

# PHONE TEAM SALES LEAD SCORING

Expanding prediction with online attribution and phone call data

**Goal:** Rank sales leads for the phone team to prioritize calls

**Hypothesis:** Demographic, online activity, and phone data are predictive of customer signups

**Assumption:** Contacting people most likely to sign up provides the best return on phone team effort

# Current data sets

## Policies

**(42946 x 15)**

account\_number  
product\_state  
policy\_date\_entered  
current\_td\_program\_name  
has\_tnc  
policy\_feature\_group  
product\_enum  
credit\_score  
prior\_insurance  
prior\_bi\_limit  
prior\_insurance\_company  
prior\_insurance\_premium  
prior\_ins\_length\_of\_time  
prior\_liability\_c  
quote\_status

## Converted

**(7791 x 2)**

account\_number  
esign\_datetime

## Vehicles

**(51534 x 10)**

account\_number  
vehicle\_id\_c  
make  
model  
year  
ownership\_type  
loan\_lending\_company  
current\_total\_daily\_base  
current\_total\_per\_mile  
reported\_prior\_yearly\_mileage

## Drivers

**(61049 x 12)**

account\_number  
driver\_id  
primary\_address\_postalcode  
birthdate  
marital\_status  
sex  
driver\_type  
education\_code  
age\_licensed  
occupation\_code  
residence\_status  
total\_points

# Additional data sets

## Attribution

**(386877 x 6)**

account\_number  
mm\_category  
source  
medium  
campaign  
weblog\_ts

## Phone

**(26848 x 3)**

call\_time  
call\_result  
account\_number

## External Zipcode Metadata

**(81831 x 9)**

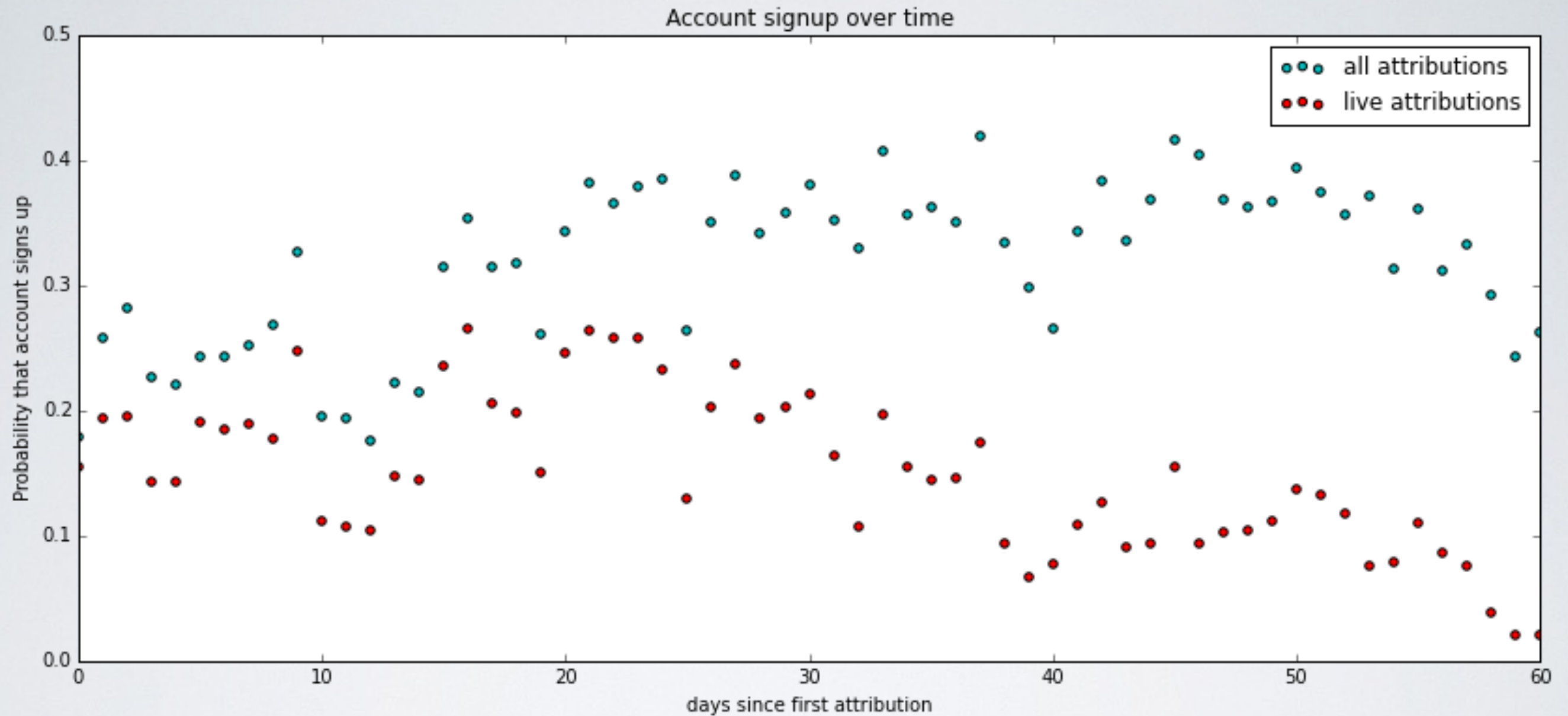
Zipcode  
State  
EstimatedPopulation  
TaxReturnsFiled  
TotalWages  
2010 Population  
Land-Sq-Mi  
Density Per Sq Mile  
Unemp. Rate

# DATA CLEANING

- Data oriented around unique accounts. (e.g. Primary driver, first policy)
- Group small categories as “other”
- Label encoding categorical features with ordinal relationship
- Dummy / one-hot encoding for categorical features
- Converted zip code to related numerical representations (population density, average income)



# LEAKAGE: ONLINE ATTRIBUTION

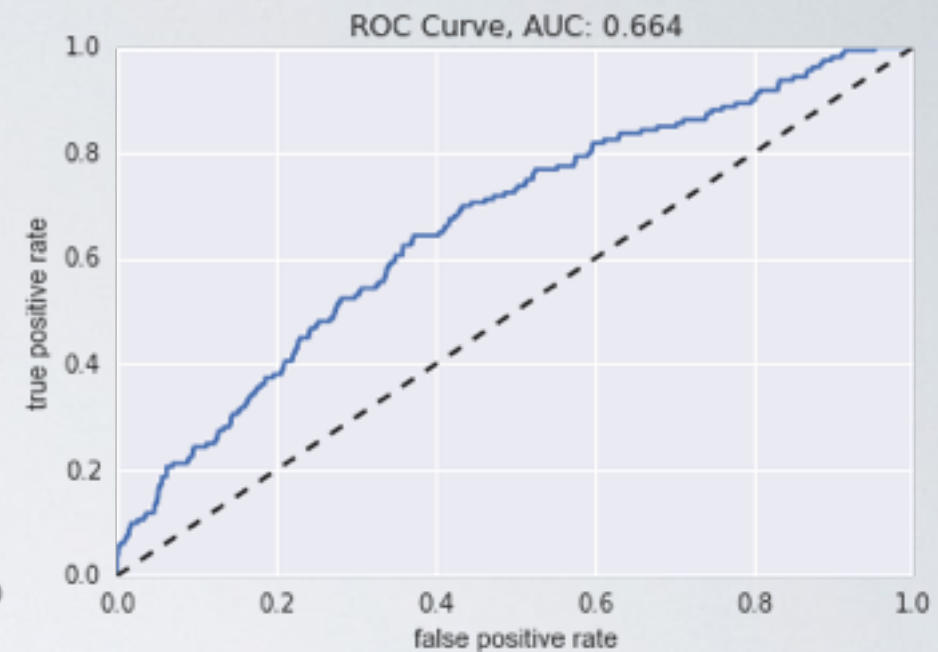
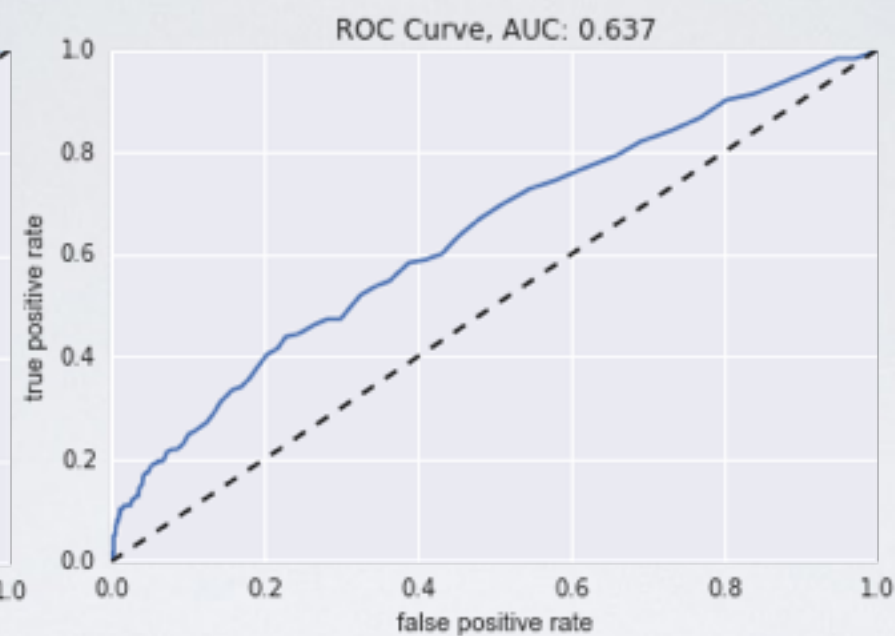
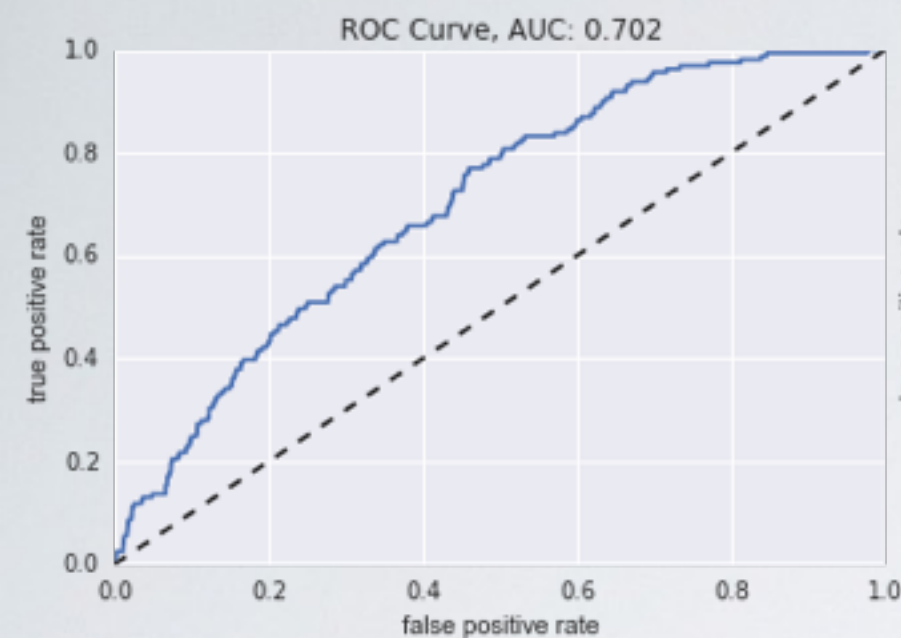


“Live attributions” excludes attributions after signup date

# MODEL VARIATIONS

Model	Features	Transformations
Logistic Regression (L1 Regularization)	All phone data	Encode unique daily attribution
Random Forests	Initial phone	Feature importance > 0.001
Gradient Boosted Trees	Prior to initial phone	
	No phone data	
	No attribution	

# CROSS VALIDATION AND MODEL CHOICE



Top decile ratio\*: 2.167

2.247

2.181

Gradient Boosted Trees:  
n\_estimators = 230  
learning\_rate = 0.07  
max\_depth = 5  
subsample = 1  
max\_features = None

Random Forests:  
n\_estimators = 300

Logistic Regression:  
Penalty = L1

\* top decile signup rate / average signup rate

# BEST RESULT: GB TREES, ALL DATA

top decile signup rate: 0.2103

average signup rate: 0.0732

top decile ratio: 2.8713

F1 Score: 0.069

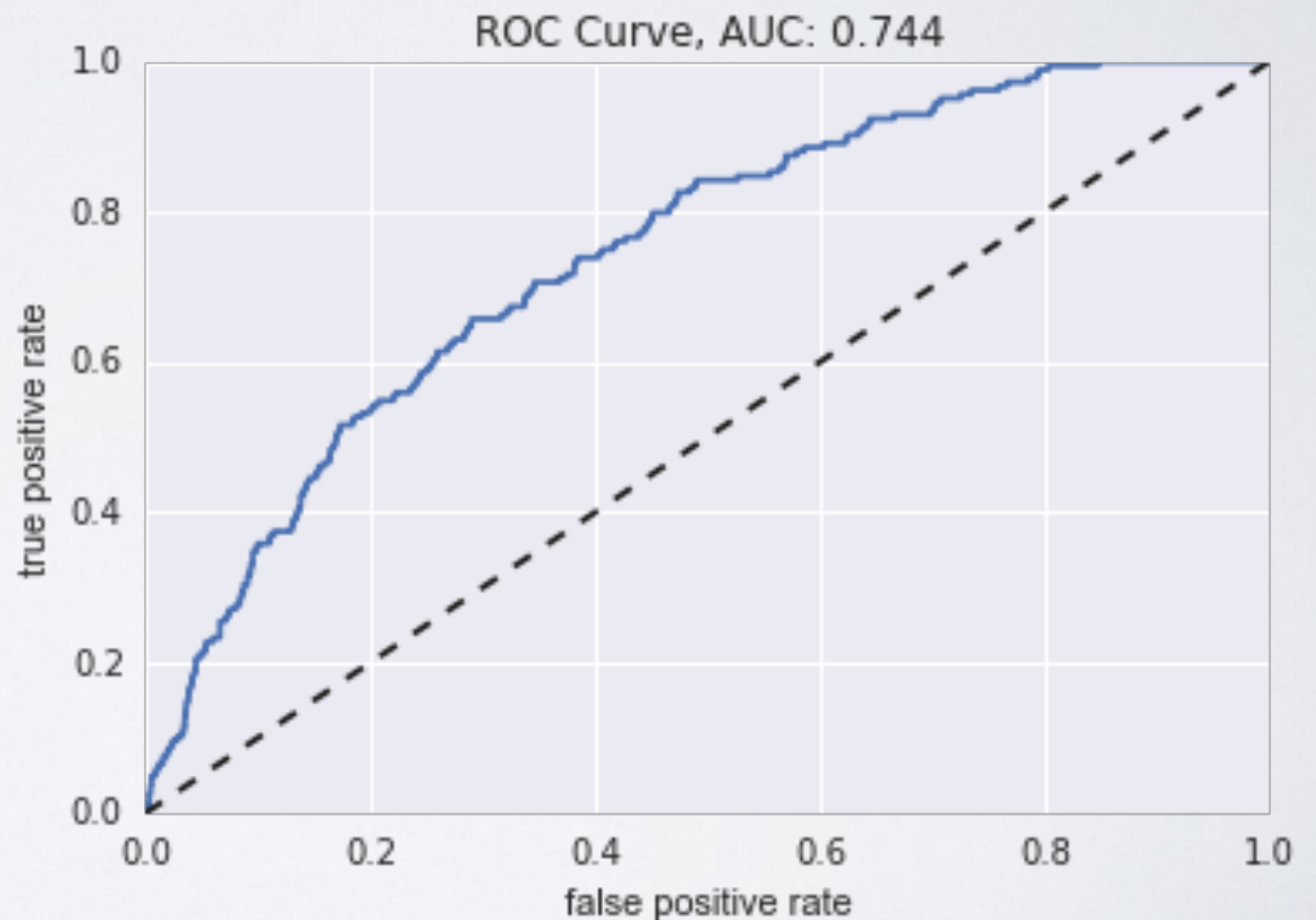
accuracy: 0.9248

precision: 0.3684

recall: 0.038

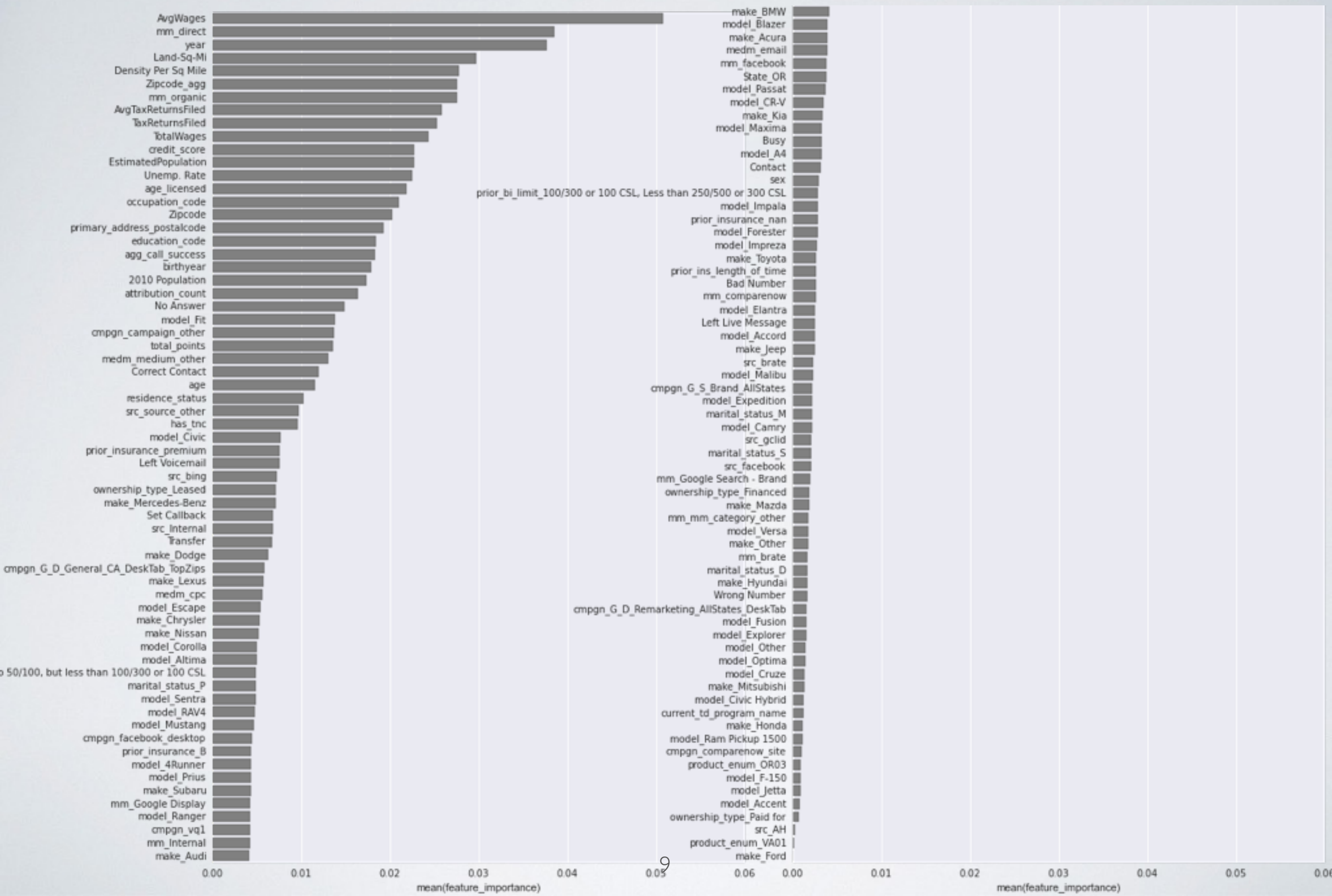
confusion matrix:

	Pred F	Pred T
F	[2316	12]
T	[177	7]





# GB TREE FEATURE IMPORTANCE



# INITIAL PHONE CALL

top decile signup rate: 0.1667

average signup rate: 0.0673

top decile ratio: 2.4773

F1 Score: 0.0529

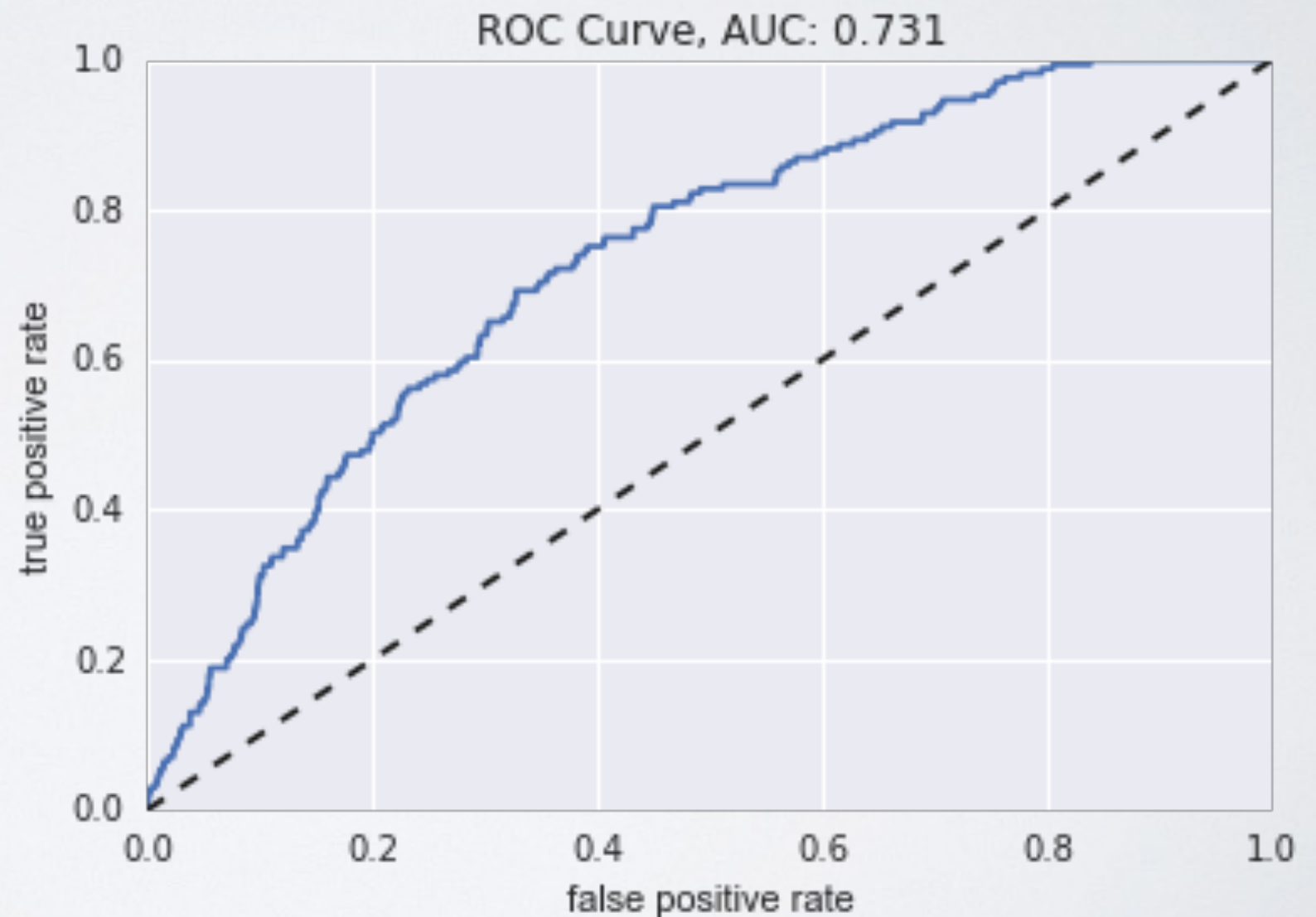
accuracy: 0.9287

precision: 0.2500

recall: 0.0296

confusion matrix:

	Pred F	Pred T
F	[2328	15]
T	[164	5]

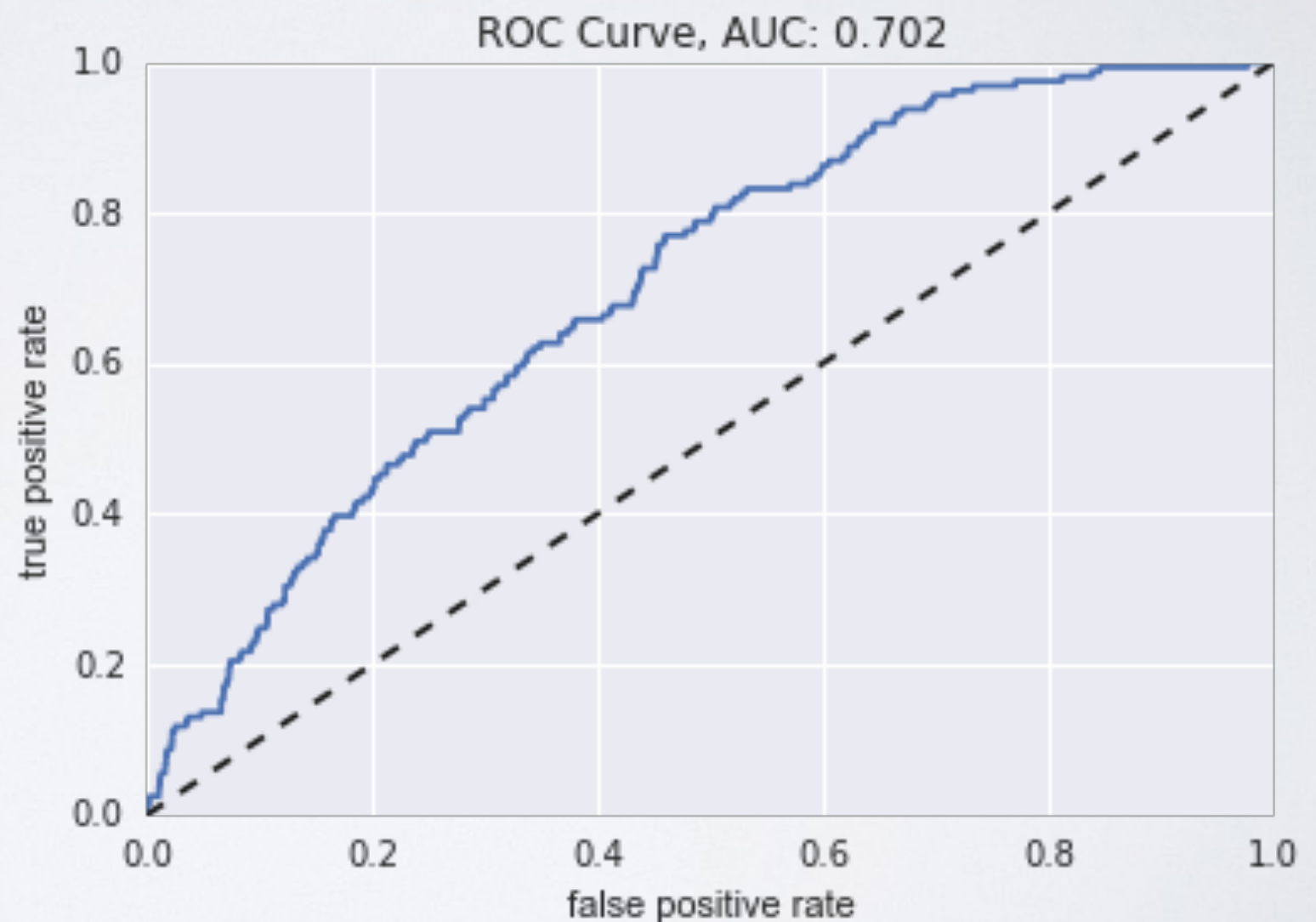


# PRIOR TO INITIAL CALL\*

top decile signup rate: 0.1389  
average signup rate: 0.0641  
top decile ratio: 2.167

F1 Score: 0.0455  
accuracy: 0.9331  
precision: 0.2667  
recall: 0.0248

confusion matrix:  
Pred F Pred T  
F [2340 11]  
T [157 4]



\* Excludes call result (e.g. voicemail, no answer, transfer)

# EXCLUDE ALL PHONE DATA

top decile signup rate: 0.1230

average signup rate: 0.0649

top decile ratio: 1.8958

F1 Score: 0.0435

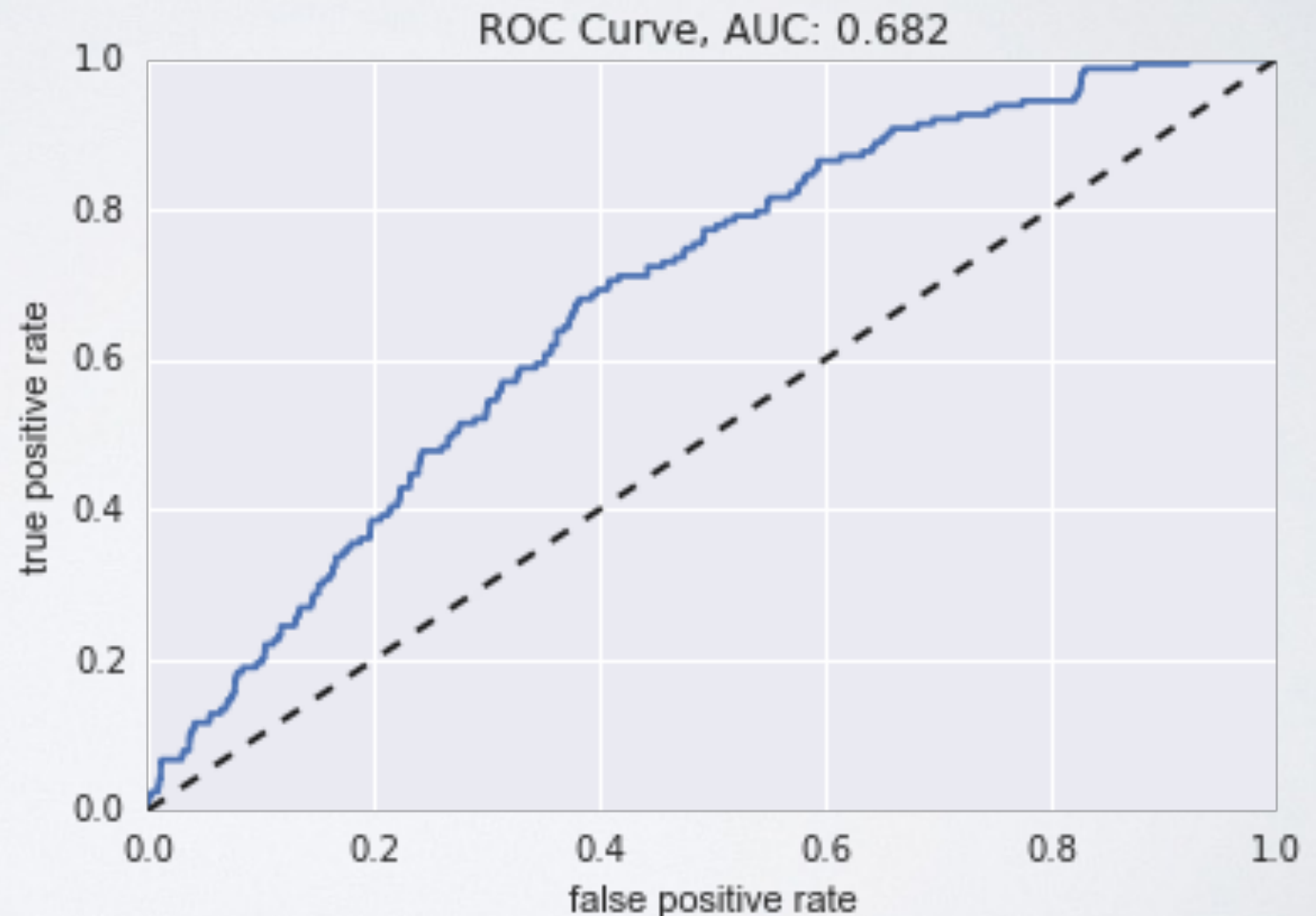
accuracy: 0.9299

precision: 0.1905

recall: 0.0245

confusion matrix:

	Pred F	Pred T
F	[2332	17]
T	[159	4]



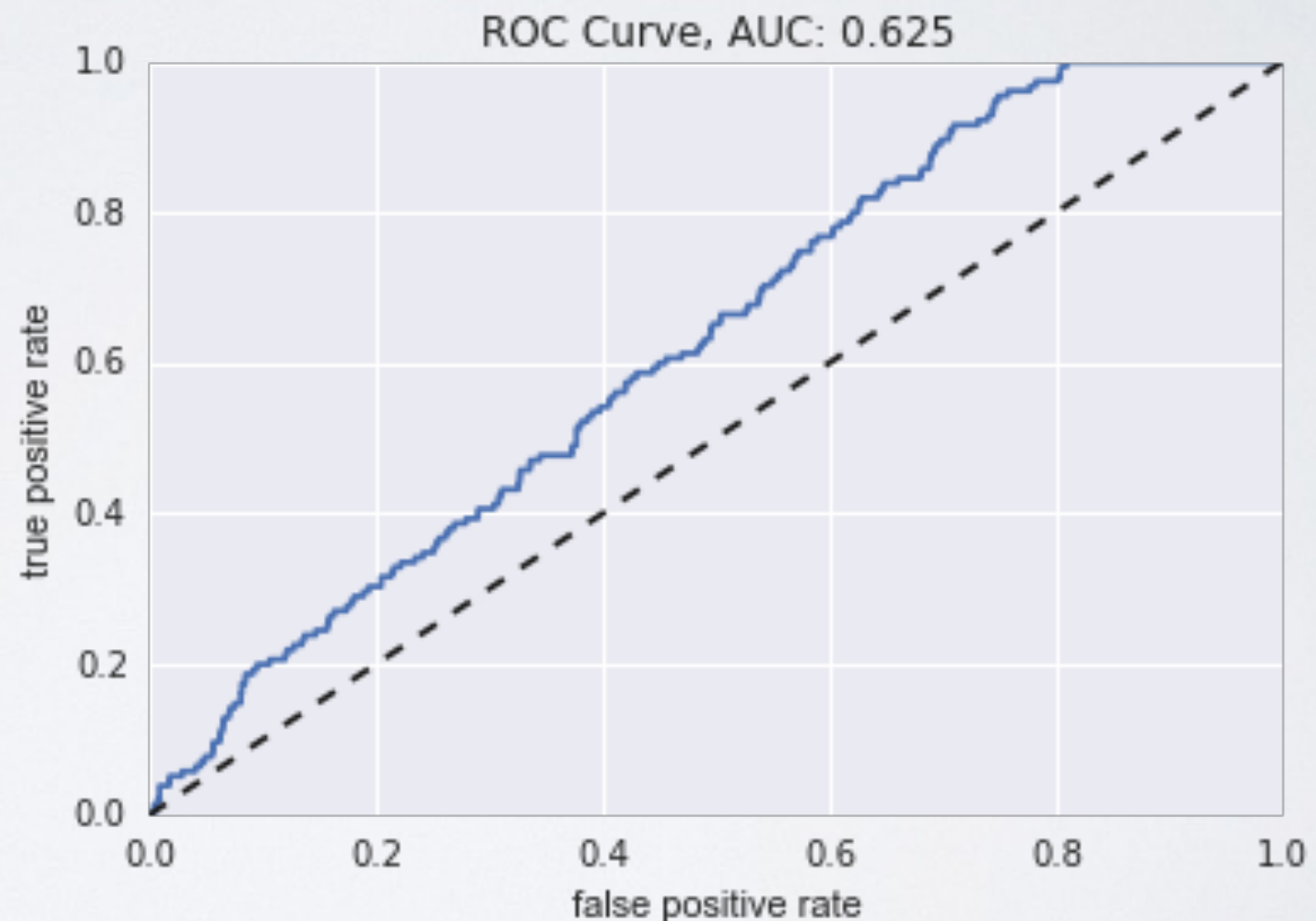


# INITIAL PHONE, EXCLUDE ALL ATTRIBUTION DATA

top decile signup rate: 0.0119  
average signup rate: 0.0617  
top decile ratio: 1.9293

F1 Score: 0.0120  
accuracy: 0.9347  
precision: 0.0909  
recall: 0.0065

confusion matrix:  
Pred F Pred T  
F [2342 10]  
T [149 1]

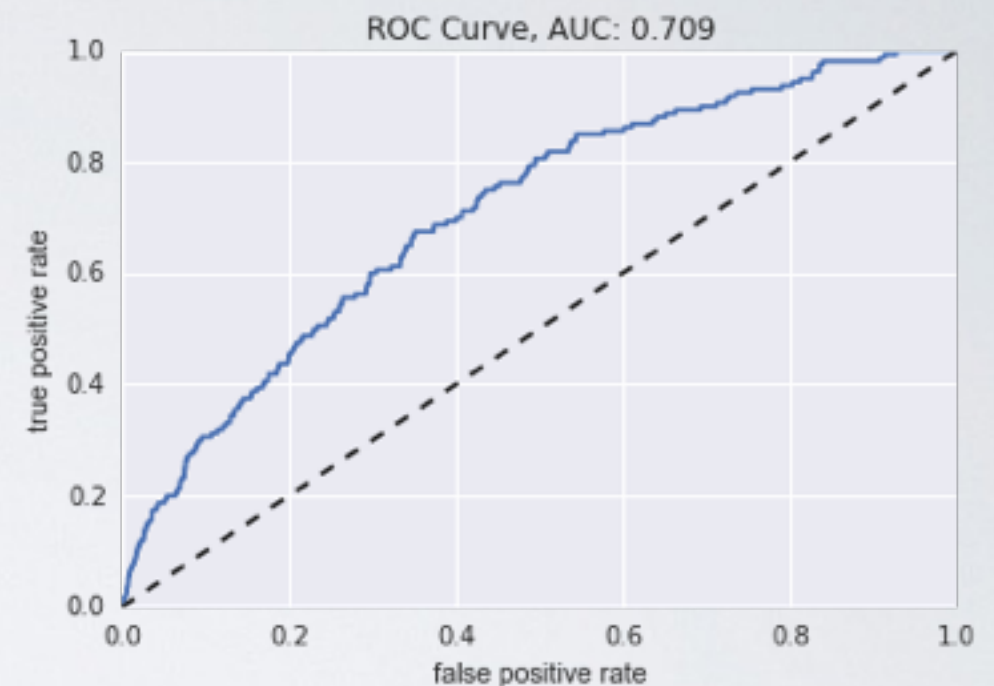
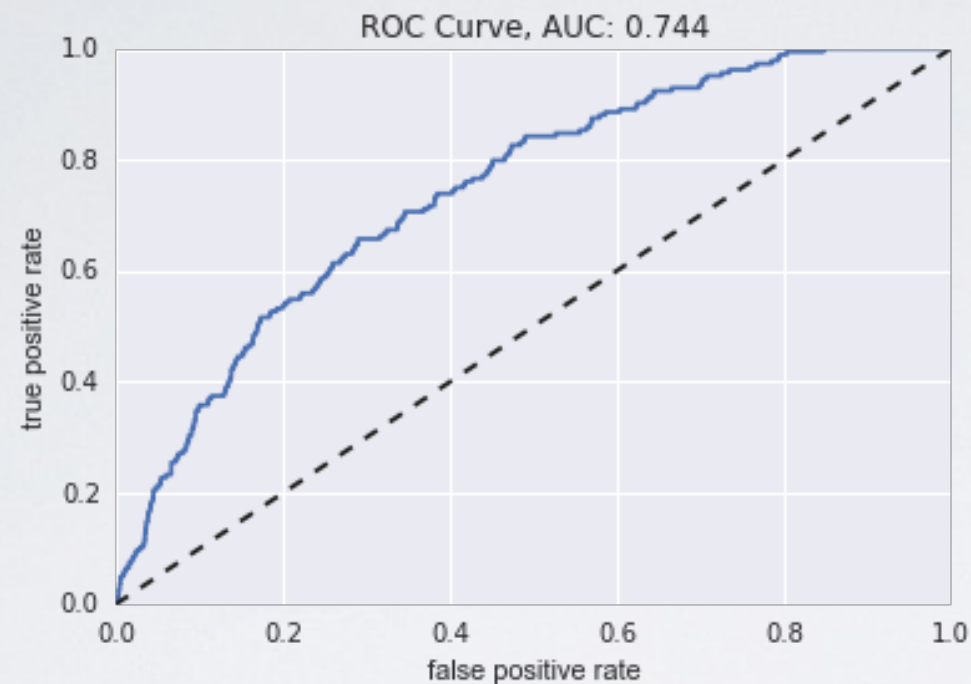


# ENCODING ATTRIBUTION: UNIQUE DAILY ACTIVITY

**Base Case**

**Encoded Attribution**

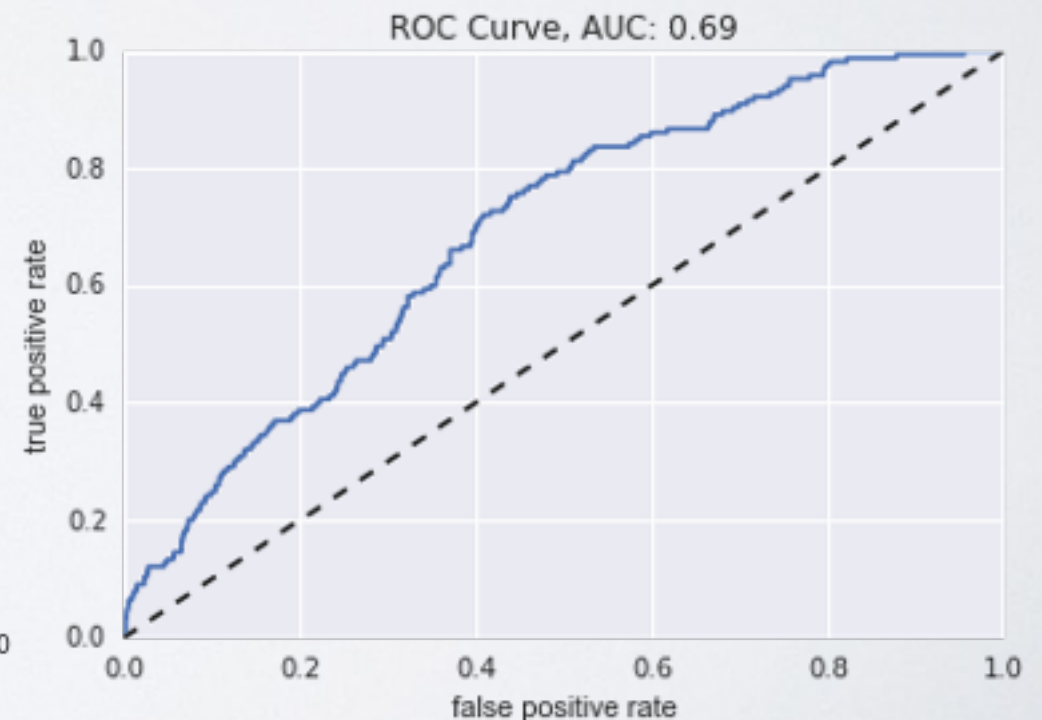
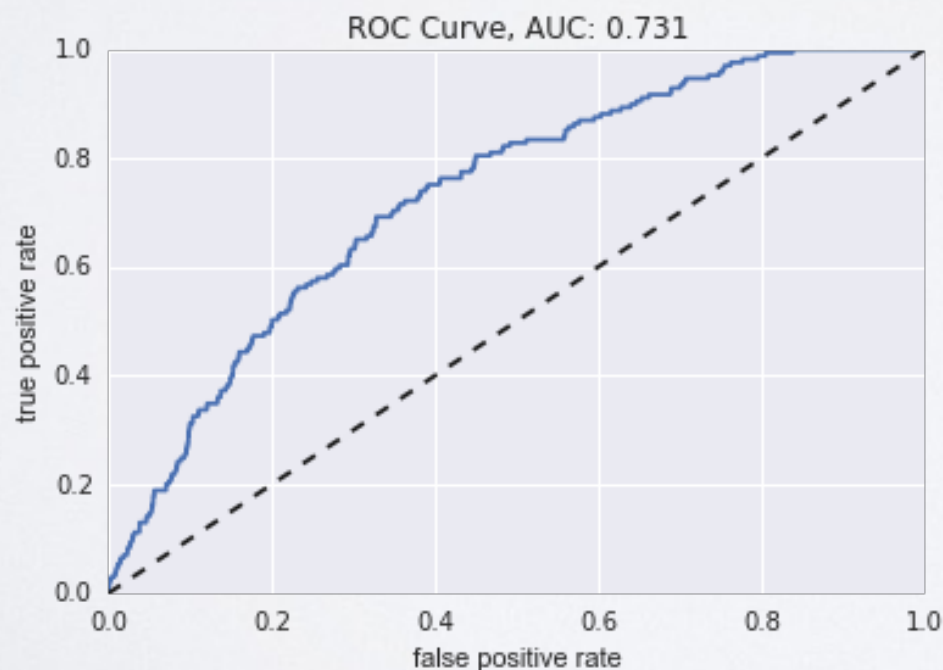
**All phone data**



Top decile ratio: 2.8713

2.8036

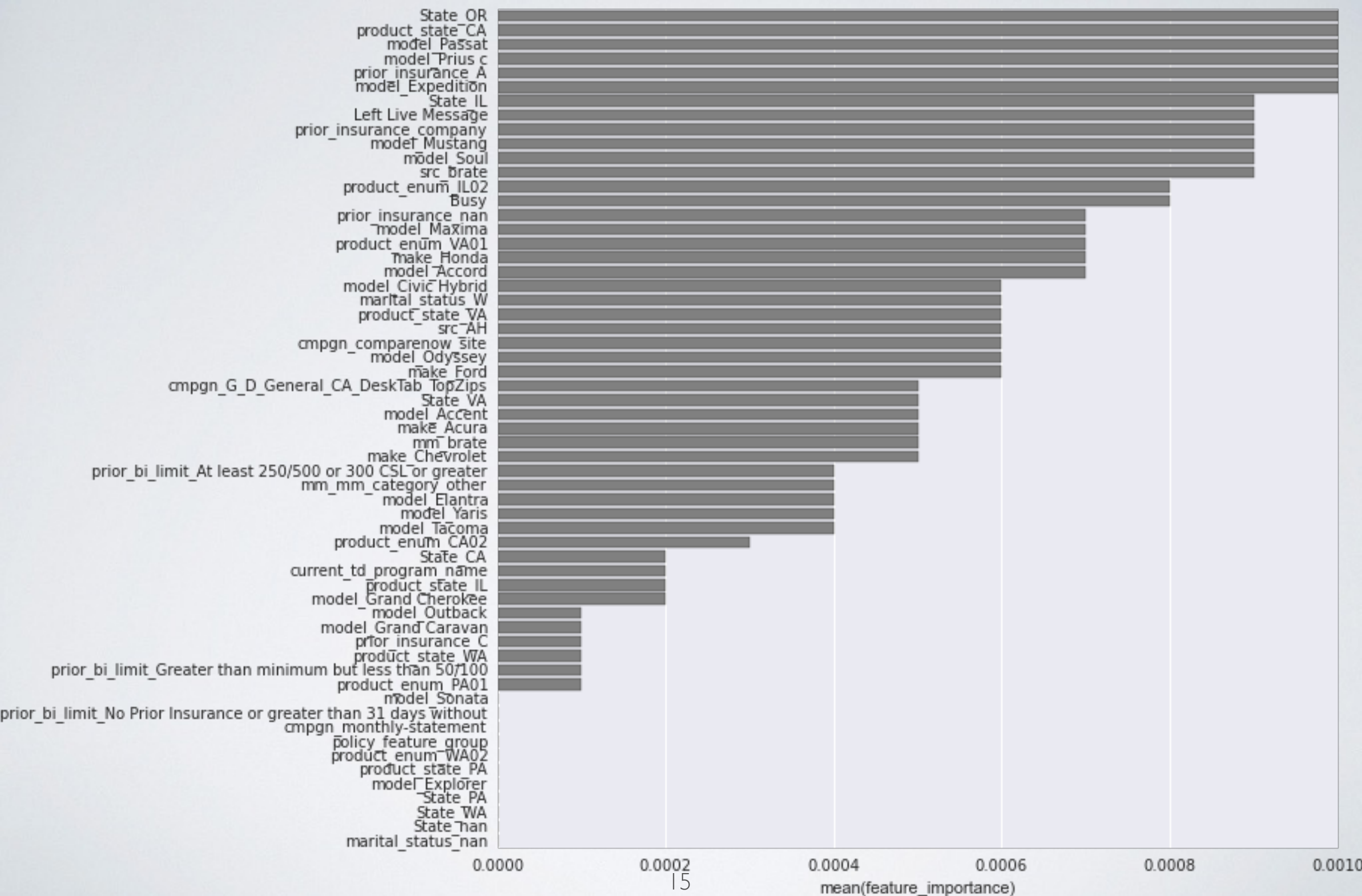
**Initial phone data**



Top decile ratio: 2.4773

2.2957

# FEATURE IMPORTANCE <0.001

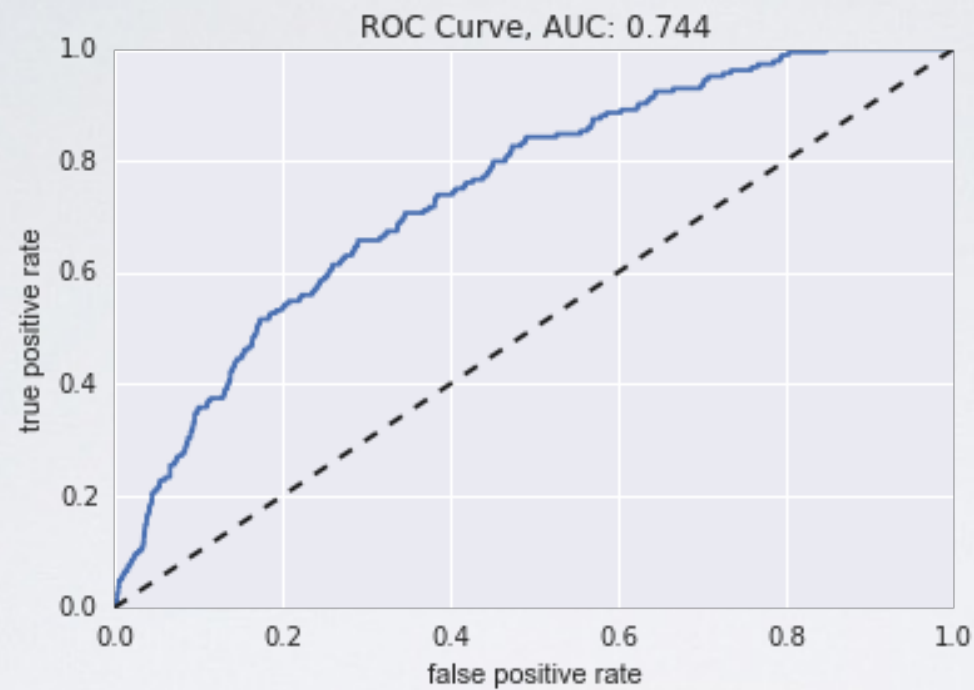


# SELECTING FEATURE IMPORTANCE $> 0.001$

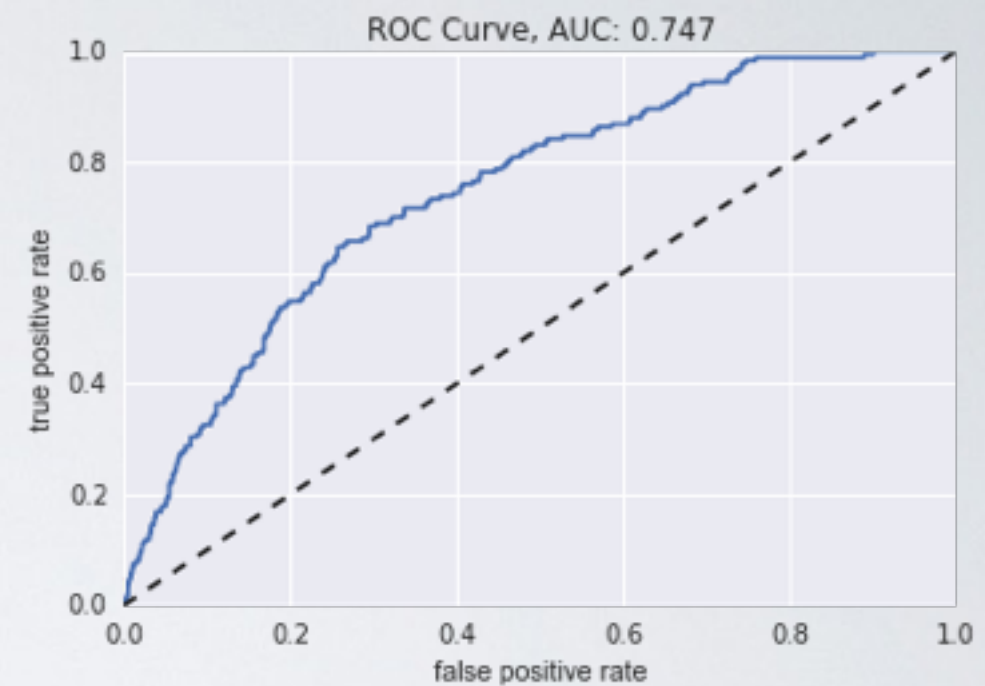
All phone  
data

features  
184 -> 134

## Base Case



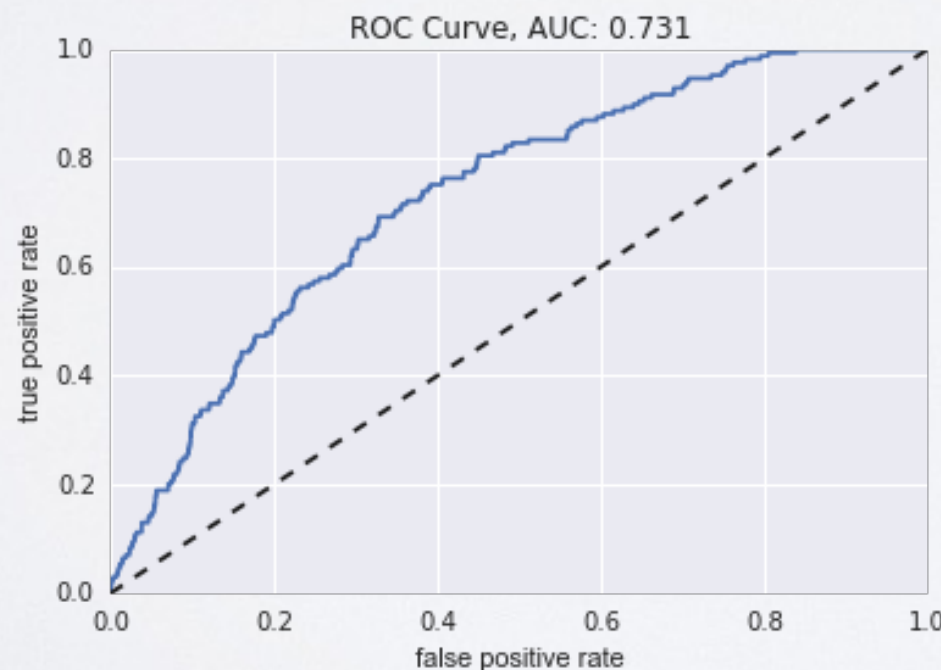
## Selected Features



Initial phone  
data

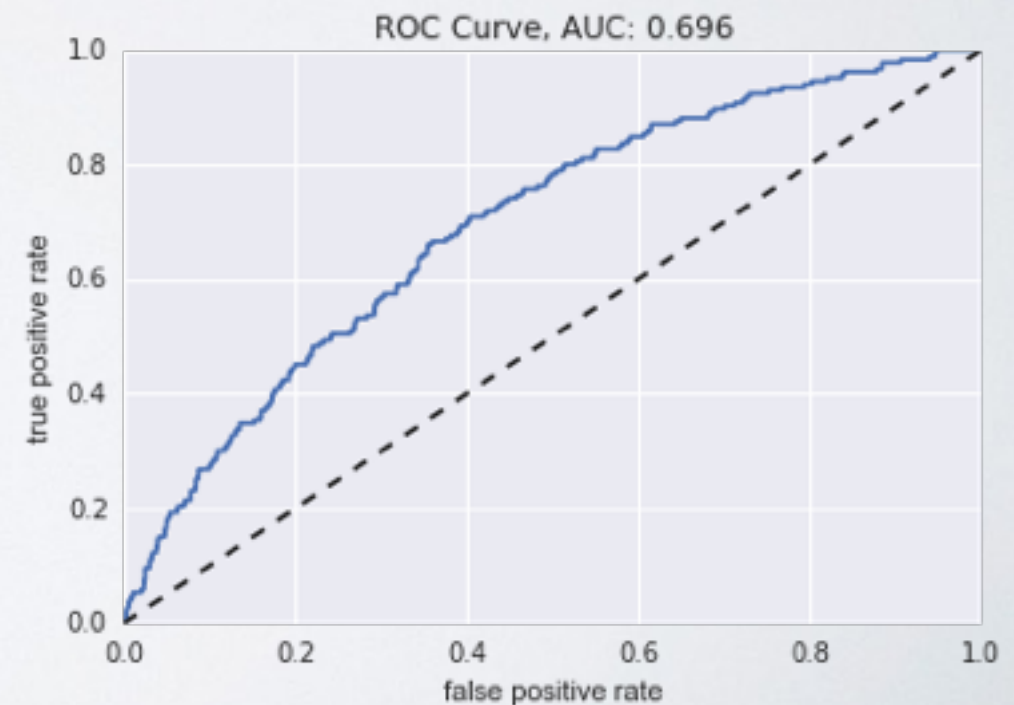
features  
190 -> 133

Top decile ratio: 2.8713



Top decile ratio: 2.4773

3.0338



2.8902



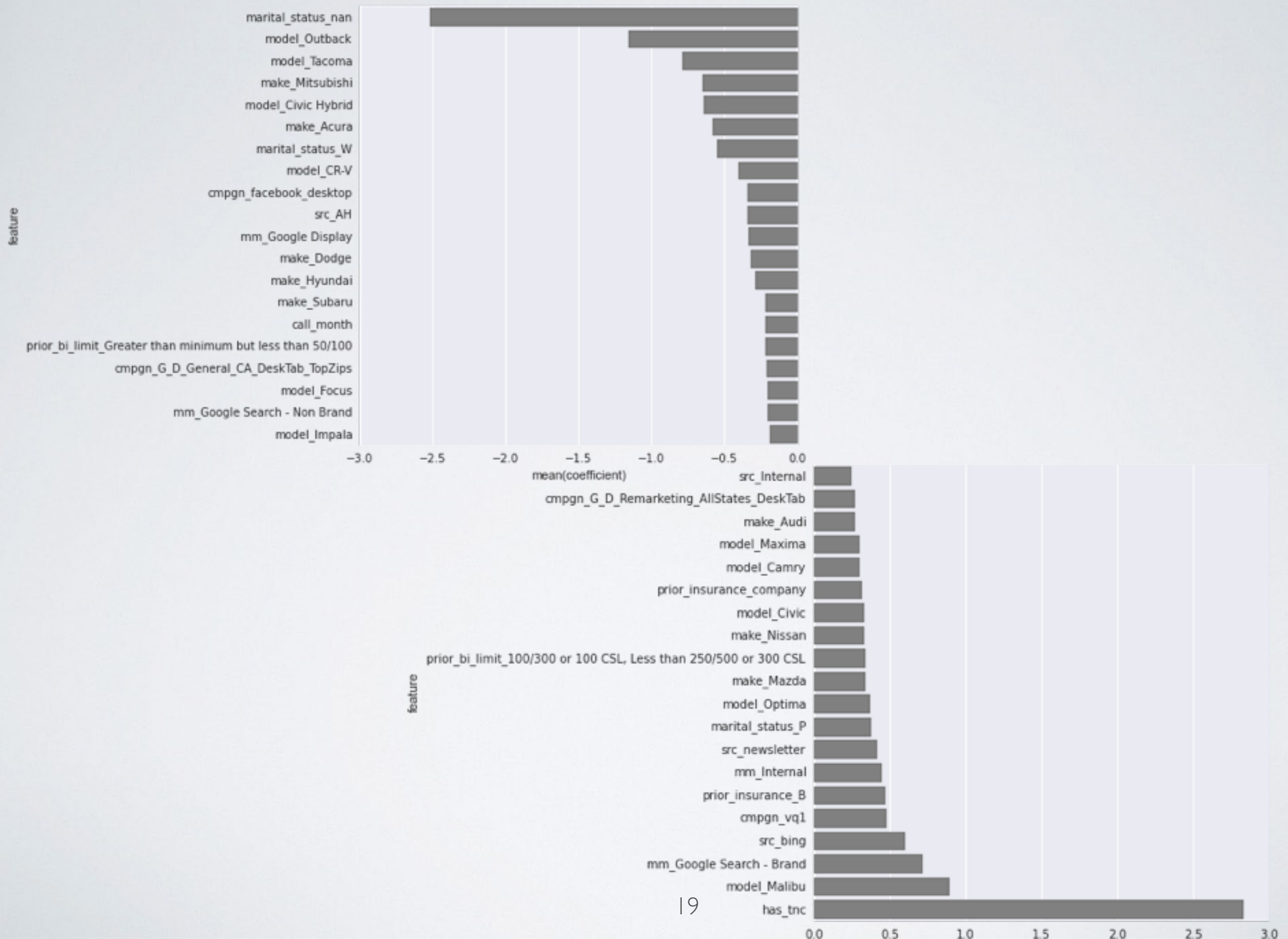
# FINDINGS SUMMARY

- Model prediction of top decile is 2.5x of overall signup rate
- GB Trees, Random Forests, and Logistic models are predictive
- Online attribution data improves prediction
- Phone data also improves prediction. Aggregate call success and call results (voicemail, no answer, etc.)
- Filtering feature importance  $>0.001$  reduces number of features by 1/3rd without impacting prediction.

Recommendation: Add online attribution and zip code data to the phone team's lead scoring model

# APPENDIX

# TOP AND BOTTOM 20 LOGISTIC COEFFICIENTS



# CONTINUING WORK

- Average top decile numbers to get more stable assessments.
- Incorporate secondary driver information



# OTHER THINGS ANDREW TRIED

- SVM. didn't produce better results than GBTrees. Given time, didn't invest much time tuning hyper parameters
- XGBoost. Relatively small data set, so didn't need the speed. More familiar with sclera

# 53 FEATURES EXCLUDED, FEATURE IMPORTANCE < 0.001

'marital\_status\_W',  
'marital\_status\_nan',  
'State\_CA',  
'State\_IL',  
'State\_PA',  
'State\_VA',  
'State\_WA',  
'State\_nan',  
'policy\_feature\_group',  
'prior\_insurance\_company',  
'prior\_liability\_c',  
'product\_state\_CA',  
'product\_state\_IL',  
'product\_state\_OR',  
'product\_state\_PA',  
'product\_state\_VA',  
'product\_state\_WA',  
'product\_enum\_CA02',  
'product\_enum\_IL02',  
'product\_enum\_PA01',  
'product\_enum\_WA02',  
'prior\_insurance\_A',  
'prior\_insurance\_C',  
'prior\_bi\_limit\_At least 250/500 or 300 CSL or greater',  
'prior\_bi\_limit\_Greater than minimum but less than 50/100',  
'prior\_bi\_limit\_No Prior Insurance or greater than 31 days without',

'make\_Chevrolet',  
'make\_Volkswagen',  
'model\_328',  
'model\_Focus',  
'model\_Grand Caravan',  
'model\_Grand Cherokee',  
'model\_MAZDA3',  
'model\_Odyssey',  
'model\_Outback',  
'model\_Prius c',  
'model\_Sienna',  
'model\_Silverado 1500',  
'model\_Sonata',  
'model\_Soul',  
'model\_Tacoma',  
'model\_Taurus',  
'model\_Yaris',  
'mm\_Google Search - Non Brand',  
'mm\_QL',  
'src\_QL',  
'src\_UE',  
'src\_comparenow',  
'src\_newsletter',  
'cmpgn\_QL',  
'cmpgn\_brat',  
'cmpgn\_monthly-statement',  
'cmpgn\_nanigans\_mobile'

# PRIOR TO INITIAL CALL, RANDOM FORESTS\*

top decile esign rate: 0.1548

average esign rate: 0.0689

top decile esign / avg. esign: 2.2472

F1 Score: 0.0000

accuracy: 0.9311

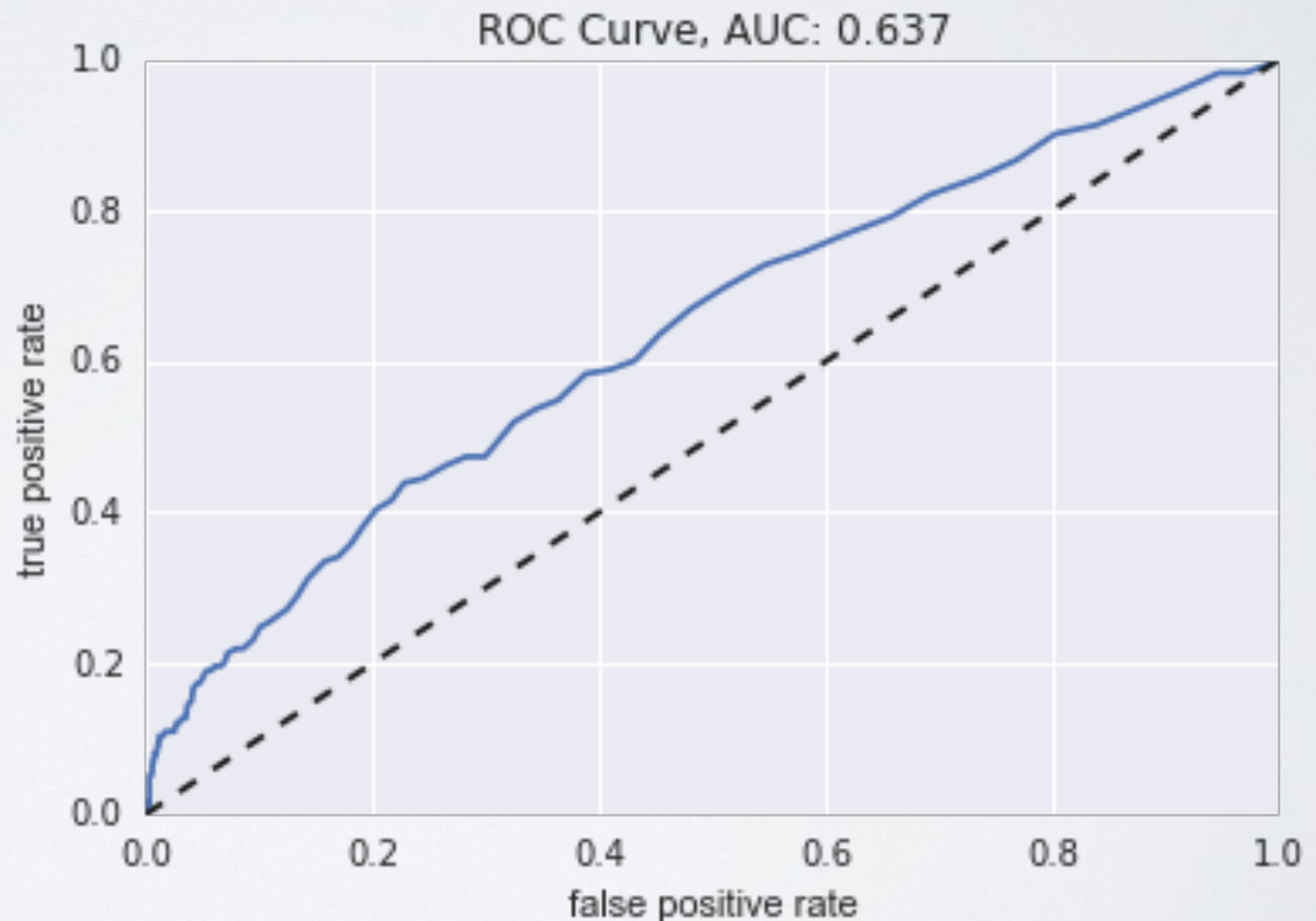
precision: 0.0000

recall: 0.0000

confusion matrix:

	Pred F	Pred T
F	[2339 0]	
T	[173 0]	

\*300 estimators



# PRIOR TO INITIAL CALL, LI LOGISTIC REGRESSION

top decile esign rate: 0.1389

average esign rate: 0.0637

top decile esign / avg. esign: 2.1806

F1 Score: 0.0819

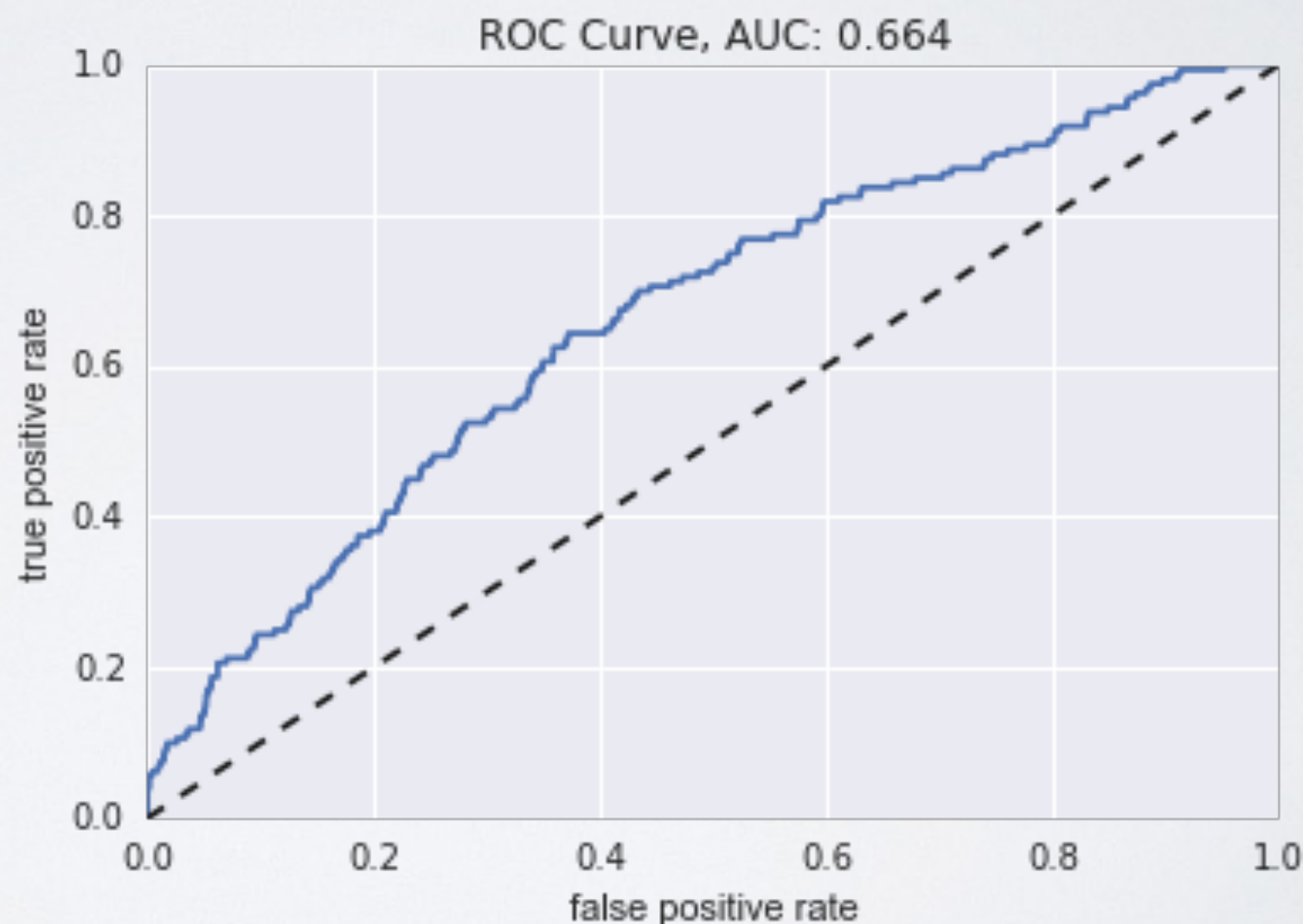
accuracy: 0.9375

precision: 0.6364

recall: 0.0437

confusion matrix:

	Pred F	Pred T
F	[2348	4]
T	[153	7]





# BEST PREDICTIVE MODEL: GB TREES, ALL DATA

top decile esign rate: 0.2103

average esign rate: 0.0732

top decile esign / avg. esign: 2.8713

F1 Score: 0.069

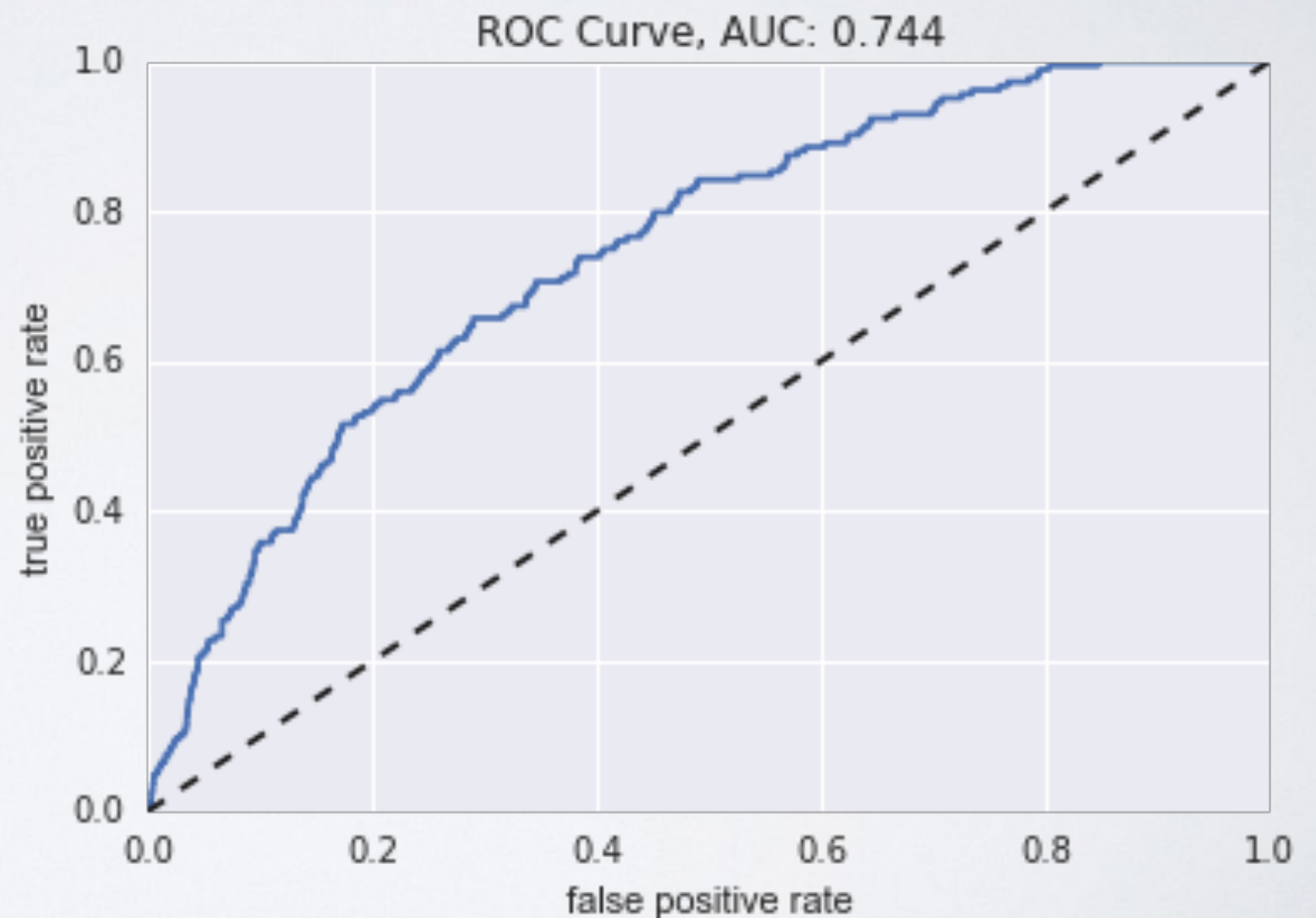
accuracy: 0.9248

precision: 0.3684

recall: 0.038

confusion matrix:

	Pred F	Pred T
F	[2316	12]
T	[177	7]



# EXCLUDE FEATURE IMPORTANCE < 0.001\*

top decile esign rate: 0.2222

average esign rate: 0.0732

top decile esign / avg. esign: 3.0338

F1 Score: 0.07773

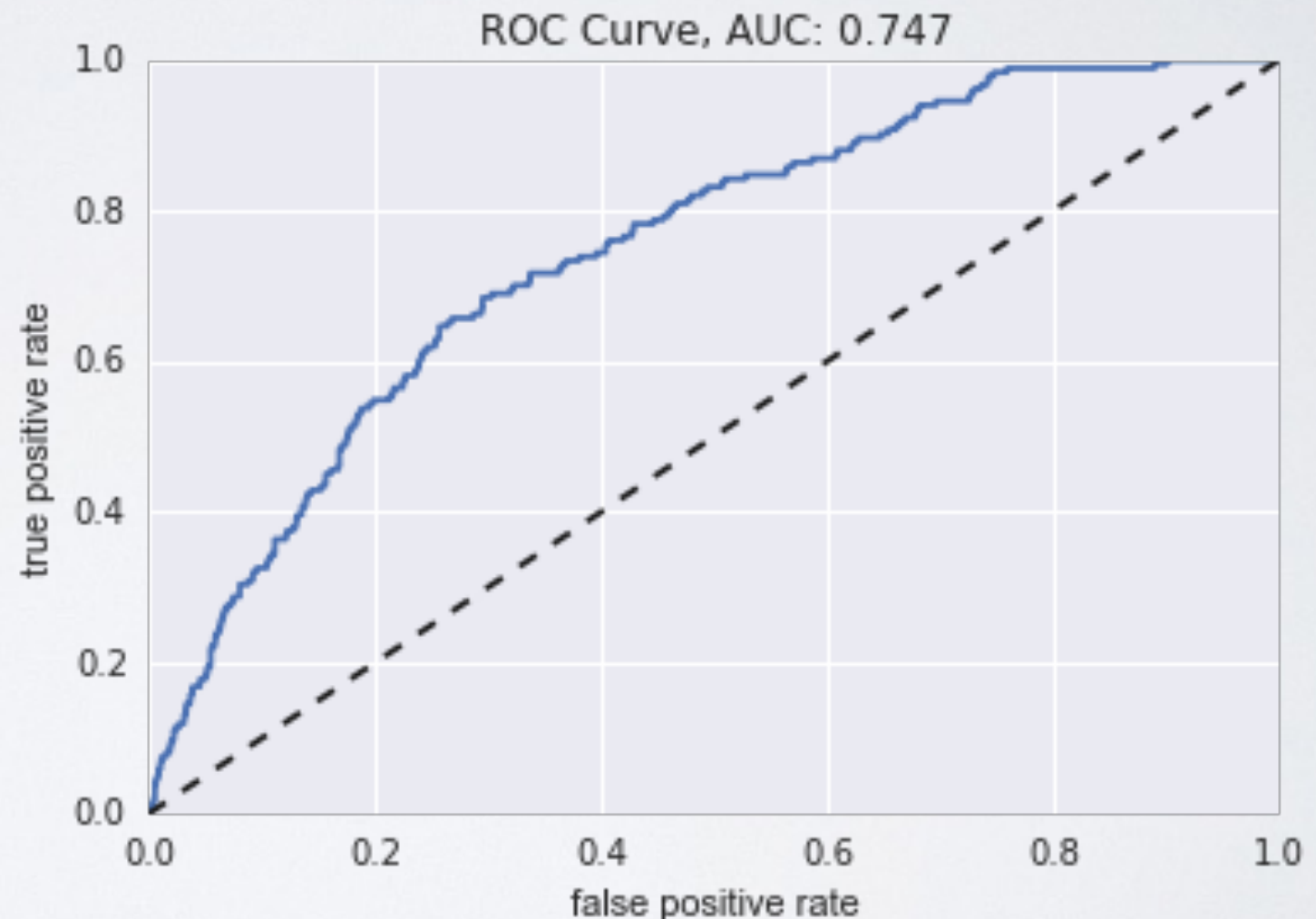
accuracy: 0.9240

precision: 0.3478

recall: 0.0435

confusion matrix:

	Pred F	Pred T
F	[23   3	15]
T	[176	8]



\* Mostly make, model, policy state (full list in appendix)

# INITIAL PHONE CALL DATA

top decile esign rate: 0.1667

average esign rate: 0.0673

top decile esign / avg. esign: 2.4773

F1 Score: 0.0529

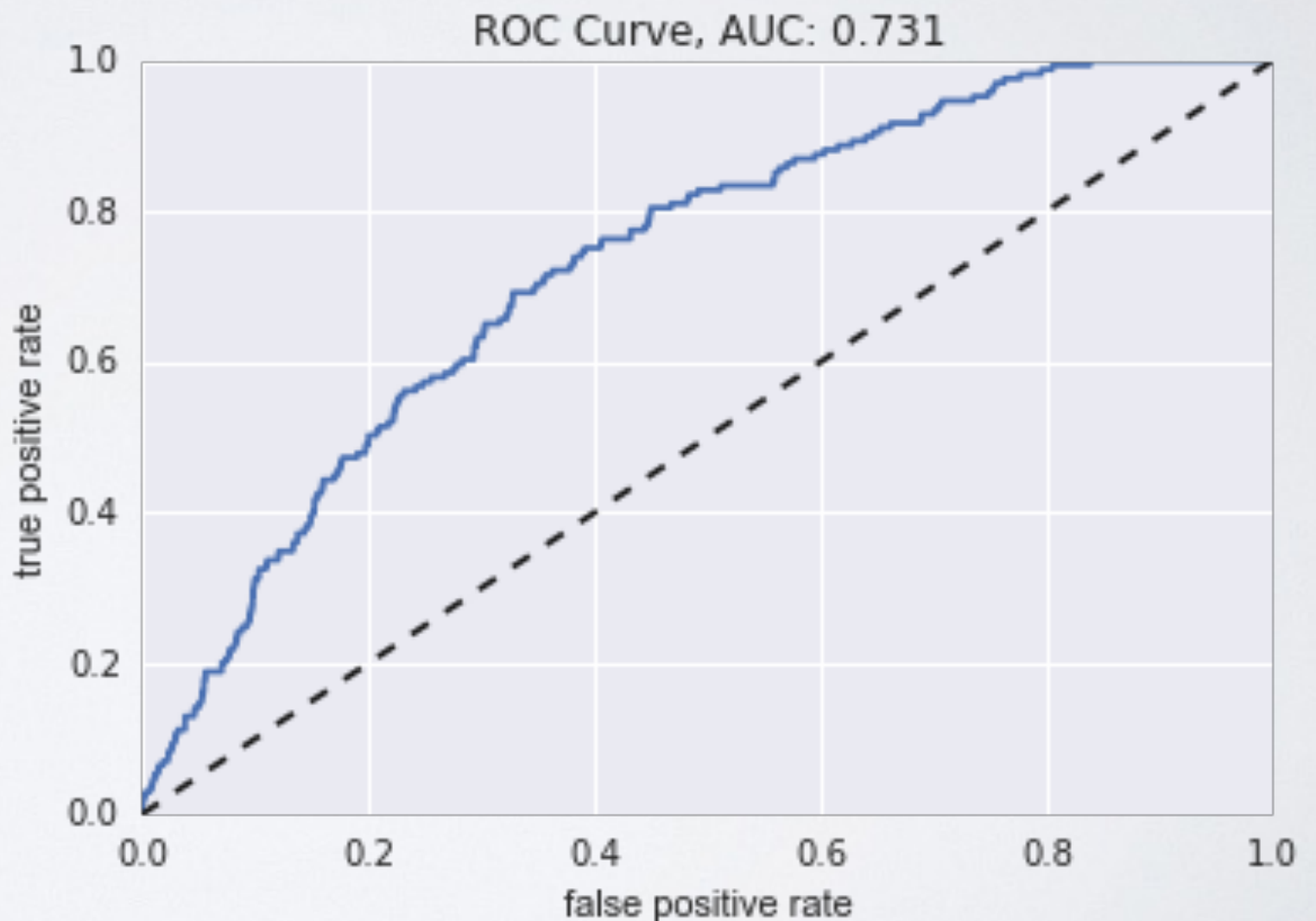
accuracy: 0.9287

precision: 0.2500

recall: 0.0296

confusion matrix:

	Pred F	Pred T
F	[2328	15]
T	[164	5]



# INITIAL PHONE CALL, FEATURE IMPORTANCE > 0.001\*

top decile esign rate: 0.1944

average esign rate: 0.0673

top decile esign / avg. esign: 2.8902

F1 Score: 0.0521

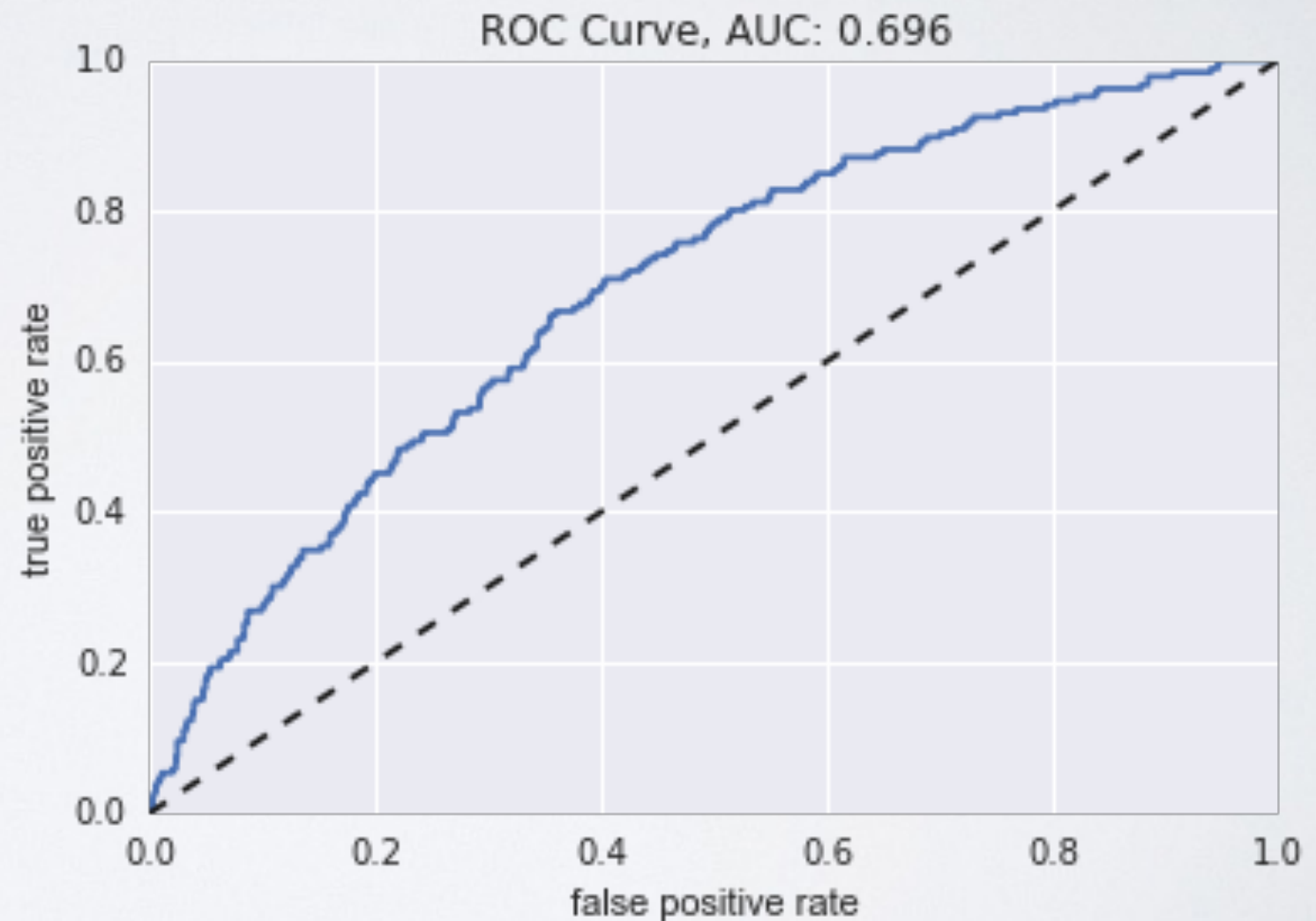
accuracy: 0.9275

precision: 0.2174

recall: 0.0296

confusion matrix:

	Pred F	Pred T
F	[2325	18]
T	[164	5]



\* 190 features reduced to 133<sub>28</sub>



# TRANSFORMED ATTRIBUTION TO UNIQUE DAILY VISITS\*

top decile esign rate: 0.1796

average esign rate: 0.0637

top decile esign / avg. esign: 2.8036

F1 Score: 0.0757

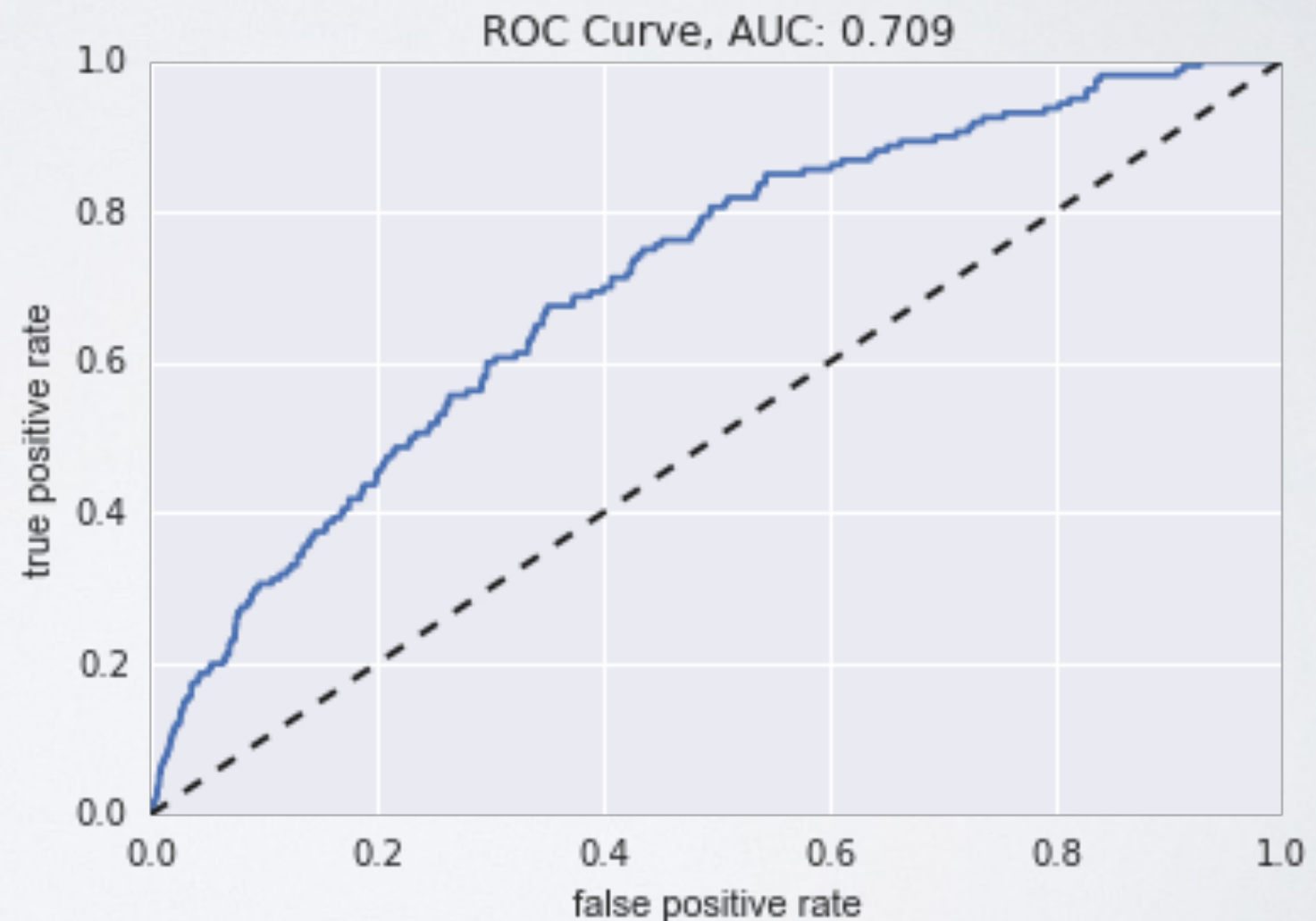
accuracy: 0.9319

precision: 0.2800

recall: 0.0437

confusion matrix:

	Pred F	Pred T
F	[2334	18]
T	[153	7]



\* Includes both original and transformed attribution features

# TRANSFORMED ATTRIBUTION, EXCLUDED FEATURE IMPORTANCE < 0.001\*

top decile esign rate: 0.1825

average esign rate: 0.0637

top decile esign / avg. esign: 2.8659

F1 Score: 0.0769

accuracy: 0.9331

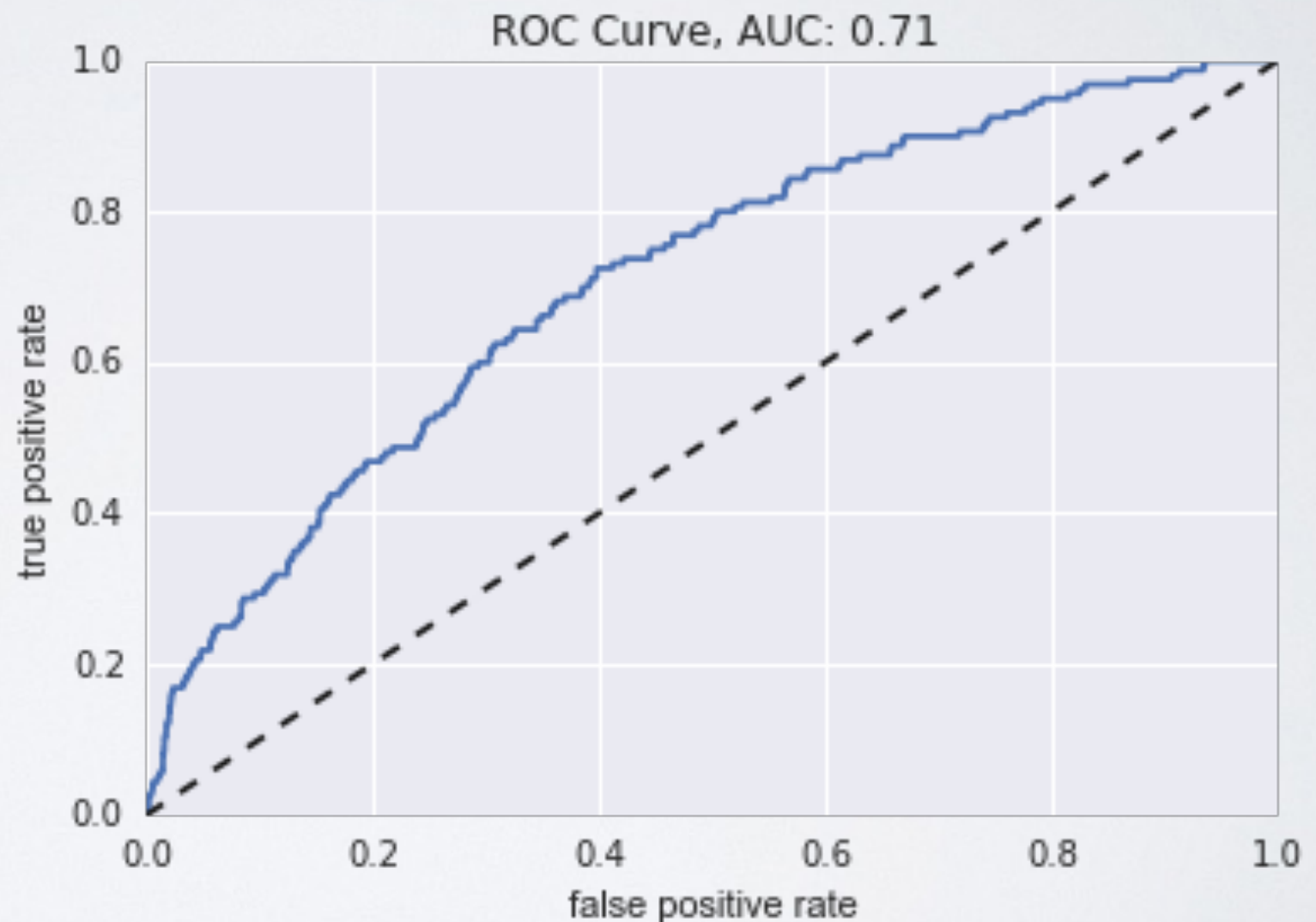
precision: 0.3182

recall: 0.0437

confusion matrix:

	Pred F	Pred T
F	[2337	15]
T	[153	7]

\* 221 to 139



# INITIAL PHONE CALL DATA, TRANSFORMED ATTRIBUTION

top decile esign rate: 0.1508

average esign rate: 0.0657

top decile esign / avg. esign: 2.2957

F1 Score: 0.1053

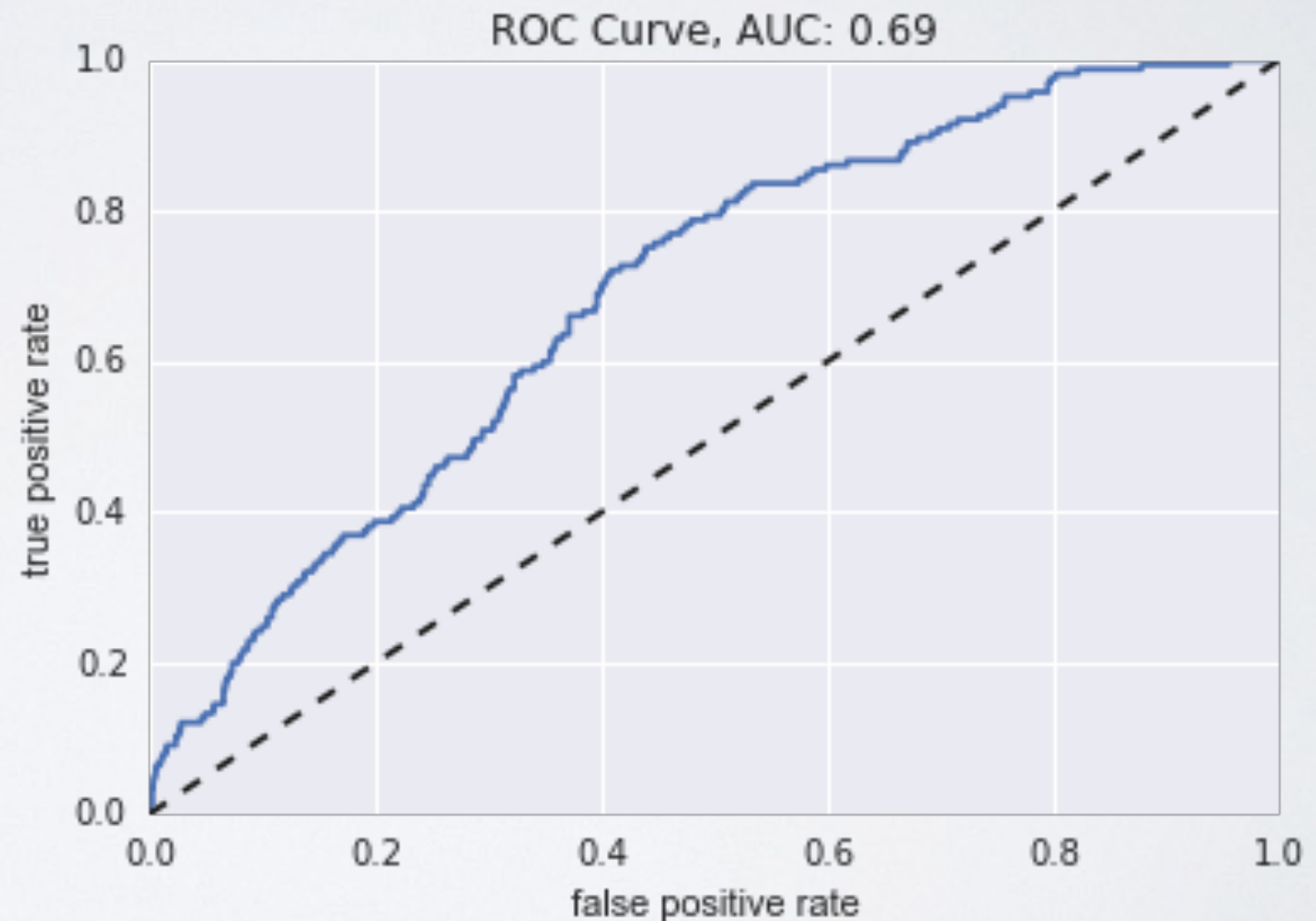
accuracy: 0.9323

precision: 0.4000

recall: 0.0696

confusion matrix:

	Pred F	Pred T
F	[2332	15]
T	[155	10]



# INITIAL PHONE CALL, TRANSFORMED ATTRIBUTION, FEATURE IMPORTANCE > 0.001\*

top decile esign rate: 0.1746

average esign rate: 0.0657

top decile esign / avg. esign: 2.6582

F1 Score: 0.0963

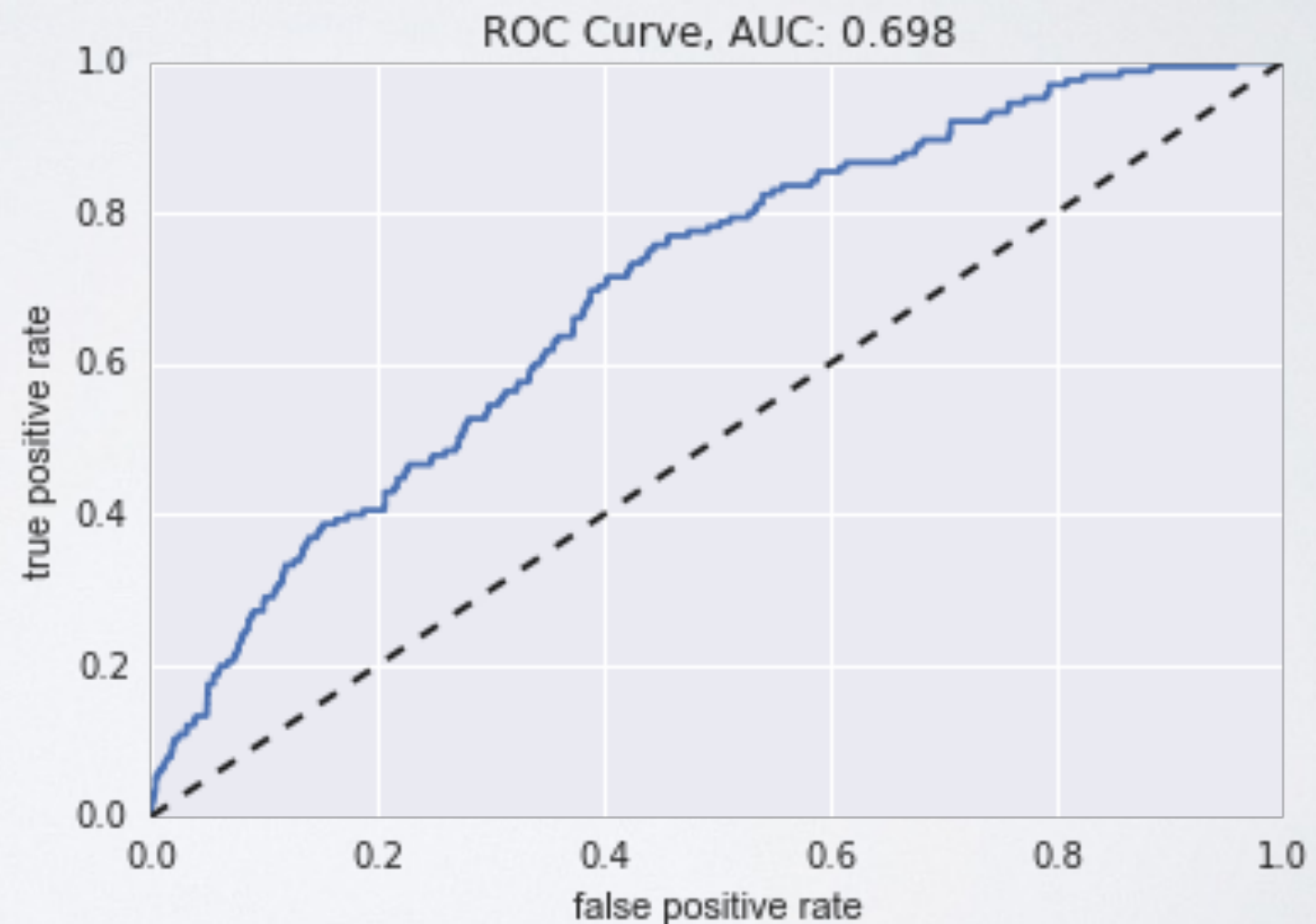
accuracy: 0.9327

precision: 0.4091

recall: 0.0545

confusion matrix:

	Pred F	Pred T
F	[2334	13]
T	[156	9]



\* 227 features reduced to 138<sub>32</sub>



# PRIOR TO INITIAL CALL\*

top decile esign rate: 0.1389

average esign rate: 0.0641

top decile esign / avg. esign: 2.167

F1 Score: 0.0455

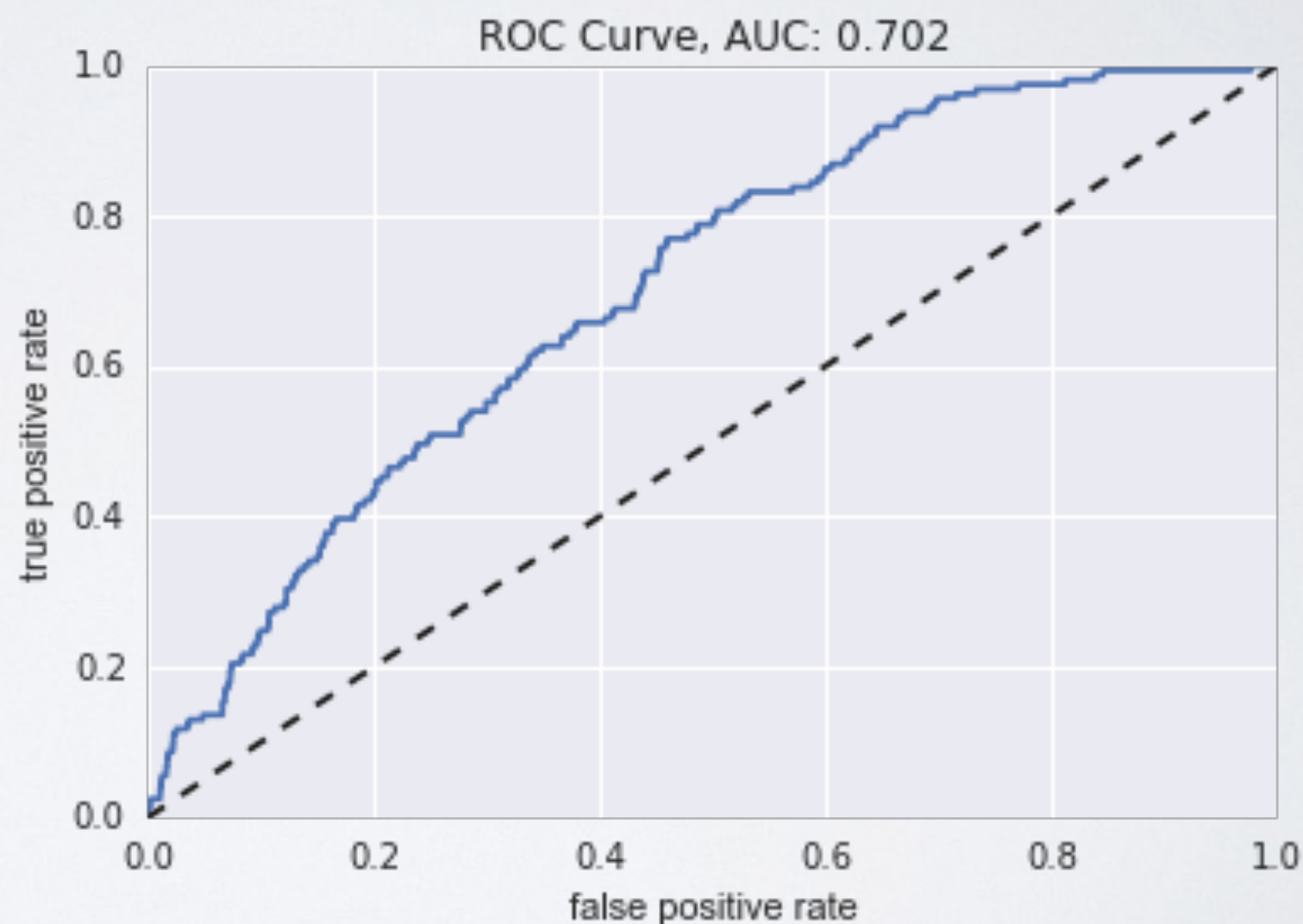
accuracy: 0.9331

precision: 0.2667

recall: 0.0248

confusion matrix:

	Pred F	Pred T
F	[2340	11]
T	[157	4]



\* Excludes call result (e.g. voicemail, no answer, transfer)

PRIOR TO INITIAL CALL, FEATURE IMPORTANCE >  
0.001\*

top decile esign rate: 0.1587

average esign rate: 0.0641

top decile esign / avg. esign: 2.4766

F1 Score: 0.0682

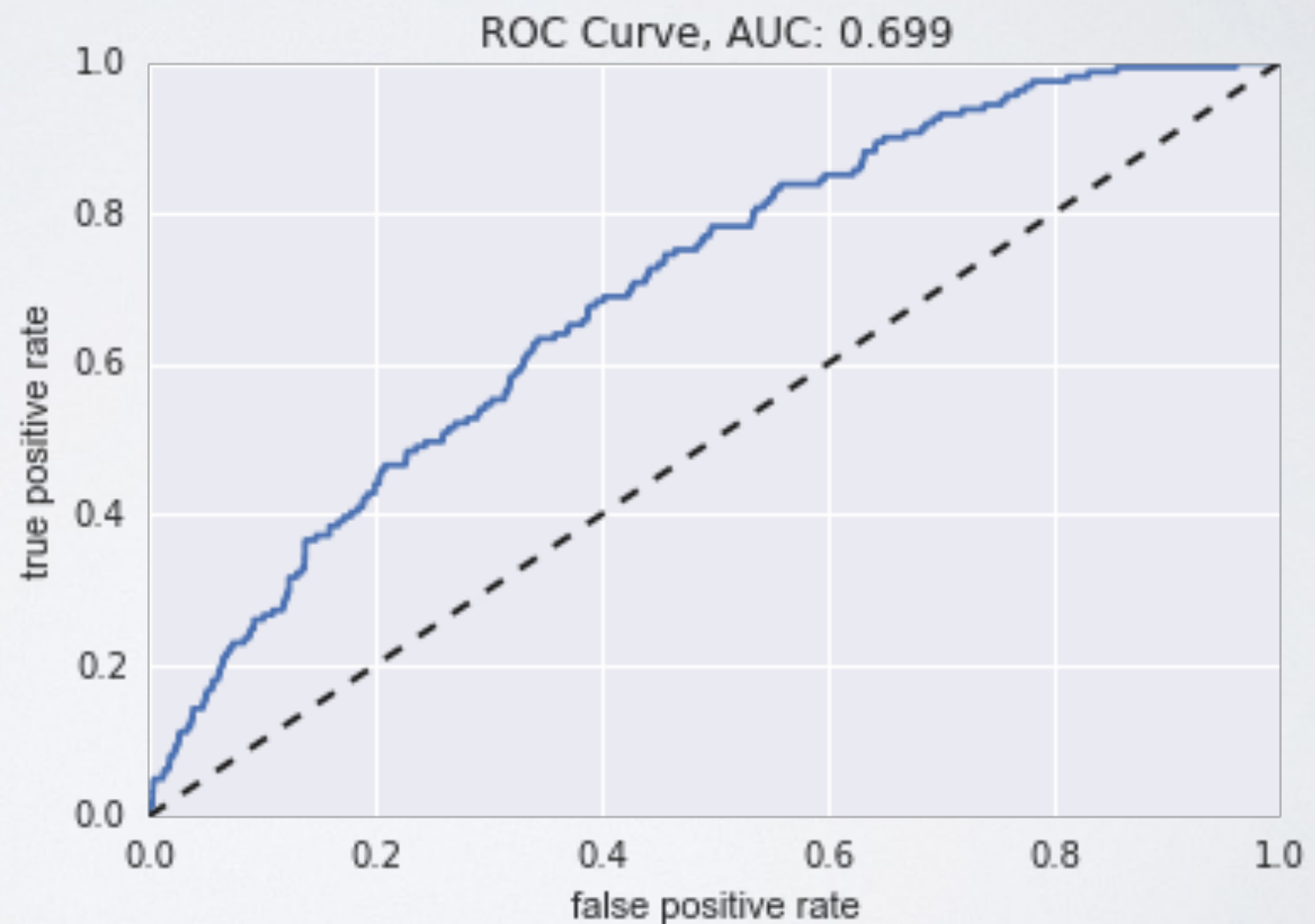
accuracy: 0.9347

precision: 0.4000

recall: 0.0373

confusion matrix:

	Pred F	Pred T
F	[2342	9]
T	[155	6]



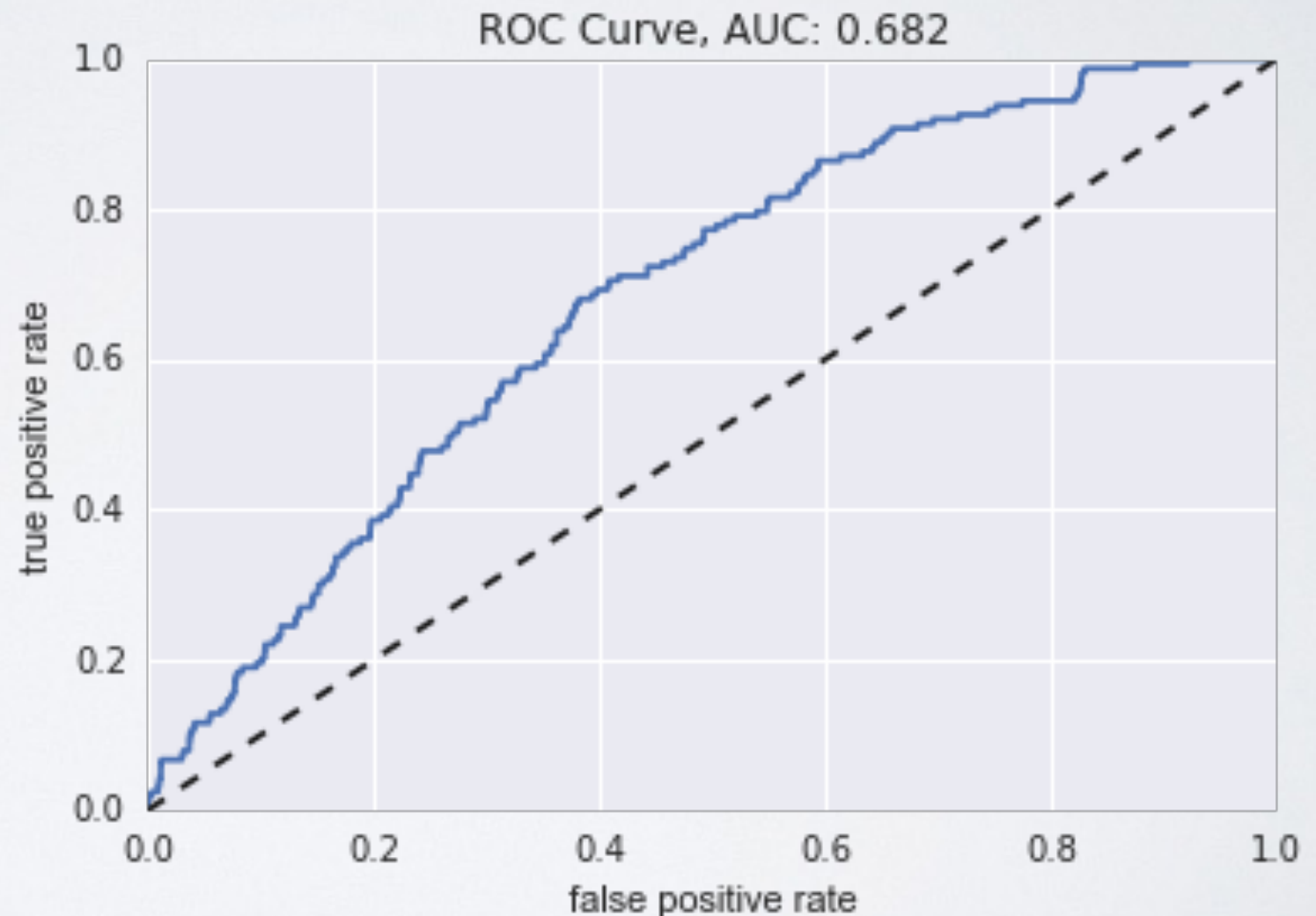
\*178 to 133 features

# EXCLUDE ALL PHONE DATA

top decile esign rate: 0.123  
average esign rate: 0.0649  
top decile esign / avg. esign: 1.8958

F1 Score: 0.0435  
accuracy: 0.9299  
precision: 0.1905  
recall: 0.0245

confusion matrix:  
Pred F Pred T  
F [2332 17]  
T [159 4]



# EXCLUDE ALL PHONE DATA, FEATURE IMPORTANCE > 0.001\*

top decile esign rate: 0.1349

average esign rate: 0.0649

top decile esign / avg. esign: 2.1404

F1 Score: 0.0449

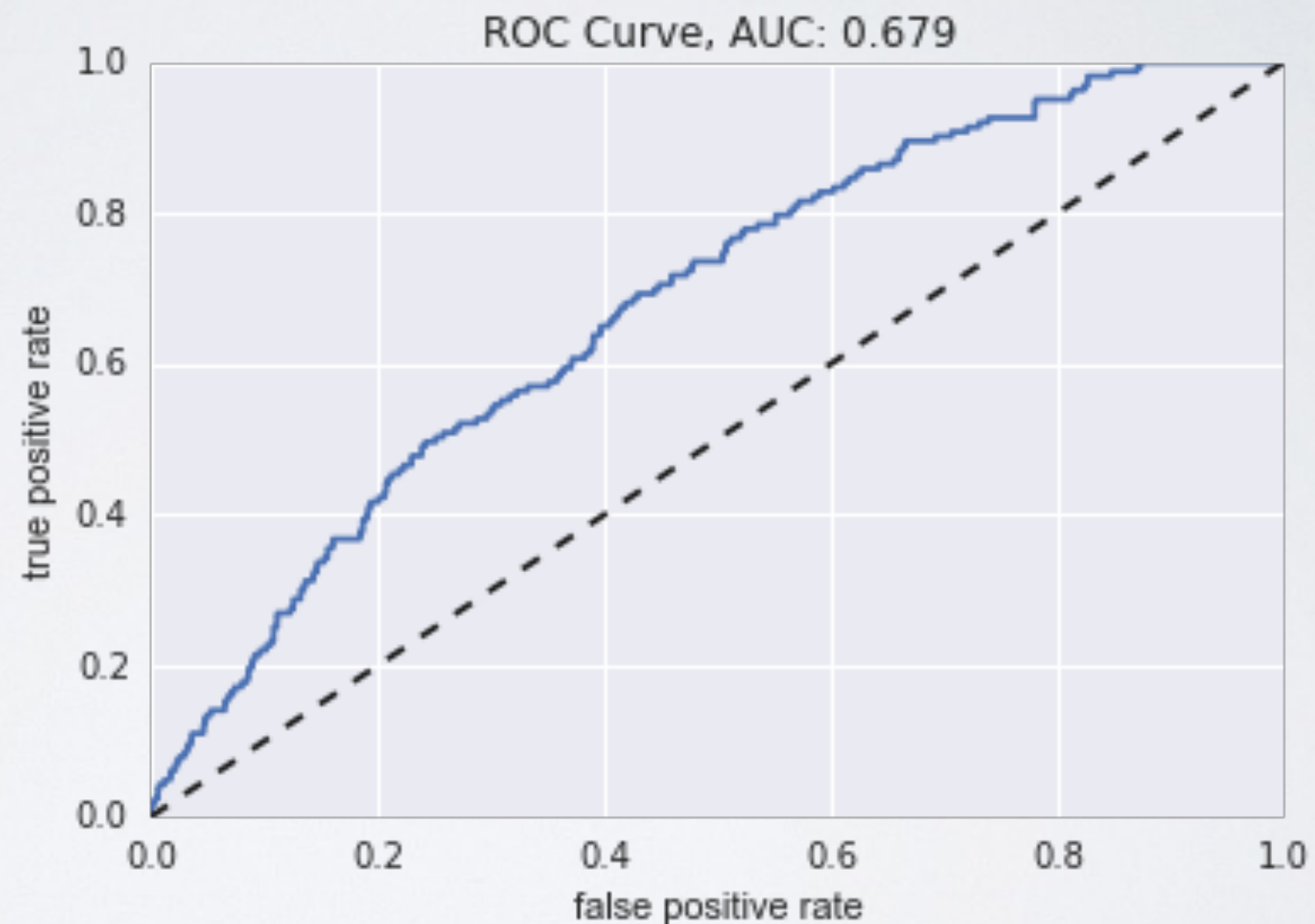
accuracy: 0.9323

precision: 0.2667

recall: 0.0245

confusion matrix:

	Pred F	Pred T
F	[2338	11]
T	[159	4]



\*173 to 121 features



# EXCLUDE ALL ATTRIBUTION DATA

top decile esign rate: 0.0119

average esign rate: 0.0617

top decile esign / avg. esign: 1.9293

F1 Score: 0.0120

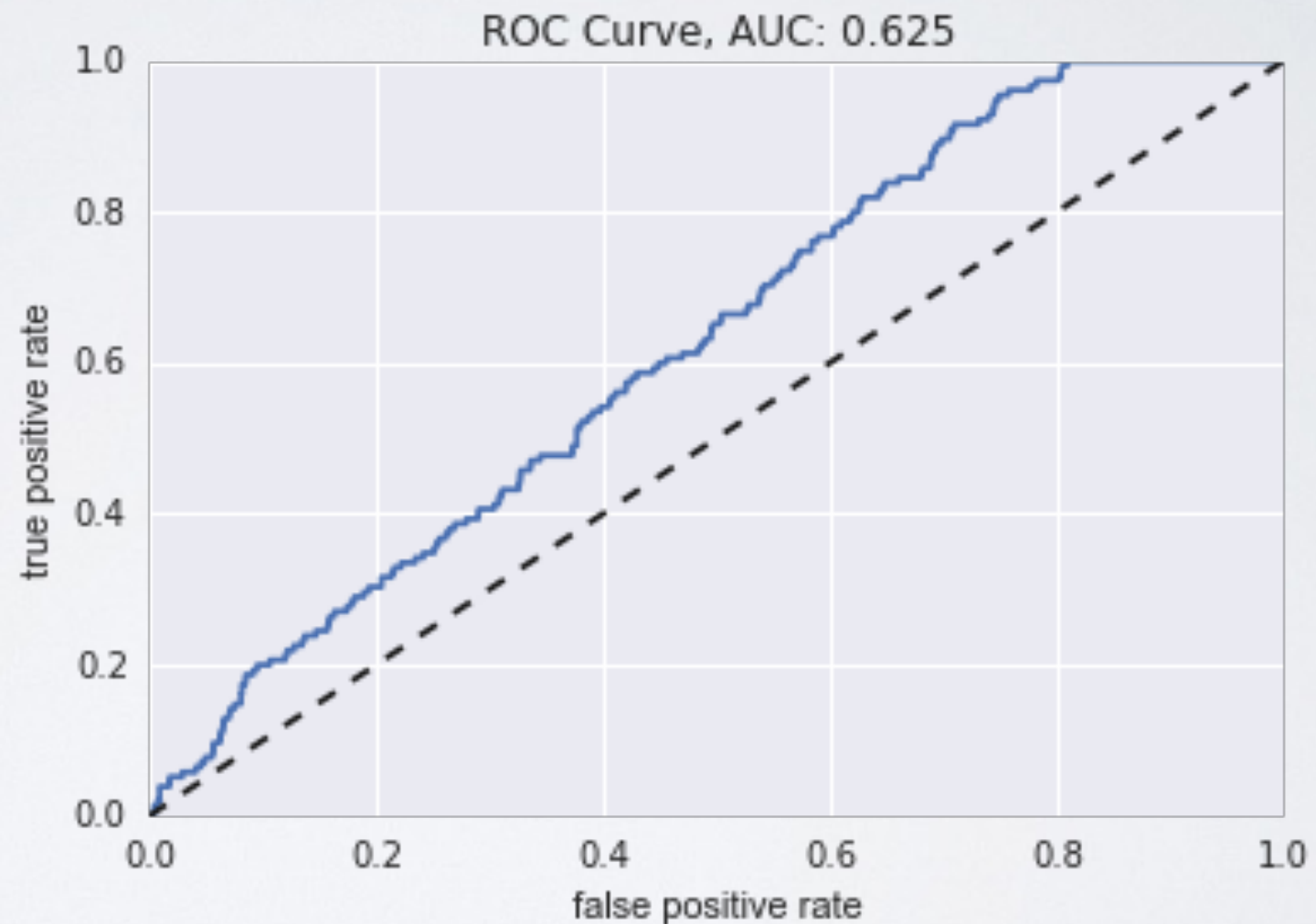
accuracy: 0.9347

precision: 0.0909

recall: 0.0065

confusion matrix:

	Pred F	Pred T
F	[2342	10]
T	[149	1]



# EXCLUDE ALL ATTRIBUTION DATA, FEATURE IMPORTANCE > 0.001\*

top decile esign rate: 0.1151

average esign rate: 0.0617

top decile esign / avg. esign: 1.865

F1 Score: 0.0237

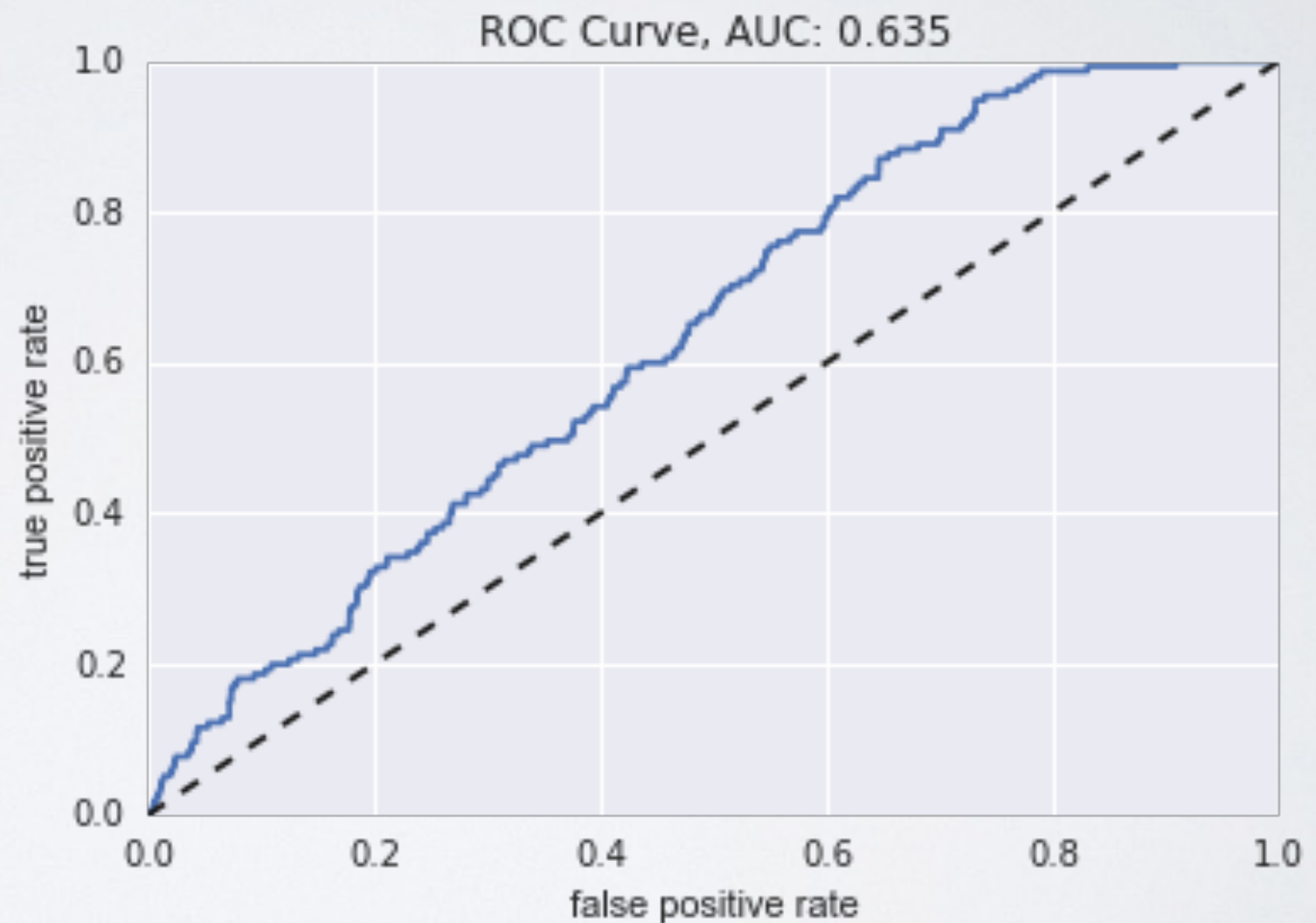
accuracy: 0.9343

precision: 0.1429

recall: 0.0129

confusion matrix:

	Pred F	Pred T
F	[2345	12]
T	[153	2]



\*141 to 98 features