

IT Security & Project Risks

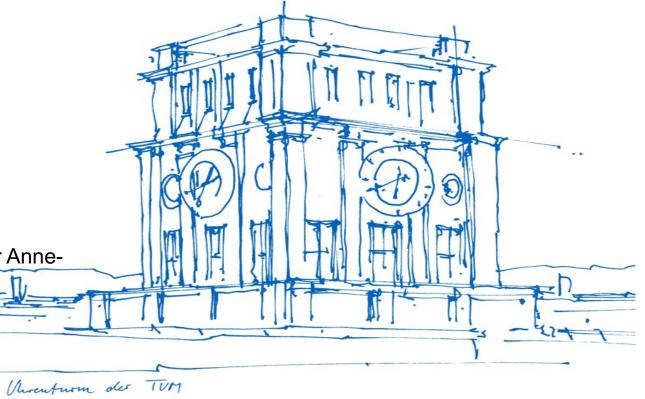
**Threat tree and Approach of Applegate** 

Garching Hochbrück, 21. January 2020

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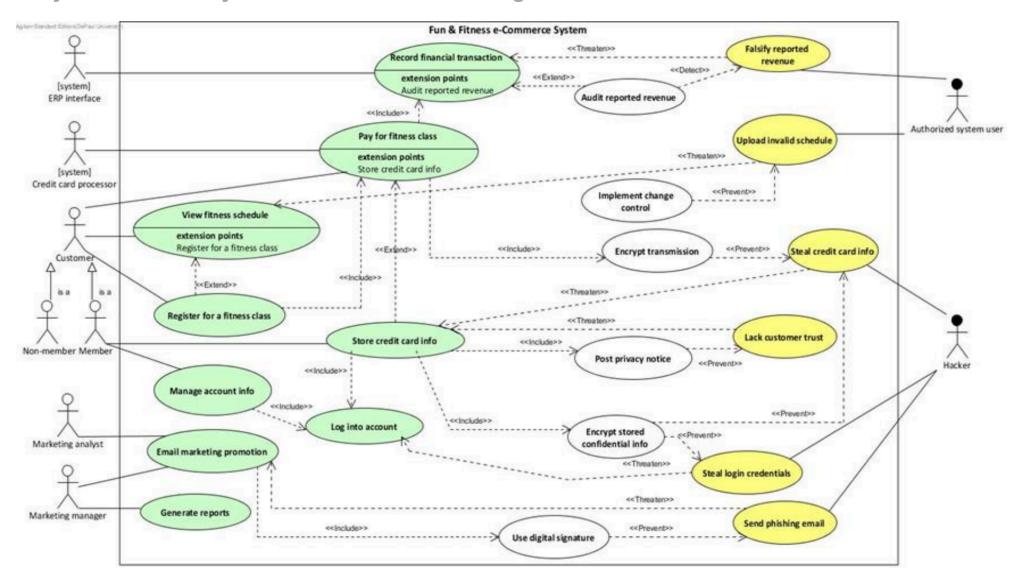
Catherine, Titscher Bettina







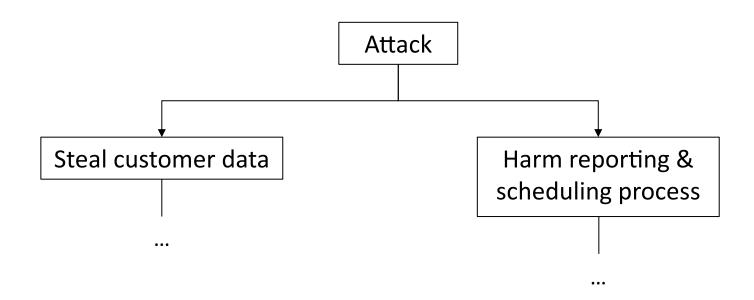
Analysis of IT security risks of Fun & Fitness using a threat tree

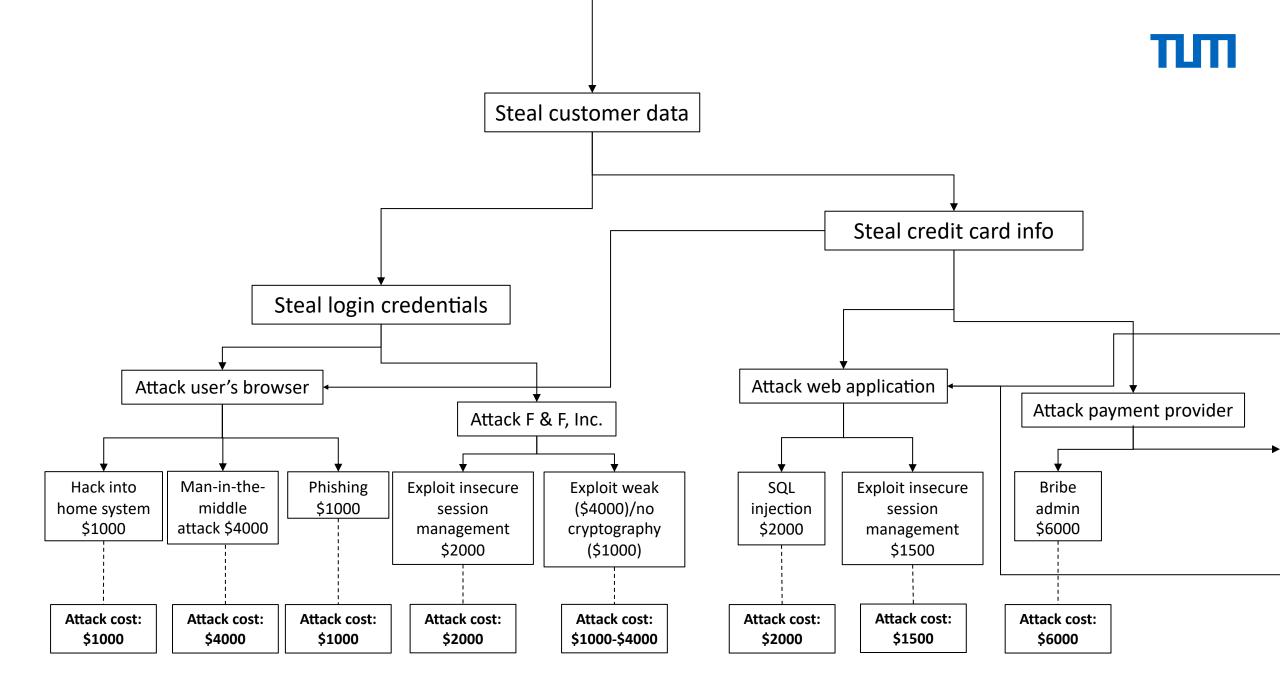


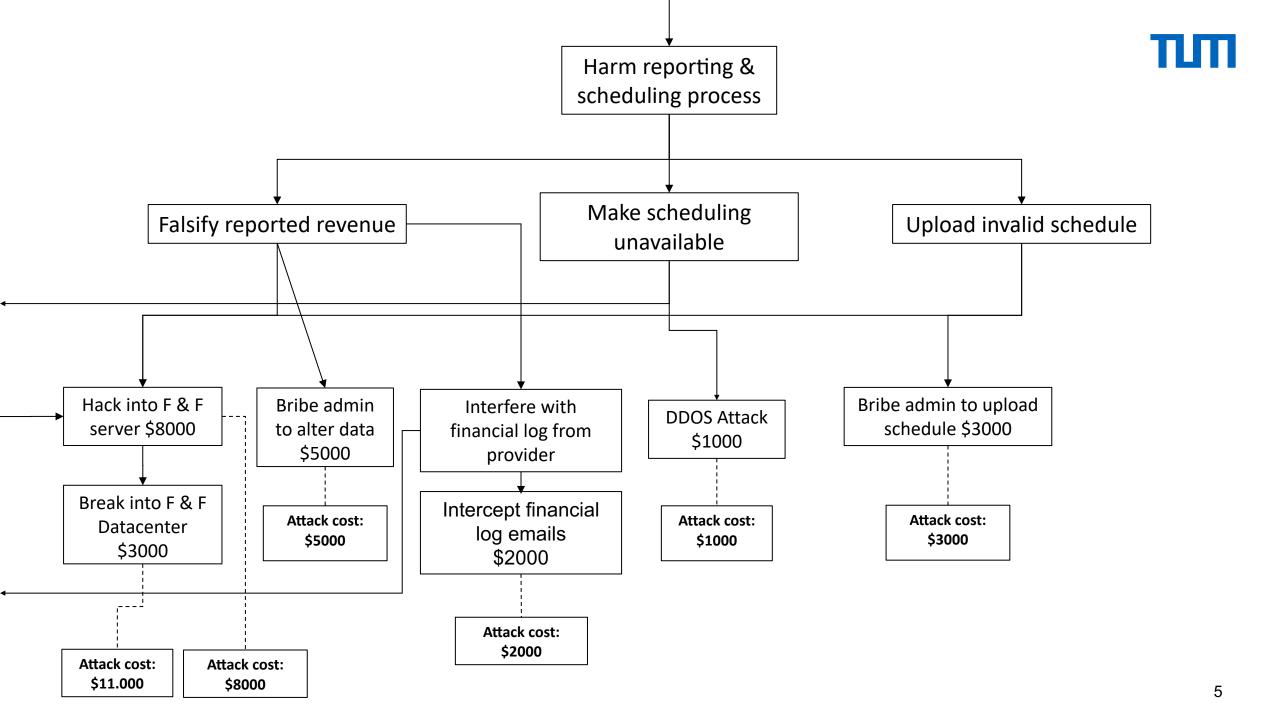




Analysis of IT security risks of Fun & Fitness using a threat tree







#### Pros and cons of a threat tree



Advantages and disadvantages of a threat tree as a method to assess IT security risks



- Can be easily reused, extended and updated
- Can be combined with other diagrams
- Promotes holistic thinking
- Good overview of which threats exist and how to deal with them
- Better understanding of security requirements and the different behaviors of a cyber criminal

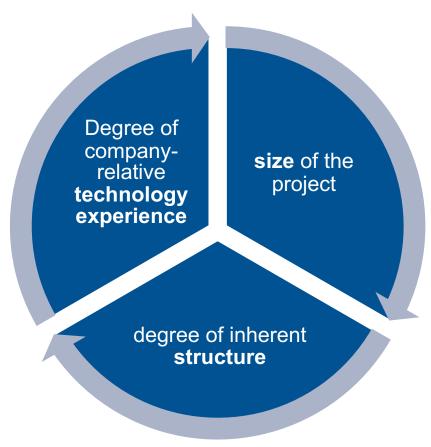


- Can become very large and complex
- Can give a false sense of security since it is easy to overlook an avenue of attack
- Attack tree results are very dependent on the original cost estimates, which are hard to make accurately





Analysis of project risks – Introducing the payment feature by using the approach of Applegate



3 dimensions that influence implementation risk





Analysis of project risks – Introducing the payment feature by using the approach of Applegate

# Degree of companyrelative technology experience

- No unexpected interface problems
- No education costs
- $\cdot \rightarrow \mathsf{LOW}$

## Size of the project

- Minimal
- Low interpersonal communication
- → LOW

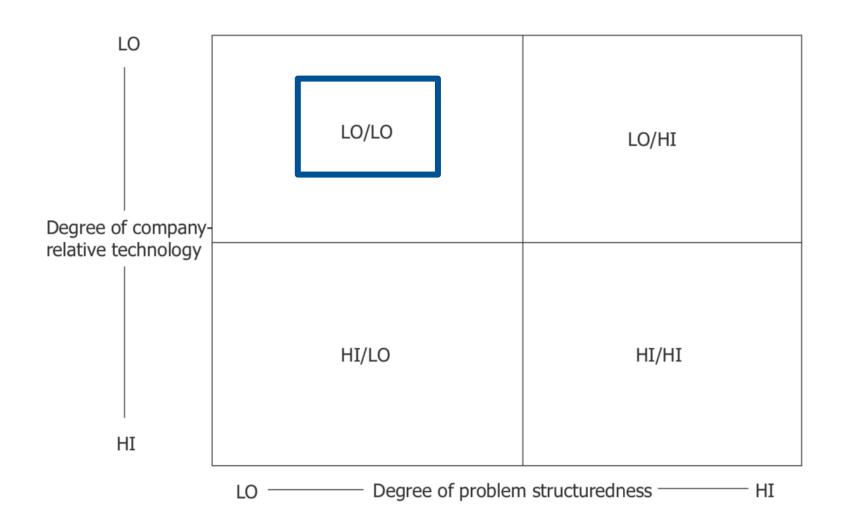
# Degree of inherent structure

- Well-defined project outputs
- A similar system is already built
- $\cdot \rightarrow \mathsf{LOW}$





Analysis of project risks – Introducing the payment feature by using the approach of Applegate



### **Project risks of Fun & Fitness**



Analysis of project risks – Introducing the payment feature by using the approach of Applegate

### **Overall project risk:**

Compliance with PCI DSS (Payment Card Industry's Data Security Standard)



→ Card holder protection



Encryption of stored card holder data



Encryption of card holder data during transmission





Advantages and disadvantages of the approach of Applegate as a method to assess IT project risks



- Helps to set contingency levels
- Easy way to get overview and insights into how to manage the project
- Logically consistent with other operational risk approaches as to risk drivers and their impact
- First step to further explore the risk sources and define a managerial approach to manage the risks



- Doesn't explain the calibration of input uncertainties and output risk levels
- Missing dimensions, e.g. time flexibility, interdependence, culture
- Difficult to assess the risk of requirements volatility in advance
- High abstraction level



