# Exercise 4

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## Case Introduction: Fun & Fitness Inc.



FICTITOUS COMPANY



INSTRUCTOR LED EXERCISE CLASSES (INCL. YOGA, ZUMBA, PILATIS)



FRONTDESK & ONLINE CLASS REGISTRATION ACCESSIBLE FROM SCHEDULE



AUTOMATED SCHEDULING MANAGER



LIMITED CAPACITY FOR CLASSES



REQUIRED PAYMENT AT TIME OF ONLINE REGISTRATION

# Situation

#### <u>Member</u>

- Access & manage account information online
- Storage of payment information
- ▶ 2.5 classes a week on average
- View schedule online
- Register online for classes

#### Non-Member

- No access to manage account information
- No storage of payment information
- Classes taken per week may vary widely
- View schedule online
- Register online for classes

Task 1: Analyze IT security risks of Fun & Fitness, Inc.

# Basic Security Concepts (1/2)

#### Information security:

- Confidentiality
- Integrity
- Availability
- Authenticity
- ▶ Non-repudiation
- Accountability
- Reliability

# Basic Security Concepts (2/2)

#### Security Objective

A goal that you wish to achieve with respect to securing a information system

May be identified by interviewing relevant stakeholders and by consulting organizational policies and industry standards

Security measures established in order to fulfill security objectives

#### Security Threat

A potential cause of a unwanted incident wich may result in harm to a system or organization

May be intentional or unintentional

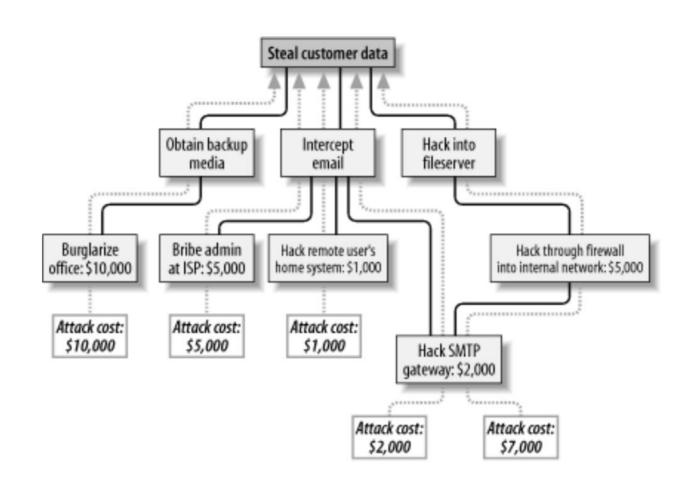
May be external or internal

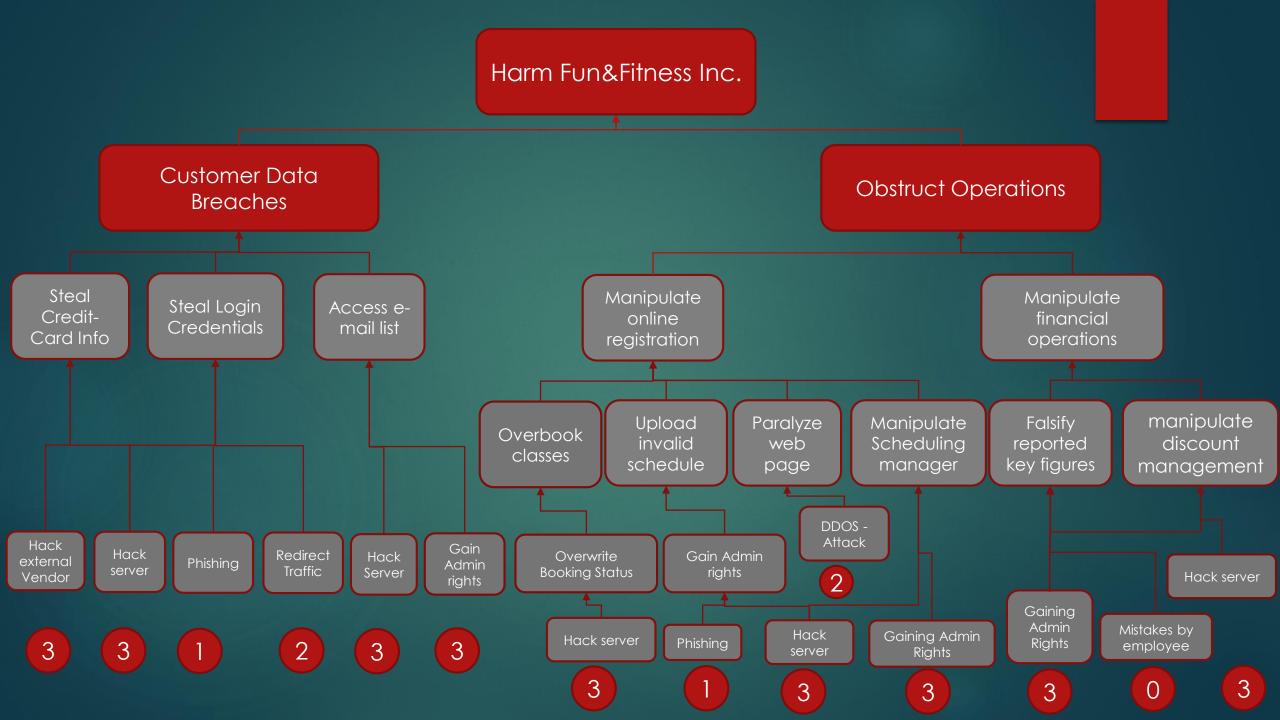
#### Hacker

External agent who intentionally cirmumvents security measures

## Threat Tree (Recap Lecture)

- Summarizes potential threats in a top down view
- Leaves are threatened goals
- ▶ Division sub-trees possible
- Helpful to prioritize security goals based on the lowest attack cost





# Fun & Fitness Security Goals/Objectives

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#### Valuable assets to be secured:

- Credit card information
- ▶ Customer e-mail list
- ► Exercise class schedule
- Financial transaction
- Marketing promotion

#### securtiy measure:

- encript data transmission and storage
- use digital signature + encripted storage
- implement change control
- encript transmission and storage
- encript transmission and storage

## Threat Tree

#### Pro

- Helps to analyse possible threats
- People with different backgrounds can add their imput
- ► Helps to prioritize security efforts
- Can easily be extended
- Promotes holistic thinking

#### Con

- Can get very large and complex
- Difficult to break down an attack into independent steps
- No consideration of secondary factors
- Easy to overlook an avenue of attack

Task 2: Analyse the project risks of Fun & Fitness, Inc. introducing the new payment feature

# The Issue of project risk(Recap Lecture)

#### Applegate, McFarlan, Mcenney (1999)

Three project dimensions:

- Project size (in worker/years)
- 2. Degree of new technology involved
- 3. Level of problem structure in the project

# Size of project



**EXTERNAL VENDOR** 



CUSTOMER (NON-MEMBER)



IT DEPARTMENT FUN&FITNESS, INC.

# Company relative Technology Experience

► Tools -> existing

Hardware -> existing

Suppliers of hardware/software -> existing

Communications standard -> existing with employees, members and external

vendor

Concepts -> How to recognise of the state of the state

How to manage stored

Non-Member data?

# Degree of inherent structure

- How well defined are the projects outputs?
  - Standard conformity (PCI DSS)
  - Clear defined output: Non-members able to store credit-card payment information
- How well does the implementation team understand what has been requested?
  - Requested feature already existing for members
- Have they build a system like this before?
  - Members can already store their payment information
  - Unclear

# Overall project risks



STORAGE OF MORE CONFIDENTIAL DATA



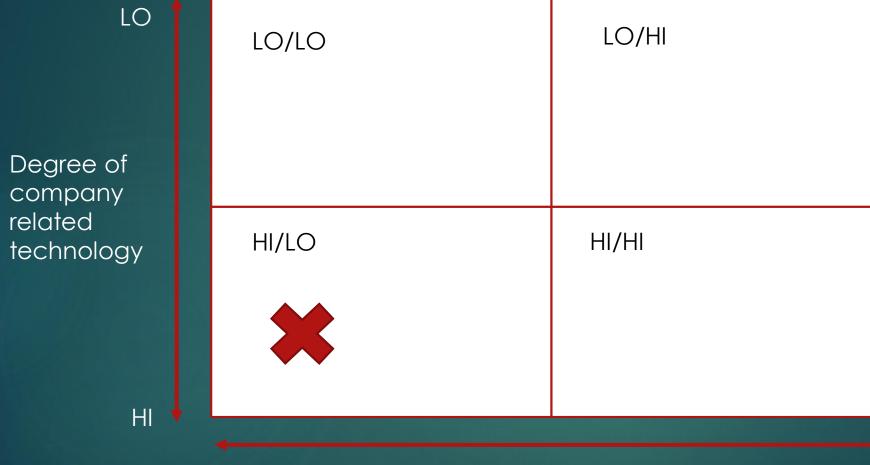
DISTINGUISH BETWEEN MEMBERS AND NON-MEMBERS



DIFFICULTY TO SECURELY REMEMBER NON-MEMBERS



NON-MEMBER PRICING



# Approach Applegate, Mcfarlan, Mckenney (1999)

#### Pro

- Useful to estimate the risk of a project
- Several risk dimensions involved
- Emphasizies the importance of project team size
- Helps to decide whether or not the project is worth to be executed

#### Con

- Reality is always more complex
- No solutions to reduce estimated risks
- Missing project size in diagram