

# Emergency Management Institute



## FEMA

This Certificate of Achievement is to acknowledge that

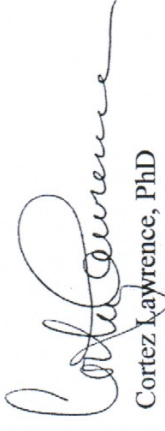
### KYLE CONTRERAS-BARBOUR

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00100**

**Introduction to the Incident Command System,  
(ICS 100)**

*Issued this 7th Day of December, 2007*

  
Cortez Lawrence, PhD  
Superintendent  
Emergency Management Institute

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