

DATA SCIENCE, STATISTICS, AND PUBLIC ADMINISTRATION

PMAP 8521: Program Evaluation for Public Service

August 26, 2018

No iCollege quiz today!

PLAN FOR TODAY

Who am I?

Data, data science, & public service

Evidence, causation, & evaluation

Class details

Playing with R

WHO AM I?



§11 Now that we know the quiddity of truth through our knowledge of its definitions, let us learn the quality of truth, or how truth exists, and how it occurs and comes to be. We say that truth is a proposition with which the speaker's soul is tranquil,²⁶ knowing that what he said is indeed <as he said it> and that what he described is indeed as he described it. We also say that the truth is a proposition that the tongue articulates, whereby the soul informs another soul regarding something of which [the latter] is ignorant or of which it is content in knowing.²⁷ We also say that the truth is various modes that recount the form of beings and the existence of the intelligibles. We also say that truth is the ultimate verbal achievement of the soul // in its inquiry into whatever it did not know, as demonstrated in the following schema:

§12

*The quality of truth is one of four: *

The first: Truth is a proposition with which the speaker's soul is content, knowing that what he said is indeed as he said it and what he described is indeed how he described it. The second: Truth is a proposition that the tongue articulates, whereby the soul informs another soul regarding something of which it is ignorant or which it is content in knowing. The third: Truth recounts the form of beings and the existence of intelligibles. The fourth: Truth is the ultimate verbal achievement of the soul in its inquiry into whatever it did not know.

26. *Sukūn al-nafs*, meaning the state of “rest” that is a result of unwavering certainty (as opposed to the frantic searching “movement” that accompanies uncertainty), and hence, “tranquility” of the mind. Below (IM 2.11) al-Muqammaṣ contrasts this content state with ignorance rather than with falsehood. For many instance, Abū ‘Alī al-Jubbā‘ī, *sukūn al-nafs* describes knowledge; see ‘Abd al-Jabbār, *Mughni*, 12:13. Al-Muqammaṣ’s use of to the antiquity of the term, and there is, therefore, no d al-Jabbār of forcing it on Abū ‘Alī, as suggested by Vajda, 151 and n. 10. See also Vajda, “Autour de la théorie,” 139; i, 12:43, lines 9–10; and compare al-Qirqisānī in Hirschfeld, lines 8–13. On this concept, which has Stoic origins, see ‘peach, 43 and n. 21, as well as 47–49; and Vajda “Saadya,”

ted here as “informing,” is the silencing of the opponent logical dead end (see Pines, “A Note on an Early Use of the and n. 77; see also al-Qirqisānī, *Kitāb al-anwār*, 484–86; and

(١١) فإذا عرنا ماهية الحق بمعرتتنا^{٤٣} حدوده،^{٤٤} فلنعرف الأن كيفية الحق، أو كيف يكون الحق ويعق وبحب. وتقول إنَّ الحق مقالٌ تسكن إليه النفس بعدها^{٤٥} لأنَّ ما قال >كما قال<^{٤٦} وما وصف كاصف. وتقول أيضًا، إنَّ الحق مقالٌ ينطق به اللسان مخبر،^{٤٧} أعني النفس لاتقطع نفس أخرى في ما جهلت أو سكت.^{٤٨} وتقول أيضًا إنَّ الحق ضرورٌ تحكي^{٤٩} صورة الموجودات وجود المعقولات، وتقول أيضًا إنَّ الحق غاية ما إليه تشير النفس من // [القول عن فصها عن ما كانت به جاهلة، وذلك على هذا [المثال]:

*كيفية الحق على أربعة أوجه *

(١٢)

[أ] حدها، أنَّ الحق مقال تسكن إليه النفس بعدها لأنَّ ما قال^{٥٠} قال كما قال وما وصف كاصف. والثاني، أنَّ الحق مقال لأنَّ ينطق به اللسان مخبر، أعني النفس لاتقطع نفس أخرى في ما جهلت أو سكت.^{٥١} والثالث، أنَّ الحق يحكي صورة الموجودات وجود المعقولات. والرابع، أنَّ الحق غاية ما إليه تشير النفس من القول عن فصها عن ما كانت به جاهلة.

٤٣. ف: يعرفنا. ٤٤. ف: حدورها. ٤٥. ف: بعدمها. ٤٦. المقابلة، ينظر لاحقًا الفقرة ٢. ٤٧. ف: موجود (المقابلة، ينظر لاحقًا الفقرة ٢). ٤٨. ر بما يحدُّر التصويب: سكت. ٤٩. ف: تحبي. ٥٠. ف: بانا (المقابلة، ينظر، بلا، النحو، المادة ٤٦). ينظر، بلا، النحو، المادة ٢٥٩. ٥١. ر بما يحدُّر التصويب: سكت.

al-Maqdisi, *Kitāb al-bād'*, 1:51, line 11ff.). It seems, therefore, that this definition is intended to explain in what sense one can speak of truth in a disputation. The last part of the definition—which includes *juhūl* and *sukūn*—is somewhat awkward. With a minor correction (see n. 48 to the text) this sentence would read “... in order to help another soul out of a state of being either ignorant or silent (*sakatat*) about something.” On “silence” in disputation, see, for instance, al-Qirqisānī, *Kitāb al-anwār*, 485, line 19.



ALL HUMANITIES UNTIL...

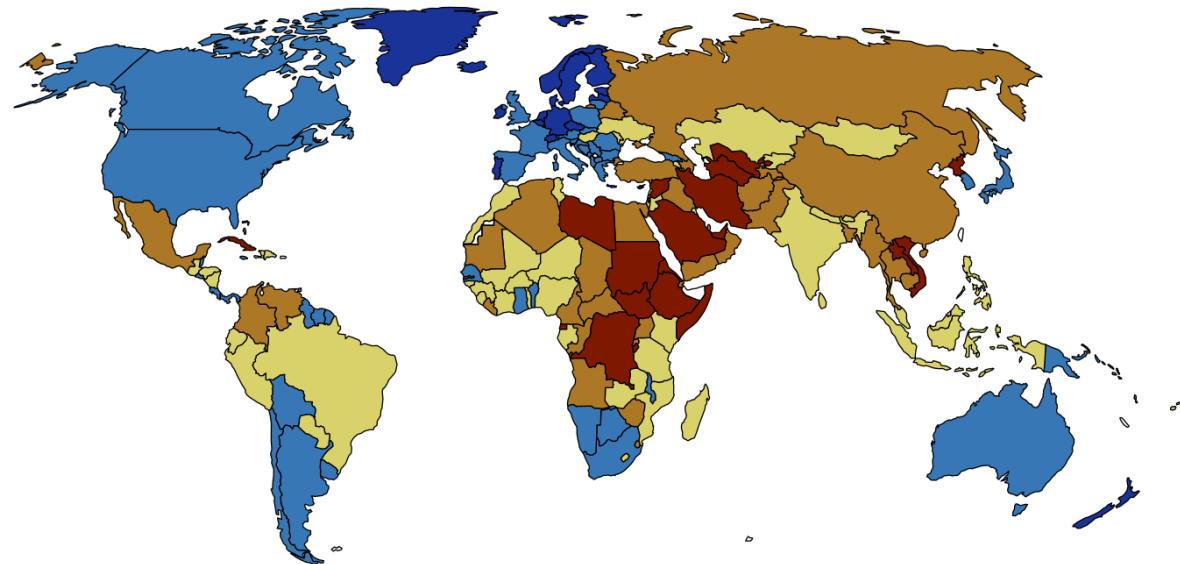


romney institute
BRIGHAM YOUNG UNIVERSITY

Economics

Statistics

180°



Civic space



Open



Narrowed



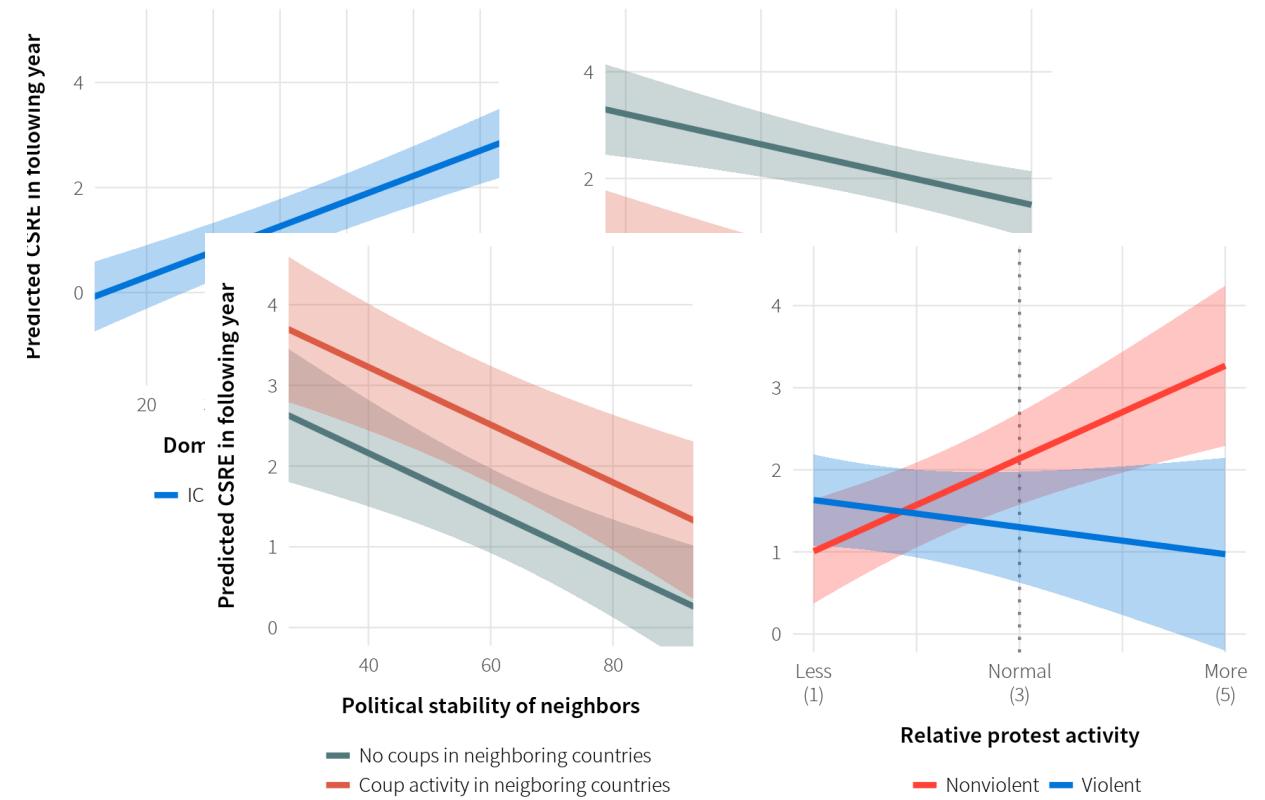
Obstructed



Repressed



Closed

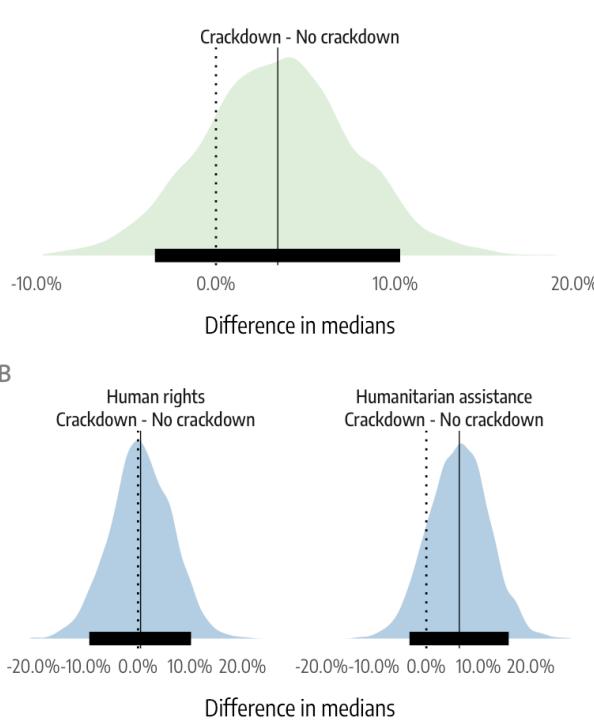


NGOS AND REPRESSION

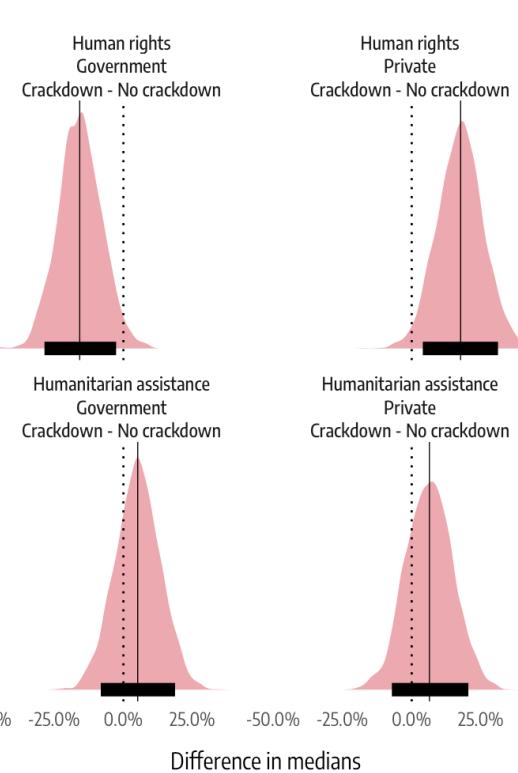
Differences in donation likelihood in control and crackdown groups, conditioned by other experimental groups

90% credible intervals shown in black. Solid vertical line = median; dotted vertical line = C

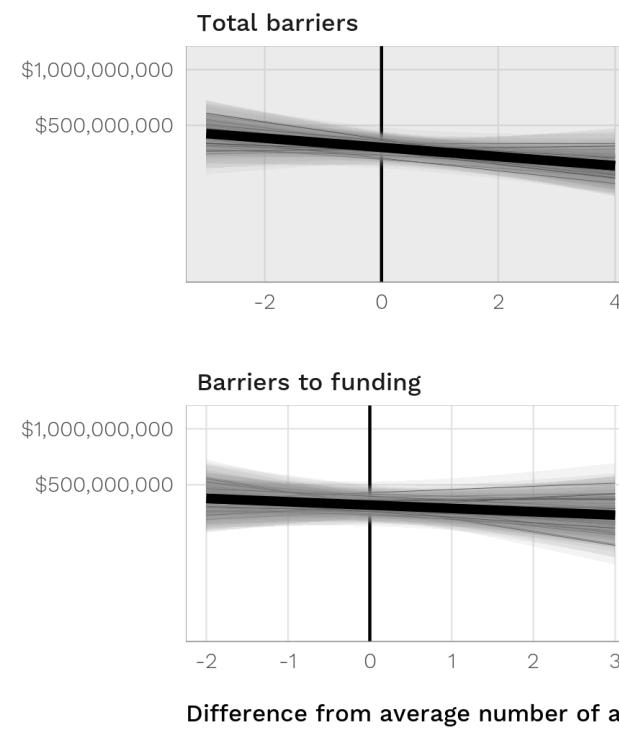
A



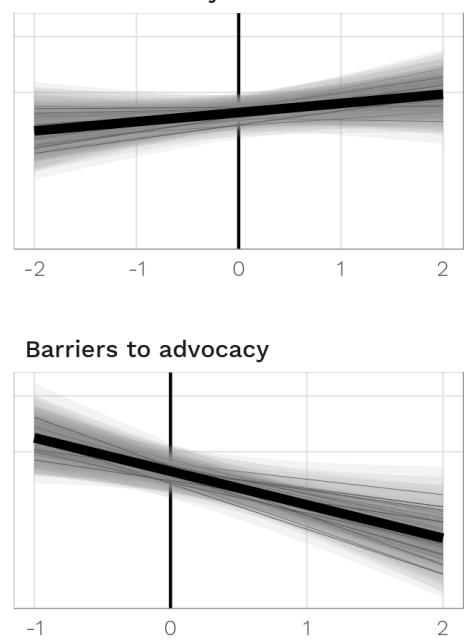
C



PRACTICAL LOGISTICS



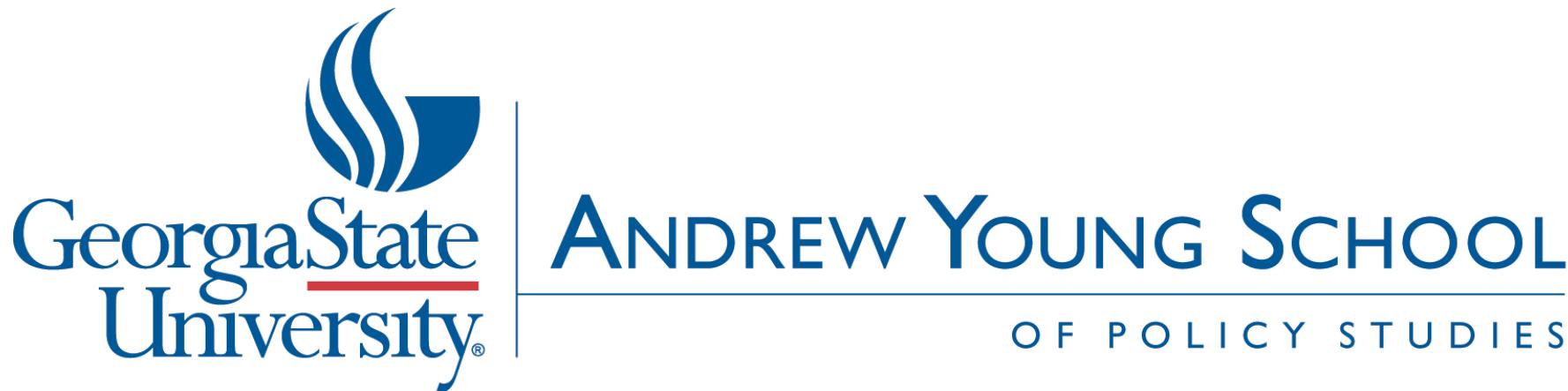
Barriers to entry



LOLZ



romney institute
BRIGHAM YOUNG UNIVERSITY



Economics

Statistics

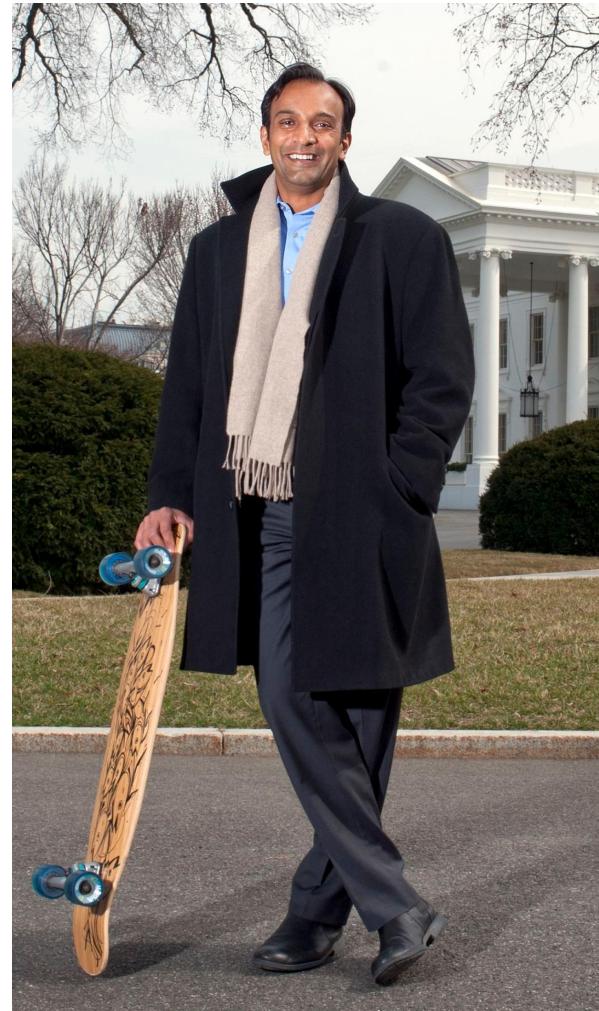
DATA, DATA SCIENCE, & PUBLIC SERVICE

WHY UNIVERSITIES NEED 'PUBLIC INTEREST TECHNOLOGY' COURSES

POLICYMAKERS AT ALL levels of government are struggling to thoughtfully harness data in the service of public values. Many public servants grew up in an era of firmly separate disciplines: You were either an engineer or an economist, either a programmer or a social worker, but never both. In an era in which data is everything, the risks to core democratic principles—equity, fairness, support for the most vulnerable, delivery of effective government services—caused by technological illiteracy in policymakers, and policy illiteracy in computer scientists, are staggering.

field aimed at addressing precisely this gap in interdisciplinary opportunities. This new area, "public interest technology," is still being defined; it encompasses designing public policy and laws with an awareness of how technology actually works, as well as ensuring that technology is being used to serve public values of fairness and equity. It means consciously thinking about the welfare of society in general, rather than the incentives of a single company.

DATA AND GOVERNMENT



“To responsibly unleash the power of data to benefit all Americans”

The White House

Office of the Press Secretary

For Immediate Release

June 30, 2016

FACT SHEET: Launching the Data-Driven Justice Initiative: Disrupting the Cycle of Incarceration

"[O]ur criminal justice system isn't as smart as it should be. It's not keeping us as safe as it should be. It is not as fair as it should be.

Mass incarceration makes our country worse off, and we need to do something about it." -

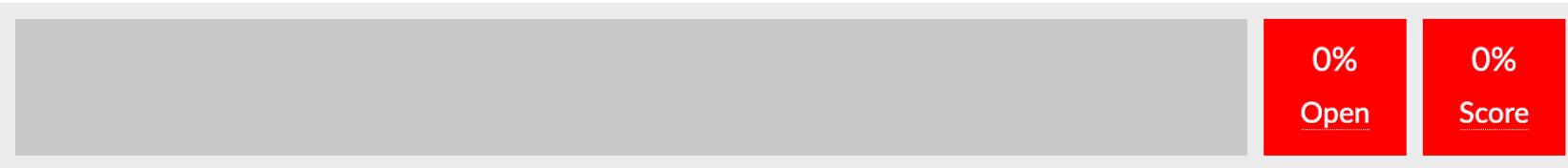
President Barack Obama, July 14, 2015





U.S. CITY OPEN DATA CENSUS

POWERED BY OPEN DATA CENSUS



Breakdown

Dataset	Breakdown	Year	Score	↑
Budget				
Business Listings				
Code Violations				
Construction Permits				
Crime Reports				
Emergency Calls				
Employee Salaries				
Lobbyist Activity				
Parcels				
Police Use-of-Force				
Procurement Contracts				
Property Assessment				
Property Transfers				
Public Facilities				
Restaurant Inspections				
Service Requests				
Spending				

Google Dataset Search

Beta

Search for Datasets



Try [boston education data](#) or [weather site:noaa.gov](#)

Google Dataset Search

salt lake city



Salt Lake City Police Department
moto.data.socrata.com

Updated Aug 26, 2018

Salt Lake City Police Department

[moto.data.socrata.com](#)

254 scholarly articles cite this dataset ([View in Google Scholar](#))



Precipitation Depth Table from
Salt Lake City Zoo Station
[www.hydroshare.org](#)

Dataset created Dec 2, 2015

Dataset updated Aug 26, 2018

Dataset published Dec 2, 2015



Data from: Case Outcomes
Following Investigative
Interviews of Suspected...
[www.icpsr.umich.edu](#)
[datamed.org](#)

Available download formats from providers

CSV , RSSXML , RDFXML , XML

Description

Salt Lake City Police Department incident dataset

How do you use all this data to
make the world better?

WHAT IS “STATISTICS”?

Collecting and analyzing data from a representative sample in order to make inferences about a whole population

WHAT IS “DATA SCIENCE”?

“Pile of obtuse theory
about computer science”

“Scary spreadsheets and graphs”

WHAT IS “DATA SCIENCE”?

Big data

Algorithms

Machine
learning

Data mining

Neural
networks

Cloud computing

Artificial
intelligence

PR-speak for
“statistics”

WHAT IS “DATA SCIENCE”?

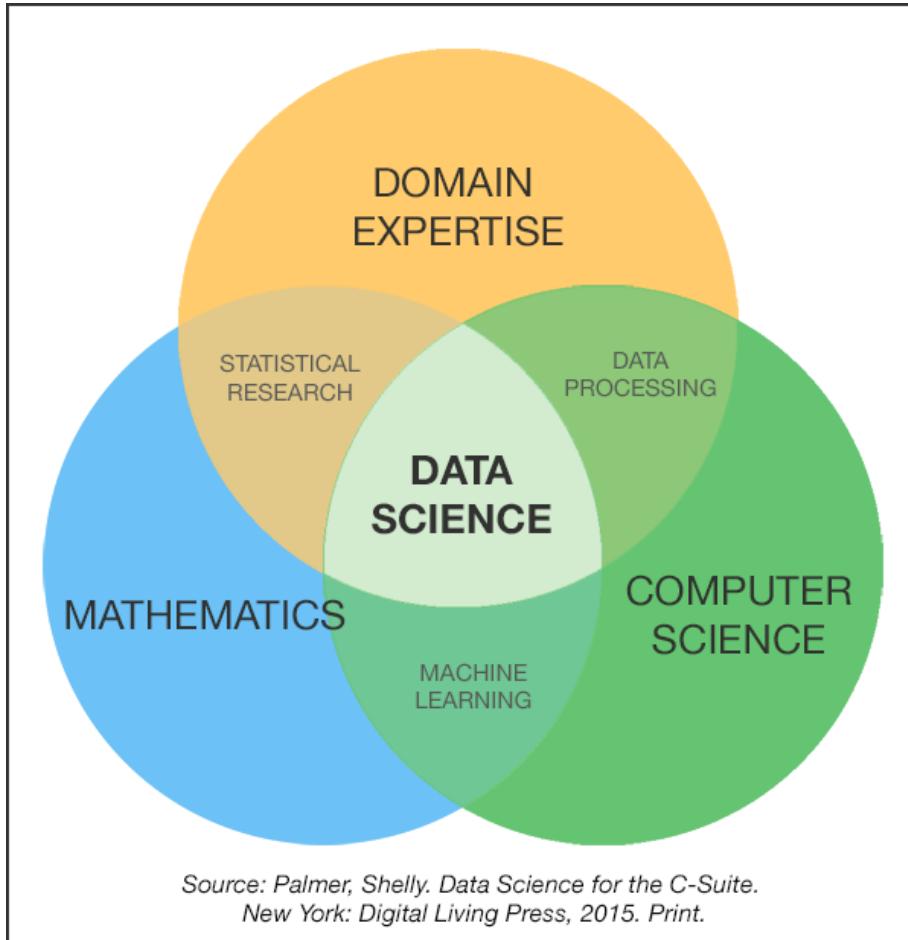
Turning raw data into
understanding, insight,
and knowledge

Collect

Analyze

Communicate

WHAT'S THE DIFFERENCE?



Statistics

Collect

Analyze

Communicate

EVIDENCE, CAUSATION, & EVALUATION

**What is the role of social scientists
in the policy process?**

**What is the relationship between
social science research and public
administration?**

EVIDENCE-BASED MEDICINE



MODERN EVIDENCE-BASED MEDICINE

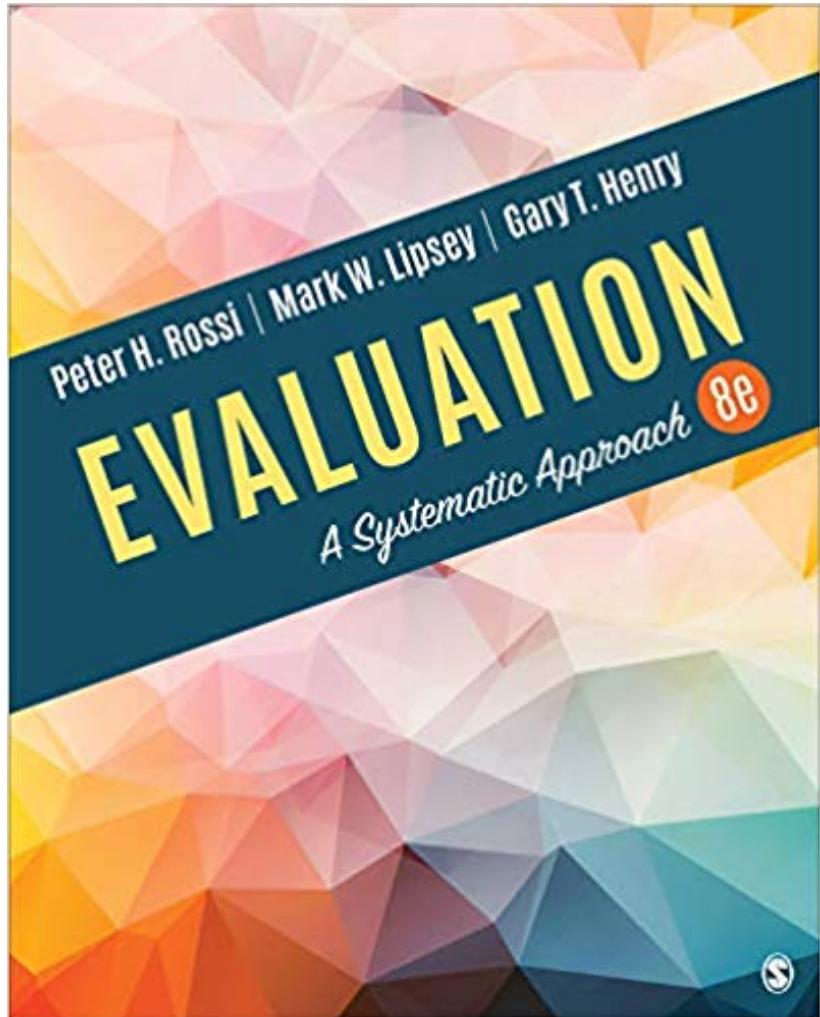
Apply evidence to clinical treatment decisions

Move away from clinical judgment and “craft knowledge”

Is this good?

**How do we find and
measure evidence for
policies and programs?**

TYPES OF EVALUATIONS



Needs assessment

Design and theory assessment

Process evaluation
and monitoring

Impact evaluation

Efficiency evaluation (CBA)

Impact Evaluation in Practice

SECOND EDITION

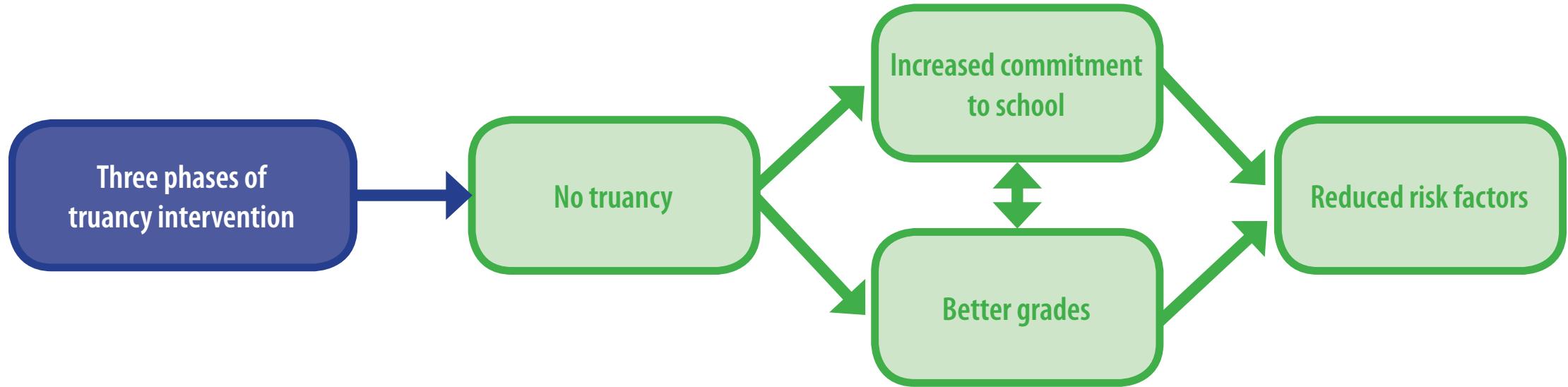
Paul J. Gertler, Sebastian Martinez,
Patrick Premand, Laura B. Rawlings,
and Christel M. J. Vermeersch

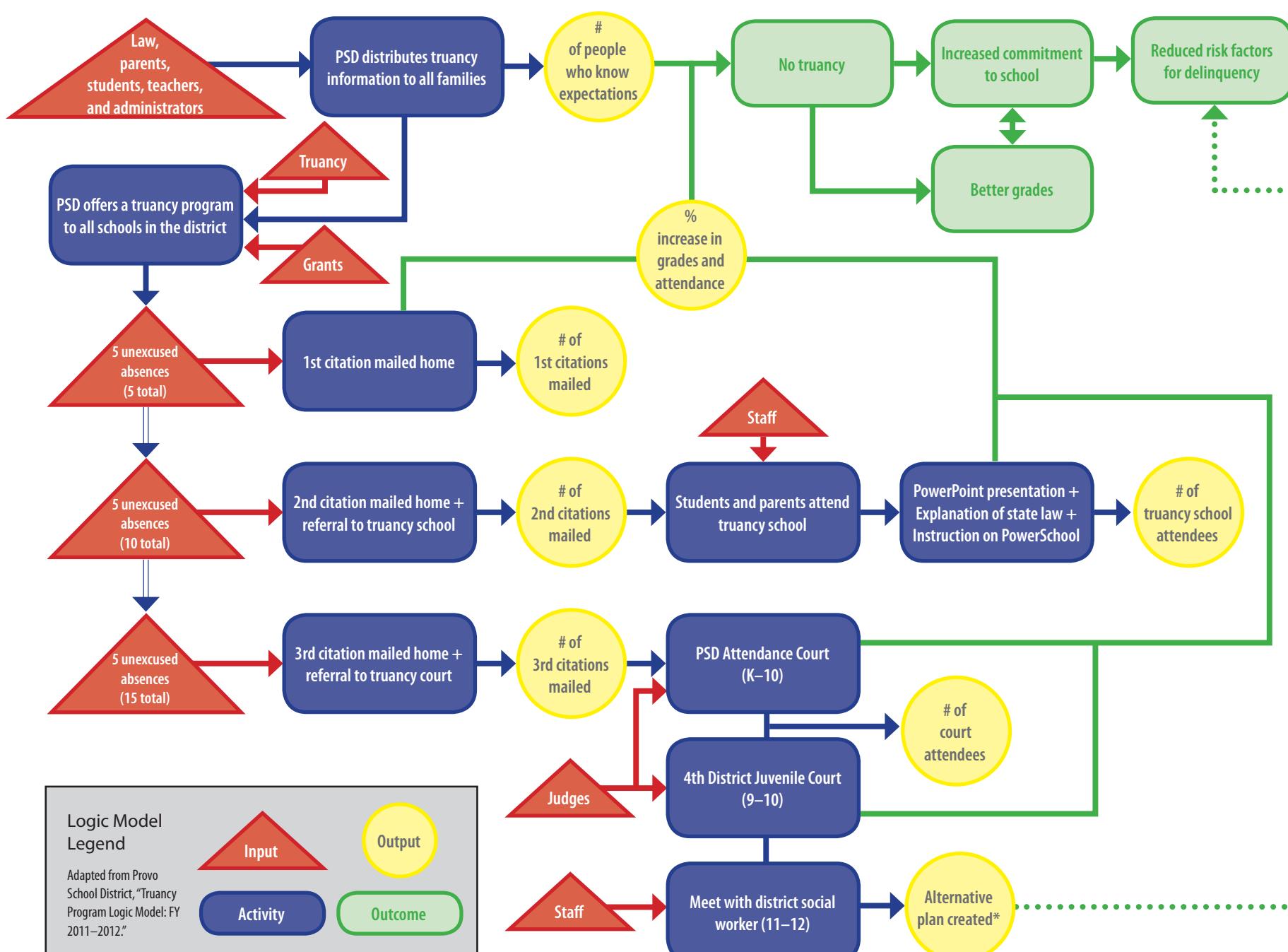


WORLD BANK GROUP



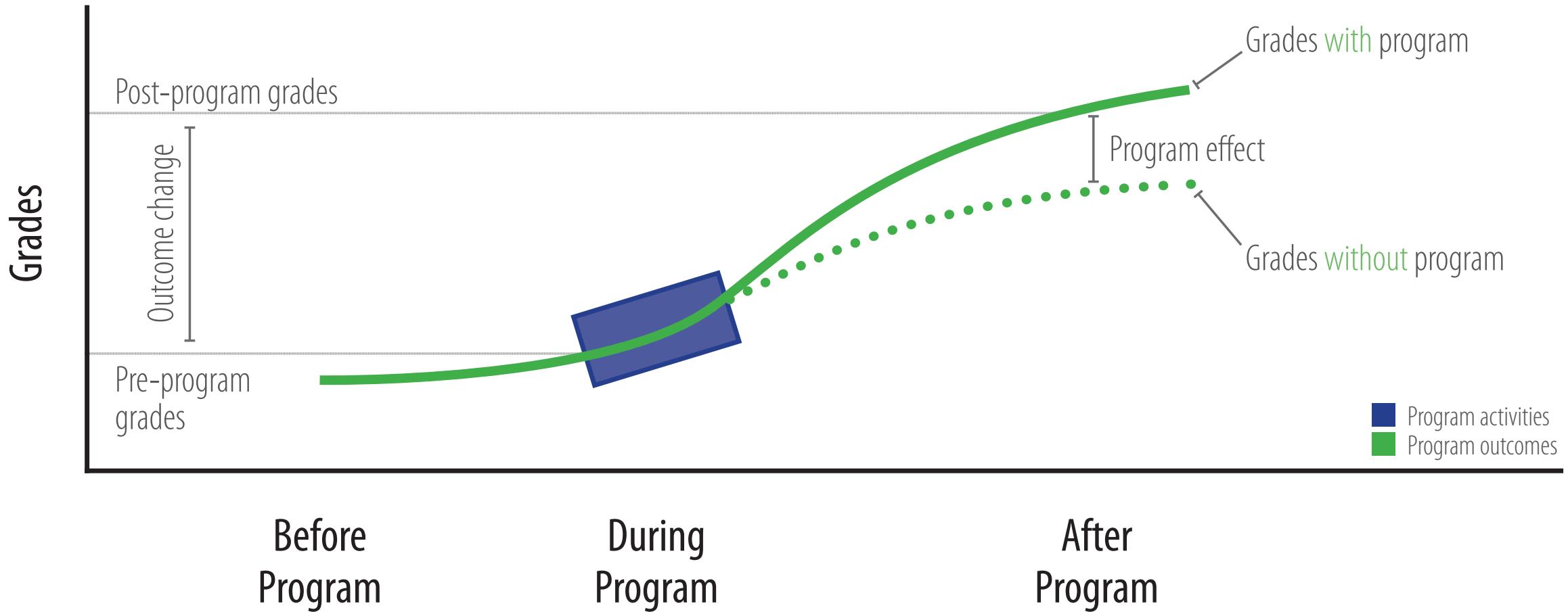
THEORIES OF CHANGE

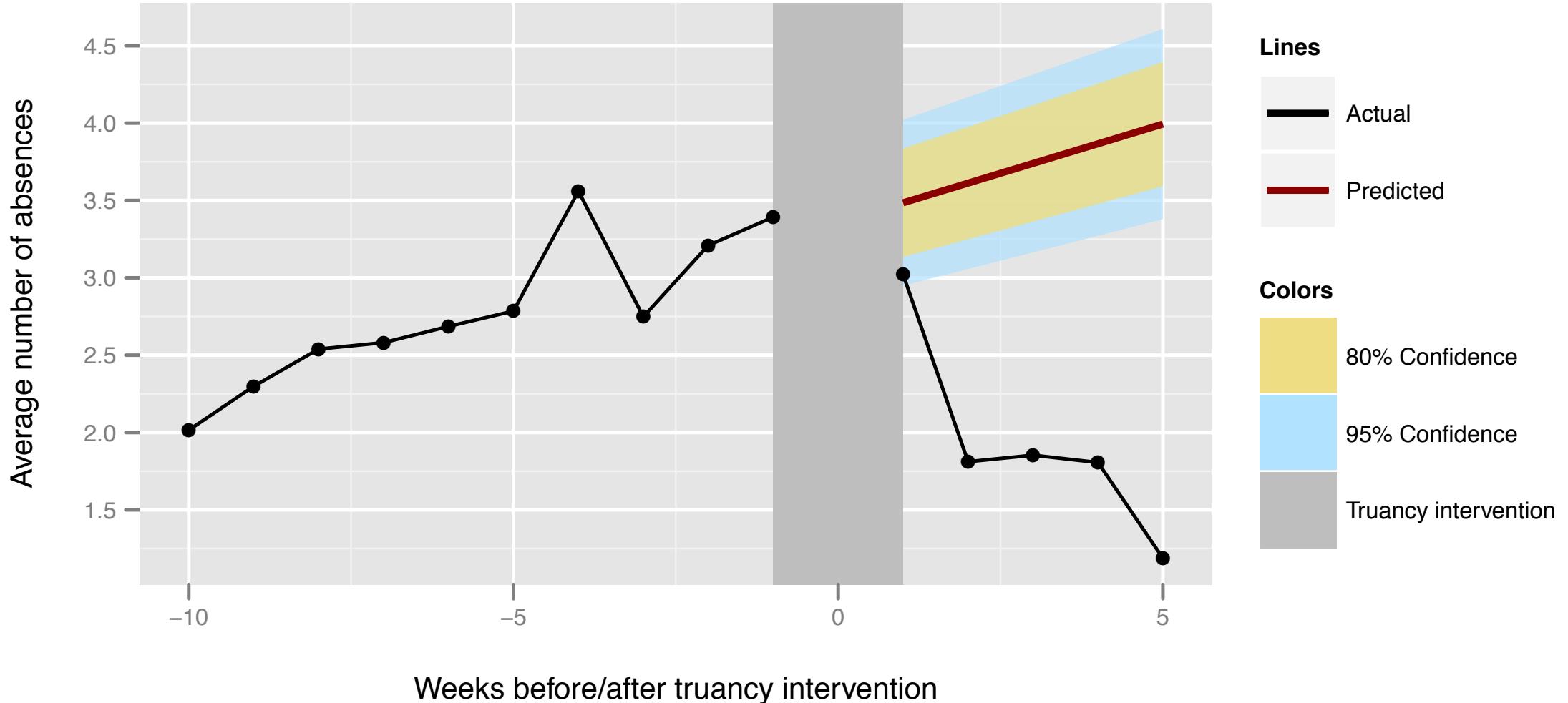




* Because 11th and 12th graders who receive 3rd citations are generally unable to graduate from high school, district social workers no longer attempt to increase their commitment to school. As such, any outcomes that occur as a result of the alternative plans made for these students (work study programs, career development assistance, etc.) are only tangentially related to the outcomes of the truancy program itself. The system for creating alternative plans is an entirely separate program with its own logic model, goals, and outcomes.

THEORY → IMPACT





EVIDENCE-BASED POLICY

RAND health insurance study

Oregon Medicaid expansion

HUD's Moving to Opportunity

Tennessee STAR

POLICY EVIDENCE INDUSTRY

Jameel Poverty Action Lab (J-PAL)

Cochrane Collaboration

Campbell Collaboration

Should we have evidence for every policy or program?

No!

Science vs. art/craft/intuition



Ellie Murray

@EpiEllie

Follow



| IF U DONT SMOKE,
U ALREADY
BELIEVE IN
CAUSAL INFERENCE
WITHOUT
RANDOMIZED TRIALS
|

(__/\) ||
(•ㅅ•) ||
/ づ

#HistorianSignBunny #Epidemiology

10:13 PM - 12 Jul 2018

200 Retweets 612 Likes



29

200

612



Should we have evidence for every policy or program?

No!

Science vs. art/craft/intuition

Smoking

Reducing the drinking age

Godwin's law

From Wikipedia, the free encyclopedia

Godwin's law (or **Godwin's rule of Hitler analogies**)^{[1][2]} is an [Internet adage](#) asserting that "As an online discussion grows longer, the probability of a comparison involving [Nazis](#) or [Hitler approaches 1"](#);^{[2][3]} that is, if an online discussion (regardless of topic or scope) goes on long enough, sooner or later someone will compare someone or something to Adolf Hitler or his deeds, the point at which effectively the discussion or thread often ends. Promulgated by the American attorney and author [Mike Godwin](#) in 1990,^[2] Godwin's law

GODWIN'S LAW FOR STATISTICS

Correlation does not
imply causation

Except when it does

Even if it doesn't,
this phrase is useless
and kills discussion

Not everyone found the news believable. "Facepalm. Correlation doesn't imply causation," wrote one unhappy Internet user. "That's pretty much how I read this too... correlation is NOT causation," agreed a Huffington Post superuser, seemingly distraught. "I was surprised not to find a discussion of correlation vs. causation," cried someone at Hacker News. "Correlation does not mean causation," a reader moaned at Slashdot. "There are so many variables here that it isn't funny."



David Robinson

@drob

Following



Correlation implies causation, don't @ me

1:12 PM - 22 Jun 2017 from Manhattan, NY

4 Retweets 56 Likes



2

4

56



Tweet your reply



David Robinson @drob · 22 Jun 2017



Replies to @drob

"Correlation implies causation," the dean whispered as he handed me my PhD.

"But then why-"

"Because if they knew, they wouldn't need us."

5

46

169





John B. Holbein @JohnHolbein1 · Apr 7

Causality isn't achieved; it's approached.



3



1



8



[Show this thread](#)



John B. Holbein @JohnHolbein1 · Apr 7

Causality isn't binary; it's a continuum.



1



5



13



[Show this thread](#)

CORRELATION VS. CAUSATION

How do we figure
out correlation?

Math and statistics

How do we figure
out causation?

Philosophy. No math.

How do we know if X causes Y?

X causes Y if...

...we intervene and change X
without changing anything else...

...and Y changes

WHAT IS CAUSALITY?

Y “listens to” X

X isn’t the only thing that causes Y

A light switch causes a light to go on, but
not if bulb is burned out (no Y despite X)
or if the light was already on (Y without X)

CAUSAL RELATIONSHIPS?

A light switch causes a light to be on

Lighting fireworks causes noise

Getting an MPA increases your earnings

Tariffs reduce trade

CAUSAL RELATIONSHIPS?

People wear shorts when
ice cream trucks are out

Rooster crows are followed by sunrise

Colds go away a few days
after you take vitamin C

CAUSATION

**Causation =
Correlation + time order +
all other factors ruled out**

How do you know if you have it right?

You need a philosophical model

That's what this class is for!

B R E A K

CLASS DETAILS

Getting started with R



Evaluation, design, & causation

Theories of change

Logic models & results chains

Counterfactual thinking & DAGs



PROGRAM EVALUATION FOR PUBLIC SERVICE

Applied evaluation

Ethics of data science

Open science and collaboration

Politics and feasibility

Communicating results



Statistical tools

Randomization & RCTs

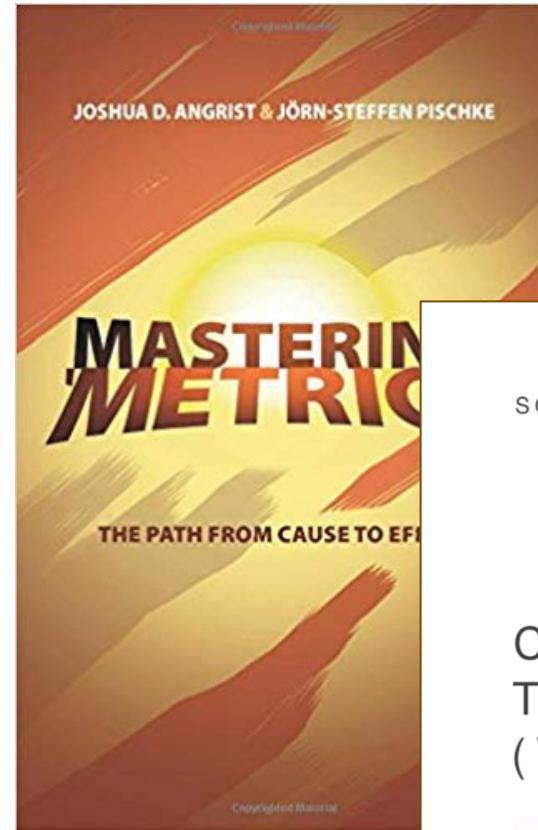
DiDs, RDDs, and IVs



Impact Evaluation in Practice

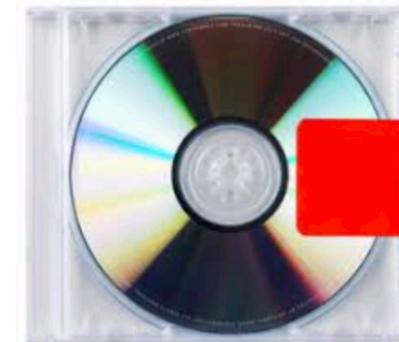
SECOND EDITION

Paul J. Gertler, Sebastian Martinez,
Patrick Premand, Laura B. Rawlings,
and Christel M. J. Vermeersch



SCOTT CUNNINGHAM

CAUSAL INFERENCE:
THE MIXTAPE
(V. 1.7)



CLASSICAL STATISTICS CLASSES

Mean

$$\bar{x} = \frac{\sum_{i=1}^n x_i}{n}$$

Standard deviation

$$\sigma = \sqrt{\frac{\sum_{i=1}^n (x_i - \bar{x})^2}{n}}$$

Correlation

$$r_{xy} = \frac{\sum_{i=1}^n (x_i - \bar{x})(y_i - \bar{y})}{\sqrt{\sum_{i=1}^n (x_i - \bar{x})^2} \sqrt{\sum_{i=1}^n (y_i - \bar{y})^2}}$$

MODERN SUPER COOL STATISTICS CLASSES

```
mean(employee_salaries)
```

```
sd(employee_salaries)
```

```
cor(employee_salaries,  
employee_experience)
```

MODERN SUPER COOL STATISTICS CLASSES

Modern and practical

Centered on data and tools

Quantitative, but not too mathy

Challenging, but not intimidating

CLASS TECHNOLOGY



THE TIDYVERSE



MODERN SUPER COOL STATISTICS CLASSES

```
strike_damages_month <- bird_strikes %>%
  group_by(Month) %>%
  summarize(total_damages = sum(Cost, na.rm = TRUE),
            average_damages = mean(Cost, na.rm = TRUE))

ggplot(data = strike_damages_month,
        mapping = aes(x = Month, y = total_damages)) +
  geom_col() +
  scale_y_continuous(labels = dollar) +
  labs(x = "Month",
       y = "Total damages",
       title = "Really expensive collisions happen in the fall?",
       subtitle = "Don't fly in August or October?",
       source = "Source: FAA Wildlife Strike Database")
```

S U C K I N G

There is no way to go from knowing nothing about a subject to knowing something about a subject without going through a period of much frustration and suckiness

Push through. You'll suck less.

Hadley Wickham, author of ggplot2 and the tidyverse

SUCKING



Dude, sucking at something is the first step towards being sort of good at something

The New York Times

Opinion

SPORTING

(It's Great to) Suck at Something

By Karen Rinaldi

April 28, 2017



LEARNING R



Jesse Maegan

@kierisi

Following



My **#rstats** learning path:

1. Install R
2. Install RStudio
3. Google "How do I [THING I WANT TO DO] in R?"

Repeat step 3 ad infinitum.

7:19 AM - 18 Aug 2017

YOU CAN DO THIS.

GOAL FOR THE CLASS

Speak and do causation

Design rigorous evaluations

Change the world with data

PREREQUISITES

Math skills

None

Computer science skills

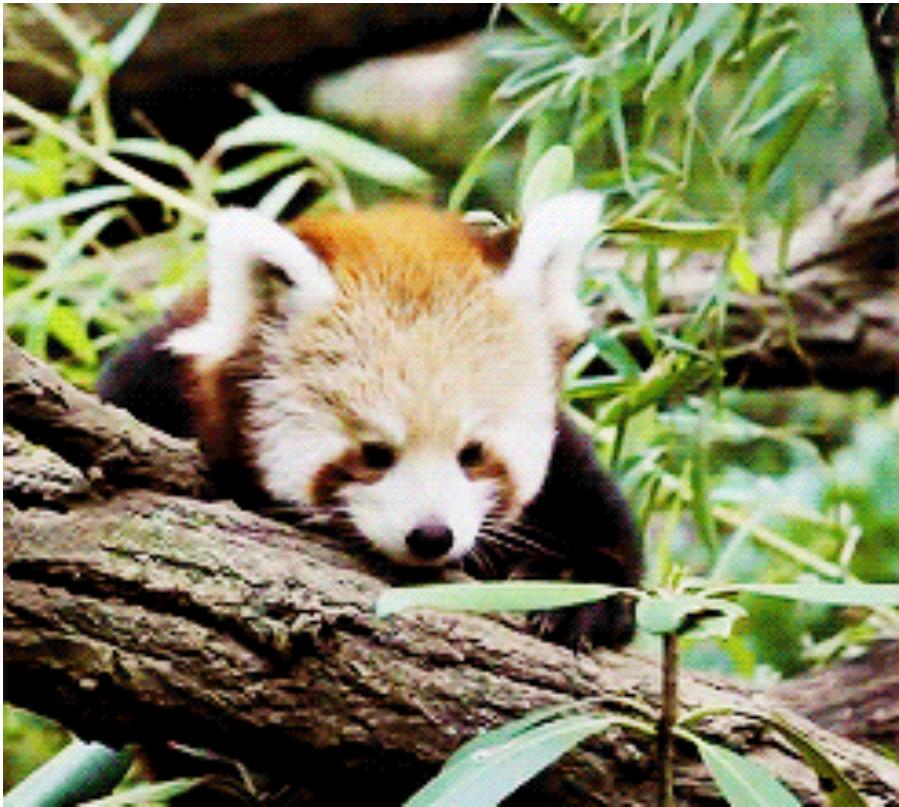
None

Statistical skills

Regression and differences in means

(ideally; you can survive without it, though)

MISCELLANEA



Class expectations

Late work

Technology

Participation

Other?

PLAYING WITH R

HERE WE GO!

