

# **Prediction of Job Change**

Data Mining Final report

Group 1

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2021-04-30

## **1. Introduction**

Data science is a new industry. Since it gets more popular in society, more companies need data scientists. The company which is active in Big Data and Data Science wants to hire data scientists among people who successfully pass some courses which are conducted by the company. Many people sign up for their training, but not all people will work for the company after training. Therefore, the company wants to know which of these candidates really wants to work for the company after training or looking for a new employment. That is the reason why we explore this topic. In this project, we aim to explore the probability of a candidate to look for a new job or will work for the company after training, as well as interpreting affected factors on employee decision. This project can help the company to reduce the cost and time as well as the quality of training.

The structure of our report includes the following part: description of dataset, description of algorithm that we use in our model and cleaning, experimental setup, results, summary and conclusions, and references.

## **2. Description of Dataset**

The dataset we select for our analysis is from Kaggle competition website. This dataset is collected by the company and designed to understand the factors that lead a person to work for the company (leaving their current job). The dataset needs to be cleaned since it's imbalanced and contains missing values. Besides, most features are categorical, so it needs to conduct some data cleaning and preprocessing. The dataset has 19158 entries and 14 columns.

The following table explains each column, and we could also see more details of our dataset in the appendix.

Column_name	Description
Enrollee_id	Unique ID for enrollee
city	City code
citydevelopmentindex	Development index of the city
gender	Type of University course enrolled if any
Releven_experience	Relevant experience of enrollee
Enrolled_university	Type of university course enrolled if any
Education_level	Education level of enrollee
Major_discipline	Education major discipline of enrollee
experiences	Enrollee total experience in years
Company_size	Number of employees in the current employer's company
Company_type	Type of current employer
Last_new_job	Difference in years between previous job and current job
Training_hours	Training hours completed
target	0--Not looking for job change 1—Looking for job change

### 3. Description of Algorithm

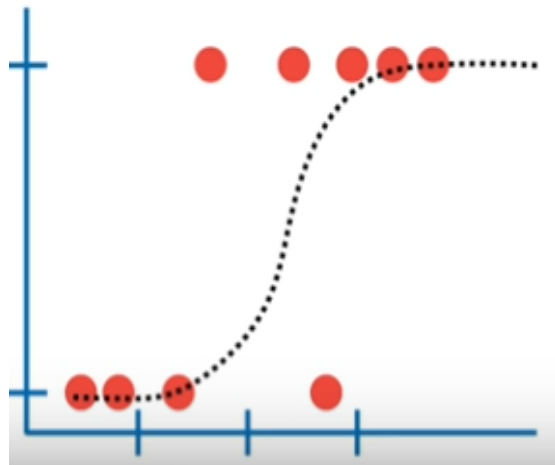
#### 3.1 Classification Algorithm

The Classification algorithm is a Supervised Learning technique that is used to identify the category of new observations based on training data. In Classification, a program learns from the given dataset or observations and then classifies new observations into several classes or

groups. Such as, Yes or No, 0 or 1, Spam or Not Spam, cat or dog, etc. Classes can be called as targets/labels or categories. Unlike regression, the output variable of Classification is a category, not a value, such as "Green or Blue", "fruit or animal", etc. Since the Classification algorithm is a Supervised learning technique, hence it takes labeled input data, which means it contains input with the corresponding output.

### 3.2 Logistic Regression

In this project, we use logistic regression which is a classification algorithm and is used to predict a binary outcome based on a set of independent variables. The logistic regression is named for the function using logistic function.



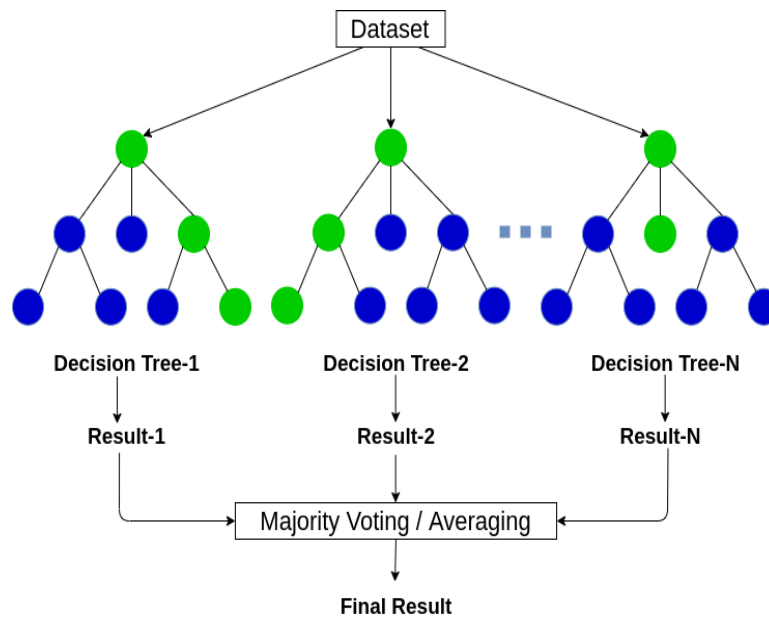
It models the probabilities for binary classification question. The logistic function is defined as below:

$$\text{logistic}(\theta) = \frac{1}{1 + \exp(-\theta)}$$

### 3.3 Random Forest

We also use random forest which is an ensemble learning method for classification, regression and other tasks that operates by constructing a multitude of decision trees at training time and outputting the class that is the mode of the classes (classification) or mean/average prediction (regression) of the individual trees.

The first algorithm for random decision forests was created in 1995 by Tin Kam Ho using the random subspace method, which, in Ho's formulation, is a way to implement the "stochastic discrimination" approach to classification proposed by Eugene Kleinberg.



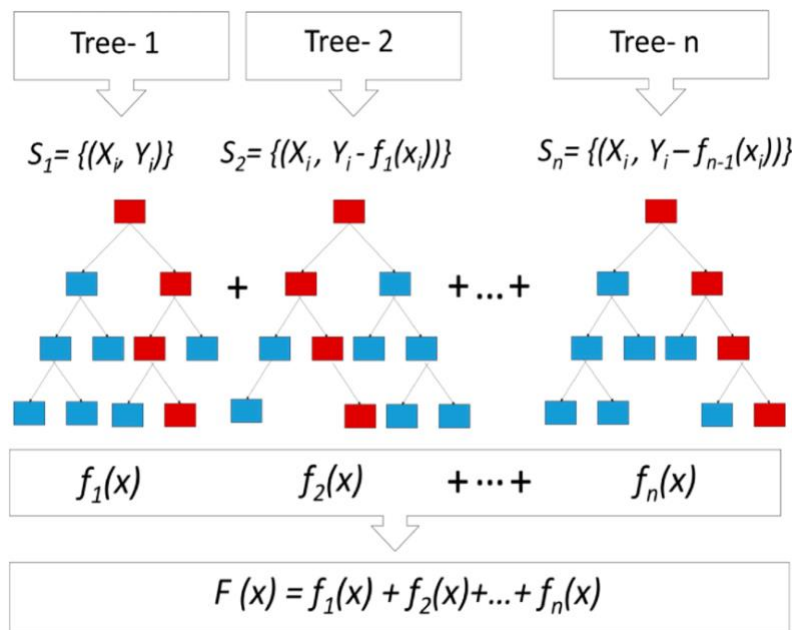
### 3.4 Gradient Boosting

Gradient boosting is an algorithm that could overfit a training dataset quickly. It gets benefit from regularization and generalizes item by allowing optimization of loss function. The equation of binary cross entropy loss is shown as below. If we have a random variable  $X$ , then the pdf of  $X$  would show as below:

$$s = \begin{cases} - \int p(x) \cdot \log p(x) dx & \text{if } x \text{ is continuous} \\ - \sum p(x) \cdot \log p(x) & \text{if } x \text{ is discrete} \end{cases}$$

In this case, the loss function for the dependent variable  $y$  would be:

$$L = -y * \log(p) - (1 - y) * \log(1 - p)$$

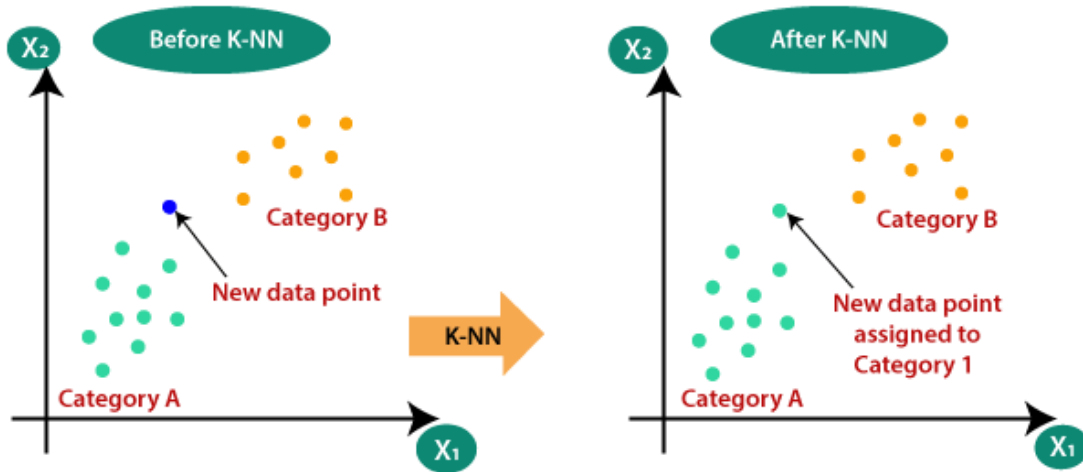


And the above graph shows the principle and the process of gradient boosting.

### 3.5 K-Nearest Neighbor (KNN) algorithm

K-Nearest Neighbour is one of the simplest Machine Learning algorithms based on Supervised Learning technique. K-NN algorithm assumes the similarity between the new case/data and available cases and put the new case into the category that is most similar to the available categories. K-NN algorithm stores all the available data and classifies a new data point based on the similarity. This means when new data appears then it can be easily classified into a

well suite category by using K- NN algorithm. The K-NN algorithm can be used for Regression as well as for Classification but mostly it is used for the Classification problems.



### 3.6 Model Evaluation Statistics

#### 3.6.1 Accuracy

The accuracy is the ratios of correctly predicted observations to the total number of observations. Here, TP means true positives, TN means true negative, FP means false positives, and FN means false negatives.

$$Accuracy = \frac{TP + TN}{TP + TN + FP + FN}$$

#### 3.6.2 Precision

Precision is the ratio of correctly predicted positive samples to the total of predicted positive observations

$$Precision = \frac{TP}{TP + FP}$$

#### 3.6.3 Recall

Recall is the ratio of TP to all the observations in actual area.

$$Recall = \frac{TP}{TP + FN}$$

### 3.6.4 F1-Score

F-1 score is used to evaluate the classification model based on precision and recall.

$$F1 = 2 * \frac{precision * recall}{precision + recall}$$

### 3.6.5 ROC\_AUC Score

The AUC means the area under the curve. Normally, we would see the model is well when the ROC\_AUC score is larger than 0.5

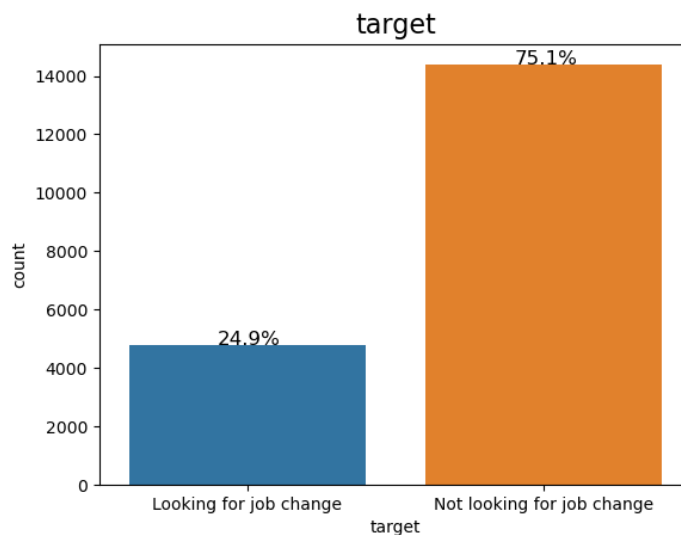


## 4. Experimental setup

### 4.1 Data preprocessing

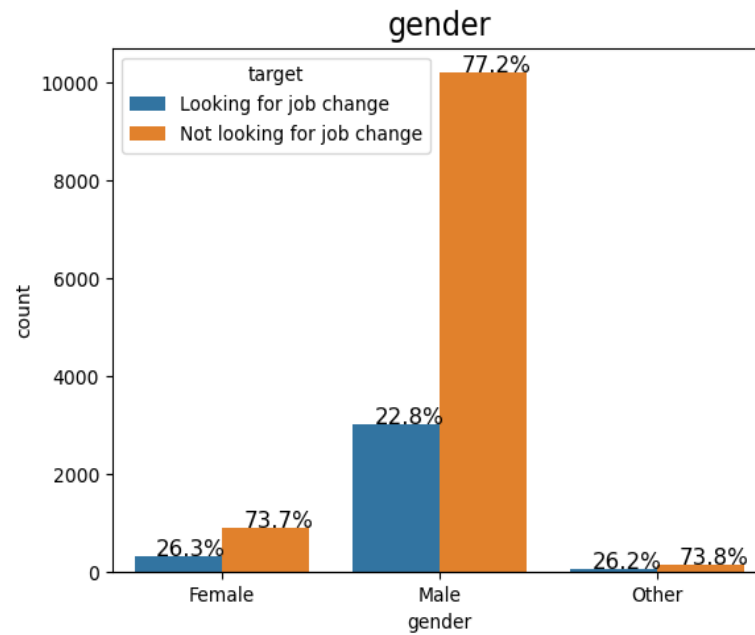
Firstly, we specified the predictor and target variable to make sure they are at the right position. Secondly, filling NA with mean was executed on all numerical variables, the NA in categorical variables were left to be applied in the modeling. Standardization and centralization for numerical variables were executed with `StandardScaler()`. Encoding categorical features was also done with `OneHotEncoder()` and the target variable was labeled with `LabelEncoder()`. Lastly, the dataset was spitted into training and test groups randomly with training taking 70% and test for left 30%.

### 4.2 Exploratory Data Analysis



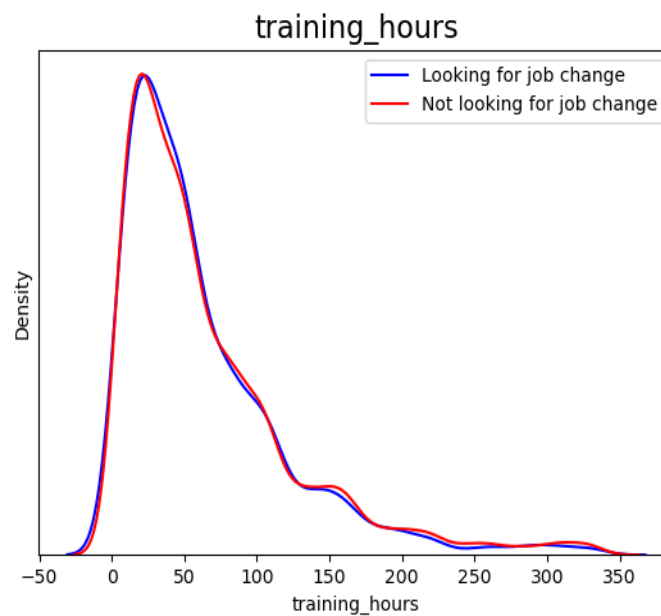
Counts and rates for people looking for job change

Over 19158 enrollees, 24.9% of them are looking for job change and 75.1% of them are not looking for a job. We can see the result of above figure.



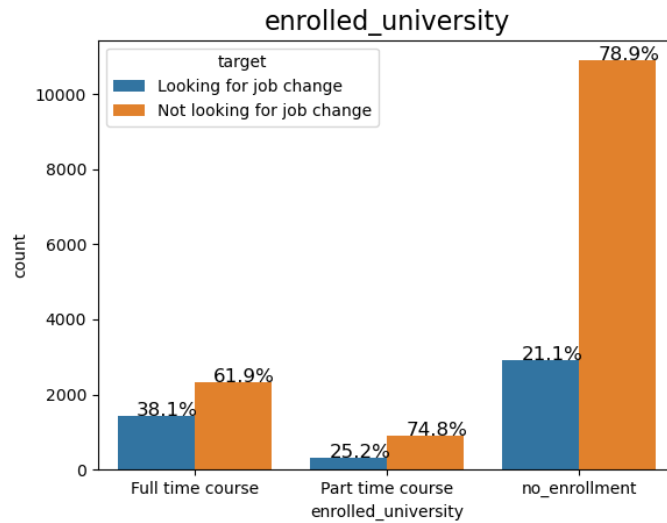
Distribution of job change by gender

With different genders, people shows a comparable rate of looking for a new job. We can see the result from above figure.

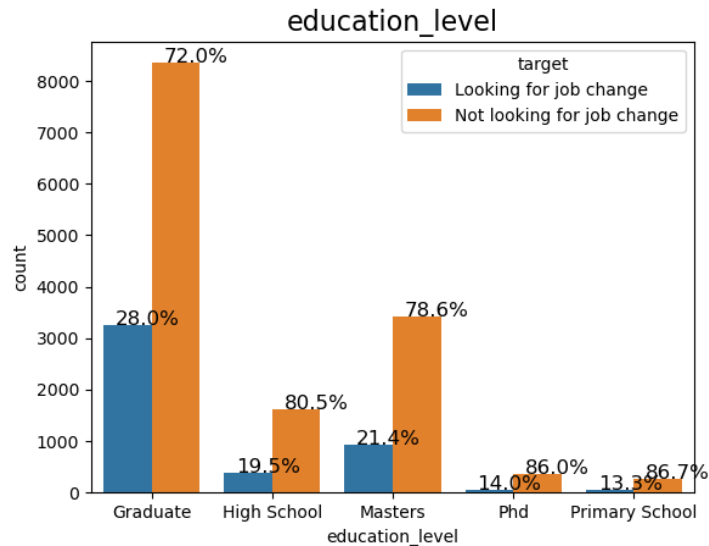


Distribution of job change by training\_hours

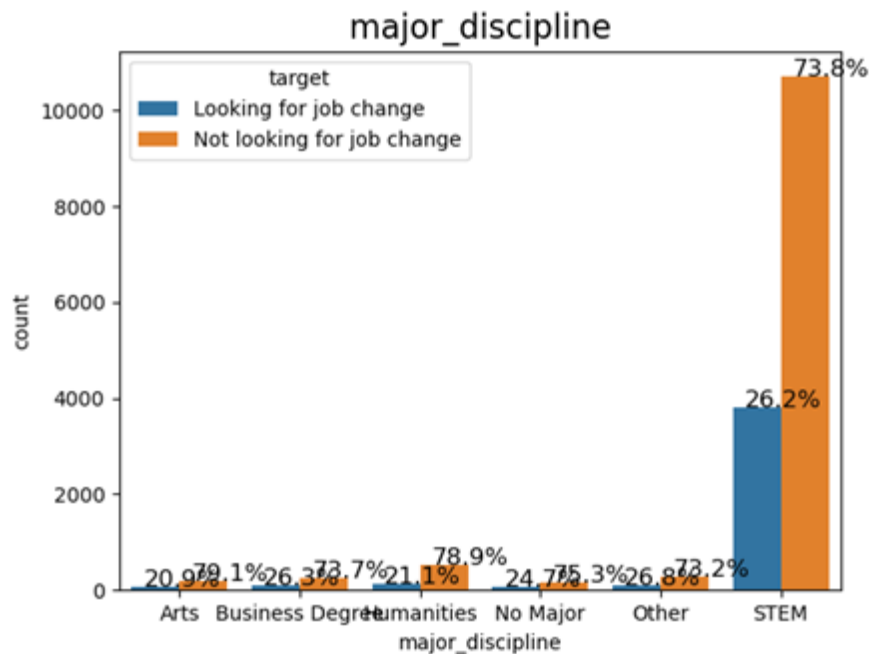
People with different training hours show a comparable rate of looking for a new job. We can see the result from above figure.



Distribution of job change by enrolled\_university

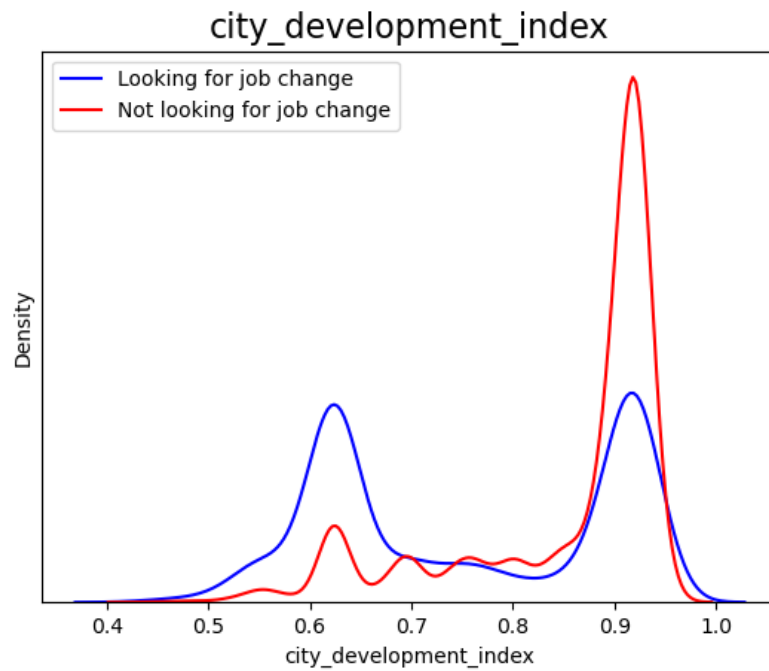


Distribution of job change by education\_level



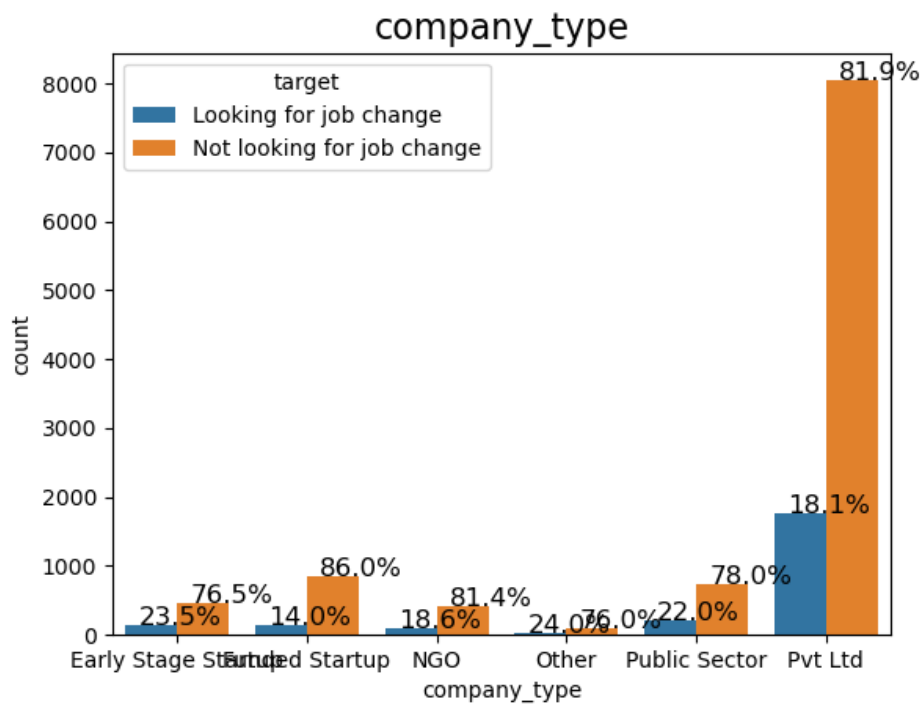
Distribution of job change by major\_discipline

Education plays an important role in the rate of people looking for job change. People who took the full time course are more likely to look for a new job compared to others taking part-time course and no enrollment. People with graduate education level are more inclined to look for a new job compared to high school, masters, Ph.D and primary school. People with discipline of art and humanities are less likely to look for job change compared to the people with discipline of business, STEM and others.

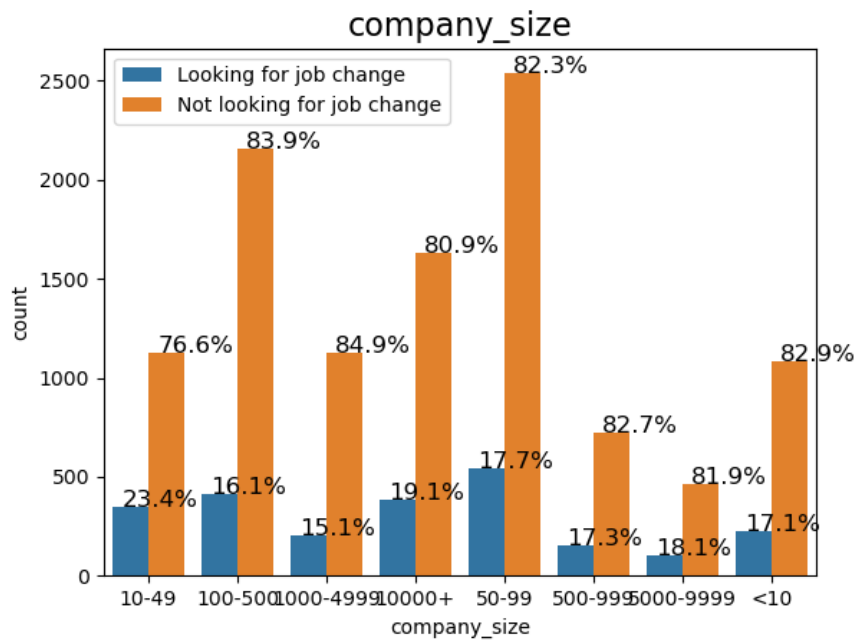


Distribution of job change by city\_development\_index

City development index stand for the development level and stages, it is very interestingly that in the cities with lower city\_development\_index, the rate of people looking for a new job is significantly higher than that in the cities with higher city\_development\_index(Figure.7), which suggests that there are more opportunities in the development cities.

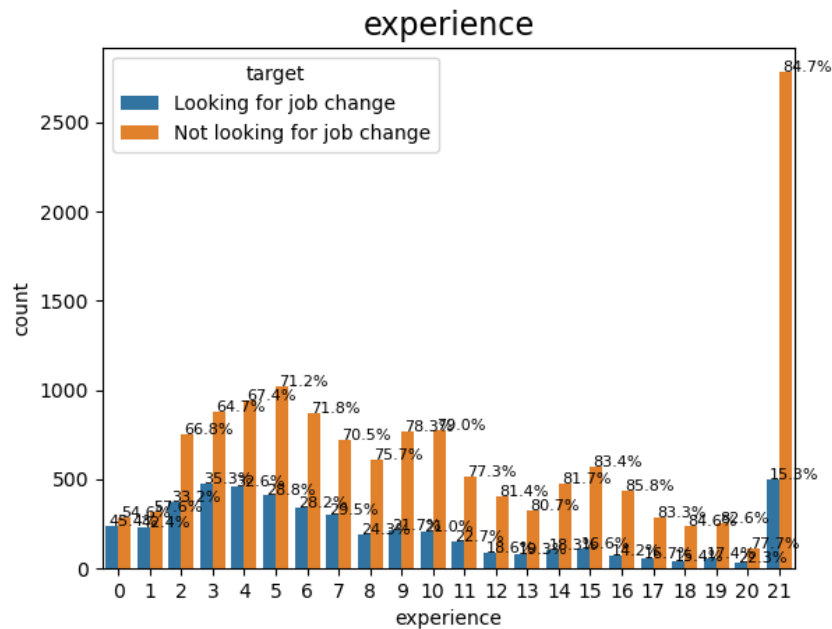


Distribution of job change by company\_type

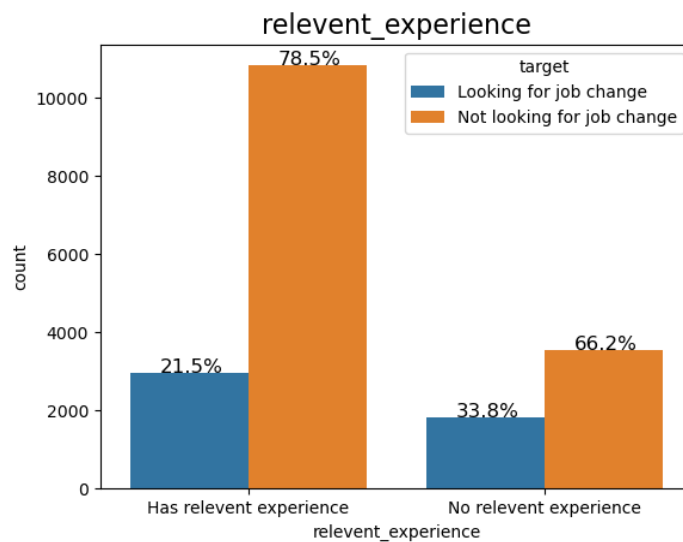


Distribution of job change by company\_size

Company type and size also matters. People working in the Pvt Ltd, NGO and Founded Startup are less likely to look for a new job(Figure.8).People working in the company with size

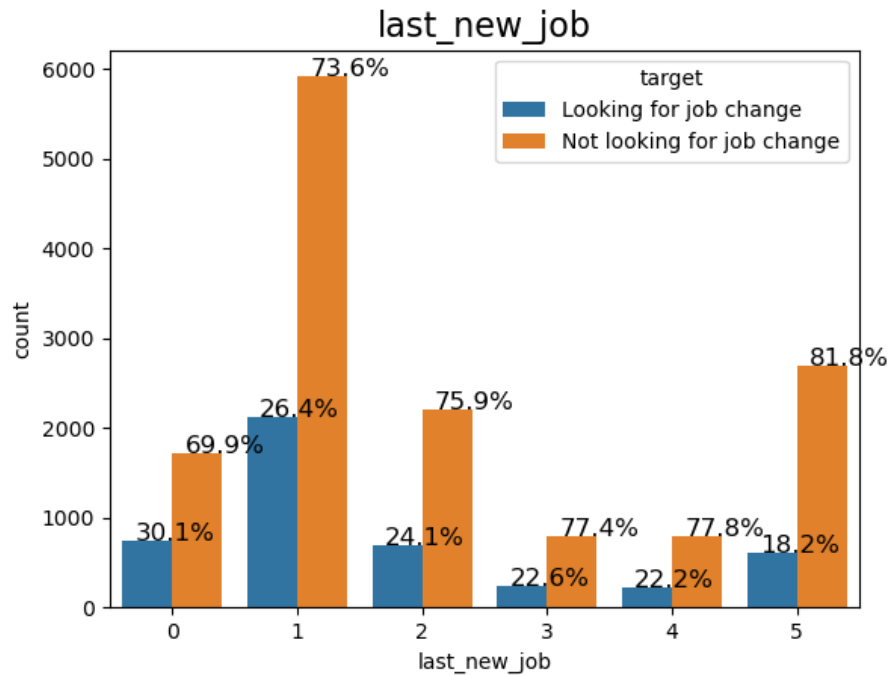


of 10-49 are more inclined to look for a new job.



Distribution of job change by relevent\_experience

Working experiences is an important factor affecting the rate of people looking for a new job. People with less working experiences are more likely to look for a new job. The rate of looking for a new job for people with no relevant experience is a little higher.



Distribution of job change by last\_new\_job

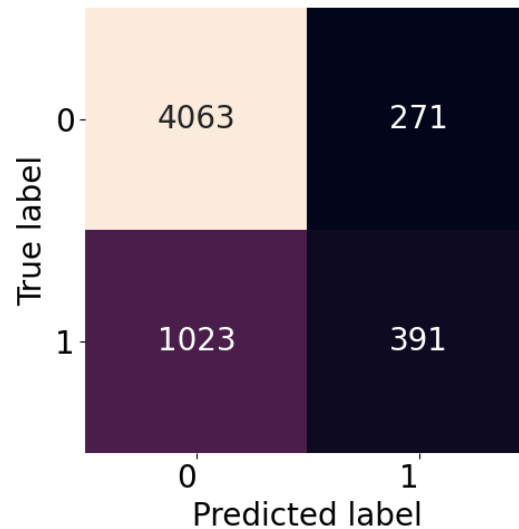
The difference of 1 year and zero year shows a significant higher rate of looking for a new job, which indicates that people looking for job change are used to working in different company for same time long.

## 5. Results

### 5.1. Logistic Regression Result

From the confusion matrix, we could find that there are 4063 true negatives, and 391 true positives, the result is shown as below:





From the classification report graph below, we can see the accuracy of logistic regression model is 77.48%. It means, for the given test data set, the ratio of the number of samples correctly classified by the classifier to the total number of samples is 77.48%. It is calculated by  $(TP+TN)/(TP+FP+FN+TN)$ . Here, TP represents the true positive, and the FP represents the false positive, and the FN represents the false negative, and TN means the true negative. We could get those result from confusion matrix above.

	precision	recall	f1-score	support
0	0.80	0.94	0.86	4334
1	0.59	0.28	0.38	1414
accuracy			0.77	5748
macro avg	0.69	0.61	0.62	5748
weighted avg	0.75	0.77	0.74	5748
Accuracy : 77.48782185107864				
ROC_AUC : 78.41463080318185				

The precision here means the ratio of true positive to the sum of true positive and false positive. And the recall means the ratio of true positive to the sum of true positive and false

negative. F-1 score is a combination index, it means the harmonic mean of precision and recall.

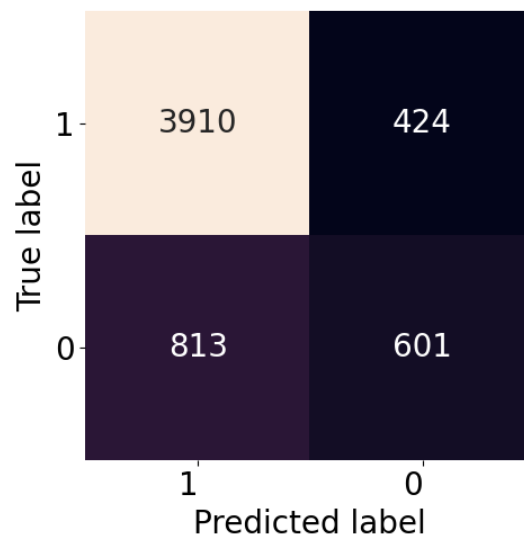
The equation is like:

$$F1 = 2 * \frac{precision * recall}{precision + recall}$$

The AUC means the area under the ROC curve. It shows the tradeoff of specificity and sensitivity. And roc\_auc score helps us find the model performances. Normally, the roc\_auc score higher than 0.5 would see as a good classifier. I would combine their different index in our summary to interpret the result. All the ROC result is shown in appendix.

### 5.2.1 Random Forest

From the random forest result, we could see that there are 36910 true positives and 601 true negatives. The result is shown as below.



A confusion matrix for a binary classification model. The y-axis is labeled 'True label' with values 0 and 1. The x-axis is labeled 'Predicted label' with values 1 and 0. The matrix cells contain the following counts: True label 1, Predicted label 1 is 3910 (light orange); True label 1, Predicted label 0 is 424 (dark blue); True label 0, Predicted label 1 is 813 (dark purple); True label 0, Predicted label 0 is 601 (dark purple).

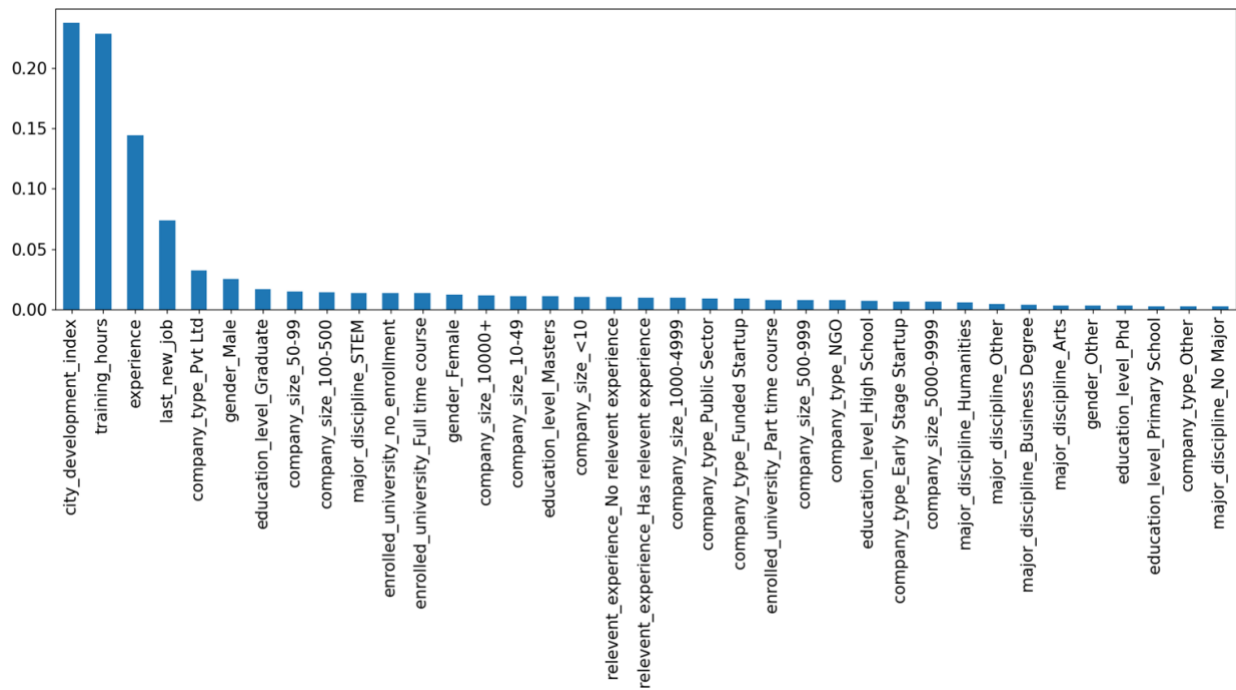
True label	1	0
1	3910	424
0	813	601
	1	0
	Predicted label	

The accuracy for random forest model is 78.47%%, which means that the fitting model could explain 78.47% of the test dataset.

	precision	recall	f1-score	support
0	0.83	0.90	0.86	4334
1	0.59	0.43	0.49	1414
accuracy			0.78	5748
macro avg	0.71	0.66	0.68	5748
weighted avg	0.77	0.78	0.77	5748
Accuracy: 78.4794711203897				
ROC_AUC: 78.6315678340858				

### 5.2.2 Feature Importance

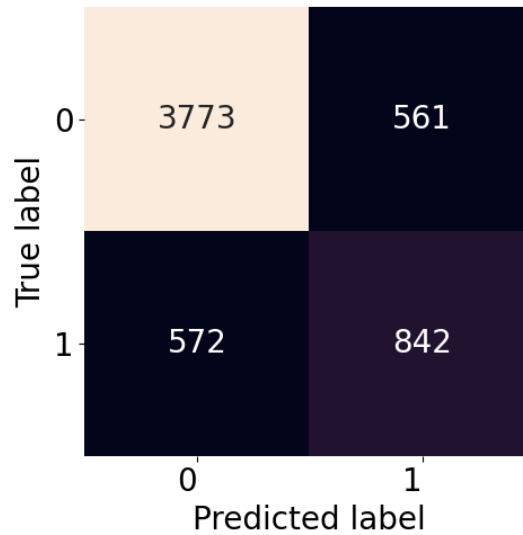
We use the random forest to calculate feature importance, and below shows the result.



From the graph, we could find that the top 5 important features are city development index, training hours, experience, last\_new\_job and company\_type.

### 5.3. Gradient Boosting Result

From the gradient boosting result, we could see that there are 3663 true negatives and 842 true positives. The result is shown as below.



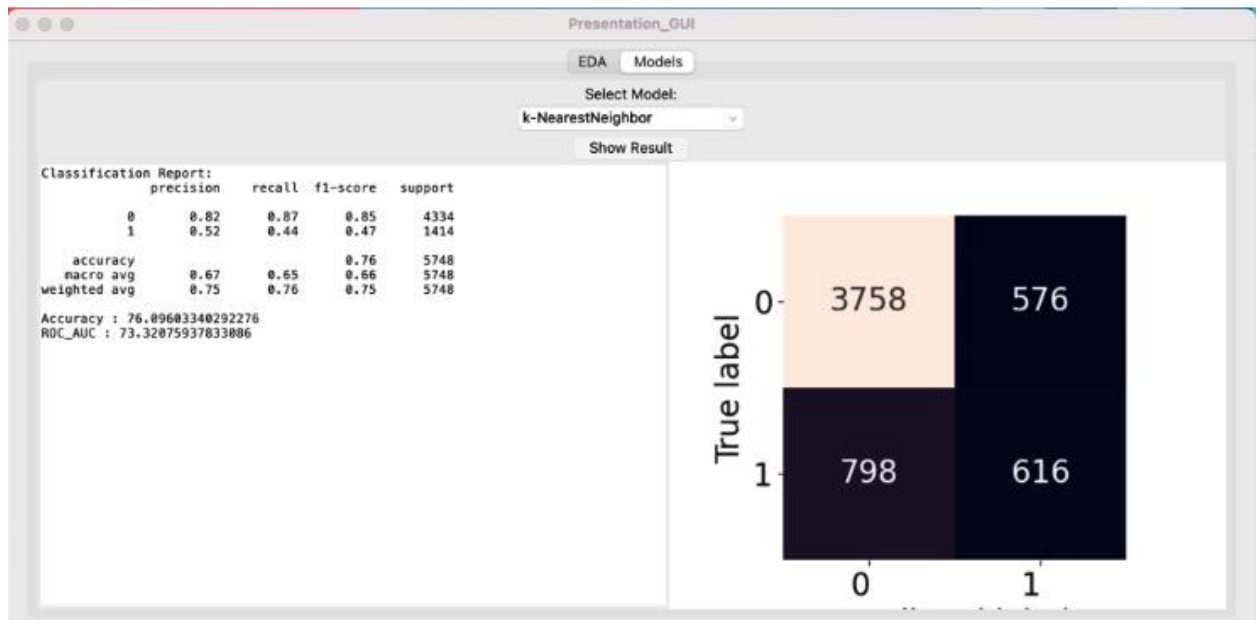
The accuracy for gradient boosting model is 80.28%, which means that the fitting model could explain 80.28% of the test dataset.

	precision	recall	f1-score	support
0	0.87	0.87	0.87	4334
1	0.60	0.60	0.60	1414
accuracy			0.80	5748
macro avg	0.73	0.73	0.73	5748
weighted avg	0.80	0.80	0.80	5748

Accuracy: 80.28879610299235  
 ROC\_AUC : 80.1568010318073

## 5.4. GUI

Finally, I tried to implement GUI. We divided it into two parts, EDA part and Model part. I built up the model part. By clicking the different model options, we could directly get the result of our classification model.



## 6. Summary and conclusions

Based on our results and the index we have discussed before; we could define that gradient boosting is the best model. So, we choose it to do prediction. This model has 80.28% accuracy and ROC\_AUC score is 0.80, which means it could explain the 80.28% of the test data. And it has the highest ROC\_AUC score.

Besides the models we talked about, I also conduct several other classifiers, like XGB boosting, KNN, etc.... But none of them has the better result than the models we selected.

The improvement of our project may mainly implement in GUI part and data preprocess. Maybe trying another way to deal with our data would have a better result.

## 7. References

Natekin, A., & Knoll, A. (2013). Gradient boosting machines, a tutorial. *Frontiers in neurorobotics*, 7, 21.

Ke, G., Meng, Q., Finley, T., Wang, T., Chen, W., Ma, W., ... & Liu, T. Y. (2017). Lightgbm: A highly efficient gradient boosting decision tree. *Advances in neural information processing systems*, 30, 3146-3154.

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[https://www.kaggle.com/arashnic/hr-analytics-job-change-of-data-scientists?select=aug\\_train.csv](https://www.kaggle.com/arashnic/hr-analytics-job-change-of-data-scientists?select=aug_train.csv)

[https://en.wikipedia.org/wiki/K-nearest\\_neighbors\\_algorithm](https://en.wikipedia.org/wiki/K-nearest_neighbors_algorithm)

<https://www.javatpoint.com/k-nearest-neighbor-algorithm-for-machine-learning>

<https://www.javatpoint.com/classification-algorithm-in-machine-learning>

[https://en.wikipedia.org/wiki/Gradient\\_boosting](https://en.wikipedia.org/wiki/Gradient_boosting)

## Appendix

1. Data head
2. Data information
3. Null values
4. ROC\_AUC for Logistic
5. ROC\_AUC for Random Forest
6. ROC\_AUC for HGradient Boosting

Dataset first few rows:

	enrollee_id	city	...	training_hours	target
0	8949	city_103	...	36	1.0
1	29725	city_40	...	47	0.0
2	11561	city_21	...	83	0.0
3	33241	city_115	...	52	1.0
4	666	city_162	...	8	0.0

[5 rows x 14 columns]

Dataset info:

Figure 1. data head

```

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 19158 entries, 0 to 19157
Data columns (total 14 columns):
#   Column                                Non-Null Count  Dtype
---  -
0   enrollee_id                          19158 non-null  int64
1   city                                 19158 non-null  object
2   city_development_index               19158 non-null  float64
3   gender                              14650 non-null  object
4   relevent_experience                  19158 non-null  object
5   enrolled_university                 18772 non-null  object
6   education_level                     18698 non-null  object
7   major_discipline                    16345 non-null  object
8   experience                           19093 non-null  object
9   company_size                        13220 non-null  object
10  company_type                         13018 non-null  object
11  last_new_job                         18735 non-null  object
12  training_hours                       19158 non-null  int64
13  target                              19158 non-null  float64
dtypes: float64(2), int64(2), object(10)
memory usage: 2.0+ MB
7-1-1.

```

Figure 2. data information

```

Sum of NULL values in each column.
city_development_index      0
gender                      4508
relevent_experience          0
enrolled_university         386
education_level             460
major_discipline            2813
experience                   65
company_size                 5938
company_type                 6140
last_new_job                 423
training_hours               0
target                       0
dtype: int64

```

Figure 3. Null values



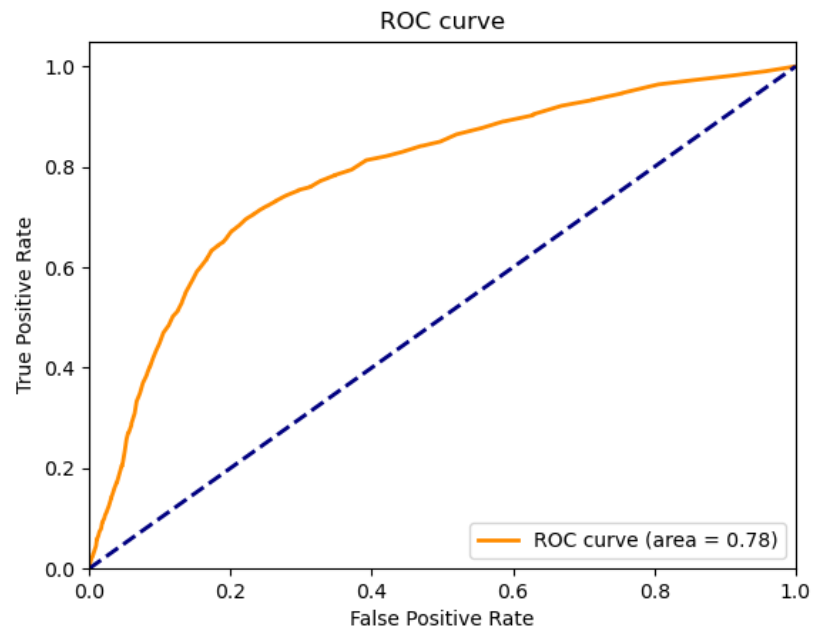


Figure 4.ROC\_AUC for Logistic

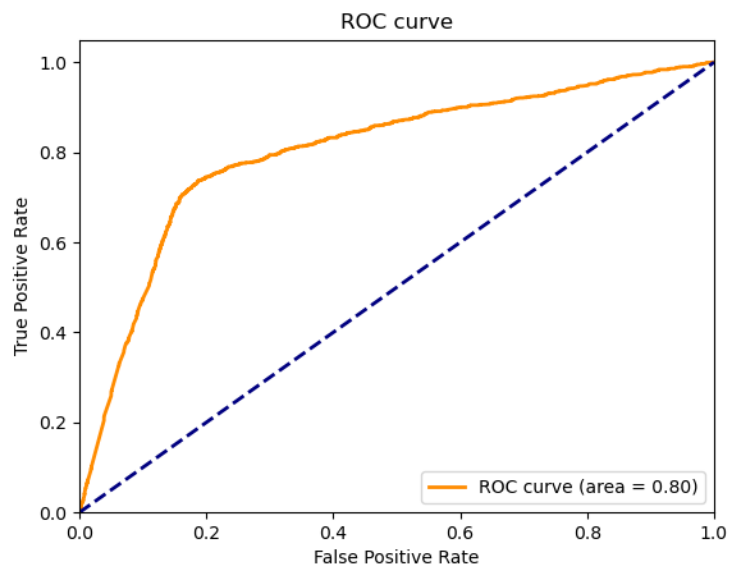


Figure 5.ROC\_AUC for Random Forest