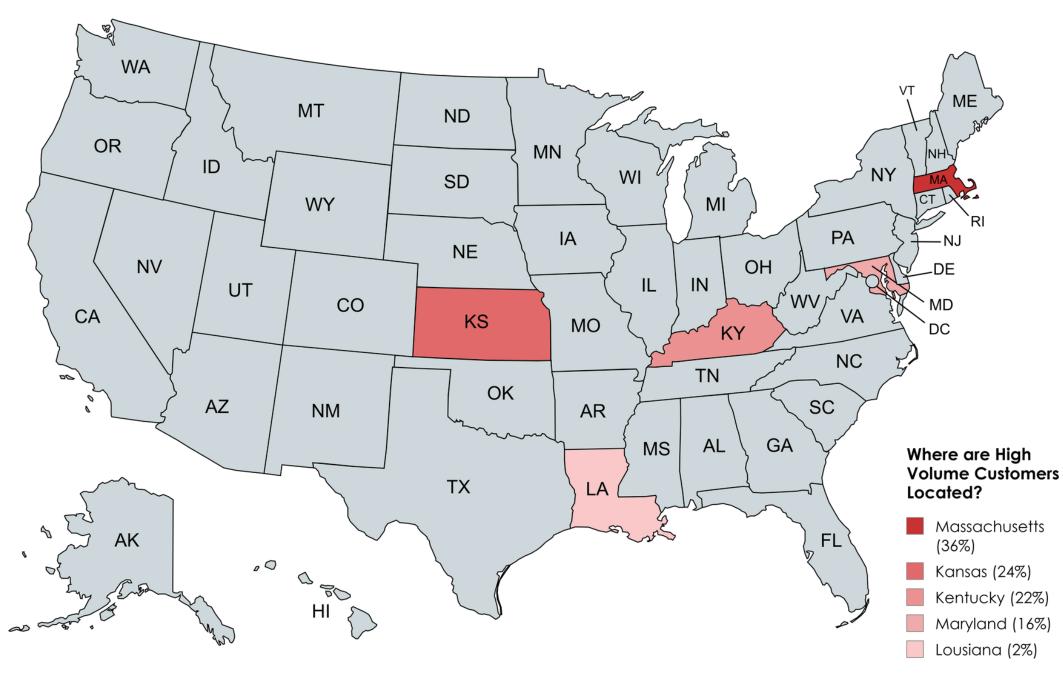
• We used modeling approaches to predict high-growth customer accuracy.

• Evaluated high volume costumers by state and delivery costs to discover relationships between the two.

• Performed customer segmentation through XGBoost with Classification Trees as a cross-validation to determine the characteristics of high-growth customers.

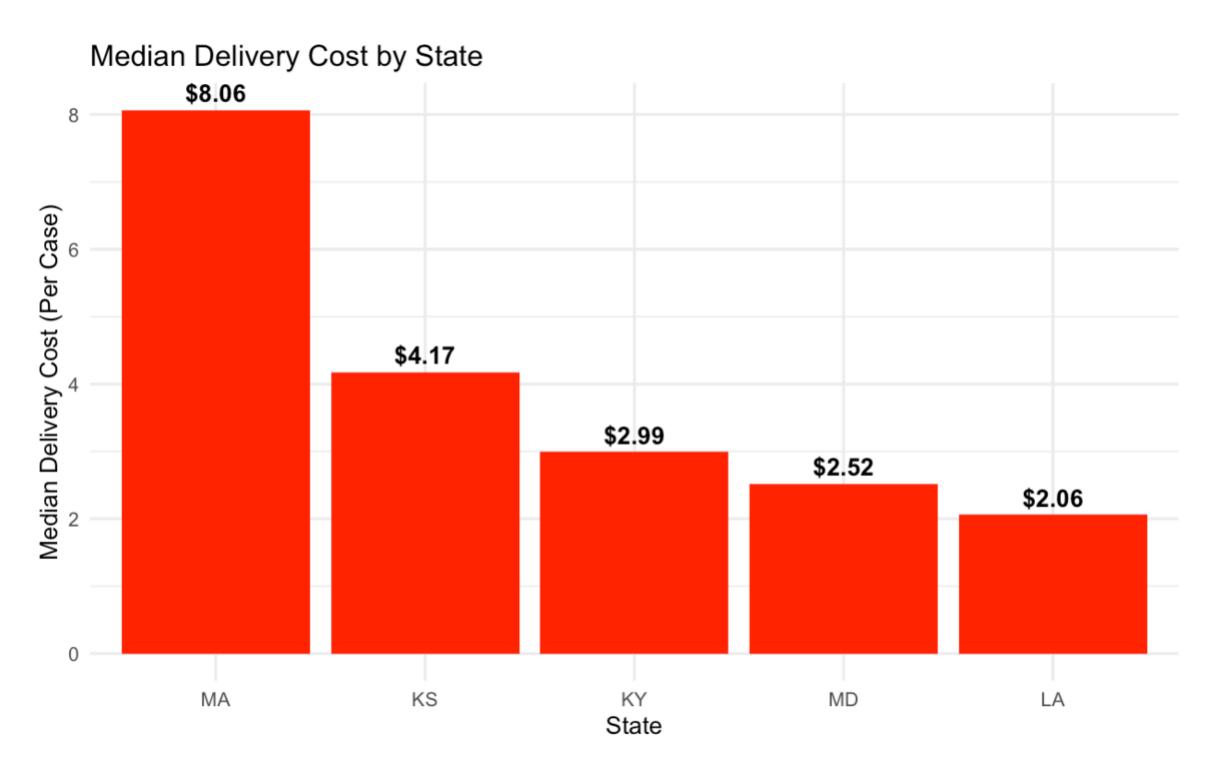
HIGH VOLUME CUSTOMERS BY STATE

*Cases & Gallons



STATE BY DELIVERY COST

*Cases & Gallons



WHY STATE-LEVEL DELIVERY COST ANALYSIS MATTERS?

- Geographic Disparities in Distribution Costs
- Direct Impact on Profit Margins
- Data-Driven Resource Optimization

SEGMENTATION

XGBOOST MODEL → PREDICT CUSTOMER GROWTH RATES

• HISTORICAL INCREASES IN <u>DELIVERED CASES</u>

AFTER SEGMENTATION → **BETTER PERFORMANCE**



SEGMENTATION

LOW GROWTH

MEDIUM GROWTH

HIGH GROWTH

HIGH GROWTH CUSTOMERS

TOP CHANNEL: DINING

TOP TRADE CHANNEL: FAST CASUAL DINING

TOP FREQUENT ORDER TYPE: SALES REP

TOP STATE: MASSACHUSETTS

AVG. DELIVERY COST: \$2.88

Transition High-Growth Customers to Red Truck Delivery

- Target "High Growth" customers identified by XGBoost.
- Prioritize ZIPs 67647 (KS), 42033 (KY) & 2298 (MA).
- Focus on fast-casual & comprehensive dining segments (hotels, fast food chains, etc).
- Strong fit: Customers using Sales Rep channel with rising volume.

2

Optimize Number of Orders to Reduce Delivery Costs

- Current avg. cost: \$2.88 per delivery.
- Avg. Orders per Customer per Year: 232.08
- Frequent but small orders → Bundle orders

IMPLEMENTATION STRATEGY

Offer bulk order discounts to improve delivery efficiency.

Ex) Reduce to 100 Orders/Year

• 📉 % Reduction: ~**56.6%** (Saving)

- Strengthen Sales Rep Channel Engagement
 - Sales Reps are the primary order channel for growing customers
 - Empower reps with tools for account growth & personalized offers
 - Drive loyalty and conversion to direct delivery

IMPLEMENTATION STRATEGY

Performance-based incentives, offering rewards (bonuses and discounts) for meeting sales and customer engagement targets.

- Estimated Strategy Impact:
 - Nearly 20,000 customers currently order through Sales Reps
 - \circ 5% of customers \rightarrow 996
 - Average order value: \$250
 - Average orders per year: 527.5
 - Profit margin: 30%

If incentivized Sales Reps convert just 5% of their customers, they can generate:

- +\$130 M in new revenue
- > \$39 M in profit annually

THANK YOU!



Q&A

