

*Object-Oriented and
Classical Software Engineering*

Eighth Edition, WCB/McGraw-Hill, 2011
Chapter 10

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CHAPTER 10

**“KEY MATERIAL
FROM
PART A”**

Why are we starting here?

Project Selection

- St. Thomas Mission

Why are we starting here?

- Project Based Class
- LAST SEMESTER: 2 Projects to choose from
 - Online Teaching System for Spanish Classes
 - Network Management System for Dynamic Spectrum TVWS systems.
- Just like real life!



The slide features a world map in the background. In the top left, the DSA logo is displayed with the text 'DYNAMIC SPECTRUM ALLIANCE' below it. To the right of the logo, a dark teal box contains the text '2016 Global Summit in Bogota'. Below this, the text 'Innovative Use Cases for Dynamic Spectrum Access Technologies:' is followed by a list of use cases: 'Transportation, Rural Broadband, Public and Food Safety, Agriculture, Education, Healthcare, Network Resilience and Disaster Recovery.' At the bottom left, the slogan 'Connecting the Next 4 Billion' is shown. At the bottom right, the 'CARLSON WIRELESS TECHNOLOGIES' logo is present, with a small number '6' below it. A copyright notice 'Copyright 2016 Carlson Wireless Technologies Inc.' is at the very bottom.

DSA
DYNAMIC SPECTRUM ALLIANCE

2016 Global Summit in Bogota

Innovative Use Cases for Dynamic Spectrum Access Technologies:
Transportation, Rural Broadband, Public and Food Safety, Agriculture, Education, Healthcare, Network Resilience and Disaster Recovery.

Connecting the Next 4 Billion

CARLSON
WIRELESS TECHNOLOGIES

6

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Highlights

- Main theme was making Internet access affordable to connect the lowest income 4 billion earthlings
 - Highlighted a number of success stories in Africa and Latin America
 - Sub-\$2000 installations enabling sub-\$3.00/month service in small towns and villages
 - Mawingu Networks already covering >6000 km² in Kenya with local resident doing construction and setup ([video](#))
 - Economist Richard Thanki presentation on the value of these efforts
- DSA concepts explained to regulators from developing countries
 - Message was received; minds were changed in favor of unlicensed spectrum
 - Speakers covered from technology and economics to financing
- Without exception, all trials and deployments report no interference with incumbents
- Two vendors discussed TVWS hardware availability
 - 6Harmonics 802.11af + 802.22 ASIC solution later this year
 - Carlson Wireless with MediaTek/Aviocomm chipset on mini-PCI being optimized; ready soon
 - Meeting difficult FCC OOB limits
 - Initial production quantities at ~\$37.00
- Began discussion of new Wi-Fi regulatory “alliance” with Microsoft, Google, Facebook

May 2016

Rich Kennedy, HP Enterprise

Slide 7

Access Affordability

Billions of People on Earth	Average Annual Income	Affordable Monthly Communications Spend
1 st	\$49,206	\$205
2 nd	\$12,722	\$53
3 rd	\$5,540	\$23
4 th	\$2,987	\$12
5 th	\$1,771	\$7
6 th	\$1,065	\$4.40
7 th	\$540	\$2.25

May 2016

Rich Kennedy, HP Enterprise

Slide 8

Overview

- Software development: theory versus practice
- Iteration and incrementation
- The Unified Process
- Workflow overview
- Teams
- Cost–benefit analysis
- Metrics
- CASE
- Versions and configurations
- Testing terminology
- Execution-based and non-execution-based testing
- Modularity
- Reuse
- Software project management plan

10.1 Software Development: Theory vs. Practice

- Ideally, software is developed like everything else
 - Linear
 - Starting from scratch

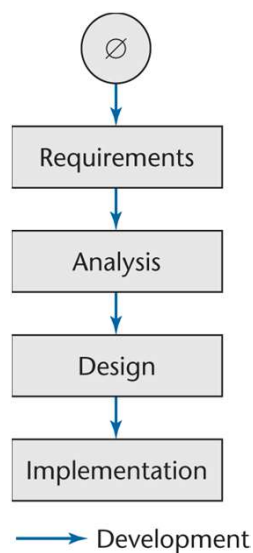


Figure 10.1

Software Development: Theory vs. Practice

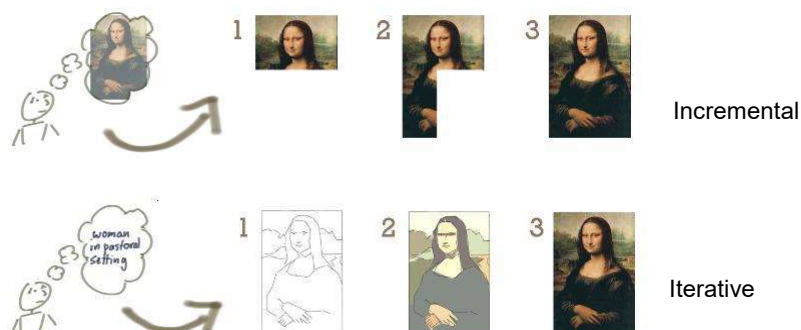
- In the real world, software development is totally different
 - We are not building bridges
 - We are not building buildings
 - We make (and then fix) mistakes (usually)
 - The client's requirements change while the software product is being developed
 - *Moving target problem*

10.2 Iteration and Incrementation

- In real life, we cannot speak about “the design phase”
 - Instead, the operations of the design phase are spread out over the life cycle
 - We keep returning to earlier workflows
- The basic software development process is *iterative*
 - Each successive version is closer to its target than its predecessor

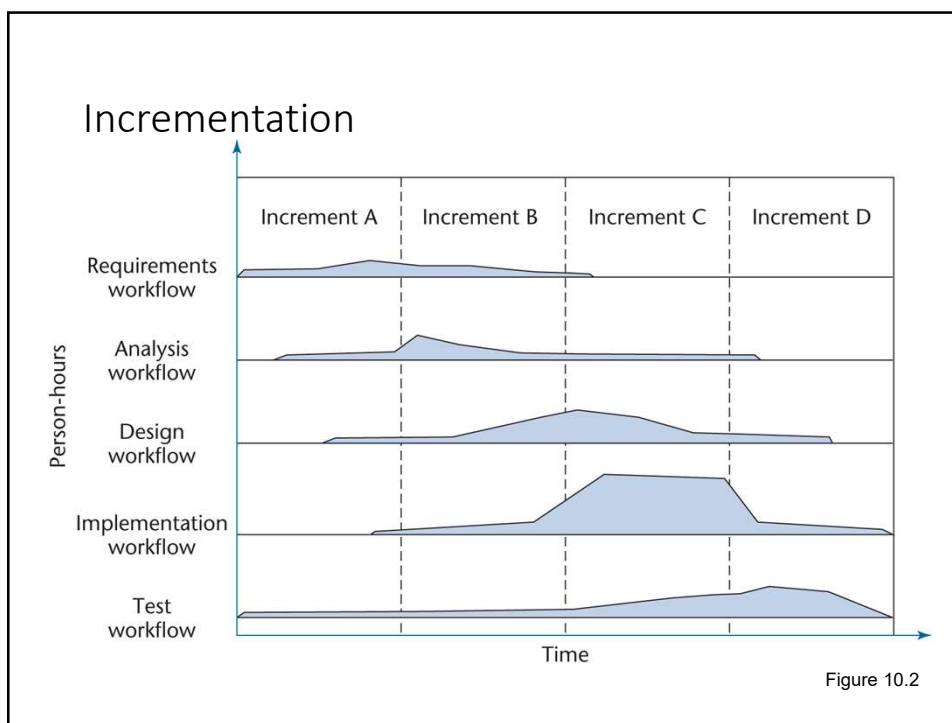
What's the difference?

- <https://watirmelon.blog/2015/02/02/iterative-vs-incremental-software-development/>



Miller's Law

- At any one time, we can concentrate on only approximately seven *chunks* (units of information)
- To handle larger amounts of information, use *stepwise refinement*
 - Concentrate on the seven aspects that are currently the most important
 - Postpone aspects that are currently less critical
 - Every aspect is eventually handled, but in order of current importance
- This is an *incremental* process



Incrementation

- The number of increments will vary — it does not have to be four
- Sequential phases do not exist in the real world
- Instead, the five *core workflows* (activities) are performed over the entire life cycle
 - Requirements workflow
 - Analysis workflow
 - Design workflow
 - Implementation workflow
 - Test workflow

Workflows

- All five core workflows are performed over the entire life cycle
- However, at most times one workflow predominates
- Examples:
 - At the beginning of the life cycle
 - The requirements workflow predominates
 - At the end of the life cycle
 - The implementation and test workflows predominate
- Planning and documentation activities are performed throughout the life cycle

Iteration

- Iteration is performed during each incrementation

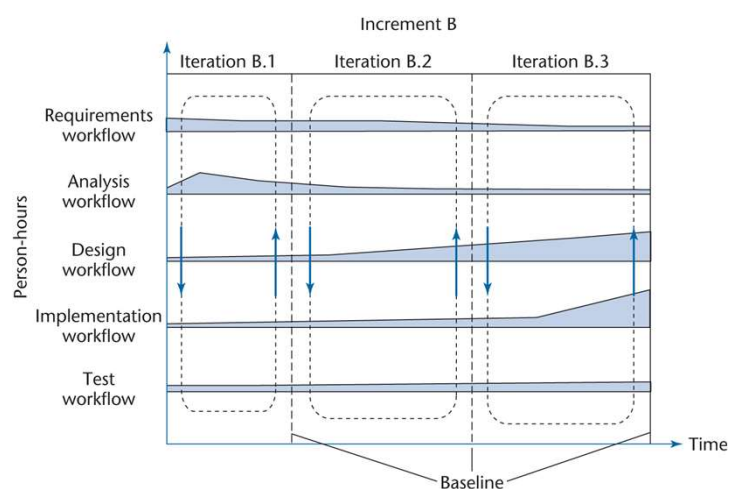


Figure 10.3

Iteration

- Again, the number of iterations will vary—it is not always three

10.3 The Unified Process

- The *software process* is the way we produce software
- It incorporates
 - The methodology
 - With its underlying software life-cycle model and techniques
 - The tools we use
 - The individuals building the software

The Unified Process

- Despite its name, the *Unified Process* is not a process!
 - It's a *methodology*
- The Unified Process is an adaptable methodology
 - It has to be modified for the specific software product to be developed

The Unified Process

- The Unified Process uses a graphical language, the *Unified Modeling Language* (UML) to represent the software being developed
- A *model* is a set of UML diagrams that represent various aspects of the software product we want to develop

The Unified Process

- The object-oriented paradigm is iterative and incremental in nature
 - There is no alternative to repeated iteration and incrementation until the UML diagrams are satisfactory

10.4 Workflow Overview

- *Requirements workflow*
 - Determine exactly what the client needs
- *Analysis workflow*
 - Analyze and refine the requirements
 - To achieve the detailed understanding of the requirements essential for developing a software product correctly and maintaining it easily

Workflow Overview

- *Design workflow*
 - Refine the artifacts of the analysis workflow until the material is in a form that can be implemented by the programmers
- *Implementation workflow*
 - Implement the target software product in the chosen implementation language(s)

Workflow Overview

- *Test workflow*
 - Testing is carried out in parallel with the other workflows, from the beginning
 - Every developer and maintainer is personally responsible for ensuring that his or her work is correct
 - Once the software professional is convinced that an artifact is correct, it is handed over to the software quality assurance group for independent testing

10.5 Teams

- Software products are usually too large (or too complex) to be built by one software engineering professional within the given time constraints
- The work has to be shared among a group of professionals organized as a *team*

Teams

- The team approach is used for each of the workflows
- In larger organizations there are specialized teams for each workflow

10.6 Cost–Benefit Analysis

- *Cost–benefit analysis* is a way of determining whether a possible course of action would be profitable
 - Compare estimated future benefits against projected future costs
- Cost–benefit analysis is a fundamental technique in deciding whether a client should computerize his or her business
 - And if so, in what way

10.7 Metrics

- We need measurements (or *metrics*) to detect problems early in the software process
 - Before they get out of hand

Metrics

- There are five fundamental metrics
 - Each must be measured and monitored for each workflow:
- 1. Size (in lines of code or, better, in a more meaningful metric)
- 2. Cost (in dollars)
- 3. Duration (in months)
- 4. Effort (in person-months)
- 5. Quality (number of faults detected)

Metrics

- Metrics serve as an early warning system for potential problems
- Management uses the fundamental metrics to identify problems
- More specialized metrics are then utilized to analyze these problems in greater depth

10.8 CASE

- CASE stands for *Computer-Aided Software Engineering*
 - Software that assists with software development and maintenance

CASE Taxonomy

- A CASE *tool* assists in just one aspect of the production of software
 - Examples:
 - A tool that draws UML diagrams
 - A report generator, which generates the code needed for producing a report

CASE Taxonomy

- A CASE *workbench* is a collection of tools that together support one or two activities
 - Examples:
 - A requirements, analysis, and design workbench that incorporates a UML diagram tool and a consistency checker
 - A project management workbench that is used in every workflow
- A CASE *environment* supports the complete software process

10.9 Versions and Configurations

- During development and maintenance, there are at least two versions of the product
 - The old version, and
 - The new version
- There will also be two or more versions of each of the component artifacts that have been changed

Versions and Configurations

- The new version of an artifact may be less correct than the previous version
- It is therefore essential to keep all versions of all artifacts
 - A CASE tool that does this is called a *version control tool*

Versions and Configurations

- A *configuration* is
 - A set of specific versions of each artifact from which a given version of the complete product is built
 - A *configuration-control tool* can handle problems caused by development and maintenance by teams
 - In particular, when more than one person attempts to change the same artifact
- A *baseline* is a configuration of all the artifacts in the product
 - After each group of changes has been made to the artifacts, a new baseline is attained

Versions and Configurations

- If a software organization does not wish to purchase a complete configuration-control tool, then, at the very least,
 - A version-control tool must be used in conjunction with
 - A *build tool*, that is, a tool that assists in selecting the correct version of each compiled-code artifact to be linked to form a specific version of the product
 - Build tools, such as *make*, have been incorporated into a wide variety of programming environments

10.10 Testing Terminology

- A *fault* is injected into a software product when a human makes a mistake
- A *failure* is the observed incorrect behavior of the software product as a consequence of a fault
- The *error* is the amount by which a result is incorrect
- The word *defect* is a generic term for a fault, failure, or error

Testing Terminology

- The *quality* of software is the extent to which the product satisfies its specifications
- Within a software organization, the primary task of the *software quality assurance* (SQA) group is to test that the developers' product is correct

10.11 Execution-Based and Non-Execution-Based Testing

- There are two basic forms of testing:
 - *Execution-based testing* (running test cases), and
 - *Non-execution-based testing* (carefully reading through an artifact)

Non-Execution-Based Testing

- In a *review*, a team of software professionals carefully checks through a document
 - Examples:
 - specification document
 - design document
 - code artifact
- There are two types of review
 - *Walkthrough* – less formal
 - *Inspection* – more formal

Non-Execution-Based Testing

- Non-execution-based testing has to be used when testing artifacts of the requirements, analysis, and design workflows
- Execution-based testing can be applied to only the code of the implementation workflow
- Non-execution-based testing of code (code review) has been shown to be as effective as execution-based testing (running test cases)

10.12 Modularity

- A *module* is
 - A lexically contiguous sequence of program statements,
 - Bounded by boundary elements (that is, { ... } pairs),
 - Having an aggregate identifier
- Examples:
 - Procedures and functions of the classical paradigm
 - Objects
 - Methods within an object

Three Design Objectives

- Ensure that the *coupling* (degree of interaction between two modules) is as low as possible
 - An ideal product exhibits only *data coupling*
 - Every argument is either a simple argument or a data structure for which all elements are used by the called module
- Ensure that the *cohesion* (degree of interaction within a module) is as high as possible

Modularity

- Maximize *information hiding*
 - Ensure that implementation details are not visible outside the module in which they are declared
 - In the object-oriented paradigm, this can be achieved by careful use of the **private** and **protected** visibility modifiers

10.13 Reuse

- *Reuse* refers to using components of one product to facilitate the development of a different product with a different functionality
 - Examples of a reusable component:
 - Module
 - Class
 - Code fragment
 - Design
 - Part of a manual
 - Set of test data, a contract
 - Duration and cost estimate

Reuse

- Reuse is most important because
 - It takes time (= money) to
 - specify,
 - design,
 - implement,
 - test, and
 - documenta software component
- If we reuse a component, we must retest the component in its new context

10.14 Software Project Management Plan

- The components of a *software project management plan*:
 - The work to be done
 - The resources with which to do it
 - The money to pay for it

Three Work Categories (The work)

- Project function
 - Work carried on throughout the project
- Examples:
 - Project management
 - Quality control

The Resources

- Resources needed for software development:
 - People
 - Hardware
 - Support software
- Use of resources varies with time
 - The entire software development plan must be a function of time

The Money!

- Buy or build?
- Or do anything at all.
- *Money* is a vital component of the plan
 - A detailed budget must be worked out
 - The money must be allocated, as a function of time, to the project functions and activities
- Key components of the plan include
 - The *cost estimate*, and
 - The *duration estimate*

Three Work Categories (Back to work!)

- Activity
 - Work that relates to a specific phase
 - A major unit of work
 - With precise beginning and ending dates,
 - That consumes *resources*, and
 - Results in *work products* like the budget, design, schedules, source code, or users' manual
- Task
 - An activity comprises a set of *tasks* (the smallest unit of work subject to management accountability)

Completion of Work Products

- A *milestone* is the date on which the work product is to be completed
- It must first pass *reviews* performed by
 - Fellow team members
 - Management
 - The client
- Once the work product has been reviewed and agreed upon, it becomes a *baseline*

Software Project Management Plan

- A *work package* is
 - A work product, *plus*
 - Staffing requirements
 - Duration
 - Resources
 - The name of the responsible individual
 - Acceptance criteria for the work product
 - The detailed budget as a function of time, allocated to
 - Project functions
 - Activities

The end!