## Simplify ProMetrics Appointments

|                                                   |                |                          |                                                     |                | sted for Therapist F | TEs) (Business Case | based on Platinu     |
|---------------------------------------------------|----------------|--------------------------|-----------------------------------------------------|----------------|----------------------|---------------------|----------------------|
| <u>Measures</u>                                   | Last 12 Months | Last 3 Months Annualized | Development<br>Zone                                 | Growth<br>Zone | Opportunity<br>Zone  | The Best            | Business<br>Case     |
|                                                   |                | Nashville                |                                                     | Zone           | Zone                 |                     | Case                 |
| Revenue                                           |                |                          |                                                     |                |                      |                     |                      |
| Revenue                                           | \$5,616,765    |                          | \$3,961,792                                         | \$4,903,930    | \$5,308,621          | \$5,782,869         | \$166,104            |
| Revenue per Therapist FTE                         | \$230,810      |                          | \$162,802                                           | \$201,518      | \$218,148            | \$237,636           | ψ100,10 <del>4</del> |
| Revenue vs Budget                                 | Ψ230,010       |                          | Ψ102,002                                            |                | Metrics to be defin  |                     |                      |
|                                                   | ŀ              |                          |                                                     | ,              | wethes to be dem     | ieu                 |                      |
| Other Key Clinic Metrics                          |                |                          |                                                     |                |                      |                     |                      |
| Appointments                                      | 38,117         | 39,916                   | 31,952                                              | 35,432         | 37,525               | 39,033              | \$135,028            |
| Square Feet per FTE                               | 550            |                          | 1,650                                               | 1,260          | 880                  | 600                 |                      |
| Payments per Appointment                          | \$147          |                          | \$125                                               | \$138          | \$145                | \$153               |                      |
| Zalue Levers                                      |                |                          |                                                     |                |                      |                     |                      |
| "Reach" - New Patients                            | 6,800          | 7,000                    | 2,032                                               | 3,318          | 4,427                | 5,947               |                      |
| "Retain" - Appointments per New Patient           | 5.6            | 5.7                      | 6.4                                                 | 7.9            | 9.5                  | 10.5                | \$4,904,447          |
| "Restore" - Average vs Expected LEFS Change (Adj) | 4%             |                          | -19%                                                | -8%            | -1%                  | 6%                  | \$336,644            |
| Value Lever Score                                 | 50             |                          | 16                                                  | 27             | 38                   | 54                  |                      |
|                                                   | 1              | Reach                    | <u> </u>                                            |                |                      | •                   |                      |
| Referrals                                         |                |                          |                                                     |                |                      |                     |                      |
| Referrals                                         | 15,223         |                          | 2,582                                               | 5,546          | 7,788                | 10,508              |                      |
| Referring Providers                               | 198            |                          | 184                                                 | 244            | 349                  | 676                 |                      |
| Referrals per Referring Provider                  | 77             |                          | 3                                                   | 9              | 22                   | 37                  |                      |
|                                                   |                |                          |                                                     |                |                      | 0.007               |                      |
| Non- Referrals                                    | 2,216          |                          | 1,905                                               | 2,358          | 2,989                | 3,987               |                      |
| Non- Referring Providers                          | 694            |                          | 660                                                 | 872            | 1,110                | 1,896               |                      |
| Referrals per Non- Referring Provider             | 3.2            |                          | 1.6                                                 | 2.1            | 2.5                  | 2.8                 |                      |
| Direct Access New Patient Appointments Made       | 400            |                          | 255                                                 | 313            | 437                  | 825                 |                      |
| Referral Capture                                  |                |                          |                                                     |                |                      |                     |                      |
| Referral Conversion (Estimated)                   | 46%            |                          | 43%                                                 | 49%            | 62%                  | 74%                 | \$7,511,940          |
| Schedule Process Metrics                          |                |                          |                                                     | 1              | Metrics to be defir  | ned                 |                      |
| Satisfaction Q5: Communications                   | 48%            | 49%                      | 48%                                                 | 49%            | 53%                  | 59%                 |                      |
|                                                   |                | Retain                   | 1                                                   |                |                      |                     |                      |
| herapist Capacity                                 |                |                          |                                                     |                |                      |                     |                      |
| Therapist Headcount                               | 29             | 27                       | 2                                                   | 4              | 9                    | 18                  |                      |
| Therapist FTE                                     | 24.3           | 24.4                     | 0.9                                                 | 1.5            | 5.2                  | 12.7                |                      |
| Evals per Therapist (versus Growth Planning)      | 23             |                          | 23                                                  | 20             | 16                   | 15                  |                      |
| FTEs Relative to Growth Plan                      |                |                          | You would need to add 14.5 FTEs to meet that target |                |                      |                     |                      |
| Physical Capacity for Growth                      |                |                          | You have no more space                              |                |                      |                     |                      |
| New Patient Cancel Rate                           | 20%            | 18%                      | 21%                                                 | 19%            | 17%                  | 15%                 | \$350,346            |
| % New Patients Scheduled <1 Week                  | 33%            | 35%                      | 36%                                                 | 42%            | 50%                  | 56%                 | \$350,346            |
| Satisfaction Q1: Schedule                         | 45%            | 50%                      | 45%                                                 | 48%            | 52%                  | 58%                 |                      |
|                                                   | 4576           | 30 /6                    | 45 /6                                               |                | ,                    |                     |                      |
| % PTA Utilization                                 |                |                          |                                                     |                | Metrics to be defir  |                     |                      |
| "3 Day Out" Fill Rate (Estimated)                 | 96%            | 97%                      | 78%                                                 | 83%            | 90%                  | 96%                 | A705                 |
| Final Fill Rate                                   | 78%            | 82%                      | 66%                                                 | 72%            | 76%                  | 79%                 | \$75,599             |
| Satisfaction Q2: Wait Time                        | 45%            | 45%                      | 40%                                                 | 44%            | 49%                  | 55%                 |                      |
|                                                   | _              | Restore                  | 9                                                   |                |                      |                     |                      |
| % of Optimal Appointment Count                    | 51%            |                          | 52%                                                 | 58%            | 64%                  | 82%                 |                      |
| Du mes Measures                                   |                |                          |                                                     |                |                      |                     |                      |
| % of Complete Episodes with Only 1 Measure        | 61%            |                          | 65%                                                 | 59%            | 56%                  | 50%                 |                      |
| Ave vs Expected LEFS Change (>1 Measure Only)     | 16%            |                          | -5%                                                 | 0%             | 9%                   | 21%                 |                      |
| Satisfaction Q3: Time & Care                      | 74%            | 73%                      | 72%                                                 | 75%            | 80%                  | 83%                 |                      |
|                                                   |                |                          |                                                     |                |                      | 1                   | \$200 250            |
| Cancel Rate (Established Patient <3 Days)         | 22%            | 19%                      | 24%                                                 | 22%            | 20%                  | 17%                 | \$266,352            |
| Satisfaction Q4: Treatment                        | 59%            | 59%                      | 57%                                                 | 60%            | 65%                  | 68%                 |                      |