

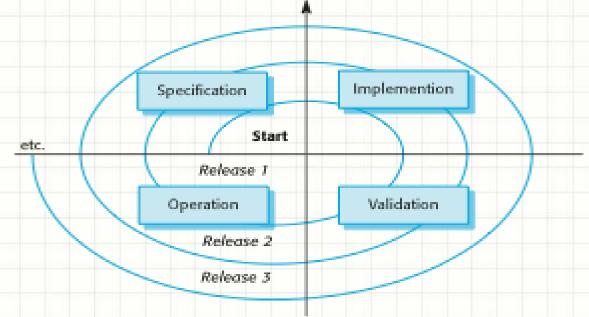
Week 9 Software Evolution and Resilience

Lesson Overview

- Evolution and Resilience
- Reading
 - Ch. 9 Software Evolution
 - Ch. 14 Resilience Engineering
- Objectives
 - Look at challenges associated with evolving software systems and approaches for dealing with them
 - Discuss system reengineering as a means for gaining insight into the design of legacy systems
 - Consider the concepts of resiliency and resilient engineering
 - Discuss cybersecurity in this context

Software Evolution

- Manage the inevitable change
 - Support and facilitate business growth
 - Take advantage of technology innovation
- Evolve-release-evolve-release-...



Evolution Dynamics

- Grow or progressively lose value (e.g., user satisfaction, perceived quality, etc.)
- Evolution tends to increase complexity
- Bigger systems tend to resist evolution
- Organizational bureaucracy dampens evolution
- The bigger the evolution the greater the number of associated problems

Managed Change

- Formal change requests/proposals
 - Purpose and priority
 - Cost and effort
 - Risk assessment
- Change review and authorization
 - Change control board
- Change implementation
 - Software engineering
 - Planning and management
- Change release
 - Communication
 - Rollback planning

Program Evolution Dynamics

- Change is inevitable
 - As long as the system is used there will be demand to correct imperfections, improve shortcomings and add functionality
- Change increases complexity
 - Adding to an existing structure tends to degrade stability
 - New functionality may bring new defects
- Change tends to be regulated by factors such as system and organization size
 - Big systems are more difficult to change
 - Bureaucracies impede change

Maintenance

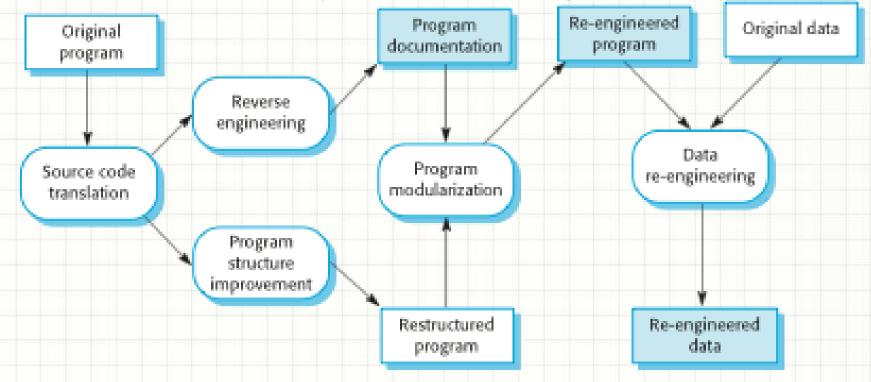
- Development effort and discipline should reduce maintenance effort and cost
 - Better analysis will result in a better alignment with user needs
 - Better design and implementation will reduce defects (including user confusion, etc.)
 - More thorough QA will minimize defects in production
- The evolutionary approach can be result in higher maintenance costs
 - Adding functionality to an existing system is more difficult
 - This issue should be countered by planning evolutions well in advance where possible
- Change should be managed with discipline
 - Defect removal
 - Enhancements

Drivers of Maintenance Activity

- Interfaces
 - Number and complexity matter
 - User and system interfaces
- Information
 - Number of data sources
 - Data structure complexity
- Volatile requirements
 - Policies and procedures
 - Business rules
 - Technology
- Processes utilizing the system
 - The more users, the more demand for change

Reengineering to Gain Understanding

- Benefits
 - Creates a newer, more maintainable version
 - Faster and cheaper than building brand new



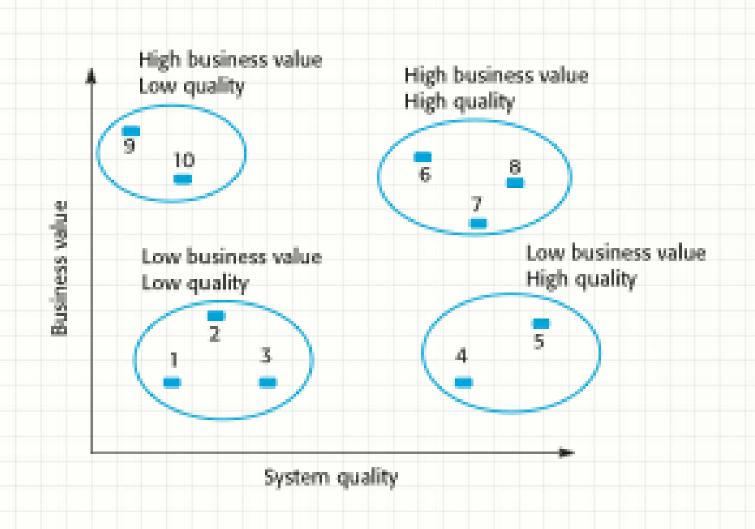
Refactoring

- Preventive maintenance thru occasional touching up to stave off degradation
 - Improve structure and performance
 - Reduce complexity
 - Improve understandability, etc.
- Improve what's already there, don't add new functionality
- Targets for refactoring improvement
 - Removal of duplicate code
 - Decomposing long methods
 - Simplify or replace "switch" statements
 - Encapsulate recurring "clumps" of data
 - Remove speculative generality

Legacy Systems

- Systems supporting critical business systems may hang around for a while
 - Change is risky
 - Need downtime to switch over
 - Domain knowledge seeps away over time
- Possible next steps
 - Scrap it
 - Leave it as is and maintain
 - Reengineer it to improve maintainability
 - Replace all or at least some of it
- Assess business value vs. system quality

Legacy System Evaluation



Sociotechnical Systems

- Systems consist of both software and hardware, and operate within an environment which includes users, partners and other systems
- The sociotechnical systems stack
 - Social
 - Organizational
 - Business process
 - Application
 - Communications and data management
 - Operating system
 - Equipment

Resilience

- The ability to withstand stress to the point of complete recovery
- The resiliency of a system therefore refers to its ability to continue to provide services as specified, even under the stress of disruptive events (e.g., equipment failures, user errors, cyberattacks, etc.)
 - Failure happens best be able to handle it
 - There is an implied priority given to critical services
- We would benefit from an extension which includes resilience in the face of change

Exception Handling

- Resilient engineering is focused on the detection of, response to, and recovery from exceptional conditions
- Resilient activities
 - Recognition an adequate degree of awareness
 - Resistance early detection may allow for "fighting off" the condition
 - Recovery timely restoration of (especially critical) systems to minimize disruption
 - Reinstatement return to normal operation

Cybersecurity

- Our current massively interconnected environment offers many paths for opportunistic would-be invaders
- Adequately securing system functions and sensitive data has been always been a (nonfunctional) requirement
- Increasingly this has extended to cybersecurity maintaining adequate security in a networked environment

Security Controls

- Authentication
 - Forcing users to prove that they are authorized to access assets
- Encryption
 - Altering the form of sensitive data to the point that unauthorized users would not be able to understand or make use of it
- Firewalls
 - Protective checkpoints for restricting traffic flow to only trusted sources