# **QUICK REFERENCE**

	REPORTS TO GENERATE			
1	Primary Insurance Aging	No Date Range		
2	Secondary Insurance Aging	No Date Range		
3	Practice Analysis	By <b>CLOSED PERIOD</b> for previous 3 months (ex Q1 - Dec/Jan/Feb)		
4	<b>Encounter Summary</b>	By <b>INITIAL BILLED</b> Date Type (Beginning of Quarter - End of Quarter)		
5	<b>Combined Aging by Service Date</b>	By <b>SERVICE DATE</b> (01/01/2000 - end of quarter)  • Select <b>Show Credit Balances</b> on report		
6	<b>Gateway Transaction Summary</b>	Beginning of Quarter - End of Quarter		

BONUS STATS				
	KPI	BENCHMARK		
1	Primary Insurance Aging	<b>0 - 60</b> DAYS = Greater than <b>80</b> %		
2	Secondary Insurance Aging	<b>0 - 60</b> DAYS = Greater than <b>80</b> %		
3	Days in A/R	Less than 40 Days		
4	Average Days to File	Less than 5 Days		
5	Hold Credits	Less than 2%		
6	EDI Rejection Rate	Less than 3%		

QTR	DATE RANGE	# OF DAYS
Q1	1 January - 31 March	<b>90</b> (91 in Leap Years)
Q2	1 April - 30 June	91
Q3	1 July – 30 September	92
Q4	1 October – 31 December	92

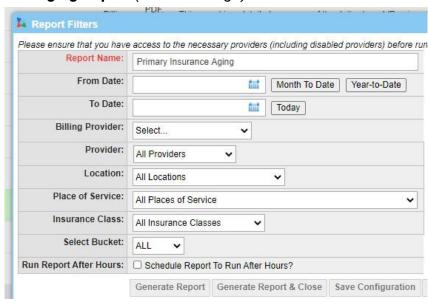
## PRIMARY INSURANCE AGING

**BENCHMARK** 

0 - 60 DAYS = Greater than 80%

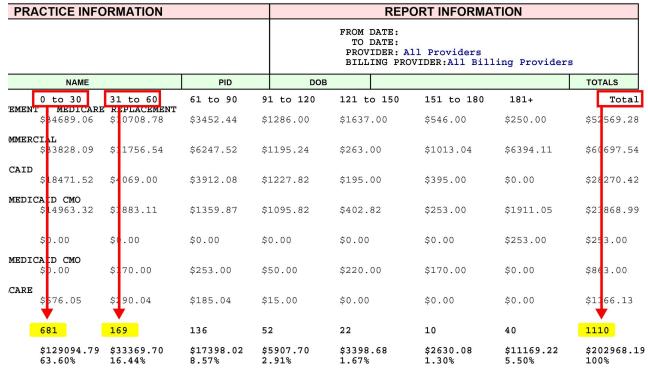
### **Calculation**

Generate Primary Insurance Aging Report (no Date Range)



Add the **0 to 30** and **31 to 60** buckets together. Divide the sum by the **Encounter Total**, then multiply by 100 to get the percentage.

#### PRIMARY INSURANCE AGING



### **Common Considerations**

- Credentialing issues preventing or delaying reimbursement on billed claims
- Delays in payment posting due to too many paper EOBs
- Delays in payment posting due to "missing payments"

### **Submitting Considerations**

Use Encounter List Exports. Using the Aging Report is difficult to do and hard to follow. Remember, you can get the ones over 60+ days by using Initial BILLED dates (Q2 was before 5/1/20) - Also remember to only remove claims OVER 60+ Days

#### Labeled with an Encounter Class and a COUNT formula entered to show total # of encounters **ENCOUNTERS** Then exported to Excel and given a title reflecting stat and issue affected are: • (ex. Smith Clinic Primary Aging Credentialing Issue Q3 2019) Multiple issues can be saved on multiple tabs in one spreadsheet. Upload Worksheet, Primary Aging summary page, and Encounter List export(s). **Updated Count Total MAKE SURE** Before Formula (0-60 Day Bucket ÷ Updated Total (0-60 Day Bucket + Total Count) to show: with Removed Encounters) Provide a detailed statement of what the issue is: (ex. Provider Jones is currently not credentialed with BCBS. Application was submitted on ON YOUR WORKSHEET: 9/1/19 and the practice has requested that we bill all of the claims to keep them timely.) Note what is being done to address this issue, why the solution hasn't worked, etc.

#### Use the Aging spreadsheet to remove consideration issues:

- 1. Generate primary insurance aging, open spreadsheet, and name tab Raw Data
- 2. Copy tab and name new tab "Corrected Calculations"
- 3. Create a new tab, named Consideration Data, copy the header from the other tab and paste to the new tab
- 4. Sort by encounter # and remove rows without encounter #s
- 5. Remove duplicate encounter # rows by highlighting entire sheet, clicking the Data tab, click Remove Duplicates, click Unselect All, check/select Encounter #, and click OK
- 6. Use the replace function to remove zeros from the bucket columns.
  - a. Select the bucket columns > click Home tab > Find & Select > Replace > Options > type 0 in the "find what" field > select "match entire cell contents" > click replace all
- 7. At the bottom of the 0-30 bucket type **=counta(** and drag the entire column. For example, =counta(S2:S350)
- 8. Drag the formula across the row to the end of the TOTAL column. This should give you a count of encounters for each bucket.
- 9. Use Excel formula to calculate the percentage of encounters in the 0-60 buckets. For example, =(S351+T351)/Z351
- 10. Highlight the encounter #s that you would like to be part of your considerations.
- 11. Sort the entire sheet by encounter #s (sort by color).
- 12. Cut the rows that you would like to be part of your considerations and paste them into the Consideration Data spreadsheet. The benchmark formula should update automatically as you cut rows.

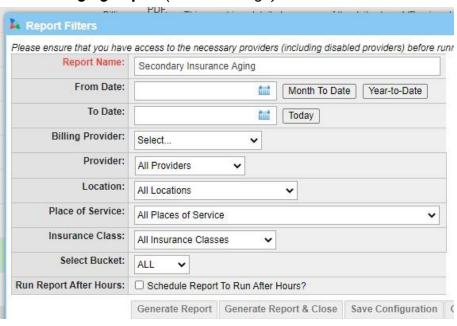
## SECONDARY INSURANCE AGING

**BENCHMARK** 

0 - 60 DAYS = Greater than 80%

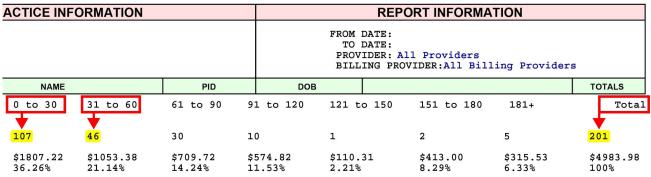
### **Calculation**

Generate Secondary Insurance Aging Report (no Date Range)



Add the **0 to 30** and **31 to 60** buckets together. Divide the sum by the **Encounter Total**, then multiply by 100 to get the percentage.

#### **SECONDARY INSURANCE AGING**



#### **Common Considerations**

- Credentialing issues preventing or delaying reimbursement on billed claims
- Delays in payment posting due to too many paper EOBs
- Delays in payment posting due to "missing payments"

### **Submitting Considerations**

Secondary Aging - this is harder to use encounter exports to show the buckets, but if it's only a few claims, super easy to do. Otherwise use the aging report.

- Also, remember to only remove claims OVER 60+ Days

## DAYS IN A/R

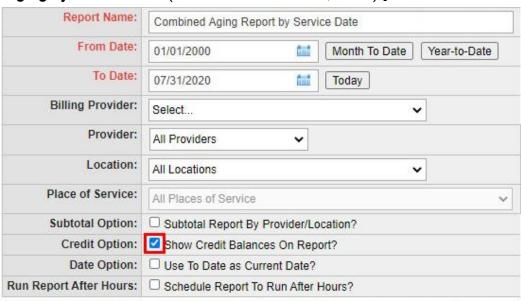
**BENCHMARK** 

**LESS THAN 40 DAYS** 

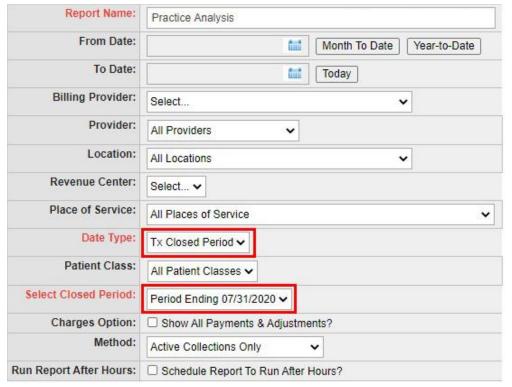
### **Calculation**

**REPORTS TO GENERATE:** 

Combined Aging by Service Date (01/01/2000 - End of Quarter) [Select Show Credit Balances]



Practice Analysis by CLOSED PERIOD for EACH of the previous 3 months of the Quarter



### **Formula**

From the **Combined Aging by Service Date** Report, locate the **Grand Total** In this example, it's **\$126411.37**. This is the **ENDING A/R**.

#### COMBINED AGING REPORT BY DATE OF SERVICE

PRACTICE INFORMATION					DEI	PORT INFORMA	TION	A
G. G.	RACTICE IN	FURMATION			KEI	OKI INFORIVIA	ATION	
					PROVIDER:	01/01/2000 07/31/2020 All Providers OVIDER:All Bil	ling Providers	
ENCOUNTER#		NAME						TOTALS
Insurance Total	\$0.00	\$29111.56	\$13481.07	\$9032.63	\$2758.02	\$3765.90	\$41693.83	\$99843.0
Patient Total	\$0.00	\$2004.30	\$1859.72	\$1775.74	\$1460.07	\$1711.67	\$9476.86	\$18288.3
Patient-Self Pay Tot	al \$0.00	\$1222.00	\$1325.00	\$886.00	\$762.00	\$570.00	\$3515.00	\$8280.00
Grand Total	\$0.00	\$32337.86	\$16665.79	\$11694.37	\$4980.09	\$6047.57	\$54685.69	\$126411.3

From each month's <b>Practice Analys</b>			
	CLASS	PRIMARY CHARGES	INSURANC PAYMENTS
	COMMERCIAL	\$32,875.00	\$23,673.76
	INMATE	\$450.00	\$145.56
	MEDICAID	\$1,110.00	\$33.04
For the first month,	MEDICAID CMO	\$960.00	\$131.52
it's <b>\$120,584.01</b>	MEDICARE	\$59,785.00	\$28,927.38
ILS \$ 120,304.01	MEDICARE REPLACEMENT	\$21,045.01	\$15,891.82
	MEDICARE SUPPLEMENT	\$1,510.00	\$480.53
	SELF PAY	\$2,849.00	\$2,012.00
	UNAPPLIED	N/A	\$0.00
	GRAND TOTALS	\$120,584.01	\$71,295.61
	GRAND TOTALS  CLASS		\$71,295.61  INSURANCE PAYMENTS
		PRIMARY	INSURANO
	CLASS	PRIMARY CHARGES	INSURANO PAYMENTS
	CLASS COMMERCIAL	PRIMARY CHARGES \$39,390.01	INSURANC PAYMENTS \$15,248.33
	CLASS COMMERCIAL INMATE	PRIMARY CHARGES \$39,390.01 \$300.00	INSURANG PAYMENTS \$15,248.33 \$472.28
For the second month,	CLASS COMMERCIAL INMATE MEDICAID	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00	INSURANG PAYMENTS \$15,248.33 \$472.28 \$0.00
	CLASS COMMERCIAL INMATE MEDICAID MEDICAID CMO	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00	**INSURANCE*** **15,248.33 **472.28 **0.00 **0.00
For the second month, it's <b>\$149,060.06</b>	CLASS COMMERCIAL INMATE MEDICAID MEDICAID CMO MEDICARE	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00 \$68,470.02	### STATE
	CLASS  COMMERCIAL  INMATE  MEDICAID  MEDICAID CMO  MEDICARE  MEDICARE  MEDICARE REPLACEMENT	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00 \$68,470.02 \$34,335.03	### STATES
	CLASS  COMMERCIAL  INMATE  MEDICAID  MEDICAID CMO  MEDICARE  MEDICARE  MEDICARE REPLACEMENT  MEDICARE SUPPLEMENT	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00 \$68,470.02 \$34,335.03 \$1,020.00	### The state of t
	CLASS  COMMERCIAL  INMATE  MEDICAID  MEDICAID CMO  MEDICARE  MEDICARE  MEDICARE REPLACEMENT  MEDICARE SUPPLEMENT  WORKERS COMP/ MVA	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00 \$68,470.02 \$34,335.03 \$1,020.00 \$300.00	\$15,248.33 \$15,248.33 \$472.28 \$0.00 \$0.00 \$22,371.25 \$12,132.32 \$397.51 \$0.00
	CLASS  COMMERCIAL  INMATE  MEDICAID  MEDICAID CMO  MEDICARE  MEDICARE REPLACEMENT  MEDICARE SUPPLEMENT  WORKERS COMP/ MVA  SELF PAY	PRIMARY CHARGES \$39,390.01 \$300.00 \$890.00 \$1,160.00 \$68,470.02 \$34,335.03 \$1,020.00 \$300.00 \$3,045.00	\$15,248.33 \$15,248.33 \$472.28 \$0.00 \$0.00 \$22,371.25 \$12,132.32 \$397.51 \$0.00 \$2,073.48

	CLASS	PRIMARY CHARGES	INSURANC PAYMENTS
	COMMERCIAL	\$35,966.00	\$18,331.92
	INMATE	\$520.00	\$397.32
	MEDICAID	\$440.00	\$0.00
For the third month,	MEDICAID CMO	\$674.00	\$0.00
•	MEDICARE	\$55,030.01	\$29,580.07
it's <b>\$120,743.03</b>	MEDICARE REPLACEMENT	\$23,755.02	\$8,020.30
	MEDICARE SUPPLEMENT	\$1,160.00	\$47.06
	WORKERS COMP/ MVA	\$150.00	\$0.00
	SELF PAY	\$3,048.00	\$3,897.00
	UNAPPLIED	N/A	\$0.00
	GRAND TOTALS	\$120,743.03	\$60,273.67

FORMULA	Calculation from Example		
Average Daily Charge =	120584.01 + 149060.06 + 120743.03 = 3903		
Total Gross Charges  Days in the Quarter	$390387.10 \div 92 = 4243.34$		
Days in AR =			
Ending A/R Average Daily Charge	126411.37 ÷ 4243.34 = 29.79 Days		

**Turn-Around Time (ARR)** = Total A/R divided by Adjusted Charges, multiplied by 30 days **Adjusted Charges** = Total Charges minus write-offs and adjustments

Use Dashboard MD Ad Hoc Report: Financial Summary Analysis Prev Month - ALL RCM

- This report will give you your current days in AR when the date selection is Month to Date
- This report will give you the Sum of the previous 3 month's charges when you run for the last 12 months selecting only the previous 3 months to display.

### **Common Considerations**

- Credentialing issues preventing or delaying reimbursement on billed claims
- Abnormally High Patient Aging (91+ days)
  - Please note that this consideration will be accepted on a limited basis only.
- Abnormally low Gross Charges
- New Status Encounters older than 20 days not billed because of Credentialing, Providers not signing, holding for other various reasons out of our control (remove from Combined Aging total)
- Incomplete Encounters with Charges

• Incomplete Encounters that moved to **New** status late in the Quarter

NOTE: If the account is majorly failing in primary and/or secondary, then you can probably use that consideration for Days in AR. If Days in AR is failing but Primary and Secondary are not, then it's likely that the Patient Aging, low gross charges, etc is the issue. Therefore, if the primary and/or secondary are not failing or at least not in the low 80s, then the consideration would not come from the ager but would come from the AC.

### **Submitting Considerations**

- Abnormally Low Gross Charges: Calculate the average monthly gross charges of the two highest charge months
  in the quarter. Subtract the lowest month's charges from the average. If over 25%, this can be used as a
  consideration. Upload worksheet, the three practice analysis reports from the quarter, and an excel spreadsheet
  showing the math. Calculate a new Days in AR formula using the average instead of the lowest month's charges.
  If 40 or less, this can be used as a consideration.
  - On your worksheet, enter a detailed explanation of which month in the quarter is lower than the average, what the average is, how much lower your lowest month is than the average. Give a brief explanation of why it's lower than the average (provider on leave, less hospital visits, etc) and when this issue should be resolved (provider returns in May, new provider is joining practice, etc).
- New Status Encounters older than 20 days: Filter encounter list by NEW + DOS 01/01/2000 and twenty days older
  than the current date. Export to Excel and calculate total. On your worksheet, enter this total into a consideration
  field for Days in AR, this should subtract this total from the Combined Aging total. Upload a copy of your
  worksheet, the Combined Aging summary page, and Encounter List export.
  - Add a statement to the calculations worksheet that states the issue, how you tried to fix the problem and what is the future solution
- Incomplete Encounters with charges older than 20 days: Filter encounter list by INCOMPLETE. Export to Excel
  and calculate total. On your worksheet, enter this total into a consideration field for Days in AR, this should
  subtract this total from the Combined Aging total. Upload a copy of your worksheet, the Combined Aging
  summary page, and Encounter List export.
  - Add a statement to the calculations worksheet that states the issue, how you tried to fix the problem and what is the future solution
- Incomplete Encounters older than 20 days that moved to New, late in the quarter: Export encounter list filtered by Primary- Billed- Initial billed date within 2 weeks of end of quarter. Review encounter history to see when it changes status. Delete all other encounters from the list and only include encounters with this issue (Old DOS that was billed recently), calculate the total balance. On your worksheet, enter this total into a consideration field for Days in AR, this should subtract this total from the Combined Aging. Upload a copy of your worksheet, the Combined Aging summary page, and the edited exported Primary Aging. (Export Primary Aging, sort by oldest date of service with more current initial billed date, review encounter history to see when it moved from INCOMPLETE to NEW, total charges removed from combined aging)
  - Add a statement to the calculations worksheet that states the issue, how you tried to fix the problem and what is the future solution
- Credentialing issues older than 20 days: Filter encounter list by encounter class for credentialing and export to
  excel to calculate total. On your worksheet, enter this total into a consideration field for Days in AR, this should
  subtract this total from the Combined Aging total. Upload a copy of your worksheet, the Combined Aging
  summary page, and Encounter List export.
  - Add a statement to the calculations worksheet that states the issue, how you tried to fix the problem and what is the future solution

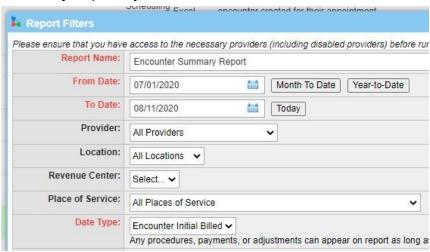
## **AVERAGE DAYS TO FILE**

**BENCHMARK** 

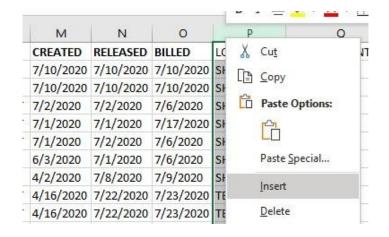
**Less than 5 Days** 

### **Calculation**

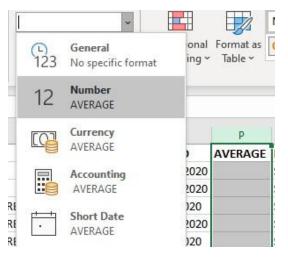
Generate Encounter Summary Report by "Initial Billed Date" for the Quarter



Open in Excel and add a Column to the right of the **BILLED** column by right clicking on the **LOCATION** column and clicking **INSERT**.



Label the new column **AVERAGE** and format it as a **NUMBER**.



Next, click the

FORMULAS tab.

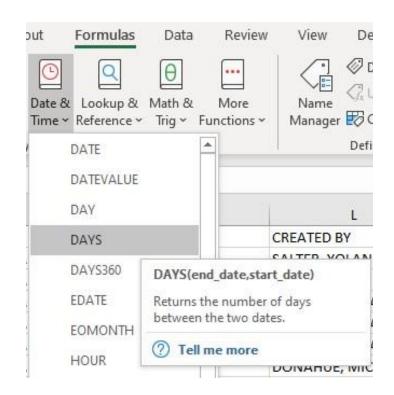
click the

#### **DATE & TIME**

drop-down,

and select the

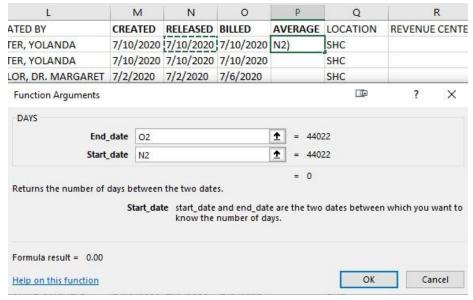
**DAYS** function.



Select the BILLED date for the

### End\_date and the RELEASED

of the way to the bottom.



Scroll to the bottom of Column P, select the AVG function from the AutoSum drop down and hit the Enter key. This is the Average Days to Bill.

Scroll to the top of column P, highlight Cell P1, click on the DATA tab at the top, and click FILTER. Sort Smallest to Largest and remove any rows with negative numbers. Sort Largest to Smallest and remove any large outliers.

and compute the difference between the **RELEASED DATE** and BILLED columns (BILLED - RELEASED DATE). This the number of days to file.

Average Days to File - remove the ones without released dates and negative dates, everything else stays (including 0 days)

### **Common Considerations**

- Holding claims for Credentialing
- Remove negative numbers
- Remove encounters without a release date

### **Submitting Considerations**

- If removing encounters:
  - On your Excel spreadsheet, highlight the encounters that need to be removed. Sort ascending if you can to include them at the top of the list. Duplicate spreadsheet to a new tab labeled "Considerations Avg Days to File." Remove the highlighted encounters from the first tab and recalculate. If you also need to run by Released Date, just add a new column on the tab for "released date calculation" and follow the instructions above.
  - Upload worksheet and Encounter Summary report Excel Spreadsheet into Box.
- ON YOUR WORKSHEET: Enter a detailed statement as to why you are removing the encounters (ex. The following encounters were held in Q3 for credentialing, but then were billed to keep them timely.) Also note what is being done to address this issue, why this solution hasn't worked, etc. This note is **STILL** required when recalculating by Release Date (ex. Provider Jones submits her notes for dictation. Her notes are then entered into Azalea by her Medical Assistant, and then Provider Jones signs the chart, which can take an average of 9 days to complete. When recalculating by Release Date, the average is 3. I have emailed and discussed with Provider Jones to enter notes into the chart and sign faster, however, this provider continues to use dictation. I will continue to follow up with her."

#### How to use pivot table template:

- 1. Generate encounter summary
- 2. Paste entire sheet in the raw data tab, verify the columns match, remove row 2,
- 3. Copy the entire sheet except for row 1 and paste into the sheet tab in cell B2
- 4. Drag down the *Days to file* formula by hovering on the bottom right corner of the A2 cell and double-clicking when you see the bold black cross
- 5. Go to the pivot tab and click refresh
- 6. Filter the primary insurance column, deselect "blanks"
- 7. Filter the "Billed" column and only select the three months in the guarter

## **HOLD CREDITS**

**BENCHMARK** 

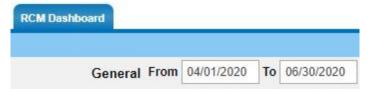
Less than 2%

#### **Calculation**

In the client's Azalea account, click Home, then RCM Dashboard



Enter the dates of the Quarter in From and To



Add up the totals in the Enc Qty column. Add up the totals in the Hold Credits column.



Divide the number of **Hold Credits** by the number of **Encounters**, then multiply by 100 to get the percentage.

### **NO Considerations**

- NO CONSIDERATION FOR THIS STAT
- Set a calendar reminder for the last day of the Quarter to review all accounts.
   Make sure HOLD status encounters are reviewed before Month's end/end of the Quarter.

## **EDI REJECTION RATE**

**BENCHMARK** 

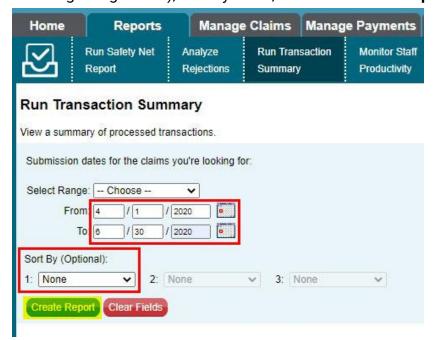
**LESS THAN 3%** 

#### **Calculation**

Login to Gateway/TriZetto and click Run Transaction Summary



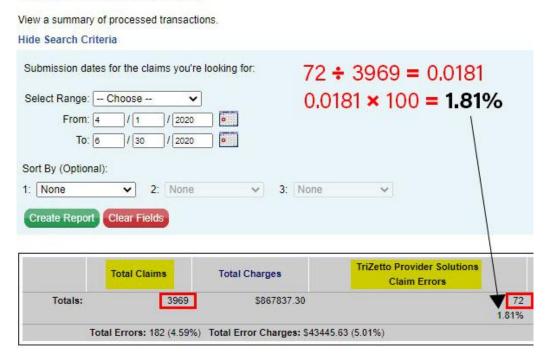
Input Date Range (Quarter Beginning to End), Sort by None, then click Create Report



### Divide Trizetto Provider Solutions Claim Errors by Total Claims.

Multiply by 100 to get Percentage:

### **Run Transaction Summary**



### **Common Considerations**

- System error that caused claims to reject
- Testing of new features (UB837)

### **Submitting Considerations**

Login to Gateway/TriZetto, mouse over Reports and click Analyze Rejections

Click on **Excel icon** to export the report to Excel

On the calculations worksheet, make sure to show the number of rejections you are removing with a detailed statement as to why you are removing the rejections, and what is being done to address this issue

Show a recalculated formula removing the rejections

## **BONUS STATS WORKSHEET**

Bonus Calculations Worksheet Template
Azalea RCM Bonus Calculations Worksheet Template
60 Days Before Today

#### **Worksheet Instructions:**

- 1) A day or two before the end of the quarter, generate your reports. All reports will still be uploaded to the appropriate Box folder.
- 2) Save a copy of the Bonus Calculations worksheet to your Drive.
- 3) Enter the data into the worksheet and let it calculate your benchmarks for you. Any stat not passing the benchmark will highlight in red.
- 4) For an account for which you will be submitting considerations, enter your considerations directly into the worksheet.
- 5) Save an Excel version of the worksheet to Box with your corresponding reports.
- 6) Send Sarah Cherry an email just listing out which accounts will have considerations. She'll go into Box and review your worksheet's considerations and respond back to your email.

## **BONUS STATS EMAIL**

Email the Operations Manager the accounts for which you will be requesting considerations.

ONE EMAIL: list out the accounts and what stat

All considerations are due within 3 days of the end of the quarter, but all reports must be run before the end of the quarter. For example, run reports on March 30 or 31 to use reports that must be turned in between 3/30 at the earliest and 4/3/20 before 5:00 pm at the lastest.

Save all backup reports and worksheet (if considerations are needed) in Box in the following folders/format: Client > Billing Reports > Bonus Reports - "2016 Q2"

Do not send backup reports for considerations in email. All considerations require backup and numbers to prove the consideration is valid. If you cannot think of an easy way to prove your numbers, contact the Operations Manager for assistance. All backups *must* have formulas and must not be hand-calculated.

#### **EMAIL STRUCTURE**

- Do not submit anything in the email EXCEPT considerations.
- If you are wanting Sarah to review a stat that is not passing to show improvement, notate in the email.
- Example: Phycinity- Days in AR- not passing but showing improvement from last quarter.

We understand that you may want to explain why the stats are failing in the email, but the consideration email is not the place to list that. Create your own internal doc to notate that info because we will talk about it in the future, but it is hard for us to navigate through the emails of what is passing and what is not. If you DO want to list it, put them all in the bottom of the email under a separate section notating so that Sarah does not have to go look at them.

#### **EMAIL EXAMPLE:**

#### Louisville:

Primary Aging consideration Days in AR consideration

### **Carroll Ave Imaging:**

Avg Days to File consideration

### **Irwin General Surgery:**

Primary Aging consideration